



THE **PROVINCIAL GOVERNMENT** HANDBOOK **SOUTH AFRICA 2023**

A complete guide to provincial government in South Africa

provincialgovernment.co.za



TABLE OF BOOKMARKS

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TENTH EDITION

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**THE
PROVINCIAL GOVERNMENT
HANDBOOK
SOUTH AFRICA 2023**

A complete guide to provincial government in South Africa

TENTH EDITION

provincialgovernment.co.za



THE SITA APPLICATION PROGRAMMING INTERFACE (API) PLATFORM

Website: www.sita.co.za

Why An Application Programming Interface (API) Platform in The First Place?

SITA's Digital Transformation Agenda looks to enable delivery by the South African Government of a greater citizen experience. To do so, SITA uses various digital platforms, such as API gateways, to facilitate protected and secure data sharing.

The Benefits of SITA's API Platform

The Platform offers a single-entry point, and standardisation of processes between applications, data and services, and its customers. Some of the benefits offered by APIs include scalability, efficiency, improved integration, collaboration, and added security. SITA's API Platform differs in its design specific to governmental applications.

Here are four areas where impact on government and its services can be seen:

Reduced Costs

Common software components mean a single transversal development investment. Standardised business logic and data are shared and securely reused as needed across multiple products or workflows.

Increased Productivity

Common logic established as sharable software components reduces the need for redevelopment. Shared software components maintained centrally can be discovered, contracted, and incorporated into applications to take advantage of shared data and business logic. Automated and integrated business processes improve operational productivity.

Citizen Convenience

Incorporating data sharing across departmental workflows and integrating departmental business processes reduces manual information requests and improves the citizen experience through standardised business rules.

Data Protection

APIs provide a simple interface, hiding underlying technology and functional complexities, inherently protecting direct access to the data source. APIs introduce contracting, establishing governance between the data provider, API facilitator and customer. Data is further protected in transition, using encryption technologies that enable secret communication and promote trust.

SITA's API Platform Key Features and Benefits

Key Features and Benefits

The key features of SITA's API Platform include API governance, monitoring and accounting. These drive reliability and secure data sharing.

The SITA Application Programming Interface (API) Platform Value to government and the ICT industry

Value to government and the ICT industry

The Platform's main benefits include API discovery, contracting, provisioning, consumption and establishing a proxy between the provisioned API and API consumer for data protection. Also, accounting, usage monitoring, and gateways. Other benefits of the platform include reduction in code, system complexity, and data capturing, and reuse of data already captured across processes, systems, and services.

SITA's API Platform offers great value to government and industry. Improved research accuracy, planning, budgeting, and reporting, as well as accelerated digital collaboration between departments and the public, and improved trust and security between data-sharing government entities. The Platform provides Integration services and API development and governance to improve government's operations. It also improves effectiveness and efficiencies of government processes through reduced duplication and improved citizen experience. APIs are generally used for integrating systems, modernising applications and microservices-based solutions. Finally, it extracts insights from collected and integrated data from government's existing applications and platforms.

What You Get with SITA's API Platform

In essence, SITA's API platform consists of a series of APIs sitting behind SITA's API Gateway. Like any gateway, it's a software pattern that facilitates requests and delivery of data and services.

Its primary role is to act as a single-entry point and to standardise processes for interactions between SITA's apps, data and services, and internal and external customers. The gateway also performs various other functions to support and manage API usage, from authentication and rate limiting to analytics.

Client Engagement Model

The client engagement model of the API is as follows:

- SITA acts as facilitator of government APIs to safeguard government information
- SITA will develop and host client APIs/solutions on the platform, and
- Clients have the liberty to develop and host their APIs/solutions on the platform

Some Questions Answered

How do you discover SITA's APIs?

SITA is currently building an API portal that will be available on the internet. This will serve as a central point for all shareable government APIs.

How do you consume SITA APIs?

Once a customer contracts on an API, a secret API key will be provided to authorise access to the API. Access and consumption are managed using the integration platform management and monitoring tools. Billable APIs are costed on the SLA and invoiced monthly, based on consumption.

How do you contract?

Customers must be POPIA-compliant, and comply with the Provider terms and conditions.

Support For SITA's API Platform

Service-related requests or enquiries arising will be handled by SITA's Service Desk. Email them for any more information on SitaSC@sita.co.za.



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Gautrain Management Agency: Gauteng's contributor to Sustainable Transport and Economic Development

The Gautrain Management Agency is an agency of the Gauteng Department of Roads and Transport tasked with managing, co-ordinating and overseeing the Gautrain Project through the implementation and management of the Concession Agreement between the Gauteng Provincial Government and the Concessionaire, Bombela Concession Company (Pty) Ltd. Since its inception the GMA has received eleven consecutive clean audits which demonstrates the Agency's good corporate governance and responsible financial management.

The Gautrain rail connection comprises two links, one between Tshwane and Johannesburg and the other between OR Tambo International Airport and Sandton. The service offers a fast, convenient, safe and efficient public transport service. It takes 15 minutes to travel from Sandton to OR Tambo International Airport on the Gautrain, and 35 minutes from Pretoria in Tshwane to Park Station in Johannesburg.

The total Gautrain service, which includes ten stations and 80 km of track, is available seven days a week between 05h30 and 20h30. Passengers can buy their Gautrain Swift Cards at any Gautrain station or online using the Gautrain website or mobile application. This integrated ticketing system allows the passengers to pay for

their train rides, bus rides and parking with a single card. Buses and midibuses are available to transport passengers during weekdays to and from all stations excluding the OR Tambo International Airport station. Gautrain is part of an integrated public transport system in Gauteng and is slowly changing the image of public transport use. After thirteen years, Gautrain still records a 98% punctuality and 99% availability rate. Thus, the Gautrain service has a reputation of being a safe, reliable, comfortable and predictable service.

The Gautrain service has the following benefits:

Smarter

Gautrain uses smart technology and passengers are able to use their credit or debit cards to tag in and out of stations, buses and parking facilities. This "tap and go" technology is the first phase of a broader "smart ticketing" plan that will extend to other public transport modes with incentives such as inter-operator discounts or rebates.

Safer

Since its inception as a smart public transport mode, Gautrain has maintained high levels of operational efficiency. This was backed by excellent personal and property safety and security within the system keeping incidents below a level of 1%.

Integrated

Currently 70% of trips on the Gautrain cross a city boundary linking important attractions, facilities and services across the region. Gautrain allows people to access these places quickly, efficiently and safely. Evidence demonstrates that integrated, multi-modal transport systems have several benefits, including increased patronage from mode shift, more reliable and faster journeys resulting in time savings, time savings on business-related trips translating into increased productivity and more efficient use of existing resources and travel savings.

Environmental benefits

Compared to road transport, rail provides lower carbon transport solutions and promotes a greener Gauteng. Carbon emissions from the Gautrain are considerably lower per passenger transported than for private vehicles, notwithstanding the higher speeds, and even when there are no major traffic incidents. Energy use by rail is three to five times more efficient than cars per person kilometre based on full capacity. Travelling with the Gautrain reduces individual contributions to climate change.

Social and Economic benefits

An independent socio-economic development impact study done on Gautrain in 2019 has concluded that, for every R10m spent on construction work, 45 jobs were supported directly via supply chain and wage spend and for every R1 spent on Gautrain, R1.72 had been added to the Gauteng economy. The operating period has seen a significant increase in procurement and subcontracting to black entities and SMMEs, with an approximate amount of R5,0 billion and R330 million spent respectively in the operating period up to December 2018.

The following jobs were created by the project during construction:
35,000 direct jobs delivered and around 87,300 through supply chain and wage spend;
R128m spent on training by the Concessionaire and their contractors;
20,300 direct jobs for young people;
51% of jobs at the entry level (NFQ 0-1);
13% mid-level (NFQ 2-4);
35% at the higher level (NFQ 4+); and
R19.4bn contribution to the GDP over 6 years.

The following Jobs were created since the start of operations:
10,900 direct jobs delivered and around 61,000 through supply chain and wage spend;
R59m spent on training by the Concessionaire to date;
5,800 direct jobs for young people;
93% of jobs are mid-level roles (NFQ 2-4);
7% are at the higher level (NFQ 4+); and
R20.4bn contribution to GDP over first 6 years.

The Gautrain has had significant community development programme support with R37.5 million having been committed to community organisations for the 2017-2021 financial years.

The GMA continues to contribute to the Province's "Growing Gauteng Together: Our Roadmap to 2030" strategy through its purpose of "Transforming Spaces, People And The Economy Through Mobility".



Website - gma.gautrain.co.za / www.gautrain.co.za

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MESSAGE FROM THE PUBLISHER

We are proud to publish the tenth edition of *The Provincial Government Handbook: South Africa*.

To our knowledge, it remains the only comprehensive annual guide to all government departments and entities that comprise the provincial sphere of government in South Africa.

Together with our other publications, *The Local Government Handbook: South Africa* and *The National Government Handbook: South Africa*, the Handbooks consolidate, summarise and profile more than 850 government departments, public entities and municipalities in all spheres of government.

The information in the Handbook is compiled from a variety of sources, such as annual reports, websites and other public documentation. We also conduct comprehensive email and telephonic surveys to verify the information. Some departments and entities are more responsive than others, ensuring a more accurate representation. A complete explanation of our sources and research methods can be found on page 13.

The Handbook is the sister-publication of our website - provincialgovernment.co.za. The website contains all the information included in the Handbook and is updated on a continuous basis. If you are referencing the kind of data that is susceptible to frequent change, it is advisable to check the website for the most current information. It also includes direct links to source documentation, especially annual reports.

The public entities listed in this book do not necessarily constitute a complete list. We endeavour to include all relevant public entities, focusing on those that are clearly operational, with available documentation, audit results and so forth.

We trust that you will find the information useful and that the publication and website add a valuable source of consolidated and easy-to-access government information to the South African publishing landscape.

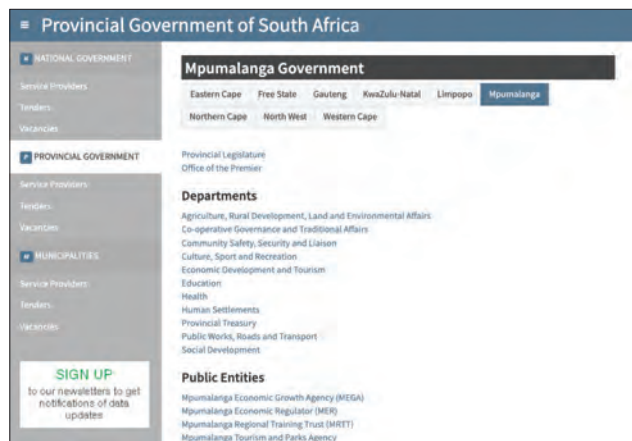
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CONTENTS

Message from the Publisher	9	Audit Outcomes	25
Methodology, Sources and Acknowledgements	13	Unauthorised, Irregular, Fruitless and Wasteful Expenditure	28
Overview of Provincial Government in South Africa	16	Public Entities and Advertisers	169



ADVERTISERS

Agrément South Africa	19	Government Employees Medical Scheme (GEMS)	12
AVBOB	35	Isuzu Motors South Africa	4
Bigen Group	8	Midvaal Water Company	22
Cranefield College	10	National Department of Higher Education and Training	67
Durban University of Technology	26	Nedbank	24
Ekurhuleni East TVET College	67	Phoenix College of Johannesburg	63
Exclusive Dry Cleaners	67	Sol Plaatje University	139
Gauteng Department of Roads and Transport	73	State Information Technology Agency (SITA)	2, 168
Gautrain Management Agency	6	Telkom Business	14
g-Fleet Management	73		



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METHODOLOGY, SOURCES AND ACKNOWLEDGEMENTS

We have taken care to collect, capture and cross-reference the information contained in the Handbook as accurately as possible. It should, however, be recognised that some types of information listed change frequently. It is inevitable that some of the information will be incorrect at source or become outdated during and after publication. We, therefore, take no responsibility for the accuracy of the information contained in the Handbook.

This Handbook is the sister-publication of the website – provincialgovernment.co.za. The website displays more extensive information than the Handbook and is updated throughout the year. Where practical, the website references and links to the original source reports. If you notice any errors or omissions, contact us at info@provincialgovernment.co.za so that we may correct the website and future editions of the Handbook.

STRUCTURE OF THE HANDBOOK

The Handbook is structured primarily by province. Within each provincial section, departments are listed alphabetically, followed by public entities, also in alphabetical order. In addition, departments include a list of public entities reporting to them. An index of public entities is provided on the inside back cover.

SOURCES AND RESEARCH METHOD

Contact details, overviews and particulars of office bearers are updated primarily via an annual survey that we conduct with all departments and public entities. The latest survey took place from July to September 2023 and the information should be considered up to date during this period.

While we go to great effort to gather complete and accurate information, some departments and public entities are more responsive than others. Where possible, we cross-reference against their website and annual reports, as well as news reports and other credible sources.

PUBLIC/STATE-OWNED ENTITIES

The list of public entities in the Handbook is not necessarily complete. The 2013 report of the Presidential Review Committee on State-Owned Entities noted that, after a two-year macro-review of all public entities in South Africa, the Committee was unable to produce an exhaustive list of public entities, especially at the provincial and municipal level. We endeavour to include all that are relevant, focusing on those that are clearly operational, with available documentation and audit results.

AUDIT OUTCOMES

Audit outcomes are sourced from the *Consolidated general report on national and provincial audit outcomes*, PFMA, published annually by the Auditor-General South Africa (AGSA). The full reports are available from AGSA's offices or at agsa.co.za.

The terminology used is described by AGSA as follows:

Clean audit outcome: The financial statements are free from material misstatements (in other words, a financially unqualified audit opinion) and there are no material findings on reporting on performance objectives or non-compliance with legislation.

Financially unqualified with findings: The financial statements contain no material misstatements. Unless the Auditor-General expresses a clean audit outcome, findings have been raised on either reporting on predetermined objectives or non-compliance with legislation, or both these aspects.

Qualified audit opinion: The financial statements contain material misstatements in specific amounts, or there is insufficient evidence for the Auditor-General to conclude that specific amounts included in the financial statements are not materially misstated.

Adverse audit opinion: The financial statements contain material misstatements that are not confined to specific amounts, or the misstatements represent a substantial portion of the financial statements.

Disclaimer of audit opinion: The auditee provided insufficient evidence in the form of documentation on which to base an audit opinion. The lack of sufficient evidence is not confined to specific amounts or represents a substantial portion of the information contained in the financial statements.

FINANCIAL INFORMATION

Financial information of provincial departments was supplied by the Department of the National Treasury, sourced from the National Treasury provincial database. Financial information of provincial entities was sourced from the annual reports of the public entities. Links to the annual reports of departments and entities are available on our website – provincialgovernment.co.za.

In cases where annual reports are not available, figures are displayed as n/a. When referencing financial information, take note of the following:

- All financial values are in thousands, indicated by 'R'000'.
- Zero values are indicated as '-'.
- Values displayed as 'n/a' indicate the value was not available to us or is not applicable.

In some instances, the annual reports do not match the standardised format we use to display information. In these cases, we have either adapted the information or left the values as 'n/a'. Refer to the annual reports where required.

UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL (UIF&W) EXPENDITURE

Unauthorised, Irregular, Fruitless and Wasteful Expenditure is supplied by the Auditor-General South Africa (AGSA). If the figures are unavailable in this report, they may be sourced from the entity's Annual Report.

While we have aggregated the figures for the purpose of the Handbook, each type of expenditure is distinct from the other.

The terminology is described by AGSA as follows:

Unauthorised Expenditure: Expenditure that was in excess of the amount budgeted or allocated by government to the auditee, or that was not incurred in accordance with the purpose for which it was intended.

Irregular Expenditure: Expenditure incurred without complying with applicable legislation.

Fruitless and wasteful expenditure: Expenditure that was made in vain and could have been avoided had reasonable care been exercised. This includes penalties and interest on late payments, as well as payments for services not utilised or goods not received.

The separate figures for each type of expenditure are available at provincialgovernment.co.za.

PHOTOGRAPHS OF OFFICE BEARERS

Photographs of office bearers have either been supplied by the departments or public entities, sourced from their website or annual reports, or supplied by the Government Information and Communication System (GCIS).

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OVERVIEW OF NATIONAL AND PROVINCIAL GOVERNMENT IN SOUTH AFRICA

South Africa is a constitutional democracy with a three-tier system of government and an independent judiciary. The powers of the lawmakers (legislative authorities), government (executive authorities) and courts (judicial authorities) are separate from one another.

Government consists of national, provincial and local spheres. The national, provincial and local levels of government all have legislative and executive authority in their own spheres. It is a stated intention in the Constitution that the country should be run on a system of cooperative governance. The three spheres of government are defined in the Constitution as 'distinctive, interdependent and interrelated'.

NATIONAL GOVERNMENT

Parliament

Parliament is the legislative authority of South Africa and has the power to make laws for the country in accordance with the Constitution. It consists of the National Assembly and the National Council of Provinces (NCOP). Parliamentary sittings are open to the public.

National Assembly

The National Assembly is elected to represent the people and to ensure democratic governance as required by the Constitution. It does this by electing the President, providing a national forum for public consideration of issues, passing legislation, and scrutinising and overseeing executive action.

The National Assembly consists of 400 members elected through a system of proportional representation. The National Assembly is elected for a term of five years. It is presided over by a Speaker and a Deputy Speaker, who are elected from among its members. The administrative function is delegated to the Secretary to Parliament in terms of the Parliamentary Service Act.

National Council of Provinces (NCOP)

The NCOP is constitutionally mandated to ensure that provincial interests are taken into account in the national sphere of government. It does this mainly by participating in the national legislative process and by providing a national forum for public consideration of issues affecting the provinces.

The NCOP consists of 90 provincial delegates; 10 delegates for each of the nine provinces. A provincial delegation consists of six permanent delegates and four special delegates. The permanent delegates are appointed by the nine provincial legislatures. The four special delegates consist of the Premier of the province and three other special delegates selected by each province from Members of the Provincial Legislature, and are rotated depending on the subject matter being considered by the NCOP. The NCOP is presided over by a Chairperson and a Deputy Chairperson elected from among the delegates.

Elections

National and provincial elections are held once every five years. All South African citizens over the age of 18 are eligible to vote.

The Constitution places all elections and referendums in the country in all three spheres of government under the control of an Independent Electoral Commission, established in terms of the Constitution and the Electoral Commission Act.

National Legislative Process

Any Bill may be introduced in the National Assembly. Only a Cabinet member, Deputy Minister or a member of the National Assembly may introduce a Bill. Money bills may only be introduced by the Cabinet member responsible for financial matters. A Bill passed by the National Assembly must be referred to the NCOP for consideration.

A Bill affecting the provinces may be introduced in the NCOP. After the NCOP passes a Bill, it must be referred back to the National Assembly. If the NCOP rejects a Bill, or passes it subject to amendments, the National Assembly must reconsider the Bill and pass it again, with or without amendments. There are special conditions for the approval of laws dealing with provinces.

The President must either assent to and sign a Bill or, if the President has reservations about the constitutionality of the Bill, refer it back to the National Assembly for reconsideration. Once a Bill is passed into law it is called an Act.

The Presidency

The President is the Head of State and the head of the national executive. The executive authority of the state is vested in the President. The President exercises this executive authority, together with the other members of Cabinet.

He or she is elected by the National Assembly from among its members, and must lead the country in the interest of national unity, and in accordance with the Constitution and the law. The President appoints the Deputy President from among the members of the National Assembly. The Deputy President assists the President in executing government functions.

The President's powers and responsibilities include, among others: signing Bills into power; summoning the National Assembly or NCOP to extraordinary sittings; making various appointments as provided for in the Constitution and in other legislation; appointing commissions of enquiry; calling a national referendum in terms of an Act of Parliament; appointing ambassadors and other diplomatic representatives; pardoning offenders; and conferring honours.

Cabinet

The Cabinet consists of the President, the Deputy President and Ministers. The President appoints the Deputy President, Ministers and Deputy Ministers, assigns their powers and functions, and may also dismiss them. The President may select any number of ministers from the members of the National Assembly, and may also select up to two ministers from outside the National Assembly. The President appoints a member of Cabinet to be the leader of government business in the National Assembly.



Primary School Classroom in Johannesburg, South Africa

Photo credit: Sunshine Seeds/Shutterstock.com

The Deputy President and Ministers are responsible for the powers and functions of the executive assigned to them by the President. Members of Cabinet are accountable, collectively and individually, to Parliament for the exercise of their powers and the performance of their functions, and must provide Parliament with full and regular reports concerning matters under their control.

PROVINCIAL GOVERNMENT

The nine provinces of South Africa are established by the Constitution. Any changes to these provinces may only be effected by amending the Constitution.

Provincial Legislative Authority

The legislative authority of a province is vested in its provincial legislature.

The provincial legislatures may pass legislation relating to certain functional areas defined by the Constitution or other national legislation. The functional areas in which the provincial and national spheres of government have joint legislative competency include: agriculture; airports other than international and national airports; animal control and diseases; casinos, racing, gambling and wagering, excluding lotteries and sports pools; consumer protection; cultural matters; disaster management; education at all levels, excluding tertiary education; environment; health services; housing; indigenous law and customary law; industrial promotion; language policy; media services; nature conservation, excluding national parks, national botanical gardens and marine resources; police, subject to Chapter 11 of the Constitution; pollution control; population development; property transfer fees; provincial public enterprises; public

transport; public works in respect of the needs of provincial government departments; regional planning and development; road traffic regulation; soil conservation; tourism; trade; traditional leadership; urban and rural development; vehicle licensing; and welfare services.

The provincial legislatures exercise exclusive legislative competency over: abattoirs; ambulance services; archives other than national archives; libraries other than national libraries; liquor licences; museums other than national museums; provincial planning; provincial cultural matters; provincial recreation and amenities; provincial sport; provincial roads and traffic; and veterinary services.

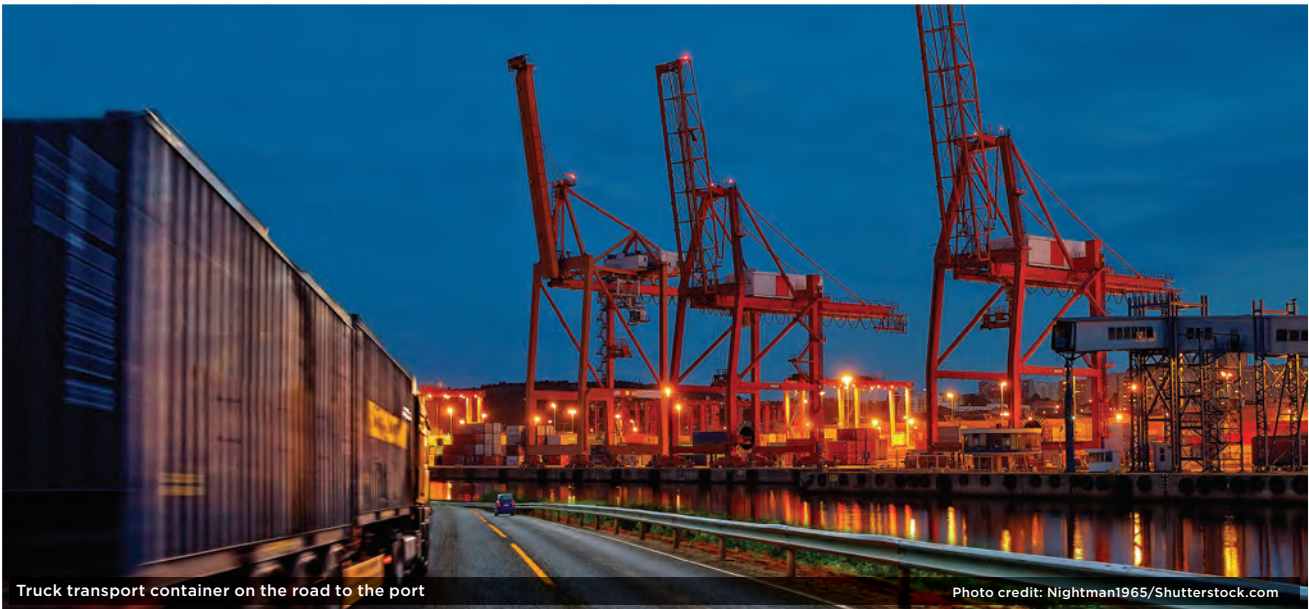
A provincial legislature may adopt a constitution for its province. The provincial constitution must accord with the powers conferred in the national Constitution. The only province to have adopted a provincial constitution is the Western Cape. (In terms of the Western Cape Constitution, the legislature is called the Western Cape Provincial Parliament and MECs are referred to as Provincial Ministers.)

Composition and Election of Provincial Legislatures

The members of the provincial legislatures (MPLs) are elected by each province's segment of the national common voters roll and on the basis of proportional representation. Although not required by the Constitution, provincial and national elections are held concurrently. The term of the provincial legislatures is five years.

Provincial legislatures consist of between 30 and 80 members. The number of members is determined according to a formula set out in national legislation.

(Continued on page 18)



Truck transport container on the road to the port

Photo credit: Nightman1965/Shutterstock.com

*(Continued from page 17)***Decisions and Powers of Provincial Legislatures**

Each provincial legislature elects a Speaker and Deputy Speaker from among its members. The Speaker is the political head of the legislature, and is responsible for the orderly running of the legislature and ensuring that it is run in accordance with its constitutional rules. The Secretary of the Legislature serves as the administrative head of the provincial legislature.

Provincial legislatures make decisions on bills or any other questions by a majority of votes. Provincial legislatures must also maintain oversight of the exercise of provincial executive authority in the province.

Provincial Executives

The executive authority of a province is vested in the Premier of that province. The Premier exercises the executive authority, together with the other members of the Executive Council, by implementing provincial legislation in the province and by implementing all relevant national legislation.

The Premier is elected by the Provincial Legislature. The Premier appoints an Executive Council from among the MPLs (Members of the Executive Councils are referred to as MECs, except in the Western Cape where they are referred to as Provincial Ministers). Each MEC serves as the executive head of a particular portfolio or portfolios. The most senior administrative official in each portfolio is referred to as the Head of Department (HOD).

PUBLIC ADMINISTRATION

Public administration must be governed by the democratic values and principles enshrined in the Constitution, including the following principles:

- A high standard of professional ethics must be promoted and maintained.
- Efficient, economic and effective use of resources must be promoted.
- Public administration must be development-oriented.
- Services must be provided impartially, fairly, equitably and without bias.
- People's needs must be responded to, and the public must be encouraged to participate in policymaking.
- Public administration must be accountable.
- Transparency must be fostered by providing the public with timely, accessible and accurate information.
- Good human resource management and career development practices must be cultivated to maximise human potential.

- Public administration must be broadly representative of the South African people, with employment and personnel management practices based on ability, objectivity, fairness, and the need to redress the imbalances of the past to achieve broad representation.

The abovementioned principles apply to every sphere of government, all organs of state as well as all public enterprises.

The public service must loyally execute the lawful policies of the government of the day. No employee of the public service may be favoured or prejudiced only because that person supports a particular political party or cause.

Public Service Commission

The Constitution establishes a Public Service Commission. The functions of the Commission are generally to promote the values and principles set out above and to investigate, monitor and evaluate the public service. The Commission is accountable to the National Assembly and must report at least once per year to the National Assembly, as well as to the Provincial Legislatures regarding its activities in the provinces.

Department of Public Service and Administration

The Department of Public Service and Administration plays a major policy role in establishing norms and standards for the Public Service, which ensures that service delivery mechanisms, integrated systems and access, human resources, institutional development, and governance initiatives are responsive to the needs of the citizens.

In terms of the Public Service Act, the Minister of Public Service and Administration is responsible for establishing norms and standards relating to:

- the functions of the public service
- organisational structures and the establishment of departments and other organisational and governance arrangements in the public service
- labour relations, conditions of service and other employment practices for employees
- the health and wellness of employees
- information management
- electronic government in the public service
- integrity, ethics, conduct and anti-corruption
- transformation, reform, innovation and any other matter to improve the effectiveness and efficiency of the public service and its service delivery to the public.

(Continued on page 20)

Agrément South Africa was established in terms of a delegation of Authority from the then Minister of Public Works in July 1969. The organisation is an entity of the National Department of Public Works and Infrastructure (NDPWI), and its mandate is within the built environment domain. As such, the legislation and mandates that impact the built environment and public works guide the functioning and operations of Agrément South Africa. The organisation is a schedule 3A public entity under the Public Finance Management Act and is established under the Agrément South Africa Act No 11 of 2015.

VISION

To be the leading regulator on non-standardised construction-related products and systems in South Africa.

MISSION

To enhance ASA's position as an impartial and internationally acknowledged South African centre of excellence to:

- Provide assurance to specifiers and users of the fitness-for-purpose of non-standardised construction-related products or systems;
- Support and promote integrated socio-economic development in the Republic as it relates to the construction industry;
- Support and promote the introduction and use of certified non-standardised construction-related products or systems in the local or international market; and
- Support policymakers to minimise the risk associated with using non-standardised construction-related products or systems.

MANDATE OF AGRÉMENT SOUTH AFRICA

The core mandate of ASA is the technical assessment and issuing of approval of certificates for non-standardised construction-related products and systems for which there are no South African National Standards.

FUNCTIONS AND POWERS OF AGRÉMENT SOUTH AFRICA

- Assess and, if satisfied, certify the fitness-for-purpose of a non-standardised construction-related product or system;
- Issue, amend, suspend, reinstate, withdraw or renew an ASA Certificate;
- Enter into an agreement with a person, entity or organ of state whose services are required to achieve an object or perform a function of ASA or the Board;
- Provide services about the objects of ASA to a person, entity or organ of state;
- Exercise any other power as may be prescribed or necessary to achieve the objects of ASA;
- Be the recognised South African National Government Body that issues eco-labels for building materials and products; and
- Be the recognised South African National Government Body that issues Green Building Ratings for Government Buildings.

STRATEGIC OUTCOMES OF AGRÉMENT SOUTH AFRICA

This shift in strategic focus has been captured in the following plan and focuses on four outcomes for the 2020-2024 period:



- Ensuring that ASA is appropriately structured, staffed and financed to meet its legislative and political mandate and render effective professional service in a cost-efficient manner;
- Ensuring that ASA has an appropriate cost model and develops new products and services to enhance its own revenue-generating capacity;
- Ensuring that ASA is more visible in the built environment sector and that the organisation develops strategic partnerships to pursue its mandate and expand its impact; and
- Identifying and supporting appropriate projects and interventions in pursuit of the broader built environment transformation objectives.

AGRÉMENT SOUTH AFRICA PROGRAMMES

Sub-Programme 1: Technical Services

Purpose: The certificates granted promote improved construction methods, thereby contributing to the impact of innovative non-standard construction-related products and systems for which no South African national standards exist. Sub-Programme comprises the core service delivery functions of ASA. It includes Products / Systems Certification, Quality Audits and Research and Development.

■ **Products / Systems Certification:** The purpose is to promote the introduction and use of innovative and non-standardised construction-related products and systems through technical assessment of fitness-for-purpose and subsequent certification.

■ **Quality Audits:** The purpose is to ensure that good-quality materials and satisfactory standards of design, manufacture and, where appropriate, erection, installation or application of all ASA's certificate holders and licensees' systems or products are consistently maintained within defined ASA parameters.

■ **Research and Development:** The purpose is to encourage and support the business activities of ASA, in partnership with other sector stakeholders, and encourage the development of non-standardised construction-related products and systems.

Sub-Programme 2: Financial Services

Purpose: To provide overall financial and supply chain management, strategic leadership, operational efficiency and service excellence, and provide organisational support services to operate and function as an organisation with a track record of quality, effective delivery and professional service.

Sub-Programme 3: Corporate Services

Purpose: To provide overall strategic leadership, operational efficiency and service excellence and provide organisational support services to operate and function as an organisation with a track record of quality, effective delivery and professional service.

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Young artist paints House of Parliament in Pretoria, South Africa

Photo credit: milosk50/Shutterstock.com

(Continued from page 18)

FUNDING AND DIVISION OF REVENUE

Provincial governments play a critical role in providing public services. Provinces are responsible for social services like education, health and social development; economic functions like agriculture and roads; and provincial governance and administration, which includes the legislature, provincial treasury, local government and human settlements.

Provincial departments have limited revenue-raising powers of their own. Therefore, the Constitution requires a division of nationally raised resources between national, provincial and local government. This is done through the Division of Revenue Bill, which is tabled with the national budget. According to the National Treasury's 2023 *Budget Review*:

- About 95% of provinces' spending is financed through the division of revenue.
- Provincial governments are allocated 40.9%, or approximately R694.6 billion, of nationally raised revenue.

Transfers to provinces are made through the equitable share and conditional grants. The equitable shares are determined by formulas that take into account demographic and developmental factors. Conditional grants are designed to achieve specific objectives, and provinces must fulfil certain conditions to receive them.

THE PUBLIC FINANCE MANAGEMENT ACT (PFMA)

The Public Finance Management Act aims to promote the objective of good financial management in order to maximise service delivery through the effective and efficient use of limited resources.

The key objectives of the PFMA are to:

- modernise the system of financial management in the public sector
- enable public sector managers to manage, but at the same time be held more accountable
- ensure the timely provision of quality information
- eliminate waste and corruption in the use of public assets.

The PFMA gives effect to Chapter 13 of the Constitution by establishing legislation that, among other things:

- establishes a National Treasury
- prescribes measures to ensure transparency and expenditure control in each sphere of government
- introduces generally recognised accounting practice, uniform expenditure classifications, and uniform treasury norms and standards
- promotes transparency, accountability, and the effective financial management of the economy, debt and the public sector in the budgetary process
- prescribes budget formats for all the spheres of government
- ensures that procurement is done in accordance with a system which is fair, equitable, transparent, competitive and cost-effective
- defines conditions for the issue of guarantees by a government in any sphere
- limits exclusion from a provincial revenue fund through an Act of Parliament
- determines when and how national government may intervene when an organ of state fails to perform an executive function related to financial management, and circumstances under which funds may be withheld.

National Treasury

The National Treasury is comprised of the Minister of Finance, together with the national department responsible for financial and fiscal matters. The Minister is the head of the National Treasury.

The Constitution confers extensive powers on national government to determine the financial management framework over all organs of state, in all spheres of government. National government must, through national legislation, determine uniform treasury norms and standards. The National Treasury is further expected to monitor and enforce these norms. The National Treasury, therefore, not only implements the budget of the national government, but also plays a financial oversight role over other organs of state in all spheres of government.

Provincial Treasuries

The PFMA also establishes Provincial Treasuries, which are responsible for preparing and managing provincial budgets, and enforcing uniform treasury norms and standards as prescribed by the National Treasury and the PFMA.

Accounting Officers

The PFMA confers specific responsibilities on Accounting Officers in the public service. These include:

- the operation of basic financial management systems, including internal controls in departments and any entities they control
- ensuring that departments do not overspend their budgets
- reporting on a monthly and annual basis, including the submission of annual financial statements two months after the end of a financial year
- publishing annual reports in a prescribed format, which will introduce performance reporting.

Accounting Officers who are negligent and make no effort to comply with these responsibilities face strict disciplinary sanctions, including dismissal. Similar sanctions apply to treasury officials failing to carry out their responsibilities. Accounting Officers are expected to appoint Chief Financial Officers as part of their senior management to enable them to fulfil these responsibilities. Similar fiduciary responsibilities and sanctions are also outlined for the boards (called accounting authorities) of public entities.

Financial Statements

The PFMA aims to address the problem of the late submission of financial statements within government, to comply with the constitutional obligations of generally recognised accounting practices and greater transparency, and to improve financial management and accountability, through better and timelier information flows. It establishes an Accounting Standards Board to determine generally recognised accounting practices for all spheres of government.

AUDITOR-GENERAL SOUTH AFRICA (AGSA)

The Auditor-General of South Africa is the supreme audit institution of South Africa. It is the only institution that, by law, has to audit and report on how the government is spending the South African taxpayers' money.

AGSA annually produces audit reports on all national and provincial government departments, public entities, municipalities and public institutions. Over and above these entity-specific reports, the audit outcomes are analysed in general reports that cover both the PFMA and Municipal Finance Management Act (MFMA) cycles. In addition, reports on discretionary audits, performance audits, and other special audits are also produced.

PUBLIC/STATE-OWNED ENTITIES

All government spheres (national, provincial and local) have, through their legislative capacity, the power to establish State-Owned Public Entities (SOEs or public entities).

The role of these public entities is to further the programmes of the relevant government institutions or departments. As a general rule each public entity will report to a responsible official in the government institution or department which is responsible for its existence.

The legislative environment regulating public entities in South Africa is characterised by a myriad of legislation that is overlapping, conflicting, and fraught with duplicated provisions. Regulatory instruments are applicable depending on the sphere of government in which the entity is established and operates.

In May 2010, President Jacob Zuma established the Presidential Review Committee on State-Owned Entities (the PRC). The primary mandate of the PRC was to review public entities and to provide recommendations and reforms on these entities across all spheres of government. This intended goal of the PRC and the recommendations is to achieve a balance between national developmental and transformation objectives, improved governance, improved performance and improved service delivery, as well as to achieve sustainable viability of public entities in alignment with the developmental state aspirations.

The PRC undertook a macro-review of all entities (at all government levels) during a 24-month period. A crucial part of the process was to compile a database of all public entities. The PRC report notes that 'It also became evident that while good progress had been made in documenting national entities, the same did not hold true for those pertaining to the provinces and municipalities. Having taken some of the omissions mentioned into account, we observed that there are approximately 715 entities serving various social and commercial objectives.'

(The provincial public entities listed in this book do not constitute a complete list. We endeavoured to include the most important public entities, based on available documentation, audit results and so forth.)

The Report recommends various major reforms to strengthen public entities. These reforms address matters of overarching strategy, legal and regulatory policy, governance, oversight, establishment or disestablishment of public entities; funding, institutional structures, systems, capacity, as well as critical performance evaluation measures.

On 20 April 2013, Cabinet accepted the final report and the recommendations of the PRC. It also approved the establishment of an SOE Inter-Ministerial Committee to guide the implementation of the recommendations of the PRC. In August 2016, the Presidency established the Presidential SOCs Coordinating Council. In June 2020, President Ramaphosa appointed new members of the Presidential State-Owned Enterprises Council (PSEC) 'to support government reposition state-owned enterprises as effective instruments of economic transformation and development'. It is unclear if any real progress has been made in implementing the recommendations of the PRC.

Sources:

- 2023 *Budget Review* (ISBN: 978-0-621-50833-8), published by the National Treasury
- Constitution of the Republic of South Africa
- In Brief: The Auditor-General of South Africa*, published by AGSA
- Report of the Presidential Review Committee on State-Owned Entities
- South Africa Yearbook*, published by GCIS
- www.agsa.co.za
- www.parliament.gov.za
- www.treasury.gov.za



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Midvaal Water Company ready to resolve water challenges in the North West

Midvaal Water Company is a non-profit company that supplies bulk, clean water to its customers.

Since 69 years ago, Midvaal Water has grown to become a reliable and dependable water services provider (WSP) that supplies bulk water to the City of Matlosana and the mines in the area. It also supplies some communities in the Moqhaka Local Municipality in the Free State.

Furthermore, Midvaal Water is an accredited SANS 241 (South African National Standards) water service provider. This accreditation compels Midvaal Water to supply bulk water that meets drinkable standards.

Through its state-of-the-art infrastructure, the company supplies about 130 megalitres (MI) per day of clean water. At full capacity, Midvaal Water Company can supply 320 megalitres of clean water per day. Therefore, the company has a spare capacity of almost 200 megalitres per day. This spare capacity puts Midvaal Water in a good position to contribute in ongoing efforts to resolve the water challenges in and across our province (North West).

As a result, Midvaal Water is embarking on an expansion programme to broaden access to clean water in areas in the Dr Kenneth Kaunda District, specifically JB Marks and Maquassi Hills, and those facing water challenges in the Ngaka Modiri Molema and Dr Ruth Segomotsi Mompati districts, respectively.



Matshediso David Dikoko, Chief Executive Officer, Midvaal Water Company

For these noble plans to succeed, there is a need for Midvaal Water's customers including the City of Matlosana to pay for services rendered by Midvaal Water Company. Since the company is not-for-profit and does not have shareholders, the surplus made through providing its services, gets reinvested in growing and improving its operations and maintaining and refurbishing its infrastructure.

Let us hold hands to broaden access to clean water.

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Phumela Xanywa, Executive: Public Sector and Business Transformation, at Nedbank Commercial Banking

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We recognise that the various spheres of government and their agencies face unique challenges and that the public sector requires financial solutions to enable their broader mandate of service delivery.

In response, we have established dedicated public sector teams across South Africa and now boast extensive experience in provincial and local government, state-owned entities, as well as educational institutions.

With an enduring belief in the value of strong partnerships in facilitating business growth, effective community development and environmental conservation, our teams draw on our innovative, seamless, and hassle-free products together with our solutions to help build a greater nation.

Provincial and local governments are essential in ensuring effective governance, service delivery and local economic development. They play a vital role in eliminating poverty and addressing inequality.

For example, local government plays a key role in providing critically required investments in infrastructure and, in response, we have provided medium-to-long-term loans and other funding solutions to various municipalities.

We also offer convenient ways to help municipalities manage payments that are due to them, and we appreciate the need of our clients to thrive in this digital era where ease of transacting and convenience are the order of the day.

Nedbank's partnership with the public sector and our aspirations to become their bank of choice continue to grow.

Nedbank has been the primary banker for the Western Cape Provincial Government for 4 consecutive terms and the Free State Provincial Government since 2022.

Nedbank Commercial Banking has been the primary banker for the Nelson Mandela Development Agency, Bloem Water (now Vaal Central Water), Amatola Water, Lepelle Northern Water and 24 municipalities since 2019.

We sincerely thank all our public sector clients for continuing to entrust us with their provincial government business. Being their preferred banking partner is a major accolade that we do not take lightly. It is a testament to the strides we are making in meeting the banking needs of public sector clients through our experienced team of specialists.

Our dedicated team of public sector specialists is ready to discuss how we can partner with you to support your provincial government needs. To find out more, talk to your business manager or send an email to publicsector@nedbank.co.za.

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	2021/22	2020/21	2019/20
EASTERN CAPE			
Provincial Legislature	●	●	●
Office of the Premier	●	●	●
DEPARTMENTS			
Community Safety	●	●	●
Cooperative Governance and Traditional Affairs	●	●	●
Economic Development, Environmental Affairs and Tourism	●	●	●
Education	●	●	●
Health	●	●	●
Human Settlements	●	●	●
Provincial Treasury	●	●	●
Public Works and Infrastructure	●	●	●
Rural Development and Agrarian Reform	●	●	●
Social Development	●	●	●
Sport, Recreation, Arts and Culture	●	●	●
Transport	●	●	●
PUBLIC ENTITIES			
COEGA Development Corporation (CDC)	●	●	●
East London Industrial Development Zone (ELIDZ)	●	●	●
Eastern Cape Development Corporation (ECDC)	●	●	●
Eastern Cape Gambling Board (ECGB)	●	●	●
Eastern Cape Liquor Board (ECLB)	●	●	●
Eastern Cape Parks and Tourism Agency (ECPTA)	●	●	●
Eastern Cape Provincial Arts and Culture Council (ECPACC)	●	●	●
Eastern Cape Rural Development Agency (ECRDA)	●	●	●
Eastern Cape Socio-Economic Consultative Council (ECSECC)	●	●	●
Mayibuye Transport Corporation (MTC)	●	●	●
FREE STATE			
Provincial Legislature	●	●	●
Office of the Premier	●	●	●
DEPARTMENTS			
Agriculture and Rural Development	●	●	●
Cooperative Governance and Traditional Affairs	●	●	●
Economic, Small Business Development, Tourism and Environmental Affairs	●	●	●
Education	●	●	●
Health	●	●	●
Human Settlements	●	●	●
Police, Roads and Transport	●	●	●
Provincial Treasury	●	●	●
Public Works and Infrastructure	●	●	●
Social Development	●	●	●
Sport, Arts, Culture and Recreation	●	●	●
PUBLIC ENTITIES			
Free State Development Corporation	●	●	●
Free State Gambling, Liquor and Tourism Authority	●	●	●
GAUTENG			
Provincial Legislature	●	●	●
Office of the Premier	●	●	●
DEPARTMENTS			
Agriculture and Rural Development	●	●	●
Community Safety	●	●	●
Co-operative Governance and Traditional Affairs	●	●	●
Economic Development	●	●	●
Education	●	●	●
e-Government	●	●	●
Health	●	●	●
Human Settlements	●	●	●
Infrastructure Development	●	●	●
Roads and Transport	●	●	●
Social Development	●	●	●
Sport, Arts, Culture and Recreation	●	●	●
Treasury	●	●	●
PUBLIC ENTITIES			
Cradle of Humankind World Heritage Site (COHWHS)	●	●	●
Dinokeng	●	●	●
Gauteng Enterprise Propeller (GEP)	●	●	●
Gauteng Film Commission (GFC)	●	●	●
Gauteng Gambling Board	●	●	●
Gauteng Growth and Development Agency (GGDA)	●	●	●
Gauteng Infrastructure Financing Agency (GIFA)	●	●	●
Gauteng Liquor Board	●	●	●
Gauteng Partnership Fund (GPF)	●	●	●
Gauteng Tourism Authority	●	●	●
Gautrain Management Agency (GMA)	●	●	●
g-Fleet Management	●	●	●
KWAZULU-NATAL			
Provincial Legislature	●	●	●
Office of the Premier	●	●	●
DEPARTMENTS			
Agriculture and Rural Development	●	●	●
Arts and Culture	●	●	●
Community Safety and Liaison	●	●	●
Cooperative Governance and Traditional Affairs	●	●	●
Economic Development, Tourism and Environmental Affairs	●	●	●
Education	●	●	●
Health	●	●	●
Human Settlements	●	●	●
Provincial Treasury	●	●	●
Public Works	●	●	●
Social Development	●	●	●
Sport and Recreation	●	●	●
Transport	●	●	●
PUBLIC ENTITIES			
Agribusiness Development Agency (ADA)	●	●	●
Dube TradePort Corporation (DTPC)	●	●	●
Ezemvelo KZN Wildlife	●	●	●
Ithala Development Finance Corporation Limited	●	●	●
Ithala SOC Limited	●	●	●
KwaZulu-Natal Amafa and Research Institute	●	●	●
KwaZulu-Natal Film Commission	●	●	●
KwaZulu-Natal Gaming and Betting Board	●	●	●
KwaZulu-Natal Liquor Authority	●	●	●
KwaZulu-Natal Sharks Board Maritime Centre of Excellence	●	●	●
KZN Growth Fund	●	●	●
Moses Kotane Institute	●	●	●
Richards Bay Industrial Development Zone (RBIDZ)	●	●	●
Tourism KwaZulu-Natal	●	●	●
Trade and Investment KwaZulu-Natal (TIKZN)	●	●	●
LIMPOPO			
Provincial Legislature	●	●	●
Office of the Premier	●	●	●

(Continued on page 27)

CLEAN AUDIT	FINANCIALLY UNQUALIFIED WITH FINDINGS	QUALIFIED AUDIT WITH FINDINGS	ADVERSE AUDIT WITH FINDINGS	DISCLAIMER WITH FINDINGS	AUDIT NOT FINALISED AT LEGISLATED DATE	NEW AUDITEE	NOT AVAILABLE
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Refer to p13 for information on sources and definitions of audit outcomes.

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(Continued from page 25)

DEPARTMENTS			
Agriculture and Rural Development	●	●	●
Cooperative Governance, Human Settlements and Traditional Affairs	●	●	●
Economic Development, Environment and Tourism	●	●	●
Education	●	●	●
Health	●	●	●
Provincial Treasury	●	●	●
Public Works, Roads and Infrastructure	●	●	●
Social Development	●	●	●
Sport, Arts and Culture	●	●	●
Transport and Community Safety	●	●	●
PUBLIC ENTITIES			
Gateway Airports Authority Limited (GAAL)	●	●	●
Limpopo Economic Development Agency (LEDA)	●	●	●
Limpopo Gambling Board	●	●	●
Limpopo Tourism Agency	●	●	●
Roads Agency Limpopo (RAL) SOC Ltd	●	●	●
MPUMALANGA			
Provincial Legislature	●	●	●
Office of the Premier	●	●	●
DEPARTMENTS			
Agriculture, Rural Development, Land and Environmental Affairs	●	●	●
Community Safety, Security and Liaison	●	●	●
Co-operative Governance and Traditional Affairs	●	●	●
Culture, Sport and Recreation	●	●	●
Economic Development and Tourism	●	●	●
Education	●	●	●
Health	●	●	●
Human Settlements	●	●	●
Provincial Treasury	●	●	●
Public Works, Roads and Transport	●	●	●
Social Development	●	●	●
PUBLIC ENTITIES			
Mpumalanga Economic Growth Agency (MEGA)	●	●	●
Mpumalanga Economic Regulator (MER)	●	●	●
Mpumalanga Regional Training Trust (MRTT)	●	●	●
Mpumalanga Tourism and Parks Agency	●	●	●
NORTH WEST			
Provincial Legislature	●	●	●
Office of the Premier	●	●	●
DEPARTMENTS			
Agriculture and Rural Development	●	●	●
Arts, Culture, Sports and Recreation	●	●	●
Community Safety and Transport Management	●	●	●
Cooperative Governance and Traditional Affairs	●	●	●
Economic Development, Environment, Conservation and Tourism	●	●	●
Education	●	●	●
Health	●	●	●
Human Settlements	●	●	●
Provincial Treasury	●	●	●
Public Works and Roads	●	●	●
Social Development	●	●	●
PUBLIC ENTITIES			
Mmabana Arts, Culture and Sport Foundation	●	●	●
North West Development Corporation SOC Ltd (NWDC)	●	●	●
North West Gambling Board	●	●	●

North West Parks and Tourism Board	●	●	●
North West Tourism Board	●	●	●
NORTHERN CAPE			
Provincial Legislature	●	●	●
Office of the Premier	●	●	●
DEPARTMENTS			
Agriculture, Environmental Affairs, Rural Development and Land Reform	●	●	●
Co-operative Governance, Human Settlements and Traditional Affairs	●	●	●
Economic Development and Tourism	●	●	●
Education	●	●	●
Health	●	●	●
Roads and Public Works	●	●	●
Social Development	●	●	●
Sport, Arts and Culture	●	●	●
Transport, Safety and Liaison	●	●	●
Treasury	●	●	●
PUBLIC ENTITIES			
Kalahari Kid Corporation	●	●	●
McGregor Museum	●	●	●
Northern Cape Arts and Culture Council	●	●	●
Northern Cape Economic Development, Trade and Investment Promotion Agency (NCEDA)	●	●	●
Northern Cape Gambling Board	●	●	●
Northern Cape Heritage Resources Authority (NCHRA)	●	●	●
Northern Cape Liquor Board	●	●	●
Northern Cape Tourism Authority	●	●	●
WESTERN CAPE			
Provincial Parliament	●	●	●
Department of the Premier	●	●	●
DEPARTMENTS			
Agriculture	●	●	●
Cultural Affairs and Sport	●	●	●
Economic Development and Tourism	●	●	●
Education	●	●	●
Environmental Affairs and Development Planning	●	●	●
Health and Wellness	●	●	●
Infrastructure	●	●	●
Local Government	●	●	●
Mobility	●	●	●
Police Oversight and Community Safety	●	●	●
Provincial Treasury	●	●	●
Social Development	●	●	●
PUBLIC ENTITIES			
Atlantis SEZ Company (ASEZCo)	●	●	○
Cape Town and Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro)	●	●	●
CapeNature	●	●	●
Casidra SOC Ltd	●	●	●
Freeport Saldanha	●	●	●
Government Motor Transport	●	●	●
Heritage Western Cape	●	●	●
Western Cape Cultural Commission	●	●	●
Western Cape Gambling and Racing Board	●	●	●
Western Cape Language Committee	●	●	●
Western Cape Liquor Authority	●	●	●

CLEAN AUDIT	FINANCIALLY UNQUALIFIED WITH FINDINGS	QUALIFIED AUDIT WITH FINDINGS	ADVERSE AUDIT WITH FINDINGS	DISCLAIMER WITH FINDINGS	AUDIT NOT FINALISED AT LEGISLATED DATE	NEW AUDITEE	NOT AVAILABLE
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Refer to p13 for information on sources and definitions of audit outcomes.

UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE

EASTERN CAPE	2021/22	2020/21
Provincial Legislature	R1.0m	R0.4m
Office of the Premier	R5.8m	R13.0m
DEPARTMENTS		
Community Safety	-	-
Cooperative Governance and Traditional Affairs	-	R0.2m
Economic Development, Environmental Affairs and Tourism	-	R0.1m
Education	R230.8m	R1 128m
Health	R493.2m	R1 181m
Human Settlements	R301.9m	R151.6m
Provincial Treasury	-	R0.3m
Public Works and Infrastructure	R340.9m	R101.7m
Rural Development and Agrarian Reform	-	R1.4m
Social Development	R99.2m	R80.7m
Sport, Recreation, Arts and Culture	R0.8m	R0.5m
Transport	R418.5m	R2 440m
PUBLIC ENTITIES		
COEGA Development Corporation (CDC)	R34.7m	-
East London Industrial Development Zone (ELIDZ)	-	-
Eastern Cape Development Corporation (ECDC)	R1.6m	-
Eastern Cape Gambling Board (ECGB)	-	-
Eastern Cape Liquor Board (ECLB)	-	-
Eastern Cape Parks and Tourism Agency (ECPTA)	R5.7m	R0.4m
Eastern Cape Provincial Arts and Culture Council (ECPACC)	R0.6m	R0.1m
Eastern Cape Rural Development Agency (ECRDA)	R2.9m	R3.0m
Eastern Cape Socio-Economic Consultative Council (ECSECC)	-	-
Mayibuye Transport Corporation (MTC)	-	-
FREE STATE		
Provincial Legislature	R2.0m	R4.6m
Office of the Premier	R5.7m	R10.4m
DEPARTMENTS		
Agriculture and Rural Development	R27.2m	R6.1m
Cooperative Governance and Traditional Affairs	R4.1m	R22.7m
Economic, Small Business Development, Tourism and Environmental Affairs	R3.6m	R10.8m
Education	R614.4m	R310.7m
Health	R186.7m	R518.5m
Human Settlements	R581.0m	R624.7m
Police, Roads and Transport	R1 127m	R1 128m
Provincial Treasury	R11.3m	R21.4m
Public Works and Infrastructure	R536.6m	R2.9m
Social Development	R30.8m	R71.7m
Sport, Arts, Culture and Recreation	R30.6m	R31.3m
PUBLIC ENTITIES		
Free State Development Corporation	R65.1m	R39.8m
Free State Gambling, Liquor and Tourism Authority	R18.6m	R10.6m
GAUTENG		
Provincial Legislature	R0.1m	R0.1m
Office of the Premier	-	R0.2m
DEPARTMENTS		
Agriculture and Rural Development	R14.0m	R0.1m
Community Safety	-	R0.2m

Co-operative Governance and Traditional Affairs	R0.2m	R0.6m
Economic Development	R6.1m	R2.2m
Education	R812.0m	R923.0m
e-Government	R413.0m	R576.4m
Health	R2 588m	R4 146m
Human Settlements	R246.7m	R480.2m
Infrastructure Development	R361.1m	R1 142m
Roads and Transport	R2 761m	R2 013m
Social Development	R50.1m	R687.7m
Sport, Arts, Culture and Recreation	R6.4m	R13.0m
Treasury	-	-
PUBLIC ENTITIES		
Cradle of Humankind World Heritage Site (COHWHS)	-	-
Dinokeng	-	-
Gauteng Enterprise Propeller (GEP)	R100.1m	R22.1m
Gauteng Film Commission (GFC)	-	-
Gauteng Gambling Board	-	R0.1m
Gauteng Growth and Development Agency (GGDA)	R14.4m	R5.2m
Gauteng Infrastructure Financing Agency (GIFA)	-	-
Gauteng Liquor Board	R2.2m	R2.1m
Gauteng Partnership Fund (GPF)	R18.7m	R24.7m
Gauteng Tourism Authority	-	R0.3m
Gautrain Management Agency (GMA)	-	-
g-Fleet Management	R1.2m	R0.8m
KWAZULU-NATAL		
Provincial Legislature	-	R0.1m
Office of the Premier	R0.9m	R11.0m
DEPARTMENTS		
Agriculture and Rural Development	R18.5m	R53.6m
Arts and Culture	R10.3m	R75.8m
Community Safety and Liaison	R3.4m	R8.3m
Cooperative Governance and Traditional Affairs	-	R3.6m
Economic Development, Tourism and Environmental Affairs	-	R0.7m
Education	R745.9m	R337.7m
Health	R4 614m	R1 632m
Human Settlements	R2.4m	R1.3m
Provincial Treasury	R1.5m	R3.1m
Public Works	R287.5m	R378.7m
Social Development	R173.3m	R111.1m
Sport and Recreation	-	-
Transport	R4 305m	R6 415m
PUBLIC ENTITIES		
Agribusiness Development Agency (ADA)	R6.6m	R2.9m
Dube TradePort Corporation (DTPC)	R3.7m	R1.3m
Ezemvelo KZN Wildlife	R91.1m	R4.1m
Ithala Development Finance Corporation Limited	R1.1m	-
Ithala SOC Limited	R53.5m	R21.5m
KwaZulu-Natal Amafa and Research Institute	R20.9m	R0.4m
KwaZulu-Natal Film Commission	R0.3m	R0.8m
KwaZulu-Natal Gaming and Betting Board	-	-
KwaZulu-Natal Liquor Authority	n/a	-
KwaZulu-Natal Sharks Board Maritime Centre of Excellence	-	R3.0m
KZN Growth Fund	-	-
Moses Kotane Institute	-	-
Richards Bay Industrial Development Zone (RBIDZ)	R0.5m	R2.3m
Tourism KwaZulu-Natal	R2.4m	R8.1m
Trade and Investment KwaZulu-Natal (TIKZN)	-	R0.1m

TABLE OF BOOKMARKS

LIMPOPO	2021/22	2020/21
Provincial Legislature	-	-
Office of the Premier	R2.8m	-
DEPARTMENTS		
Agriculture and Rural Development	R2.7m	R82.1m
Cooperative Governance, Human Settlements and Traditional Affairs	R33.0m	R403.8m
Economic Development, Environment and Tourism	-	R1.1m
Education	R1 069m	R484.9m
Health	R9.4m	R19.9m
Provincial Treasury	-	R3.2m
Public Works, Roads and Infrastructure	R191.6m	R1 617m
Social Development	R0.1m	R0.3m
Sport, Arts and Culture	R13.5m	R6.8m
Transport and Community Safety	R0.6m	R6.5m
PUBLIC ENTITIES		
Gateway Airports Authority Limited (GAAL)	R1.8m	R12.1m
Limpopo Economic Development Agency (LEDA)	R1.8m	R1.2m
Limpopo Gambling Board	-	-
Limpopo Tourism Agency	R0.2m	R0.5m
Roads Agency Limpopo (RAL) SOC Ltd	R697.4m	R733.6m
MPUMALANGA		
Provincial Legislature	-	-
Office of the Premier	R9.2m	R47.1m
DEPARTMENTS		
Agriculture, Rural Development, Land and Environmental Affairs	-	-
Community Safety, Security and Liaison	R624.0m	R601.0m
Co-operative Governance and Traditional Affairs	R5.6m	-
Culture, Sport and Recreation	R85.8m	R48.0m
Economic Development and Tourism	R10.7m	R16.3m
Education	R382.4m	R402.8m
Health	R498.7m	R1 276m
Human Settlements	R65.8m	R640.1m
Provincial Treasury	-	-
Public Works, Roads and Transport	R1 023m	R240.9m
Social Development	R22.0m	R86.2m
PUBLIC ENTITIES		
Mpumalanga Economic Growth Agency (MEGA)	R33.6m	R43.8m
Mpumalanga Economic Regulator (MER)	-	-
Mpumalanga Regional Training Trust (MRTT)	R73.7m	R14.2m
Mpumalanga Tourism and Parks Agency	R0.6m	R14.8m
NORTH WEST		
Provincial Legislature	R1.9m	R5.0m
Office of the Premier	R38.6m	R61.8m
DEPARTMENTS		
Agriculture and Rural Development	R268.1m	R51.8m
Arts, Culture, Sports and Recreation	R39.5m	R46.7m
Community Safety and Transport Management	R81.4m	R75.3m
Cooperative Governance and Traditional Affairs	R0.5m	R1.5m
Economic Development, Environment, Conservation and Tourism	R19.3m	R14.8m
Education	R83.4m	R73.7m
Health	R1 232m	R929.6m
Human Settlements	R450.4m	R106.5m
Provincial Treasury	-	R0.1m
Public Works and Roads	R692.8m	R1 483m
Social Development	R115.1m	R172.8m

PUBLIC ENTITIES		
Mmabana Arts, Culture and Sport Foundation	R4.1m	R3.2m
North West Development Corporation SOC Ltd (NWDC)	R27.8m	R17.0m
North West Gambling Board	R14.2m	R11.5m
North West Parks and Tourism Board	R93.4m	R4.9m
North West Tourism Board	R8.5m	R14.4m
NORTHERN CAPE		
Provincial Legislature	R0.1m	R1.8m
Office of the Premier	R0.3m	R1.6m
DEPARTMENTS		
Agriculture, Environmental Affairs, Rural Development and Land Reform	R19.1m	-
Co-operative Governance, Human Settlements and Traditional Affairs	R16.6m	R22.3m
Economic Development and Tourism	R4.4m	R4.4m
Education	R503.8m	R618.6m
Health	R719.8m	R1 541m
Roads and Public Works	R248.7m	R3 214m
Social Development	R0.1m	-
Sport, Arts and Culture	-	-
Transport, Safety and Liaison	R143.2m	R78.3m
Treasury	R0.1m	-
PUBLIC ENTITIES		
Kalahari Kid Corporation	-	R0.2m
McGregor Museum	-	-
Northern Cape Arts and Culture Council	R1.4m	R2.0m
Northern Cape Economic Development, Trade and Investment Promotion Agency (NCEDA)	R0.2m	R0.3m
Northern Cape Gambling Board	R0.1m	R0.9m
Northern Cape Heritage Resources Authority (NCHRA)	R0.3m	R0.1m
Northern Cape Liquor Board	R0.2m	R0.7m
Northern Cape Tourism Authority	-	-
WESTERN CAPE		
Provincial Parliament	-	R0.9m
Department of the Premier	R7.7m	R0.8m
DEPARTMENTS		
Agriculture	R0.1m	R0.2m
Cultural Affairs and Sport	R0.5m	-
Economic Development and Tourism	R0.1m	R1.5m
Education	R58.6m	R3.0m
Environmental Affairs and Development Planning	-	R0.2m
Health and Wellness	R8.8m	R28.9m
Infrastructure	R221.6m	R284.6m
Local Government	-	R0.5m
Mobility	R1.5m	R8.0m
Police Oversight and Community Safety	R25.6m	R0.6m
Provincial Treasury	-	-
Social Development	-	R0.6m
PUBLIC ENTITIES		
Atlantis SEZ Company (ASEZCo)	-	-
Cape Town and Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro)	R5.7m	R0.1m
CapeNature	-	-
Casidra SOC Ltd	-	-
Freeport Saldanha	-	-
Government Motor Transport	R0.2m	-
Heritage Western Cape	-	-
Western Cape Cultural Commission	-	-
Western Cape Gambling and Racing Board	-	-
Western Cape Language Committee	-	-
Western Cape Liquor Authority	-	R4.2m

The above figures are aggregated totals for Unauthorised, Irregular, Fruitless and Wasteful Expenditure. While the figures are aggregated for the purpose of this table, each type of expenditure is different in nature. Please refer to p13 for definitions and source information.

EASTERN CAPE

PROVINCIAL LEGISLATURE

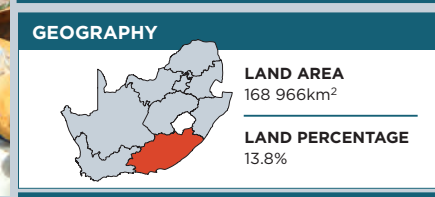
The Eastern Cape Provincial Legislature consists of 63 members, elected by proportional representation. Since the elections on 8 May 2019, the ANC has held a majority of seats in the Legislature.

The parties holding seats are:

AFRICAN NATIONAL CONGRESS	44
DEMOCRATIC ALLIANCE	10
ECONOMIC FREEDOM FIGHTERS	5
UNITED DEMOCRATIC MOVEMENT	2
FREEDOM FRONT PLUS	1
AFRICAN TRANSFORMATION MOVEMENT	1



KEY STATISTICS



PREMIER

The head of the Provincial Executive is the Premier, who is elected by the Provincial Legislature from among its members. The current Premier of the Eastern Cape is Mr Lubabalo Oscar Mabuyane.

EXECUTIVE COUNCIL AND DEPARTMENTS

The Premier appoints an Executive Council consisting of members of the Provincial Legislature. The Members of the Executive Council (MECs) are responsible for the various departments of the provincial administration. The current departments and MECs are:

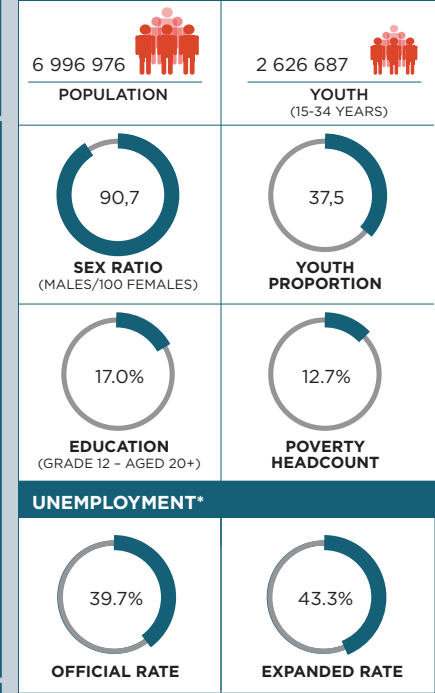
DEPARTMENT	MEC
Community Safety	Mr Xolile Nqatha
Cooperative Governance and Traditional Affairs	Mr Zolile Williams
Economic Development, Environmental Affairs and Tourism	Mr Mlungisi Gerald Mvoko
Education	Mr Fundile David Gade
Health	Ms Nomakhosazana Meth
Human Settlements	Ms Siphokazi Lusithi
Provincial Treasury	Mr Mlungisi Gerald Mvoko
Public Works and Infrastructure	Ms Ntombovuyo Nkopane
Rural Development and Agrarian Reform	Ms Nonkqubela N Pieters
Social Development	Ms Bukiwe Fanta
Sport, Recreation, Arts and Culture	Ms Nonceba Khontsiwe
Transport	Mr Xolile Nqatha

PUBLIC ENTITIES

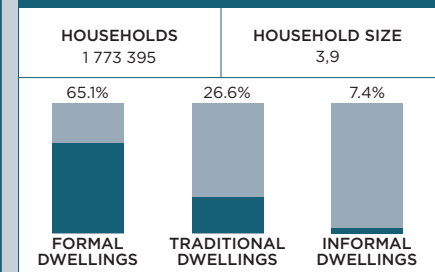
The Provincial Government has, through its legislative capacity, the power to establish state-owned public entities. The role of these public entities is to further the programmes of the relevant government institutions or departments. As a rule each public entity reports to a responsible official in the provincial executive (usually an MEC or the Premier). Current public entities include:

COEGA Development Corporation (CDC)
East London Industrial Development Zone (ELIDZ)
Eastern Cape Development Corporation (ECDC)
Eastern Cape Gambling Board (ECGB)
Eastern Cape Liquor Board (ECLB)
Eastern Cape Parks and Tourism Agency (ECPTA)
Eastern Cape Provincial Arts and Culture Council (ECPACC)
Eastern Cape Rural Development Agency (ECRDA)
Eastern Cape Socio-Economic Consultative Council (ECSECC)
Mayibuye Transport Corporation (MTC)

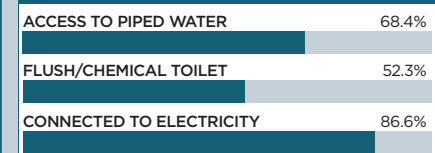
PEOPLE



HOUSING



HOUSEHOLD SERVICES



Sources: Community Survey 2016 - Provinces at a glance, published by Stats SA. *Unemployment figures from Quarterly Labour Force Survey, Quarter 3, 2023, published by Stats SA.

PROVINCIAL LEGISLATURE

CONTACT DETAILS

PHYSICAL: Independence Avenue, Bhisho
POSTAL: Private Bag X0051, Bhisho, 5605
TEL: 040 608 0041
WEB: www.eclegislature.gov.za
EMAIL: communication@ecleg.gov.za



OVERVIEW

The Eastern Cape Provincial Legislature strives to deepen democracy, promote development and build a better life for all, through lawmaking, effective public participation and vigorous oversight.

The Legislature has the responsibility to pass laws which upon implementation will impact positively on the lives of the people. In addition, the Legislature must ensure that public accountability is promoted and maintained. It is also important for the Legislature to fulfil its constitutional mandate of ensuring that the public is engaged in governance and service delivery.



SPEAKER
MS HM SAULS-AUGUST



DEPUTY SPEAKER
MR M QOBOSHIYANE

OFFICE BEARERS

2019 General Election seat allocation: ANC 44, DA 10, EFF 5, UDM 2, VF PLUS 1, ATM 1

Speaker: Ms Helen Mercedes Sauls-August (ANC)

Deputy Speaker: Mr Mlibo Qoboshiyane (ANC)

Members:

Mr Kesava Pillai Anilkumar	ANC
Mr David Fundisile Bese	ANC
Mr Bennet Mzwenqaba Bhanga	DA
Mr Jacobus Petrus Johannes Botha	DA
Mr Jacobus Petrus Burger	VF PLUS
Ms Virginia Alice Camealio-Benjamin	ANC
Mr Yusuf Cassim	DA
Ms Jane Mary Cowley	DA
Ms Bulelwa Beauty Dial	EFF
Mr Mxolisi Mackson Dimaza	ANC
Mr Mluleki Dlelanga	ANC
Mr Tony Duba (Chairperson of Committees)	ANC
Ms Gloria Bukiwe Fanta	ANC
Mr Makhi Feni	ANC
Ms Koliswa Claribell Fihlani (Deputy Chief Whip)	ANC
Mr Fundile David Gade	ANC
Ms Tumeka Gaya	ANC
Ms Sindiswa Griselda Gomba	ANC
Mr Horatio Hendricks	DA
Ms Mandlakazi Keleku	ANC
Ms Vicky Knoetze	DA
Ms Nonceba Kontsiwe	ANC
Ms Nomasikizi Hendrietta Konza	ANC
Ms Siphokazi Iris Lusithi	ANC
Mr Vumile Gladman Lwana	ANC
Mr Lubabalo Oscar Mabuyane (Premier)	ANC
Mr Babalo Madikizela	ANC
Mr Simthembile Madikizela	EFF
Mr Sanele Magaqa	DA
Mr Loyiso Magqashela (Chief Whip)	ANC
Mr Felix Lulama Bongani Mahlati	UDM
Mr Xolani Malamlela	ANC
Mr Nelson Mampofu	ATM
Ms Nontutuzelo Maqubela (Deputy Chairperson of Committees)	ANC
Mr Thabo Mawane	ANC

Ms Siggibokazi Sweetness Mboniyana	ANC
Ms Nomakhosazana Meth	ANC
Mr Mlungisi Gerald Mvoko	ANC
Mr Mziwonke Ndabeni	ANC
Mr Pumelele Ndamase	ANC
Mr Nkosinathi Ndlodaka	UDM
Ms Fezeka Nkomonye	ANC
Ms Ntombovuyo Silberose Nkopane	ANC
Mr Xolile Edmund Nqatha	ANC
Ms Nozibele Nyalambisa	ANC
Ms Nonkqubela Ntomboxolo Pieters	ANC
Ms Alice Nomvula Ponco	ANC
Mr Mlibo Qoboshiyane (Deputy Speaker)	ANC
Ms Portia Zoleka Gotoyi	EFF
Mr Zandisile Joseph Qupe	ANC
Ms Zinziswa Ursula Rabe	ANC
Mr Mpumelelo Saziwa	ANC
Mr Monde Sondaba	ANC
Mr Robert Sykes Stevenson (Chief Whip of the Opposition)	DA
Ms Weziwe Tikana-Gxothiwe	ANC
Mr Makhaya Merriman Twabu	ANC
Mr Zilindile Marshall Vena	EFF
Ms Koliswa Vimbayo	ANC
Mr Marshall Roberto von Buchenroder	DA
Ms Zolile Williams	ANC
Ms Ntombizodwa Tamara Xhanti	ANC
Ms Nomvano Zibonda	DA
Mr Litha Law Zibula	EFF
Ms Noncedo Zinti	UDM

Secretary: Ms Nomawethu Ngcakani (Secretary to the Legislature)

CFO: Ms R Abdool

Senior Management: Ms Koleka Beja (Acting Executive Manager: Legal and Procedural Services), Ms Nombulelo Dyan (GM: Financial Management), Mr Bheki Gama (GM: IHRM), Mr Mgcini Hlolo (GM: Research and Oversight Services), Mr Phakamisa Hobongwana (Executive Manager: Corporate Services), Ms Nombulelo Mosana (GM: Office of the Secretary), Mr Mpangazita Ngwanya (GM: Public Participation, Petitions and Public Education), Ms Nontlantla Xako (GM: Speakership), Mr Kanya Zantsi (GM: Supply Chain Management (SCM))

Communications Officers: Mr Andile Duka (Acting Senior Manager: Communication), Ms Ntombekhaya Maclean (Senior Communication Officer: Branding and Marketing)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	16 598	27 019	14 507
Non-Current Assets	23 707	18 661	25 829
Total Assets	40 306	45 680	40 336
Current Liabilities	65 271	70 551	87 711
Non-Current Liabilities	38 944	28 357	17 918
Total Liabilities	104 215	98 908	105 628
Total Net Assets	(63 909)	(53 228)	(65 292)
FINANCIAL PERFORMANCE			
Total Revenue	570 311	590 928	577 681
Exchange Transactions	53	776	383
Non-Exchange Transactions	570 258	590 151	577 298
Total Expenditure	(581 229)	(578 490)	(576 450)
Employee Costs	(386 961)	(380 554)	(357 761)
Surplus/(Deficit) for Year	(10 682)	12 065	(65)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	1 892	19 046	(9 824)
Investing Activities	(10 605)	(1 404)	(7 649)
Cash & Equivalents – Year End	14 107	22 820	5 178
UIFW EXPENDITURE**	1 024	393	2 819

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	490	488	488
Posts Filled	359	368	373

OFFICE OF THE PREMIER

CONTACT DETAILS

PHYSICAL: Office of the Premier Building, Independence Avenue, Bhisho

POSTAL: Private Bag X0047, Bhisho, 5605

TEL: 080 121 2570

WEB: ecprov.gov.za



Province of the
EASTERN CAPE
OFFICE OF THE PREMIER

OVERVIEW

The mission of the Eastern Cape Office of the Premier is to ensure responsive, integrated and sustainable service delivery to all in the Eastern Cape through strategic leadership, critical interventions and coordinated effective provincial government.

The constitutional mandate of the Premier provides the Premier and the Executive Council the authority over a province by implementing provincial legislation in the province; implementing all national legislation within the functional areas listed in Schedule 4, except where the Constitution or an Act of Parliament provides otherwise; administering national legislation outside the functional areas listed in Schedules 4 and 5, that which has been assigned to the provincial executive in terms of an Act of Parliament; developing and implementing provincial policy; coordinating the functions of the provincial administration and its departments; preparing and initiating provincial legislation; and performing any other function assigned to the provincial executive in terms of the Constitution or an Act of Parliament.

The strategic goals of the Premier are to coordinate institutional transformation of the provincial government towards the building of a developmental state; coordinate and integrate service delivery in the province; strengthen good governance, cooperative governance and public participation; and position the Office of the Premier as a strategic leader and effective centre of coordination of service delivery in the province.

OFFICE BEARERS

Premier: Mr Lubabalo Oscar Mabuyane

Director General: Mr Mbulelo Sogoni

Chief of Staff: Adv Zintle Hlobo

Senior Management: Ms Zoleka Genge (PA: Director General), Mr Siyamthanda Heshula, Mr Nation Madikiza (Chief Information Officer), Ms Sisanda Magolozza (Finance), Ms Lazola Manana (Supply Chain Management), Mr Masibulele Mrara (Human Resources), Ms Thandile Mtiki (PA: Premier), Mr Vincent Petersen (Chief Technology Officer), Ms Khuselwa Rantjie (Acting General Manager: Provincial Communications), Ms Paloma Thompson (Office Manager: DG)



PREMIER
MR LO MABUYANE



DIRECTOR GENERAL
MR M SOGONI

Communications Officers: Mr Sizwe Kupelo (Spokesperson: Premier), Ms Khuselwa Rantjie, Ms Mandisa Titi (General Manager: Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	793 777	932 232	990 009
Actual Expenditure	788 047	829 957	749 295
Employee Compensation	267 438	261 912	272 700
Goods and Services	205 784	264 185	241 907
Capital Assets	5 386	6 565	5 900
UIFW EXPENDITURE**	5 780	13 020	1 703

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	442	442	442
Posts Filled	332	326	369

PUBLIC ENTITIES

Eastern Cape Socio-Economic Consultative Council (ECSECC)

DEPARTMENT: COMMUNITY SAFETY

CONTACT DETAILS

PHYSICAL: Cnr Independence Avenue & Circular Drive, Bisho

POSTAL: Private Bag X0057, Bisho, 5606

WEB: www.safetyec.gov.za

EMAIL: communication@safetyec.gov.za



Province of the
EASTERN CAPE
COMMUNITY SAFETY

OVERVIEW

The mission of the Eastern Cape Department of Community Safety is to build safer communities through civilian oversight of the police and community participation. The Department's strategic goals are to ensure efficient and effective governance and administration of the Department; exercise oversight over the South African Police Service (SAPS) and Metro Police Services in the Eastern Cape; and build safer communities through effective partnerships.

The Department's legal mandate is to: monitor and evaluate the implementation of policing policy in the province; evaluate and monitor police conduct in the province; develop and evaluate safety models and monitoring tools; assist the Civilian Secretariat with any monitoring and evaluation projects; promote community police relations and establish and promote partnerships; and manage the enhancement of community safety structures within the province.

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Furthermore, the Department must: monitor the implementation by SAPS of the recommendations made by IPID; provide the Minister with regular reports on SAPS compliance; report on the implementation of the Domestic Violence Act of 1998, dealing with SAPS applications for exemptions, etc.; strengthen communities against crime; prevent violence; prevent corruption; and strengthen the criminal justice system.



MEC
MR X NQATHA



HOD
MR V MAPOLISA

OFFICE BEARERS

MEC: Mr Xolile Nqatha (MEC: Transport and Community Safety) (ANC)

Head of Department: Mr Vuyani Mapolisa

CFO: Ms Nwabisa Libala

Chief Directors: Mr Zukile Kani (Corporate Services), Ms Pumla Nqakula (Community Safety)

Directors: Ms Aphiwe Jaceni (Financial Management), Ms Nomfundo Mahonga (Human Resources Management), Mr Sakhiwo Makayi (Supply Chain Management), Ms Nonkqubela Mlenzana (Civilian Oversight and Monitoring), Ms Nqwenelwa Ncede (Strategic Management), Mr Sibusiso Nogwanya (Community Police Relations), Mr Archie Ralo (Executive Support), Mr Martin Sycholt (Research and Policymaking)

Communications Officers: Mr Unathi Binqose (Media Liaison Officer), Ms Andisiwe Mbusi (Personal Assistant: HOD), Mr Michael Msebi (Deputy Director: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	109 093	110 512	105 499
Actual Expenditure	107 220	109 450	104 727
Employee Compensation	76 349	76 666	75 868
Goods and Services	25 779	26 642	26 777
Capital Assets	4 813	5 758	1 637
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	148	148	148
Posts Filled	121	130	135

DEPARTMENT: COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

CONTACT DETAILS

PHYSICAL: Tyamazshe Building, Phalo Avenue, Civic Square, Bhisho, 5605

POSTAL: Private Bag X0035, Bhisho, 5605

TEL: 040 940 7191/2/3/4

WEB: www.eccogta.gov.za



OVERVIEW

The mission of the Eastern Cape Department of Cooperative Governance and Traditional Affairs is to promote a developmental local state and traditional institutions that are accountable, focused on citizen's priorities, capable of delivering high quality services consistently and sustainably through cooperative governance and participatory democracy.

The Department's strategic goals are: to be an enabling environment to enhance service delivery through integrated support services; to strengthen municipal institutional capacity to promote governance and effective service delivery; effective and efficient planning and development in municipalities; liveable integrated cities, towns and rural areas that provide basic income security; to have enabling viable sustainable developmental municipalities that deliver basic services; and an enabling service environment in traditional leadership institutions to improve socio-economic development through integrated support services.

OFFICE BEARERS

MEC: Mr Zolile Williams (ANC)

Head of Department: Mr Andile Fani

Chief of Staff: Mrs Charity Sihunu (Municipal Governance and Support)

CFO: Ms Kutala Shinta (Financial and Supply Chain Management)

Deputy Directors General: Mr Tandabantu Gwebindlala (Traditional Affairs), Mr Vuyo Mlokothi (Developmental Local Government)

Chief Directors: Mr Basil Mase (Strategic Management and Information Services), Ms Themis Ncume (Corporate Services), Mr Malibongwe Ngcai (Traditional Leadership Finance and Governance Services), Mr M Nodlabi (Public Participation and Rapid Response), Mr D Nyatela (IGR and District Coordination)

Directors: Mr Z Bokwe (Amathole and Buffalo City), Mr Mzwakhe Clay (Sarah Baartman and Nelson Mandela Bay), Mr Paulos Funani (Chris Hani), Mr L Jiyose (OR Tambo), Ms Fezeka Ntlembeza (Joe Gqabi), Mr Mawethu Pinyana (Alfred Nzo)



MEC
MR Z WILLIAMS



HOD
MR A FANI

Senior Management: Mr Craig Goliath (Acting General Manager: Municipal Economic Development Facilitation), Mr Mzwethemba Nkantsu (General Manager: House of Traditional Leaders)

Communications Officers: Mr Mamkeli Ngam (Senior Manager: Corporate Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	961 647	1 029 177	1 093 776
Actual Expenditure	954 368	986 673	993 891
Employee Compensation	836 539	835 205	828 141
Goods and Services	97 630	65 638	114 062
Capital Assets	11 273	18 399	31 212
UIFW EXPENDITURE**	4	245	3 387
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 736	2 891	2 953
Posts Filled	2 624	2 641	2 765

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

DEPARTMENT: ECONOMIC DEVELOPMENT, ENVIRONMENTAL AFFAIRS AND TOURISM

CONTACT DETAILS

PHYSICAL: Block 16, Business Village, Bhisho, 5605
POSTAL: Private Bag X0054, Bhisho, 5605
TEL: 043 605 7004/7
WEB: www.dede.gov.za



Province of the
EASTERN CAPE
 ECONOMIC DEVELOPMENT,
 ENVIRONMENTAL AFFAIRS AND TOURISM

OVERVIEW

The vision of the Eastern Cape Department of Economic Development, Environmental Affairs and Tourism is of a province where economic growth and sound environmental management underpin sustainable development. Its main strategic goal is innovation for sustainable development, with the strategic objectives being to improve organisational performance, local economic participation, emission reduction, carbon reduction and green economy initiatives, and to secure the provincial conservation status.

The primary mandate change resulted from the formalisation of the 12 key outcomes identified and agreed to by the National Cabinet. The Department had to adjust its strategic plan to demonstrate the following outcomes: decent employment through inclusive economic growth; an efficient, competitive and responsive economic infrastructure network; environmental assets and natural resources that are well protected and continually enhanced; an efficient, effective and development-orientated public service; and an empowered, fair and inclusive citizenship.

OFFICE BEARERS

MEC: Mr Mlungisi Gerald Mvoko (MEC: Finance and Economic Development, Environmental Affairs and Tourism) (ANC)

Head of Department: Mrs Mickey Mama

Chief of Staff: Ms Akhona Tinta

CFO: Ms Sibongile Jongile

Directors: Mr Leon Els (Sarah Baartman Regional Office), Mr Sizakele Gabula (OR Tambo Regional Office), Mr Mcedisi Makosonke (Acting: Chris Hani District), Ms Vuyelwa Mantyi (Amathole District), Mr Mzukisi Mbhotho (Joe Gqabi Regional Office), Mrs Tembakazi Tshetu (Alfred Nzo Regional Office)

Senior Management: Mr Younus Amod (Chairperson: Audit Committee), Ms Ntomboxolo Boni (Regional Manager: Economic Development - OR Tambo District), Mr Tyrone Boucher (GM: Corporate Management), Ms Fundiswa Gidi (Regional Manager: Economic Development - Amathole District), Mr Dayalan Govender (Regional Manager: Environmental Affairs - Sarah Baartman District), Mr Siyabonga Gqalangile (Acting GM: Environmental Affairs), Ms Khayaletu Gqwabaza (Assistant Manager: Acting Regional Manager - OR Tambo District), Mr Sandile Gwayi (Assistant Manager: Administration - OR Tambo District), Ms Boniswa Konezi (GM: Economic Development and Tourism), Mr Mlungiseleli Kosi (Regional Manager: Economic Development - Sarah Baartman District), Mr Nontuthuzelo Magugu (Assistant Manager: Alfred Nzo District), Ms Siyabulela



MEC
MR MG MVOKO



HOD
MRS M MAMA

Onceya (Office Manager), Mr Dante Rademeyer (Assistant Manager: Administration - Sarah Baartman District)

Communications Officers: Mr Thobile Gowa (Media Liaison Officer), Mr Ncedo Lisani (Deputy Director: Communications), Ms Noncedo Mangcotywa (Communications and Marketing), Mr Siphiso Sam Mazosiwe (Parliamentary Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 454 350	1 412 880	1 404 689
Actual Expenditure	1 425 140	1 353 258	1 351 716
Employee Compensation	260 572	253 903	261 723
Goods and Services	93 739	82 487	130 115
Capital Assets	14 121	16 950	10 094
UIFW EXPENDITURE**	-	145	590
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	595	703	696
Posts Filled	500	495	521

PUBLIC ENTITIES

COEGA Development Corporation (CDC)
 East London Industrial Development Zone (ELIDZ)
 Eastern Cape Development Corporation (ECDC)
 Eastern Cape Gambling Board (ECGB)
 Eastern Cape Liquor Board (ECLB)
 Eastern Cape Parks and Tourism Agency (ECPTA)

DEPARTMENT: EDUCATION

CONTACT DETAILS

PHYSICAL: Steve Vukile Tshwete Education Complex, Zone 6, Zwelitsha
POSTAL: Private Bag X0032, Bhisho, 5605
TEL: 040 608 4200
WEB: eeducation.gov.za
EMAIL: customercare@edu.ecprov.gov.za



Province of the
EASTERN CAPE
 EDUCATION



MEC
MR FD GADE

OVERVIEW

The vision of the Eastern Cape Department of Education is to offer a quality education and training system that transforms schools into centres of community life and promotes shared moral values, good governance and sustainable development.

Its mission is to provide quality education for sustainable development by providing socially relevant and economically responsive programmes that address the human resource needs of the province and the country; enhancing the skills base for agrarian transformation, manufacturing diversification and tourism in order to meet the needs of the second economy; providing quality programmes to build the capacity of all

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

All you need to know about Aquamation

AVBOB celebrated 105 years in the funeral business on 15 August 2023. It is a leader in the funeral business and the biggest mutual society in Africa. Over the years, **AVBOB** has offered traditional funeral services and cremation to its policyholders and non-policyholders. However, in 2019, **AVBOB** launched aquamation, also known as alkaline hydrolysis, which is an eco-friendly, water-based type of cremation.

1. Aquamation was introduced in South Africa in 2019.
2. Aquamation is an eco-friendly, water-based form of cremation.
3. The scientific name for the aquamation process is alkaline hydrolysis. However, it is also known as flameless cremation, water cremation and bio-cremation.
4. Although it has been in use abroad in various applications for many years, **AVBOB** is at the forefront of developing this innovative procedure in South Africa.
5. Aquamation gained international attention when Archbishop Emeritus Desmond Tutu opted for aquamation for his send-off at the **AVBOB** Maitland branch in January 2022.
6. The aquamation process has a decreased carbon footprint and eliminates the direct emission of greenhouse gases or mercury into the environment, while ensuring an energy saving of 90% when compared to flame-based cremation.
7. Aquamation at the **AVBOB** Pretoria West branch in Gauteng was launched on 22 June 2022.
8. **AVBOB** plans to expand its aquamation service to a further eight **AVBOB** branches across South Africa over the next few years.



AVBOB does NOT use acid in the aquamation process. Instead, aquamation uses an alkaline catalyst, which is the chemical opposite of acid. The alkali used in this case is potassium hydroxide salts.

IS AQUAMATION SAFE FOR THE ENVIRONMENT?

Since innovation is at the forefront of everything **AVBOB** does, the alkali used for aquamation is safe for the environment. The water-based process uses a solution consisting of 95% water and 5% alkali (potassium hydroxide).

THE AQUAMATION PROCESS

- 1 The body is first laid in a receptacle that is placed in a sterile, stainless steel chamber.
- 2 A combination of gentle water flow, moderate temperatures and alkalinity is used to hasten the natural process.
- 3 All organic material is gently broken down into its most basic building blocks.
- 4 Our bodies are composed of approximately 60% water. Therefore, during the aquamation process, only the bone minerals remain. These are then lightly processed into powder.
- 5 The remains (ashes) are returned to the family in an urn. Families receive 20-30% more ashes with aquamation.
- 6 What is left at the end of the process is a benign sterile liquid (containing NO trace of DNA and RNA) that is recycled back into the municipal wastewater system.
- 7 All chemicals are rendered inactive after the whole process.



Aquamation is currently being offered to non-policyholders and **AVBOB** policyholders at the **AVBOB** Maitland Funeral Parlour in Cape Town and the **AVBOB** Pretoria West branch in Gauteng.

AVBOB

MUTUAL SOCIETY

TABLE OF BOOKMARKS

employees; and encouraging participatory decision-making processes that strive to empower the whole community at all levels.

The following are the strategic goals of the Department: access to basic education, and equity in opportunity and educational achievement for all learners regardless of race, gender, disability, geographical location and socio-economic status; empowerment of all learners to become responsible citizens through equipping them with skills, knowledge and values; improved quality of teaching and learning at all educational institutions; improved institutional efficiency through enhanced management systems and integrated service delivery; economic, effective, efficient and equitable resourcing within the education system; and cohesive and sustainable communities built through cooperation with all stakeholders in education.

OFFICE BEARERS

MEC: Mr Fundile David Gade (ANC)

Head of Department: Dr Soyisile Nuku

Chief of Staff: Mr Mzuyanda Sokujika

CFO: Mr Jason O'Hara

Deputy Directors General: Mr Greg Macmaster (Acting: Branch – Education Planning, Evaluation and Monitoring [EPEM]), Mr Ray Tywakadi (Institutional Management)

Chief Directors: Ms Thembisa Futshane (Institutional Operations and Development), Mr Mthobeli Gaca (District Coordination), Mr Marius Harmse (Acting: Supply Chain Management), Mr Muzukisi Jack (Acting: Cluster Chief Director), Ms X Kese (Financial Management Services), Mr Mzimhle Mabona (Acting: Assessment and Examinations), Ms Naledi Mbude (Statutory Advisory Protocol Services), Mr Z Mngqanqeni (Infrastructure Planning), Mr KE Ngaso (District Coordination, Monitoring and Support [Cluster C]), Mr Phila Ngqumba (Statutory Advisory and Protocol Services), Dr Soyisile Nuku (Strategic Coordinator), Mr M Tshibo (Acting: Human Resource Development and Management)

Directors: Mr Charles Addae (Risk Management), Ms Yolisa Bomela (Wellness Office), Mr Nkosipendule Duntsula (Office of the MEC),

Mr Benedict Khohliso (IT and Systems Infrastructure), Mr Londoloza Luty (Education Resourcing: FET Band), Mr Melikhaya Mancoko (Acting: IDS and G), Mr Monwabisi Mbangeni (District Offices), Mr Mbulelo Mpupu (District Offices), Mr Andile Mtirara (Acting: Special Programmes), Mr Lethu Ndzube (Social Support Services), Mr Afrika Ngewana (Human Resource Development), Ms Zukiswa Njotini (HIV/Aids and Social Planning Programmes), Ms Unathi Nqandela (Curriculum: ECD and GET Programmes), Mr Lourens Putter (Acting: Inclusive Education), Mr Zakhele Sabata (Acting: Language in Education Policy), Mr Eddie Scheun (Shared Legal Services), Mr Nelson Skalk (Financial Planning and Budget Management), Ms Glory Toyi (Internal Audit), Ms Verona Witbooi (Nutrition and Poverty Alleviation), Ms Xoliswa Zitumane (Acting: IDS and G)

Senior Management: Ms N Tezapi (Manager: District Support)

Communications Officers: Ms Vuyiseka Mboxela (Parliamentary Liaison Officer [Suspended]), Mr Mali Mtima (Departmental Spokesperson), Mr Monde Sangqu (Director: Community Liaison), Ms Nyameka Tokwe-Mgijima (Acting Director: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	37 139 730	36 232 622	36 464 780
Actual Expenditure	36 947 862	36 593 866	37 345 995
Employee Compensation	29 675 740	29 432 072	29 265 955
Goods and Services	3 579 333	3 038 397	3 620 058
Capital Assets	920 699	605 366	1 514 982
UIFW EXPENDITURE**	230 837	1 128 087	1 148 473
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	81 877	66 326	81 530
Posts Filled	64 874	66 326	68 318

DEPARTMENT: HEALTH

CONTACT DETAILS

PHYSICAL: Dukumbana Building, Independence Avenue, Bhisho

POSTAL: Private Bag X0038, Bhisho, 5605

TEL: 080 003 2364

WEB: www.echealth.gov.za

EMAIL: callcentre@echealth.gov.za



OVERVIEW

The mission of the Eastern Cape Department of Health is to provide and ensure accessible, comprehensive, integrated services in the Eastern Cape, emphasising the primary health care approach, optimally utilising all resources to enable all its present and future generations to enjoy health and quality of life. The primary business of the Department and health care service delivery is based on the following five strategic goals: facilitate a functional, quality-driven public health system that provides an integrated and seamless package of health services and is responsive to customer needs; combat and reduce the impact of TB and HIV/AIDS, with a special focus on preventing the emergence of drug-resistant strains; improve and strengthen the mother and child health services; combat and reduce diseases of lifestyle and mental conditions; and enhance institutional capacity through effective leadership, governance, accountability, and efficient and effective utilisation of resources.

OFFICE BEARERS

MEC: Ms Nomakhosazana Meth (ANC)

Head of Department: Dr Rolene Wagner (Superintendent General)

CFO: Mr Msulwa Daca

Deputy Directors General: Dr L Matiwane (District Health SM), Mrs L Mavuso (HR and CS)

Chief Directors: Ms T Kakaza (Internal Audit and Risk Management Assurance Services)

Communications Officers: Ms Yonela Dekeda (Provincial Spokesperson), Mr Siyanda Manana, Mr Mkhululi Ndamase (Spokesperson: MEC)



MEC
MS N METH



HOD
DR R WAGNER

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	27 774 734	27 648 010	25 972 387
Actual Expenditure	27 631 903	28 056 769	26 232 992
Employee Compensation	18 749 937	17 991 168	17 135 982
Goods and Services	7 642 943	7 553 578	6 690 274
Capital Assets	1 171 742	1 427 937	1 444 547
UIFW EXPENDITURE**	493 247	1 181 130	960 039
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	46 872	49 824	48 349
Posts Filled	40 864	43 229	41 627

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT: HUMAN SETTLEMENTS

CONTACT DETAILS

PHYSICAL: Steve Tshwete House, 31-33 Phillip Frame Road, Waverly Park, Chiselhurst
POSTAL: Private Bag X31008, Cambridge, Chiselhurst, East London, 5206
TEL: 086 000 0039
WEB: www.ecdhs.gov.za
EMAIL: info@ecdhs.gov.za



OVERVIEW

The mandate of the Eastern Cape Department of Human Settlements is to create integrated sustainable human settlements with improved quality of household lives.

The Department has identified four outcomes that encompass all its core functions and responsibilities: good governance, evidence-based integrated plans and policies in line with the district development, empowered and integrated sustainable communities, security of land tenure and affordable residential and rental services.

These outcomes are intended to provide a credible multi-year housing development plan and budget through a participation process with stakeholders; promote consultation in the housing policy and legislative framework development and review process; review and roll-out the provincial medium-term Sustainable Human Settlement Research Agenda; provide outcomes-based monitoring and evaluation of integrated plans; facilitate and coordinate the upgrading of informal settlements in the province; facilitate and promote the integration of communities utilising social and rental housing; provide planning, project management, technical and quality assurance expertise to sustainable human settlement projects; acquire land and facilitate the issuing of title deeds to promote homeownership; provide political and strategic leadership and management leadership to the Department; provide assurance and consulting activities on internal controls, risk management and governance processes, and fight fraud and corruption; effectively manage financial resources to achieve an unqualified audit opinion; provide streamlined procurement processes and effective contracts management; and enhance the organisational performance through a well-aligned organisational transformation programme, capacitated employees and sustainable ICTs.

OFFICE BEARERS

MEC: Ms Siphokazi Lusithi (ANC)
Head of Department: Ms Tabisa Poswa
Chief of Staff: Mr Aphiwe Bewane
CFO: Mr Mpumleli Dyushu
Chief Directors: Mr Suresh Galahitayawa (District Coordination and Project Management), Mrs Bongwiwe Gobe (Strategy and Systems), Ms Nomboniso KettleDas (Delivery Planning and Performance), Mr Daluhlanga Mpendu (Facilitation Programmes), Ms Thembekile Tindleni (Human Settlements Property and Asset Management), Mr Lawrence Van Zuydam (Corporate Services), Mr Edmond Venn (Incremental Programmes)
Directors: Ms Nosisa Macingwana (Regional Director: Joe Gqabi),



MEC
MS S LUSITHI



HOD
MS T POSWA

Ms Mandisa Mapipa (Office of the HOD: Human Settlements), Mr Mthobeli Mbambanisi (Regional Director: Buffalo City Metro), Mr Masibulele Mbane (Deputy Director), Mr Andile Mbarane (Regional Director: Alfred Nzo), Ms Mpho Ndoni (Regional Director: Sarah Baartman), Mr Zweledinga Nkayitshana (Nelson Mandela Metro), Mr Bongumsa Panda (Regional Director: Chris Hani), Mr Lungisa Scholtz (Regional Director: Amathole), Mr Lwazi Sogwedla (Regional Director: OR Tambo)

Senior Management: Ms Lusanda Banca (Community Outreach Officer), Mr S Galahitayawa (Coordination and Project Management), Mrs B Gobe (Strategy and Systems), Ms Mandisa Mapipa (Director: Head of Department), Ms T Tindleni (Human Settlements Property and Assets Management), Mr E Venn (Human Settlements Incremental Programmes)

Communications Officers: Mr Unathi Binqose (Media Liaison Officer), Mr Siyabonga Mdodi (MEC: Spokesperson), Ms Bongeka Peter (Parliamentary Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 612 781	2 033 883	2 689 009
Actual Expenditure	2 554 276	1 667 898	2 315 868
Employee Compensation	351 665	340 154	357 489
Goods and Services	46 305	47 110	47 703
Capital Assets	6 899	5 915	11 606
UIFW EXPENDITURE**	301 882	151 623	62 287
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	596	568	570
Posts Filled	546	504	525

DEPARTMENT: PROVINCIAL TREASURY

CONTACT DETAILS

PHYSICAL: Tyamzashe Building, Phalo Avenue, Bhisho, 5605
POSTAL: Private Bag X0029, Bhisho, 5605
TEL: 087 353 9944
WEB: www.ectreasury.gov.za
EMAIL: customercare@ectreasury.gov.za



OVERVIEW

The mission of the Eastern Cape Provincial Treasury is to provide strategic and technical leadership in the allocation, management and utilisation of financial resources in order to improve quality of life in the province.

The Department's strategic goals are efficient and effective management of financial resources; sound financial accounting; allocative efficacy; sound stakeholder relations; and well-functioning

department legislatures and other mandates. The Department is mandated to fulfil the following functions: prepare and exercise control over the implementation of the provincial budget; promote and enforce transparency and effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and provincial public entities; ensure that its fiscal policies do not materially and unreasonably prejudice national economic policies; enforce the Public Finance Management Act (PFMA) and any prescribed national

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

and provincial norms and standards; comply with the annual Division of Revenue Act and monitor and assess the implementation of that act in provincial public entities; possibly assist in building capacities for efficient, effective and transparent financial management; possibly investigate any system of financial management and internal control; intervene by taking appropriate steps to address a serious or persistent material breach of this act; and promptly provide any information required by the National Treasury in terms of this act.



MEC
MR MG MVOKO



HOD
MR D MAJEKE

OFFICE BEARERS

MEC: Mr Mlungisi Gerald Mvoko (MEC: Finance and Economic Development, Environmental Affairs and Tourism) (ANC)

Head of Department: Mr Daluhlanga Majeke

Chief of Staff: Mr Lulama Taleni

CFO: Ms Fakazile Ngcwangu

Deputy Directors General: Mr Qonda Kalimashe (Programme 4: Financial Governance), Mr Joe Mhlomi (Programme 2: Sustainable Resources Management), Ms Nokwanda Tungata (Programme 5: Municipal Finance Governance)

Chief Directors: Mr Phillip Booi (Supply Chain Office: Transversal), Nomvelwano Madikiza (Corporate Services), Mr Thomas Sesele (Strategy and Planning)

Directors: Ms Mbali Mija (Internal Audit and Risk Management), Mr Mzuvukile Mququ (Supply Chain Management Unit)

Communications Officers: Mr Pumelele Godongwana (MEC MLO and Spokesperson), Ms Nomawetu Beauty Skoti-Mawonga (Deputy Director), Chwayita Yokwe (Customer Care Official)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	625 062	782 602	449 057
Actual Expenditure	382 404	373 238	420 919
Employee Compensation	319 278	318 430	322 363
Goods and Services	53 269	44 018	67 671
Capital Assets	5 361	4 514	4 528
UIFW EXPENDITURE**	19	304	56
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	416	450	440
Posts Filled	407	445	429

DEPARTMENT: PUBLIC WORKS AND INFRASTRUCTURE

CONTACT DETAILS

PHYSICAL: Qhasana Building, Independence Avenue, Bhisho, 5605

POSTAL: Private Bag X0022, Bhisho, 5605

TEL: 040 602 4000

WEB: www.ecdpw.gov.za

EMAIL: info@ecdpw.gov.za



Province of the
EASTERN CAPE
PUBLIC WORKS & INFRASTRUCTURE

OVERVIEW

The mission of the Eastern Cape Department of Public Works and Infrastructure is to be a custodian of provincial government immovable assets and a provider of sustainable infrastructure, resulting in socio-economic reforms, sector transformation, and development.

The Department's strategic goals are to promote sound corporate governance by providing continuous sound leadership in strategic and operational planning as well as monitoring and evaluation of the Department; improve management systems in order to offer efficient and effective services to client departments and the public by monitoring the annual audit plans and continually improving management systems, policies and procedures; lead transformation and development in the construction and property industries by ensuring that a percentage of departmental expenditure on infrastructure is procured through broad-based black economic empowerment; reduce poverty and unemployment by creating sustainable job opportunities; and ensure effective management of immovable and movable provincial assets by ensuring full implementation of the Government Immovable Asset Management Act (GIAMA).

OFFICE BEARERS

MEC: Ms Ntombovuyo Nkopane (ANC)

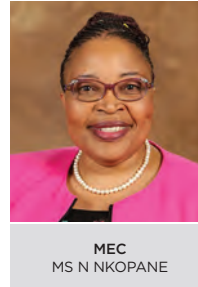
Head of Department: Mr Thandolwethu Manda

Chief of Staff: Mr Sibongile Sotshongaye

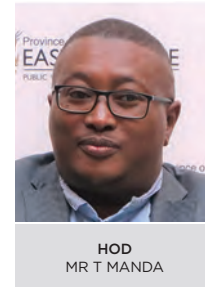
CFO: Mr Lourens Coetzer

Chief Directors: Mr Sicelo Kufa (Corporate Services), Mr Qengeba Mageza (Expanded Public Works Programme), Ms Azipheli Mahamba (Acting Chief Audit Executive: Internal Audit Services), Ms Nontsikelelo Matyana (SMU), Mr Malikhanye Mduba (Public Works Infrastructure), Mrs Phucuka Penxa (Immovable Asset Management)

Senior Management: Ms Thembisa Cekeshe (PA: MEC), Mr Mabhuti Gwavu (Regional Director: Amathole), Mr Zamile Kalako (Regional Director: Chris Hani), Mr Sicelo Kufa (Head of Corporate Management), Mr Q Mageza (Acting Regional Director: Sarah Baartman), Ms Ayanda



MEC
MS N NKOPANE



HOD
MR T MANDA

Moleko (Regional Director: Alfred Nzo), Mr V Njobe (Acting Regional Director: Joe Gqabi), Ms Kedibone Tyali (Regional Director: OR Tambo)

Communications Officers: Ms Zine George (Media Liaison Officer), Ms Vuyokazi Mbanjwa (Head of Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 526 329	2 408 592	2 482 897
Actual Expenditure	2 526 170	2 367 955	2 468 348
Employee Compensation	822 682	858 156	874 225
Goods and Services	876 453	782 570	812 999
Capital Assets	195 981	169 961	250 434
UIFW EXPENDITURE**	340 917	101 679	132 590
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 179	2 220	2 472
Posts Filled	1 991	2 062	2 296

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT: RURAL DEVELOPMENT AND AGRARIAN REFORM

CONTACT DETAILS

PHYSICAL: Dukumbana Building, Independence Avenue, Bhisho, 5605
POSTAL: Private Bag X0040, Bhisho, 5606
TEL: 043 602 5006/7
WEB: www.drdrar.gov.za
EMAIL: communication@drdar.gov.za



OVERVIEW

The mission of the Eastern Cape Department of Rural Development and Agrarian Reform is to strive to create vibrant, equitable, sustainable rural communities and food security for all.

The Department's strategic goals are: coherent and coordinated rural development for improved quality of life; and good governance and clean administration.

OFFICE BEARERS

MEC: Ms Nonkqubela N Pieters (ANC)
Head of Department: Ms Siphokazi Ndudane
Chief of Staff: Ms Mandisa Nohashe
CFO: Ms Sibongile Mzantsi (Acting)
COO: Mr Bongikhaya Dayimani
Deputy Directors General: Mr Leon Coetzee (Agriculture Development), Ms Zoleka Makina (Administration)
Chief Directors: Mr Felix Hobson (Entrepreneur Development), Ms Nokubonga Mabele (Corporate Services), Mr Mfundo Macanda (Acting: Farmer Support and Development), Mr Vuyiseka Majola (Entrepreneur Development), Dr Mfundo Maqubela (Acting: Research and Technology Development), Dr Cebisa Mqeta (Veterinary Services), Nomakhaya Moiloa (Human and Institutional Capacitation), Mr Hamilton Ntsabo (District Coordination), Mr Mvusiwekhaya Sicwetsha (Communications, Customer Care and Total Quality Assurance), Ms Xoliswa Skondo (Acting: Strategy Management), Ms Patience Tamba (Rural Development)
Directors: Ms N Bongco (Amathole), Dr M Dlova (Chris Hani), Mr Z Madyibi (OR Tambo), Mr B Nodola (Alfred Nzo), Mr Thembari Nyokana (Sarah Baartman), Mr Mthobeli Sonjica (Joe Gqabi)
Communications Officers: Ms Y Matshaketwa (Director: Communication and Customer Care Services), Mr Masiza Mazizi (Media Liaison Officer), Mr LL Ngada



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MS NN PIETERS



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MS S NDUDANE

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 257 021	2 259 719	2 407 292
Actual Expenditure	2 254 896	2 244 483	2 382 865
Employee Compensation	1 249 443	1 234 327	1 269 504
Goods and Services	479 407	439 777	563 352
Capital Assets	195 026	222 847	190 646
UIFW EXPENDITURE**	16	1 436	32 376
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 617	2 793	2 997
Posts Filled	2 464	2 530	2 614

PUBLIC ENTITIES

Eastern Cape Rural Development Agency (ECRDA)

DEPARTMENT: SOCIAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Head Office, Phalo Avenue, 5th Floor Dukumbana Building, Bisho, 5605
POSTAL: Private Bag X0039, Bhisho, 5605
TEL: 043 605 5000
WEB: www.ecdsd.gov.za/Pages/home.aspx
EMAIL: unathi.somana@ecdsd.gov.za



OVERVIEW

The Eastern Cape Department of Social Development is faced with the inescapable reality that the poor, the vulnerable and the marginalised groups of the Eastern Cape continue to exert pressure and demand for the provision of comprehensive and quality development of social welfare services.

Its mandate is aligned with the Social Protection Chapter of the NDP Vision 2030, which is aimed at ensuring protection against vulnerability by creating and enabling an environment for the provision of comprehensive, integrated and sustainable social development services. Social protection is recognised as a basic right in terms of Section 27(1) (c) of the Constitution, Act 108 of 1996, which provides for the right of access to appropriate social assistance to those unable to support themselves and their dependants. Section 28 (1) enshrines the right of children with regards to appropriate care, basic nutrition, shelter, health care services and social services.

The core functions and responsibilities of the Department are to provide developmental social welfare services to individuals, families,



MEC
MS B FANTA



ACTING HOD
MR M MACHEMBA

groups and communities through the following social protection measures: protection – measures are introduced to save lives and reduce levels of deprivation; prevention – acting as an economic stabiliser, helping people avoid falling into deeper poverty and reduce vulnerability to natural disasters, crop failure, accidents and illness; promotion –

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

aiming to enhance the capabilities of individuals, communities and institutions to participate in all spheres of activity; transformation – tackling inequalities and vulnerabilities through changes in policies, laws, budgetary allocations and redistributive measures; and development and generation – increasing consumption patterns of the poor, promoting local economic development and enabling poor people access to economic and social opportunities.

OFFICE BEARERS

MEC: Ms Bukiwe Fanta

Head of Department: Mr Mzimkhulu Machemba (Acting)

Chief of Staff: Ms Aphiwe Bewana

CFO: Mr Gavin Marshall (Acting CFO and Director: Logistics)

COO: Mrs Nozuko Yokwana (DDG)

Chief Directors: Mrs Zoliswa Ganca (Institutional Support Services), Mrs Shirley Hugo (Special Welfare Services), Mr Vuyani Langa (Acting: Corporate Services), Mr Wandile Ncapai (Development Social Welfare Services), Mr Xola Ntshona (Development and Research), Mr Thembisile Toyiya (Children and Families)

Directors: Ms Linda Adonis (Expenditure Management), Ms Andiswa Booii (Human Resources Administration), Mr Selwyn Charles (Legal Services), Mr Vukile Dlova (Demand and Acquisition), Mrs Xolisa Fani (Deputy Director: Special Programmes), Rev Sibusiso Gwala (Population and Policy Promotion), Mr Msekeli Jaceni (Financial Systems and Accounting), Mrs Nolitha Mabangula (Anti-Poverty Coordination), Mrs Ntombentle Mabusela-Morrison (Strategic Planning), Ms Ntombentle Magazi (Services to Older Persons), Mr Andile Mankayi (Crime Prevention), Mrs Nqabisa Mazizi (Management Information System), Mr Xolisile Moloti (Human Resource Management), Ms Zoleka Mtetho (Victim Empowerment), Ms Babalwa Nkwentsha (Infrastructure and Facilities), Ms Linda Nombembe (HIV/AIDS), Ms Noluthando Nyalela (Internal Audit), Mr Uthant Siyo (Youth Development), Mr Thembinkosi Tafeni (Children), Mrs Zoliswa Tshiki (NPO Management), Mr Thanduxolo Vazi (ICT Operations), Ms Nobubele Volsak (Women Development),

Mr Livingstone Xalisa (Financial Planning Services), Mr Lulamani Zenzile (Governance), Ms Khulukazi Zimba (Foster Care, Alternative Care and Adoption)

Senior Management: Mr Ndimiso Gola (Institutional Capacity Building and Support for NPOs), Mr Malusi Kashe (District Director: Sarah Baartman), Ms Vuyolwethu Macaula (Technical Support), Mrs Nomgcobo Mgilane (District Director: Alfred Nzo), Ms Pamela Mngini (District Director: Joe Gqabi), Ms Veronica Mpondwana (District Director: Chris Hani), Ms Nokwanda Ndwandwa (Acting District Director: Amathole), Mr Tembile Ngqabayi (District Director: NMM), Ms Yvonne Qambela (Acting District Director: ORT), Mrs Afrika Sizaba (District Director: BCM)

Communications Officers: Mr Mncedisi Gazi (Acting: Chief Information Officer), Mr Lufefe Mkutu (Media Liaison Officer), Ms Nomfesane Nyatela (Parliamentary Liaison Officer), Ms Bongeka Peter (Parliamentary Liaison Officer: Office of the MEC), Ms Akhona Peter (Assistant Director: Web Content Management and Graphics), Mr Mzukisi Solani (Head: Communications), Ms Unathi Somana (Deputy Director: Customer Care Unit)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	3 318 122	3 228 646	3 043 996
Actual Expenditure	3 194 765	2 968 721	2 966 566
Employee Compensation	1 980 076	1 781 674	1 795 702
Goods and Services	429 767	353 964	387 127
Capital Assets	87 404	100 469	113 713
UIFW EXPENDITURE**	99 199	80 718	17 649
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	5 841	4 987	4 862
Posts Filled	4 845	4 438	4 548

DEPARTMENT: SPORT, RECREATION, ARTS AND CULTURE

CONTACT DETAILS

PHYSICAL: 5 Eales Street, Qonce, 5600

POSTAL: Private Bag X0020, Bhisho, 5605

TEL: 043 492 1487/1023

WEB: www.ecsrac.gov.za

EMAIL: communications@ecsrac.gov.za



OVERVIEW

The mission of the Eastern Cape Department of Sport, Recreation, Arts and Culture is to develop and promote sport, recreation, arts and culture for spiritual, intellectual, physical and material upliftment of the people of the Eastern Cape.

The Department's strategic goals are: effective service delivery through leadership, good governance, accountability and efficient resource utilisation; development, promotion and transformation of arts, culture, museums, heritage, and language services in order to contribute to sustainable economic growth and opportunities, nation-building, good governance, and social and human capital development; provision of a free, equitable and accessible library and information service, and proper management and preservation of public and non-public records; and improvement of quality of life through sport and recreation.

OFFICE BEARERS

MEC: Ms Nonceba Khontsiwe (ANC)

Head of Department: Ms Sibongile Mpofo

Chief of Staff: Ms Zotana

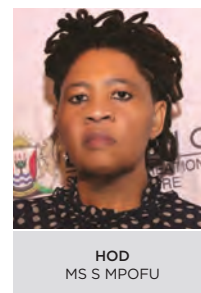
CFO: Mr NT Adonis

Senior Management: Ms Ncumisa Fololo (GM: Corporate Services), Ms Nomatamsanqa Gobozi-Nibe (GM: Cultural Affairs), Mr Phumza Mfenyana (GM: District Operations), Khuselwa Rantjie (Acting GM: Provincial Communication Service / Spokesperson: Premier and Government), Ms D Sedras (GM: Sport and Recreation), Ms L Tsipa (GM: District Operations), Adv Thandile Zondeki (GM: Administration)

Communications Officers: Sonwabo Mbananga (Director: Media Relations and Media Productions), Khuselwa Rantjie (Acting GM: Provincial Communication Service / Spokesperson to the Premier and Government)



MEC
MS N KHONTSIWE



HOD
MS S MPOFU

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	981 695	850 929	994 312
Actual Expenditure	954 922	806 659	975 438
Employee Compensation	524 855	519 398	540 285
Goods and Services	175 526	109 797	238 511
Capital Assets	69 108	21 720	43 681
UIFW EXPENDITURE**	792	479	80
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 210	1 256	1 268
Posts Filled	1 151	1 165	1 199

PUBLIC ENTITIES

Eastern Cape Provincial Arts and Culture Council (ECPACC)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT: TRANSPORT

CONTACT DETAILS

PHYSICAL: 32 Cowan Close, Stellenbosch Park, Flemming Street, Schornville, King William's Town, 5601
POSTAL: Private Bag X0023, King Williams Town, 5601
TEL: 043 604 7400 / 0800 644 644
WEB: www.ectransport.gov.za
EMAIL: customercare2@ectransport.gov.za



Province of the
EASTERN CAPE
 TRANSPORT

OVERVIEW

The mission of the Eastern Cape Department of Transport is to provide, facilitate, develop, regulate and enhance a safe, affordable and reliable multimodal transport system that is integrated with land uses to ensure optimal mobility of people and goods in support of socio-economic growth and development.

The Department's strategic goals are to promote good governance and transportation excellence by providing enabling business processes for the core functions of the Department of Roads and Transport in relation to management, corporate and financial services; maximise mobility and accessibility through public transport by planning, regulating and facilitating the provision of public transport services and infrastructure, through own provincial resources and through cooperation with national and local authorities, as well as the private sector, in order to enhance the mobility of all communities, particularly those currently without or with limited access; integrate traffic management in order to enable and ensure that all road users consciously use the roads in a lawful and safe manner; create economic empowerment opportunities in the transportation sector and alleviate poverty by ensuring delivery of accessible services through integrated, socially just, developmental and empowering processes in order to improve the quality of life of communities by way of community development programmes.

OFFICE BEARERS

MEC: Mr Xolile Nqatha (MEC: Transport and Community Safety) (ANC)
Head of Department: Mr MC Mafani
CFO: Ms SLC Matross
Deputy Directors General: Mr ZH Ngovela (Acting: Transport and Infrastructure), Mr L Sisilana (Administration)
Chief Directors: Mr A Best (Community Based Programmes), Mr XH Jakuja (Acting: Transport Regulation), Ms N Lungwengwe (Corporate Services), Mr M Makambi (Acting: Transport Operations), Mr M Manga (Transport and Infrastructure)



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 MR X NQATHA



HOD
 MR MC MAFANI

Communications Officers: Mr Ncedo Kumbaca (Senior Manager: Communications), Ms Khuselwa Rantjie (Director: Communication and Customer Care)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	5 239 591	4 734 402	5 014 770
Actual Expenditure	5 239 863	4 634 310	4 923 942
Employee Compensation	998 053	994 216	1 002 356
Goods and Services	2 612 270	2 224 530	2 652 746
Capital Assets	952 105	822 731	660 451
UIFW EXPENDITURE**	418 477	2 439 849	89 549
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 738	2 760	3 703
Posts Filled	2 530	2 584	2 686

PUBLIC ENTITIES

Mayibuye Transport Corporation (MTC)

COEGA DEVELOPMENT CORPORATION (CDC)

CONTACT DETAILS

PHYSICAL: Cnr Alcyon Road & Zibuko Street, Zone 1, Coega SEZ, Gqeberha, 6100
POSTAL: Private Bag X6009, Gqeberha, 6000
TEL: 086 102 6342
WEB: www.coega.com
EMAIL: Stakeholders@coega.co.za



right PLACE • right TIME • right CHOICE

OVERVIEW

The Coega Development Corporation (CDC) is the global award-winning public entity that is wholly owned by the Eastern Cape Provincial Government in South Africa, mandated to develop and operate the 9 003 hectare Coega Special Economic Zone (SEZ) in terms of the SEZ Act 16 of 2014. Coega, as it is commonly referred to, was established in 1999, with its headquarters located in the Nelson Mandela Bay Metropolitan area in the Eastern Cape Province. It is the home of legends, including the late statesman, Nelson Rolihlahla Mandela. The CDC's executive authority is the Eastern Cape Provincial Government, under the Department of Economic Development, Environmental Affairs and Tourism (DEDEAT).

Coega's vision is to be the leading catalyst for championing socio-economic development through providing competitive investment locations, facilitating holistic infrastructure, and value-adding commercial business solutions. Coega's main product offering comprises: the Coega SEZ including the Nelson Mandela Bay Logistics Park where Volkswagen South Africa is situated and providing

Tier 1 services; commercial business solutions – Coega Human Capital Solutions, Coega Corporate Travel, 3-star Vulindlela Accommodation and Conference Centre, 4-star Bluewater Bay Sunrise Hotel, Events Management Services and business consulting solutions; and project management services – infrastructure development and facilities management as implementing agent for government departments such as the Departments of Health, Basic Education, Social Development, and the National Department of Public Works, to mention a few, with a total projects portfolio of R2-billion per annum. The Coega SEZ is specifically designed along the cluster model, linking related industries and their supply chains in close proximity to one another to maximise efficiency and minimise turnaround times. The SEZ is ISO certified in quality, health and safety, environmental, as well as Integrated ICT management systems. It is demarcated into 14 Zones focusing on key sectors: metals/metallurgical, automotive, business process outsourcing (BPO), chemicals, agro-processing and aquaculture, logistics, trade solutions, training and development, energy

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

and maritime. The Coega SEZ is South Africa's number one, leading prime industrial zone as well as the preferred investment destination in Africa for local and international companies seeking a transshipment hub, gateway to African and world markets. Currently, Coega has 45 operational investors, with an investment value of R11.579-billion private sector investment and R9.53-billion foreign direct investment. In line with its mandate, the CDC achieved 112 974 jobs and trained more than 100 000 people since its inception in 1999 – thus celebrating 21 years this year. The biggest investors at Coega include the R3.5-billion 342MW Dedisa Peaking Power Plant and the R11-billion BAIC – SA's Vehicle Manufacturing Plant (SKD).

CDC is an implementing agent (IA) for government departments, utilising its expertise in infrastructure development and facilities management to provide project management and supply chain management capacity in order to fast-track the implementation of the country's infrastructure development programme. Some of the government departments assisting in this area include the: Eastern Cape and KwaZulu-Natal Departments of Education, National Department of Public Works, Eastern Cape Department of Health and National Department of Basic Education, among others.

OFFICE BEARERS

Chairperson: Ms Batandwa Damoyi

Deputy Chairperson: Mr Ayanda Mjekula

Board Members: Ms Noluntu Bam, Mr Rakesh Bhika, Mr Siyabulela Lazarus, Ms Nomonde Patience Mtembu, Mr Sibusiso Nduna, Mr Linda Nene, Ms Phelisa Nkomo, Ms Ziyanda Potelwa, Mr Tebogo Sethibe, Ms Phila Xuza

CEO: Mr Khwezi Tiya

CFO: Mr Roger Hill

Senior Management: Ms Sivuyile Boqwana (Company Secretary and Legal Services), Ms Telly Chauke (Chief Sustainable Officer), Mr Themba Koza (Operations), Mr David Lefutso (Wild Coast SEZ), Dr Mpumi Mabula (Infrastructure and Planning Development), Mr Chuma Mbande (Business

Development: External Infrastructure), Ms Veronica Monyobo (Acting: ICT, Research and Strategy), Mr Tandile Ngxekana (Acting: Tshwane SEZ Programme), Ms Mokgaetsi Sebothoma (Corporate Services), Ms Asanda Xawuka (Business Development), Mr Glen Zamisa

Communications Officers: Mr Simlindlele Manqina (Communications and Stakeholder Relations Manager), Dr Ayanda Vilakazi (Marketing and Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	1 253 275	1 469 116	1 598 456
Non-Current Assets	6 265 158	6 407 138	6 361 558
Total Assets	7 518 433	7 876 254	7 960 014
Current Liabilities	701 130	789 787	1 026 051
Non-Current Liabilities	845 711	1 077 825	1 503 652
Total Liabilities	1 546 841	1 867 612	2 529 703
Total Net Assets	5 971 592	6 008 642	5 430 311
FINANCIAL PERFORMANCE			
Total Revenue	1 276 970	1 435 427	740 219
Total Expenditure	(1 314 020)	(717 953)	(683 813)
Employee Costs	(353 840)	(328 224)	(323 915)
Surplus/(Deficit) for Year	(37 050)	717 474	56 406
CASH FLOW			
Operating Activities	(193 747)	(434 175)	141 806
Investing Activities	(418 884)	(10 556)	(217 355)
Cash & Equivalents – Year End	1 006 243	1 241 072	1 423 145
UIFW EXPENDITURE**	34 693	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Filled	439	439	407

EAST LONDON INDUSTRIAL DEVELOPMENT ZONE (ELIDZ)

CONTACT DETAILS

PHYSICAL: Lower Chester Road, Sunnyridge, East London, 5201

POSTAL: PO Box 5458, Greenfields, East London, 5208

TEL: 043 702 8200

WEB: www.elidz.co.za

EMAIL: info@elidz.co.za



OVERVIEW

The mission of the East London Industrial Development Zone (ELIDZ) is to provide investor solutions and to attract and develop strategic industries that strengthen South Africa's global competitiveness through the development and operation of a thriving, specialised industrial complex.

Its strategic goals are to secure targeted investors and investments in strategic industries; deliver on customer value promise; develop and operate the IDZ; build organisational capability to deliver its mandate and satisfy customer needs; create sustainable organisation; and maximise the developmental contribution of the ELIDZ.

OFFICE BEARERS

Chairperson: Prof Mlungisi Makalima (ELIDZ Board and Governance Committee)

Board Members: Ms Vuyolwethu Gqodi, Mr Eugene Jooste, Mr Ayanda Kanana, Mr Simphiwe Kondlo, Ms Nalukui Kongwa, Mr N Kumbaca, Mr Motse Mfuleni, Ms Ntombentsha Mnconywa, Mr Bongisizwe Mpondo, Mr Akho Skenjana

CEO: Mr Simphiwe Kondlo

CFO: Mr Gift Matengambiri

COO: Mr Tembela Zweni

Senior Management: Ms Nomsa Makhoba (Executive Manager: Corporate Affairs)

Communications Officers: Mr Sibusiso Ralarala (Manager: Corporate Communications and Marketing)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	292 060	448 014	644 252
Non-Current Assets	2 639 429	2 557 403	2 666 688
Total Assets	2 931 489	3 005 417	3 310 941
Current Liabilities	214 883	403 691	606 801
Non-Current Liabilities	-	-	-
Total Liabilities	214 883	403 691	606 801
Total Net Assets	2 716 606	2 601 726	2 704 140
FINANCIAL PERFORMANCE			
Total Revenue	568 864	702 365	1 096 848
Exchange Transactions	294 040	237 122	180 394
Non-Exchange Transactions	274 825	465 244	916 454
Total Expenditure	(453 985)	(804 779)	(690 372)
Employee Costs	(95 472)	(95 518)	(90 218)
Surplus/(Deficit) for Year	114 880	(102 414)	406 476
CASH FLOW			
Operating Activities	104 971	136 070	198 701
Investing Activities	(279 985)	(338 025)	(825 848)
Cash & Equivalents – Year End	199 041	374 056	576 011
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	90	90	90
Posts Filled	83	82	86

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

EASTERN CAPE DEVELOPMENT CORPORATION (ECDC)

CONTACT DETAILS

PHYSICAL: Ocean Terrace Park, Moore Street, Quigney, East London
POSTAL: PO Box 11197, Southernwood, East London, 5213
TEL: 043 704 5600
WEB: www.ecdc.co.za
EMAIL: info@ecdc.co.za



OVERVIEW

The mission of the Eastern Cape Development Corporation (ECDC) is to promote and coordinate an inclusive economic development in the Eastern Cape through innovative finance and investment solutions and partnerships.

The ECDC Act preamble states that the corporation will plan, finance, coordinate, market, promote and implement development of the province and its people in the fields of industry, commerce, agriculture, transport and finance.

As defined in the shareholder’s compact entered into by the ECDC Board and the MEC for the Department of Economic Development, Environmental Affairs and Tourism (DEDEAT), ECDC’s strategy focuses on it becoming a viable development finance corporation for the promotion of economic growth in the Eastern Cape by stimulating economic activity through focused investment in vital sectors of the Eastern Cape economy; investing in intellectual leadership; optimising all resources to maximise investment returns and attain financial sustainability; building a strong brand; and establishing integrated partnerships with stakeholders to ensure maximum leverage of resources and development outcomes.

OFFICE BEARERS

Chairperson: Mr Vuyani Jarana
Deputy Chairperson: Mr Simphiwe Somdya
Board Members: Ms Phumeza Bono, Ms Thobile Buthelezi, Ms Tracy Cumming, Dr Makaziwe Makamba, Ms Nolitha Pietersen, Ms Siyabuka Siko
CEO: Mr Ayanda Wakaba
CFO: Mr Niesh Ravgee (Interim CFO)
Senior Management: Ms Nwabisa Matoti (Acting: Corporate Services), Mr Mandla Mpikasho (Executive Manager: Legal and Governance), Mr Darwin Zinzile Nkonki (Enterprise Finance and Business Support), Ms Laura Painke (Acting: Economic Development Coordination and Sector Support), Mr Craig Thompson (Head: Properties and Strategic

Projects), Mr Mpisekhaya Zonke (Chief Investment Officer: Investment Management, Trade, and Investment Promotion)
Communications Officers: Ms Nobulali Myataza (Senior Manager: Communication, Marketing and Stakeholder)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	279 479	271 557	189 430
Non-Current Assets	1 522 292	1 497 781	1 541 398
Total Assets	1 801 771	1 769 338	1 730 828
Current Liabilities	330 697	316 317	207 405
Non-Current Liabilities	29 126	29 004	41 051
Total Liabilities	359 823	345 321	248 456
Total Net Assets	1 441 948	1 424 017	1 482 372
FINANCIAL PERFORMANCE			
Total Revenue	445 682	347 293	311 665
Exchange Transactions	139 602	129 468	151 227
Non-Exchange Transactions	306 080	217 825	160 438
Total Expenditure	(449 450)	(405 657)	(429 634)
Employee Costs	(116 567)	(116 757)	(115 962)
Surplus/(Deficit) for Year	(3 768)	(58 364)	(117 969)
CASH FLOW			
Operating Activities	(5 442)	68 321	(45 180)
Investing Activities	7 953	18 279	(5 633)
Cash & Equivalents - Year End	233 703	231 461	144 889
UIFW EXPENDITURE**	1 645	22	1 746
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	177	177	201
Posts Filled	150	117	144

EASTERN CAPE GAMBLING BOARD (ECGB)

CONTACT DETAILS

PHYSICAL: Quenera Office Park, Quenera Drive, Beacon Bay, East London, 5201
POSTAL: PO Box 15355, Beacon Bay, East London, 5211
TEL: 043 702 8300
WEB: www.ecgb.org.za
EMAIL: communications@ecgb.co.za



OVERVIEW

The mission of the Eastern Cape Gambling Board (ECGB) is to ensure the Eastern Cape gaming industry conducts itself honestly and competitively, with maximum contribution to society, and to protect public interest through regulation, licensing and appropriate enforcement.

The Entity’s strategic goals are to provide excellent services to its stakeholders; institutionalise an international, competitive regulatory system; establish sound institutional oversight arrangements and systems in order to administer socio-economic development commitments that arise from licence conditions; develop a high-performance value-based organisation that recognises ECGB employees as its most important assets; and optimise revenue collection for the socio-economic benefits of underprivileged communities.

OFFICE BEARERS

Chairperson: Ms Traci Mackie-Huisman
Deputy Chairperson: Ms Vuyelwa Qinga Vika
Board Members: Adv Jacques Johan Buchner, Mr Matthys De Beer, Mr Ntobeko Mafuya, Ms Vuyiseka Majola, Mr Makhaya Zokoza, Ms Nomandla Abegail Zuma, Mr Mabutho Zwane (CEO)
CEO: Mr Mabutho Zwane
CFO: Mr Zizo Mqoboli
Senior Management: Mr Bonga Jaxa (Executive Manager: Compliance and Licensing), Mr Luvuyo Tshoko (Manager: Strategic Management Services)
Communications Officers: Ms Pumeza George

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	39 725	33 619	25 827
Non-Current Assets	27 017	25 287	17 839
Total Assets	66 742	58 906	43 666
Current Liabilities	31 839	28 604	22 598
Non-Current Liabilities	568	546	732
Total Liabilities	32 407	29 150	23 330
Total Net Assets	34 335	29 756	20 336
FINANCIAL PERFORMANCE			
Total Revenue	75 182	74 186	73 136
Exchange Transactions	13 221	12 836	14 426
Non-Exchange Transactions	61 961	61 350	58 710
Total Expenditure	(71 979)	(65 835)	(72 255)
Employee Costs	(50 736)	(46 950)	(46 900)
Surplus/(Deficit) for Year	3 203	8 351	3 184

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	7 550	11 139	357
Investing Activities	(3 970)	(9 293)	(1 416)
Cash & Equivalents - Year End	22 538	18 958	17 111
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	58	58	58
Posts Filled	54	53	54

EASTERN CAPE LIQUOR BOARD (ECLB)

CONTACT DETAILS

PHYSICAL: Shop 10, Beacon Bay Crossing, Beacon Bay, 5241

POSTAL: PO Box 15147 Beacon Bay, 5247

TEL: 043 700 0900

WEB: www.eclb.co.za

EMAIL: info@eclb.co.za



EASTERN CAPE
LIQUOR BOARD

OVERVIEW

The mission of the Eastern Cape Liquor Board (ECLB) is to regulate the retail sales and micromanufacturing of liquor, taking into account community considerations.

The Entity's strategic goals are to ensure that only fully compliant license applications are processed within time frames stipulated by the Act; minimise non-compliance by licensed liquor traders and the occurrence of illegal liquor trading; consistently apply the provisions of the Act relating to social responsibility to all liquor traders; ensure the ECLB conducts its business in a manner that is consistent with all principles of good governance; and deliver reliable and consistent back office support to the core functions of ECLB.

Legislative mandates encourage and support the liquor industry in the management and reduction of the socio-economic and other costs of excessive alcohol consumption by creating an environment in which the entry of new participants into the liquor industry is facilitated; appropriate steps are taken against those selling liquor outside the regulatory framework; those involved in the liquor industry may attain and maintain adequate standards of service delivery; participation by ward committees and communities in the consideration of applications for registration certificates is provided for; and the particular realities confronting the liquor industry in the province can be addressed.

OFFICE BEARERS

Chairperson: Mr Mandlenkosi Gobingca

Board Members: Mr Wayne Manthe (CA (SA)), Dr Mzukisi Mboto,

Ms Ncumisa Nomfundo Nongogo

CEO: Dr Nombuyiselo Makala

CFO: Ms Andiswa Vikilahle

Senior Management: Mrs Linda Tini (Senior Manager: Corporate Services), Mr Pumlani Tyali (Senior Manager: Licensing), Mr Zola Tyikwe (Chief Inspector)

Communications Officers: Dr Mgwebi Msiya (Senior Manager: Social Accountability)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	16 765	22 464	18 203
Non-Current Assets	13 527	8 964	10 339
Total Assets	30 292	31 427	28 542
Current Liabilities	21 949	25 376	20 590
Non-Current Liabilities	3 246	-	1 082
Total Liabilities	25 195	25 376	21 672
Total Net Assets	5 097	6 051	6 870
FINANCIAL PERFORMANCE			
Total Revenue	73 021	67 532	63 033
Exchange Transactions	705	557	1 512
Non-Exchange Transactions	72 316	66 975	61 521
Total Expenditure	(73 762)	(68 187)	(63 755)
Employee Costs	(46 991)	(42 483)	(43 315)
Surplus/(Deficit) for Year	(954)	(819)	(833)
CASH FLOW			
Operating Activities	(1 469)	6 288	7 355
Investing Activities	(2 603)	(1 316)	(1 128)
Cash & Equivalents - Year End	15 673	21 186	17 359
UIFW EXPENDITURE**	6	-	1
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	103	76	76
Posts Filled	99	72	73

EASTERN CAPE PARKS AND TOURISM AGENCY (ECPTA)

CONTACT DETAILS

PHYSICAL: 17-25 Oxford Street, East London, 5201

POSTAL: PO Box 11235, Southernwood, East London, 5213

TEL: 043 492 0881

WEB: www.visiteasterncape.co.za

EMAIL: info@ecpta.co.za

ADVENTURE PROVINCE
Eastern Cape
PARKS & TOURISM AGENCY

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The Eastern Cape Parks and Tourism Agency (ECPTA) contributes to building the Eastern Cape into a province where responsible tourism and conservation underpin sustainable development.

ECPTA's dual mandate is to develop and manage protected areas and promote and facilitate the development of tourism in the province. ECPTA is therefore the management authority for the provincially declared protected areas and the Destination Marketing Organisation for the province.

The agency is committed to facilitating development in both mandated areas. It supports emerging tourism products to become marketable, and emerging game farmers to become commercially viable. The Agency works with partners to offer tourists and visitors unforgettable opportunities to explore the Eastern Cape.

OFFICE BEARERS

Chairperson: Dr Nomakwezi Mzilikazi

Deputy Chairperson: Ms Ndileka P Loyilane

Board Members: Mr Lindelani Bevile, Adv Sonwabile Mancotywa, Ms Vuyelwa Mantyi (Shareholder Representative), Dr Andrew Muir, Ms Nopasika Mxunyelwa, Mr Craig Sparg

CEO: Mr Vuyani Dayimani

CFO: Mr Jonathan Jackson

Directors: Ms Lihle Dlamini (Chief Marketing Officer), Ms Motsehoa Mahlatsi (Executive Director: Destination Development), Ms Xoliswa Mapoma (Legal Advisor and Board Secretary), Ms Yondela Roboji (Executive Director: Corporate Services), Ms Eleanor van den Berg-McGregor (Executive Director: Biodiversity and Conservation)

Communications Officers: Ms Oyanga Ngalika (Spokesperson), Ms Maryke Savenije (Strategy and Risk Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	115 705	164 383	163 250
Non-Current Assets	438 501	366 263	366 698
Total Assets	554 206	530 646	529 948
Current Liabilities	133 150	177 883	186 299
Non-Current Liabilities	16 450	16 561	16 780
Total Liabilities	149 600	194 444	203 079
Total Net Assets	404 606	336 202	326 869
FINANCIAL PERFORMANCE			
Total Revenue	362 825	292 895	294 583
Exchange Transactions	23 407	16 653	31 086
Non-Exchange Transactions	339 418	276 242	263 497
Total Expenditure	(294 421)	(283 123)	(296 241)
Employee Costs	(169 238)	(164 037)	(157 607)
Surplus/(Deficit) for Year	68 404	9 772	(1 658)
CASH FLOW			
Operating Activities	39 005	21 273	104 730
Investing Activities	(85 319)	(25 648)	(27 234)
Cash & Equivalents - Year End	101 633	148 601	153 837
UIFW EXPENDITURE**	5 719	362	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	629	629	629
Posts Filled	486	486	498

EASTERN CAPE PROVINCIAL ARTS AND CULTURE COUNCIL (ECPACC)

CONTACT DETAILS

PHYSICAL: 16 Commissioner Street, East London, 5200

POSTAL: PO Box 18372, Quigney, East London, 5211

TEL: 043 743 6187

WEB: www.ecpacc.co.za

EMAIL: info@ecpacc.co.za



OVERVIEW

The mission of the Eastern Cape Provincial Arts and Culture Council (ECPACC) is to promote, support, develop, protect and preserve the arts; enhance public appreciation and participation in the arts; and ensure the development of a broad, inclusive and identifiable Eastern Cape culture.

The Entity's strategic objectives are: credible strategic planning documents and reports submitted timeously to the Executive Authority; institutional review of the mandate and functions of the Entity; increase in the number of arts and culture projects of excellence promoted; increase in the number of cultural industries developed; increase in the number of community arts and culture individuals and/or groups granted funding; and increase in the number of partnerships and linkages to promote arts and culture.

OFFICE BEARERS

Chairperson: Mr Pumzile Zitumane

Deputy Chairperson: Ms B Tonise

Council Members: Ms N Jongilanga, Dr N Khewu, Ms P Loyilane, Mr L Mbikahlobo, Mr Vuyisile Mshudulu, Mr L Mtimde, Mr M Mzanywa, Dr S Potelwa

CEO: Mr M Nkasawe (Acting)

CFO: Mr S Mtintso

Senior Management: Ms Ayanda Gili (Acting: Arts Development Manager), Mr Bonganjalo Marala (Film Development Manager), Mr Vulisango Ndwandwa (Manager: Eastern Cape Arts and Crafts Hub)

Communications Officers: Ms Thandiswa Sondlela (Receptionist / Enquiries Clerk)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	28 855	10 983	12 597
Non-Current Assets	4 358	3 767	655
Total Assets	33 123	14 750	13 252
Current Liabilities	28 835	10 756	12 978
Non-Current Liabilities	-	-	-
Total Liabilities	28 835	10 756	12 978
Total Net Assets	4 378	3 994	274
FINANCIAL PERFORMANCE			
Total Revenue	13 865	22 296	16 367
Exchange Transactions	186	96	599
Non-Exchange Transactions	13 679	22 200	15 768
Total Expenditure	(13 482)	(21 377)	(15 384)
Employee Costs	(6 364)	(6 453)	(6 138)
Surplus/(Deficit) for Year	384	919	1 223
CASH FLOW			
Operating Activities	18 442	(1 366)	11 729
Investing Activities	(552)	(218)	(458)
Cash & Equivalents - Year End	28 464	10 574	12 158
UIFW EXPENDITURE**	606	56	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	29	29	33
Posts Filled	14	18	18

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

EASTERN CAPE RURAL DEVELOPMENT AGENCY (ECRDA)

CONTACT DETAILS

PHYSICAL: 3-33 Phillip Frame Road, Waverley Office Park, 2nd Floor, Chiselhurst, East London, 5201

POSTAL: Postnet Suite 385, Private Bag X9063, East London, 5200

TEL: 043 703 6300

WEB: www.ecrda.co.za

EMAIL: info@ecrda.co.za



OVERVIEW

The Eastern Cape Rural Development Agency (ECRDA) is a Schedule 3C entity in terms of the Public Finance Management Act (PFMA). It was established as a result of two public entities, namely, the Eastern Cape Rural Finance Corporation (ECRFC) and ASGIA - Eastern Cape (Pty) Ltd.

ECRDA has a comprehensive integrated rural development strategy for the Eastern Cape. ECRDA's vision is uqoqosho iwamaphadle oluzinzileyo, oluquka uwonke-wonke (an inclusive and sustainable rural economy) and its mission is 'connecting abanegalelo to catalyse the prosperity of the rural Eastern Cape'.

OFFICE BEARERS

Chairperson: Dr Nondumiso Maphazi

Deputy Chairperson: Ms Nomthandazo Mbethe

Board Members: Adv John Korkie, Mr Mxolisi Koyo, Ms Nokhanyo Maceba, Ms Nontuthuzelo Mbiko-Motsegoa, Ms Nondumiso Ngonyama, Dr Andile Nontso, Ms Nolitha Pietersen, Mr Gcinumzi Qotywa, Mr Senzeni Zokwana

CEO: Mr Simon Zwelivumile Qobo

CFO: Ms Janine Baxter

COO: Mr Navy Simukonda

Senior Management: Mr Cello Gardner (Executive: Corporate Services)

Communications Officers: Ms NobaTembu Pako (PR and Communications Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	116 113	164 545	120 632
Non-Current Assets	155 357	152 390	24 638
Total Assets	271 470	316 935	145 270
Current Liabilities	79 562	119 807	72 393
Non-Current Liabilities	2 024	3 637	196
Total Liabilities	81 586	123 444	72 589
Total Net Assets	189 883	193 305	72 681
FINANCIAL PERFORMANCE			
Total Revenue	254 350	308 510	305 766
Exchange Transactions	28 677	53 381	14 582
Non-Exchange Transactions	225 673	255 128	291 183
Total Expenditure	(266 818)	(313 395)	(323 611)
Employee Costs	(127 960)	(115 241)	(98 023)
Surplus/(Deficit) for Year	(3 703)	7 108	(18 826)
CASH FLOW			
Operating Activities	(36 603)	37 132	2 431
Investing Activities	(2 268)	(10 618)	(5 702)
Cash & Equivalents - Year End	64 791	105 479	64 609
UIFW EXPENDITURE**	2 935	2 988	14 248
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	197	197	197
Posts Filled	142	158	157

SUBSIDIARIES

Kangela Citrus Farm
Ncera Macadamia

EASTERN CAPE SOCIO-ECONOMIC CONSULTATIVE COUNCIL (ECSECC)

CONTACT DETAILS

PHYSICAL: 12 Gloucester Road, Vincent, East London, 5247

POSTAL: Private Bag X9063, Suite 302, Vincent, 5247

TEL: 043 701 3400

WEB: www.ecsecc.org

EMAIL: info@ecsecc.org



OVERVIEW

The vision of the Eastern Cape Socio-Economic Consultative Council (ECSECC) is a poverty-free Eastern Cape where everyone benefits equitably from the economy and realises their human potential. The Entity's mission is to be a multistakeholder centre of excellence in applied policy research, development planning and facilitation.

The Entity's strategic goals are to develop and implement effective and efficient management and governance systems and procedures; develop strategies and facilitate initiatives that protect jobs, create decent work and accelerate structural transformation of the provincial economy; build the strategic and technical capacity of the state at provincial and local level to accelerate delivery of quality infrastructure and services; support communities of development practice to engage effectively in policy formulation, implementation and development practice; be the socio-economic information hub for the Eastern Cape province; enhance human capital formation; and manage the HIV/AIDS response in the province.

OFFICE BEARERS

Chairperson: Mr M Sogoni

Board Members: Mr S Gqegqe, Mr L Jack, Mr K Jacobs, Mr T Kunene, Mr M Maleki, Ms L Maurice, Mr Luvuyo Mosana (CEO), Mr P Ndendela, Dr N Nombekela-Madiba, Prof M Simatele, Mr Z Tini, Ms D van Huyssteen, Mr D Xotyeni

CEO: Mr Luvuyo Mosana

CFO: Ms K Gwazela

COO: Ms Siv Helen Hesjedal

Senior Management: Ms Natasha August (Office Manager), Ms Janice Leach (Finance Manager), Ms Zola Mshumpela (Supply Chain Manager), Ms Sibongile Ndubaza (Procurement Officer), Mr Lithemba Ntlokunkulu (ICT Officer), Ms Nothando Shenxane (Human Resources Manager), Ms Nozuko Somniso (Chief Risk Officer), Ms Veliswa Tima (Accounts Officer)

Communications Officers: Mr Zwanga Mukhuthu (Publications and Digital Communications Officer)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	12 327	20 099	8 736
Non-Current Assets	12 859	4 145	3 064
Total Assets	25 186	24 244	11 800
Current Liabilities	12 622	20 469	9 788
Non-Current Liabilities	912	470	153
Total Liabilities	13 534	20 939	9 941
Total Net Assets	11 653	3 305	1 859

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	71 166	55 322	46 591
Exchange Transactions	1 404	1 509	1 356
Non-Exchange Transactions	69 762	53 813	45 235
Total Expenditure	(62 819)	(53 876)	(47 225)
Employee Costs	(47 827)	(41 097)	(35 168)
Surplus/(Deficit) for Year	8 347	1 446	(634)
CASH FLOW			
Operating Activities	1 619	12 488	4 470
Investing Activities	(9 257)	(1 721)	124
Cash & Equivalents - Year End	10 339	18 105	7 446
UIFW EXPENDITURE**	2	9	13
HUMAN RESOURCES			
Posts Approved	60	50	45
Posts Filled	50	39	40

MAYIBUYE TRANSPORT CORPORATION (MTC)

CONTACT DETAILS

PHYSICAL: Shop 15, Beacon Bay Crossing, Cnr N2 & Bonza Bay Roads, Beacon Bay, East London
POSTAL: PO Box 19596, Tecoma, East London, 5214
TEL: 081 253 2350 / 081 289 5008
WEB: www.mtcec.co.za
EMAIL: info@mtcec.co.za



OVERVIEW

The vision of the Mayibuye Transport Corporation (MTC) is to be the public transporter of choice. It is the mission of the MTC to provide a safe, reliable, affordable public bus transport service that is responsive to its environment.

The MTC's strategic goals are to: ensure accessible, reliable, safe and affordable public bus transport services that satisfy the needs of their customers; be a catalyst to the Eastern Cape Developmental Priorities through the provision of a viable public bus transport service; and develop the MTC into a fit-for-purpose public transport provider.

OFFICE BEARERS

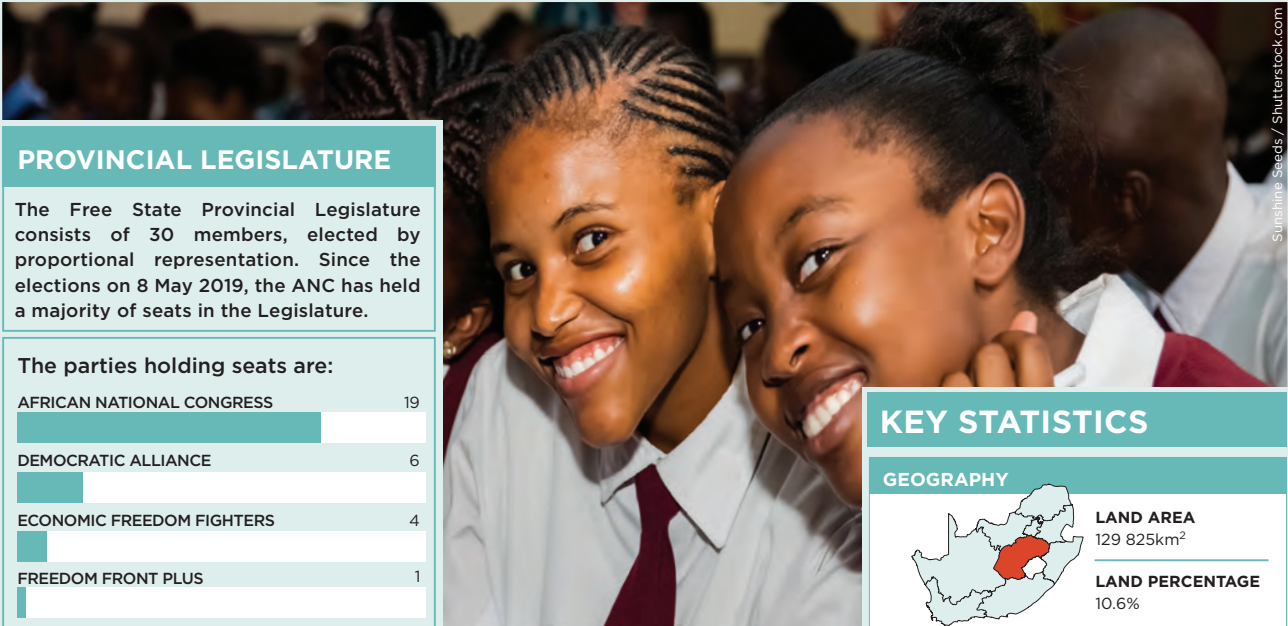
Chairperson: Ms Pumla Nazo-Makatala
Board Members: Ms Simbongile Dyantyi, Mr Butise Makambi, Ms Noxolo Mbokoma, Ms Lungelwa Mpepo, Adv Pretorius Vusumzi Msiwa, Ms Nomthandazo Ntshanga
CEO: Ms Nompelo Pashee Roboji
CFO: Ms Angel Mhlambi
COO: Mrs Phumza Somyo (Acting)
Senior Management: Mr Linda Mazibuko (Chief Corporate Support Service), Mrs Angel Mhlambi-Nqikashe (Senior Manager: Finance), Mr Lwando Nkunjana (Senior Manager: SCM), Adv Unarine Tshikovhi (Company Secretary)
Communications Officers: Mr Ashwin Pillay (Customer and Marketing Officer), Ms Bongwiwe Solwandle (PR and Communications Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	8 733	32 401	19 401
Non-Current Assets	112 795	119 556	137 755
Total Assets	121 528	151 957	157 156
Current Liabilities	22 143	37 795	48 998
Non-Current Liabilities	-	-	6 187
Total Liabilities	22 143	37 795	55 185
Total Net Assets	99 385	114 162	101 971
FINANCIAL PERFORMANCE			
Total Revenue	163 105	170 526	175 954
Exchange Transactions	17 162	16 060	29 101
Non-Exchange Transactions	145 943	154 466	146 853
Total Expenditure	(174 007)	(157 625)	(177 132)
Employee Costs	(75 925)	(77 465)	(77 833)
Surplus/(Deficit) for Year	(14 777)	12 191	(1 453)
CASH FLOW			
Operating Activities	7 884	13 783	40 349
Investing Activities	(5 589)	(1 428)	(10 444)
Cash & Equivalents - Year End	3 809	23 514	15 172
UIFW EXPENDITURE**	-	8	2 013
HUMAN RESOURCES			
Posts Approved	350	350	350
Posts Filled	260	251	260

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

FREE STATE



Sunshine Seeds / Shutterstock.com

PROVINCIAL LEGISLATURE

The Free State Provincial Legislature consists of 30 members, elected by proportional representation. Since the elections on 8 May 2019, the ANC has held a majority of seats in the Legislature.

The parties holding seats are:

AFRICAN NATIONAL CONGRESS	19
DEMOCRATIC ALLIANCE	6
ECONOMIC FREEDOM FIGHTERS	4
FREEDOM FRONT PLUS	1

PREMIER

The head of the Provincial Executive is the Premier, who is elected by the Provincial Legislature from among its members. The current Premier of the Free State is Mr Mxolisi Dukwana.

EXECUTIVE COUNCIL AND DEPARTMENTS

The Premier appoints an Executive Council consisting of members of the Provincial Legislature. The Members of the Executive Council (MECs) are responsible for the various departments of the provincial administration. The current departments and MECs are:

DEPARTMENT	MEC
Agriculture and Rural Development	Mr TZ Mokoena
Community Safety, Roads and Transport	Ms Maqueen Letsoha-Mathae
Cooperative Governance and Traditional Affairs	Mr Moses Ketso Makume
Economic, Small Business Development, Tourism and Environmental Affairs	Mr Thabo Piet Meeko
Education	Mr Makalo Mohale
Health	Ms Nokwanje Selina Leeto
Human Settlements	Mr Moses Ketso Makume
Provincial Treasury	Ms Gadija Brown
Public Works and Infrastructure	Ms Dibolelo Mahlatsi
Social Development	Ms Motshedise Koloji
Sport, Arts, Culture and Recreation	Ms Limakatso Mahase

The Provincial Government has, through its legislative capacity, the power to establish state-owned public entities. The role of these public entities is to further the programmes of the relevant government institutions or departments. As a rule each public entity reports to a responsible official in the Provincial Executive (usually an MEC or the Premier). Current public entities include:

- Free State Development Corporation (FDC)
- Free State Gambling, Liquor and Tourism Authority

KEY STATISTICS

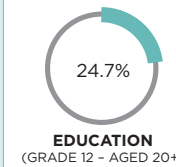
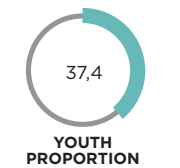
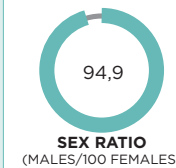
GEOGRAPHY



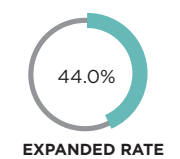
LAND AREA
129 825km²

LAND PERCENTAGE
10.6%

PEOPLE



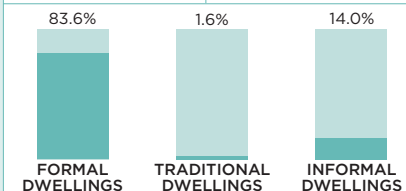
UNEMPLOYMENT*



HOUSING

HOUSEHOLDS
946 639

HOUSEHOLD SIZE
3,3



HOUSEHOLD SERVICES

ACCESS TO PIPED WATER	93.3%
FLUSH/CHEMICAL TOILET	74.3%
CONNECTED TO ELECTRICITY	94.0%

Sources: Community Survey 2016 - Provinces at a glance, published by Stats SA. *Unemployment figures from Quarterly Labour Force Survey, Quarter 3, 2023, published by Stats SA.

PROVINCIAL LEGISLATURE

CONTACT DETAILS

PHYSICAL: 41 Charlotte Maxeke Street, Bloemfontein, 9300
POSTAL: Private Bag X20561, Bloemfontein, 9300
TEL: 051 407 1100
WEB: www.freestateonline.fs.gov.za/index.php/free-state-legislature
EMAIL: legislature@fsl.gov.za



OVERVIEW

The mission of the Free State Provincial Legislature is to be a modern institution of democracy that promotes good governance and a culture of human rights through public participation, lawmaking and oversight that is vigilant, dynamic, proactive and responsive.

The Legislature's strategic goals are: transformative lawmaking that contributes to the attainment of rights enshrined in the Constitution; enhancement of the quality of oversight and accountability of the performance of provincial organs of state and the mechanisms for their accountability; building an activist legislature by proactively maximising public education and participation, the timeous handling of petitions, and transparency in its processes; building an effective administration; improved support to political representatives by increasing the capacity of Members of the Legislature, as well as allocating resources to political parties through constituent, research and political party grants in an effort to promote practices of democracy; and the pursuit of fundamental social transformation and nation-building, gaining momentum with initiatives by the Speaker to establish women and children programmes.



SPEAKER
MS NB SIFUBA



DEPUTY SPEAKER
MS LN MAPENA

OFFICE BEARERS

2019 General Election seat allocation: ANC 19, DA 6, EFF 4, VF PLUS 1

Speaker: Ms Ntombizanele Beauty Sifuba (ANC)

Deputy Speaker: Ms Lucy Nombulelo Mapena (ANC)

Members:

Ms Gadija Brown	ANC
Mr Mojalefa Patrick Buti (Chairperson of Chairpersons)	ANC
Mr Mxolisi Dukwana (Premier)	ANC
Mr Roy Jankielsohn	DA
Ms Motshidise Agnes Kolo	ANC
Ms Mathabo Leeto	ANC
Mr Lehlohonolo James Letuka	DA
Ms Limakatso Patricia Mahasa	ANC
Ms Kathleen Dibolelo Mahlatsi	ANC
Mr Ishmael Mahlomola Majake	EFF
Mr Ketso Makume	ANC
Ms Lucy Nombulelo Mapena (Deputy Speaker)	ANC
Mr Malambule Samuel Mashinini	ANC
Ms Maqueen Joyce Letsoha Mathae	ANC
Mr Thabo Piet Meeko	ANC
Mr Makalo Mohale	ANC

Ms Malitaba Sarah Moleleki	ANC
Mr Malefane Johannes Msimanga	EFF
Ms Lirampele Jemina Nanyane	EFF
Mr Skully Thembeni Nxangisa	ANC
Ms Mariette Pittaway	DA
Ms Motlagomang Grazy Qabathe	ANC
Mr Kopung Ralikotsane	ANC
Ms Ntombizanele Beauty Sifuba (Speaker)	ANC
Mr D Smit	VF PLUS
Ms Montseng Margaret Ts'lu	ANC
Mr Vusimusi William Tshabalala (Chief Whip)	ANC
Mr JM Van Niekerk	VF PLUS
Mr D Van Vuuren	DA

Secretary: Mr Thabo Mofokeng

Deputy Secretary: Adv Joseph Machaka

CFO: Mr Q Hugo

Senior Management: Mr M Marumo (Director: Supply Chain Management), Ms P Mazitshana (Director: Support Services), Mr L Mogotsi (Director: Legislation and Oversight), Mr Jongi Ndakana (Director: Public Participation and Education), Mr Sello Pietersen (Spokesperson to the Premier), Ms C Sefo (Legal Services), Mr M Seruoe (Director: Strategy), Ms D Tshabalala (Director: Human Resources)

Communications Officers: Mr Setjhaba Maphalla (Head: Communication), Mr L Mokone (Chief Spokesperson)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	55 948	52 191	38 260
Non-Current Assets	15 228	15 626	15 049
Total Assets	71 176	67 817	53 309
Current Liabilities	25 581	29 208	23 742
Non-Current Liabilities	15 086	21 567	17 274
Total Liabilities	40 667	50 775	41 026
Total Net Assets	30 509	17 042	12 294
FINANCIAL PERFORMANCE			
Total Revenue	295 048	293 654	292 448
Exchange Transactions	1 790	1 087	14 050
Non-Exchange Transactions	293 258	2 925 667	278 399
Total Expenditure	(281 255)	(288 002)	(268 252)
Employee Costs	(126 490)	(137 090)	(114 583)
Surplus/(Deficit) for Year	13 467	4 863	27 906
CASH FLOW			
Operating Activities	8 807	15 407	20 608
Investing Activities	(2 191)	(3 388)	(3 729)
Cash & Equivalents - Year End	53 440	47 137	35 745
UIFW EXPENDITURE**	1 999	4 578	14 304
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	195	194	194
Posts Filled	156	153	138

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OFFICE OF THE PREMIER

CONTACT DETAILS

PHYSICAL: OR Tambo House, Cnr Markgraaf & St Andrew's Streets, Bloemfontein
POSTAL: PO Box 517, Bloemfontein, 9300
TEL: 051 405 5496 / 051 403 3430
WEB: www.freestateonline.fs.gov.za
EMAIL: premier@fspremier.gov.za



the premier
 Department of
 The Premier
 FREE STATE PROVINCE

OVERVIEW

The mission of the Free State Office of the Premier is to provide strategic direction and to coordinate integrated service delivery within government in the Free State. The Office provides support to the Premier and the Executive Council, and coordinates and gives strategic direction to Free State Provincial Government departments and municipalities.

The functions of the Office are captured in the following three strategic goals: the Premier and the Executive Council are effectively supported in achieving government's goals and priorities; departments in the Free State Provincial Government are strategically guided and coordinated with regard to transverse corporate support functions; and activities of departments and municipalities in the Free State are integrated and aligned towards the achievement of the goals and priorities of government.



PREMIER
MR M DUKWANA



DIRECTOR GENERAL
MR K RALIKONTSANE

OFFICE BEARERS

Premier: Mr Mxolisi Dukwana
Director General: Mr Kopung Ralikontsane
Chief of Staff: Ms Nono Malgas

Deputy Directors General: Dr Mafole Mokalobe (Governance, Policy and Planning), Ms Nodumo Tyali (Acting: Provincial Monitoring and Evaluation), Mr Bertus Venter (Corporate Administration and Coordination)

Senior Management: Mr Sugar Diseko (Director: Security Management, Advisory and Coordination), Mr Sello Martins (CFO), Mrs Onkhopotse Mathibela (Director: Internal Audit), Mr Morwantshana Mothiba (Director: Risk Management)

Secretary: Ms Jade Mohapi (Administrative Secretary: Premier), Ms Ntebaleng Nqai (Personal Assistant: Premier), Ms Hadio Ntshingane (Personal Assistant: Director General)

Communications Officers: Ms Palesa Chubisi (Director: Media Strategy and Liaison), Mr Sello Dithebe (Spokesperson to the Premier), Mr Setjhaba Maphalla (Director: Corporate Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	602 788	704 311	704 022
Actual Expenditure	515 398	511 788	767 644
Employee Compensation	308 539	304 403	304 517
Goods and Services	62 111	44 825	157 035
Capital Assets	4 639	4 825	2 561
UIFW EXPENDITURE**	5 654	10 374	300 367
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	660	734	736
Posts Filled	647	652	668

DEPARTMENT: AGRICULTURE AND RURAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Gielie Joubert Street, Glen, Bloemfontein, 9360
POSTAL: Private Bag X01, Glen, Bloemfontein, 9360
TEL: 051 861 8509
WEB: www.ard.fs.gov.za



agriculture & rural development
 Department of
 Agriculture and Rural Development
 FREE STATE PROVINCE

OVERVIEW

The mission of the Free State Department of Agriculture and Rural Development is, by partnering with relevant stakeholders, to leverage available resources and technologies to optimise productivity and accelerate economic growth in the agriculture sector. Its vision is 'prosperous agriculture, farming our future'.

The strategic goals of the Department are: increased profitable production of food and fibre products; effective regulatory services and risk management; transformed and demand-based education, training and development; sustained management of natural resources; improved, effective and efficient governance and stakeholder relations; and coordinated creation of vibrant, equitable and sustainable rural communities.

OFFICE BEARERS

MEC: Mr TZ Mokoena (ANC)
Head of Department: Dr TJ Masiteng
CFO: Ms Frieda Claassen



MEC
MR TZ MOKOENA



HOD
DR TJ MASITENG

Directors: Ms Moliehi Moeng (Content Management and Marketing), Ms Senate Molapo (Assistant Director: Content Management and Marketing)

Senior Management: Mrs Christa Klinck (Acting Office Manager: HOD), Mr Teboho Manele (Office Manager: Office of the MEC)

Communications Officers: Zimasa Mbewu, Mrs Moliehi Moeng (Director: Communications), Mr Vusi Zuma

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	818 640	720 891	831 333
Actual Expenditure	759 685	706 400	788 581
Employee Compensation	421 838	417 763	432 740
Goods and Services	119 151	91 878	136 530
Capital Assets	28 635	31 170	33 889
UIFW EXPENDITURE**	27 152	6 115	289 762

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	902	927	969
Posts Filled	876	911	958

DEPARTMENT: COMMUNITY SAFETY, ROADS AND TRANSPORT

CONTACT DETAILS

PHYSICAL: Perm Building, 45 Charlotte Maxeke Street, Bloemfontein, 9301
POSTAL: PO Box 119, Bloemfontein, 9300
TEL: 051 409 8849
WEB: www.policeroadstransport.fs.gov.za
EMAIL: mec@freetrans.gov.za



community safety, roads & transport

Department of
Community Safety, Roads and Transport
FREE STATE PROVINCE

OVERVIEW

The vision of the Free State Department of Community Safety, Roads and Transport is to contribute towards the creation of a prosperous Free State through the facilitation of the provision of sustainable community safety, mobility and road infrastructure. This is achieved by monitoring, overseeing and assessing police service delivery; promoting integrated crime prevention initiatives; and ensuring road safety and an integrated transport system and networks.

The following are some of the key strategic objectives of the Department: monitor and evaluate the effectiveness and efficiency of service delivery by the South African Police Service (SAPS); develop and execute social crime prevention programmes at provincial and local level; build an efficient public transport infrastructure network; implement the contractor development strategy; focus on the Construction Industry Development Board (CIDB) grading; develop a public transport centre; ensure a culture of proper road traffic law compliance by road users; and enhance improved service delivery capacity by employing contractors utilising local labour.

OFFICE BEARERS

MEC: Ms Maqueen Letsoha-Mathae (ANC)
Head of Department: Dr Masego Tshabalala
CFO: Mr Chris Eleftheriou (Acting)
Deputy Directors General: Mr Robinson Thekiso (Acting: Roads: Transport Infrastructure)
Chief Directors: Mr M Masilo (Civilian Oversight and Crime Prevention), Ms Lindiwe Prins-Bademan (Chief Audit Executive), Mr George Ramotsoto (Transport Regulations), Mr Norman Selai (Corporate Services), Mr Freddy Tokwe (Roads and Infrastructure), Mr Teboho Ubane (Transport Operations)
Directors: Mr John Bofelo (Supply Chain Management), Mr Thamsanqa Dyantyi (Civilian Oversight), Mr Chris Eleftheriou (Finance Management), Mr Raymond Erasmus (Security Management), Ms Thabethe Gugu (Transport System and Services), Ms MaQueen Letsoha-Mathae, Mr Sello Matena (Social Facilitation and CDP), Ms Joy Matjoa (Freight Logistics and Transport Learners), Ms Tseleng Mkhuma (Budget Management), Mr Justice Molisana (Supply Chain), Ms Tanki Moloabi (Information and Communication Technology), Mr M Monyane (Acting: Legal Services), Adv Makhabane Mopeli (Employee Relations), Ms Hillary Mophethe (Corporate Communication), Ms Olerato Mosole (Acting: OHRD), Mr Ruben Motsitsi (Acting: Admin and Licensing), Mr Pule Motsoetla (Operations, Road, Building, Equipment and Fleet Management), Mr Alberto Myburgh (Risk Management), Mr Alberto Myburgh (Acting: Monitoring and Evaluation and Risk Management),



MEC
MS M LETSOHA-MATHAE



HOD
DR M TSHABALALA

Ms Ntombile Nhlapo (Asset Management), Mr Vincent Ntaka (Construction and Maintenance), Mr Andrew Ramutsindela (Acting: Road Safety), Mr Shadrack Sekobile (Human Resource Management), Mr Werner van Wyk (Road Asset Management Systems [RAMS]), Mr Mangaliso Xaba (Registry and Operator License and Permit - Registrar)
Senior Management: Ms Noluvuyo Matebese (Head: Office of the MEC), Ms Thenjiwe Mbizo (Registry Officer), Mr Simon Modise (Security Management), Mr Ishmael Mohammed (Head: Fleet Management), Mr Thami Nogabe (Head: Office of the HOD), Ms Lindiwe Prins-Bademan (Chief Audit Executive), Mr Sigwebela Zama (MPLO)
Communications Officers: Ms Hillary Mophethe (Director: Corporate Communication), Ms Tanki Toloane (Director: Information and Communication Technology), Mr Segwebela Zama (Media and Parliamentary Liaison)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	3 655 005	3 500 791	2 943 668
Actual Expenditure	2 863 232	2 809 118	3 039 238
Employee Compensation	938 704	879 731	925 414
Goods and Services	1 311 738	1 262 294	1 493 916
Capital Assets	246 940	329 864	320 973
UIFW EXPENDITURE**	1 126 578	1 127 531	1 138 280

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	3 276	3 018	2 507
Posts Filled	2 583	2 654	2 271

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

DEPARTMENT: COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

CONTACT DETAILS

PHYSICAL: 7th Floor, OR Tambo House, Cnr St Andrew's & Markgraaf Streets, Bloemfontein, 9301
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cooperative governance and traditional affairs
 Department of Cooperative Governance and Traditional Affairs
 FREE STATE PROVINCE

OVERVIEW

The mission of the Free State Department of Cooperative Governance and Traditional Affairs is to strengthen cooperative governance and support municipalities and traditional leadership through integrated planning and development, partnerships, research, and monitoring and evaluation.

The Department's strategic goals are to create a department geared towards service excellence by ensuring that leadership and support are provided to the Department in accordance with all applicable acts and policies, thereby enhancing the effective and efficient functioning of the Department; strengthen cooperative governance in order to facilitate the creation of accountable and sustainable local governance through effective collaboration with all stakeholders; integrate development and planning, with the aim of promoting and facilitating integrated development and planning at local government level; and uphold viable and sustainable traditional institutions and the functioning of the Free State House of Traditional Leaders.

OFFICE BEARERS

MEC: Mr Moses Ketso Makume (MEC: Human Settlements, and Cooperative Governance and Traditional Affairs) (ANC)

Head of Department: Mr Tshepiso Ramakarane

CFO: Mr Kgopotso Moahloli

Deputy Directors General: Ms Anna Buthelezi (Traditional Affairs), Mr Siphon Thomas (Local Government)

Chief Directors: Ms Seipati Dlamini (Interventions), Mr Lehlohonolo Khiba (Municipal Intergovernmental Support and Capacitation), Mr Aupa Khoabane (District Development Model), Mr Tembeni Lobe (Cooperative Governance), Motsamai Mokoena Mokoena (Free State House of Traditional Leaders [CEO]), Mr Letshela Mokoena (Corporate Services), Mr Kevin Morake (Director: FO Communication, IT and Auxiliary Services)

Senior Management: Mr Sello Dithebe (Spokesperson: Office of the MEC), Ms Nono Malgas (Manager: Office of the MEC), Ms Lisebo Sefako (Chief Internal Audit), Ms Sarie van Heerden (Chief of Secretariat)



MEC
MR MK MAKUME

Communications Officers: Tembeni Lobe (Senior Manager: Communication and Marketing), Ms Tshwaro Mokgothu (Parliamentary Officer), Mr Kevin Morake (Head: Communication and Marketing)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	395 298	407 578	474 285
Actual Expenditure	365 727	389 037	437 428
Employee Compensation	262 403	256 664	248 223
Goods and Services	50 609	48 601	102 378
Capital Assets	6 110	16 927	5 387
UIFW EXPENDITURE**	4 145	22 710	5 390
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	n/a	534	655
Posts Filled	n/a	461	341

DEPARTMENT: ECONOMIC, SMALL BUSINESS DEVELOPMENT, TOURISM AND ENVIRONMENTAL AFFAIRS

CONTACT DETAILS

PHYSICAL: 113 St Andrews Street, Bloemfontein, 9301
POSTAL: Private Bag X20801, Bloemfontein, 9300
TEL: 051 404 9600
WEB: www.destea.gov.za
EMAIL: info@destea.gov.za



destea
 department of economic, small business development, tourism and environmental affairs
 FREE STATE PROVINCE

OVERVIEW

The vision of the Free State Department of Economic, Small Business Development, Tourism and Environmental Affairs (DESTEA) is to be a transformed economy and a prosperous society that is living in harmony with its natural resources.

DESTEA's mission as a leading developmental institution is to drive environmentally sustainable economic growth and transformation for the benefit of the Free State province and its citizens through: the creation of a conducive environment for trade and investment, including the establishment of a progressive policy framework to promote wealth creation and equitable wealth distribution for economic transformation; preservation and sustainable use of natural resources; and being a capable, ethical and responsive organisation.



MEC
MR TP MEEKE



HOD
DR M NOKWEQU

Refer to p13 for more information on sources, methodology and definitions.

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TABLE OF BOOKMARKS

The department's constitutional mandates require it to oversee and administer the following: trade; tourism; casinos, racing, gambling and wagering, excluding lotteries and sports pools; consumer protection; environment; industrial promotion; nature conservation; pollution control; provincial public enterprises; soil conservation; and liquor licenses and control of undertakings that sell liquor to the public.

Furthermore, the department's constitutional mandate emphasises that everyone has the right to an environment that is not harmful to their health or well-being and to have the environment protected, for the benefit of present and future generations, through: reasonable legislative and other measures that prevent pollution and ecological degradation; promotion of conservation; and securing ecologically sustainable development and use of natural resources while promoting justifiable economic and social development.

OFFICE BEARERS

MEC: Mr Thabo Piet Meeko (ANC)

Head of Department: Dr M Nokwequ

Chief of Staff: Mr Edwin Ntjabane (Chief of Staff: MEC)

CFO: Mr L Kalane

Chief Directors: Dr TM Mokoena (Research and Planning), Ms PL Ngqeza (Acting: Small Business Development)

Directors: Dr Sandile Fuku (Acting: Environmental Management), Mr DJ Hagen (Strategic Planning, Monitoring and Evaluation), Mr Dave Hayter (Acting), Mr GT Lekutle (Economic Planning), Ms Cynthia Mahlaba (Risk Management), Mr T Makhele (Acting Chief: Integrated Economic Development), Ms Mphoko Matsie (Regulatory System and Stakeholder Management), Ms M Mokalobe (Environmental Planning and Coordination), Ms M Mokone (Internal Audit), Mr J Mosia (Research), Mr MJ Motsetse (Management Accounting), Ms PL Ngqeza (Development Support and Funding), Ms KM Ntsala (Environmental Empowerment

Services), Ms Akhona Phitsane (Acting: Sector Management), Mr TT Radikeledi (Consumer), Ms PA Rantekane (Finance), Mr M Sehularo (Enterprise Development SBD), Mr T Selemela (OHRD), Mr K Tau (Tourism and Support), Ms Moipone Tlale (Human Resource Management), Mr P Tlhabanelo (Supply Chain Management)

Senior Management: Ms Boitumelo Dichabe (Office Manager: MEC), Mr M Lechalaba (Customer Care Unit), Adv R Pitso (Office Manager: HOD)

Communications Officers: M Mphapang (Head: Communications and DESTEA Spokesperson)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	660 358	614 488	645 582
Actual Expenditure	649 402	615 044	627 415
Employee Compensation	295 351	280 316	278 033
Goods and Services	128 018	116 966	131 977
Capital Assets	9 197	116 039	10 006
UIFW EXPENDITURE**	3 614	10 755	9 720
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	817	751	819
Posts Filled	663	696	669

PUBLIC ENTITIES

Free State Development Corporation

Free State Gambling, Liquor and Tourism Authority

DEPARTMENT: EDUCATION

CONTACT DETAILS

PHYSICAL: Fidel Castro Building, Room 1601, 16th Floor, 55 Elizabeth Street, Bloemfontein, 9300

POSTAL: Private Bag X20565, Bloemfontein, 9300

TEL: 051 404 8314 / 8430 / 8432

WEB: www.education.fs.gov.za



education

Department of
Education
FREE STATE PROVINCE

OVERVIEW

The mission of the Free State Department of Education is to provide an education system that is free, compulsory, universal and equal for all children of the Free State Province.

The Department's strategic objectives are: promotion of sound corporate governance through sustainable use of resources to provide overall management to the Department, support and related services to educational institutions, and subsidy to independent schools in line with norms and standards; provision of effective and accessible quality basic education to provide effective teaching and learning to all children/learners from Grade 1 to Grade 12, access to quality education for learners with special needs, and expansion and universalisation of Grade R; and provision of relevant and accessible Further Education and Training (FET) programmes to develop skills for economic growth and development, and quality education for adults and out-of-school youth.

OFFICE BEARERS

MEC: Mr Makalo Mohale (ANC)

Head of Department: Adv Tsoarelo Malakoane (Superintendent General)

CFO: Dr JEM Sekolanyane

Deputy Directors General: Mr MB Monnane (District and Curriculum Management), Mr MM Sithole (Corporate Services)

Directors: Mr L Mokoena (Internal Audit)

Senior Management: Mr MNG Mahlatsi (Accounting Officer)

Communications Officers: Mr Jabu Kumalo (Media Liaison Officer), Mr Howard Ndaba (Director: Communication)



MEC
MR M MOHALE



HOD
ADV T MALAKOANE

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	16 279 687	15 483 921	14 897 605
Actual Expenditure	16 481 289	15 319 487	14 847 497
Employee Compensation	12 411 623	11 740 422	11 846 924
Goods and Services	789 025	759 218	739 431
Capital Assets	835 608	540 262	745 708
UIFW EXPENDITURE**	614 425	310 667	334 771
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	31 757	29 485	30 276
Posts Filled	28 466	27 634	27 943

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

DEPARTMENT: HEALTH

CONTACT DETAILS

PHYSICAL: Cnr Harvey & Charlotte Maxeke Streets, Bloemfontein, 9300
POSTAL: PO Box 277, Bloemfontein, 9300
TEL: 051 408 1108
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EMAIL: hodpa@fshealth.gov.za



health

Department of Health
FREE STATE PROVINCE

OVERVIEW

The vision of the Free State Department of Health is to increase life expectancy through health system effectiveness, drive system change, and ensure sustainable quality services. The Department's mission is to create a value-driven institution that inculcates operational efficiency and accountability in delivering desired outcomes effectively.

The key determinants of relationships within the Department are accountability, responsiveness, Batho Pele principles, commitments and integrity. Its key enablers are: a team approach based on strong intercluster collaboration; intersectoral collaboration; an outcomes- and/ or evidence-based approach; and timely corrective actions.



MEC
MS NS LEETO



HOD
MR G MAHLATSI

OFFICE BEARERS

MEC: Ms Nokwanje Selina Leeto (ANC)
Head of Department: Mr Godfrey Mahlatsi
CFO: Ms K Mzozoyana
COO: Dr BE Mzangwa
Deputy Directors General: Mr MW Fikizolo (Executive Manager: Resource Management and Support Services Branch), Mr SC Polelo (National Health Insurance)
Chief Directors: Mr AN Baartman (Infrastructure), Mr DL Kamolane (Human Resource), Mr KJ Khotle (Budget Specialist), Dr MC Motsaori (HOD Support), Ms NE Phitsane (SCM), Mr GM Radile (Budget Specialist)
Directors: Ms NI Plank (Office Support: Executive Management Directorate)
Senior Management: Adv MB Belot (Office of the Ombudsman), Mr MW Fikizolo (Resource Management and Support Services), Ms SRO Khokho (Strategic Health Programmes and Medical Support), Mr KJ Khotle (Finance), Dr GM London (DHS), Mr JNI Mbalula (Public Relations and Communications Directorate), Dr TD Moji (Clinical Health Services), Mr PJG Smith (Internal Audit Directorate)
Communications Officers: Ms Elke de Witt (Deputy Director: Internal Communication), Mr Mondli Mvambi (Head: Communications), Ms Pogisho Sehularo (Deputy Director: External Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	12 610 803	11 826 132	11 250 345
Actual Expenditure	12 212 965	11 954 798	11 074 141
Employee Compensation	8 387 307	7 654 537	7 413 031
Goods and Services	3 043 972	3 249 731	2 796 353
Capital Assets	612 405	906 196	694 144
UIFW EXPENDITURE**	186 731	518 484	513 512
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	28 780	30 075	26 064
Posts Filled	20 024	19 636	20 943

DEPARTMENT: HUMAN SETTLEMENTS

CONTACT DETAILS

PHYSICAL: 7th Floor, OR Tambo House, Cnr Markgraaff & St Andrews Streets, Bloemfontein, 9300
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human settlements

Department of Human Settlements
FREE STATE PROVINCE

OVERVIEW

The mission of the Free State Department of Human Settlements is to develop cohesive, sustainable and integrated human settlements in the Free State.

The Department is committed to meeting the following specific objectives: accelerating the delivery of housing as a key strategy for poverty alleviation; utilising provision of housing as a major job creation strategy; ensuring that property can be accessed by all as an asset for wealth creation and empowerment; leveraging growth in the economy; combating crime, promoting social cohesion and improving quality of life for the poor; supporting the functioning of the entire single residential property market to reduce duality within the sector; breaking the barriers between the first economy residential property boom and the second economy slump; and utilising housing as an instrument for the development of sustainable human settlements, in support of spatial restructuring.



MEC
MR MK MAKUME



HOD
MS M MASIMENE

OFFICE BEARERS

MEC: Mr Moses Ketso Makume (MEC: Human Settlements, and Cooperative Governance and Traditional Affairs) (ANC)
Head of Department: Ms M Masimene

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

CFO: Ms Nozipho Molikoe

Deputy Directors General: Mr Cyril Monyela

Chief Directors: Mr Thabiso Makepe (Project Management Unit), Mr Tebogo Malebane (Project Management Unit), Mr Vusumuzi Rajiuli (Housing Programme Implementation), Adv Nomfundo Sidzamba (Acting: Corporate Services), Ms Carol Tlali (Human Settlements and Development Planning)

Directors: Mr Moferefere Dhlamini (Office Manager: MEC), Machela Hleli (Informal Settlements), Mr Ben Leeuw (Office Manager: HOD), Mr Tebogo Malebane (Technical Services), Mr Patric Mohloki (District Director: Thabo Mofutsanyana District), Mr Radimponeng Mokoena (District Director: Mangaung Metropolitan District), Mr Tieho Mosia (Acting District Director: Fezile Dabi District), Mr Joe Mosikili (Delivery Planning and Performance Monitoring), Ms Deliwe Ngwenya (District Director: Xhariep District), Ponkey Ramakatsa (Departmental Planning and Performance Management), Mr Anthony Reachable (Human Resources Management and Organisational Development), Mr Motale Sebege (Corporate Communication), Mr David Sebitlo (District Director: Lejweleputswa District), Ms Suzan Seeku (Priority and Intervention Programmes), Adv Nomfundo Sidzamba (Corporate Services), Ms Caren Somiah (Housing Capacity, Building and Partnerships), Olebogeng Themba (Internal Audit), Letsipa Tshabalala (Security Management and Anti Corruption)

Communications Officers: Ms Palesa Lekeka, Ms Bontle Molatedi (Deputy Director: Corporate Communication), Ms Philda Nyokong, Mr Motale Sebege (Communications Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 278 910	1 037 231	1 315 887
Actual Expenditure	1 239 974	983 762	1 259 825
Employee Compensation	199 891	193 010	190 413
Goods and Services	47 523	56 149	71 211
Capital Assets	2 800	4 454	6 780
UIFW EXPENDITURE**	581 003	624 711	804 964
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	494	552	476
Posts Filled	397	410	402

DEPARTMENT: PROVINCIAL TREASURY

CONTACT DETAILS

PHYSICAL: 55 Miriam Makeba Street, Fidel Castro Building, Bloemfontein

POSTAL: Private Bag X20537, Bloemfontein, 9301

TEL: 051 405 4229

WEB: www.treasury.fs.gov.za

EMAIL: communications@treasury.fs.gov.za



treasury

Department of
Treasury
FREE STATE PROVINCE

OVERVIEW

The vision of the Free State Department of Treasury is to be an innovative and resilient partner in prudent fiscal management, socio-economic growth and service delivery. The mission of the Department is to promote socio-economic inclusiveness for shared growth through innovative fiscal management, sustainable resource management, and good governance.

The actions of every Provincial Treasury employee will be guided by the following values and principles: accountability – they will honour their commitments, take responsibility and act in a transparent manner; assertiveness – they will be honest, firm and decisive in their interaction with stakeholders; collaboration – they will be considerate in working with their stakeholders to realise shared goals; they will be devoted, dedicated and involved; professionalism – they will continuously develop their knowledge, skills and competency, and will deliver high quality work and behave politely; integrity – they will conduct themselves with uncompromising standards and principles as individuals, as teams and as a department.

OFFICE BEARERS

MEC: Ms Gadija Brown (ANC)

Head of Department: Ms Masechaba Sesing

CFO: Ms Adri Botes

Deputy Directors General: Ms Nicole Jordan (Acting: Financial Governance Branch)

Chief Directors: Mr Pakiso Lebone (Programme 2: Sustainable Resource Management), Mr Tshupo Mabilo (Programme 3: Asset and Liability Management), Ms Mpho Sithole (Programme 1: Corporate Services)

Senior Management: Ms RB Holeni (Office Manager: HOD Support Staff), Mr BJ Lekwene (IT Department)

Communications Officers: Mr Tshidiso Mokokoane (Head: Communications)



MEC
MS G BROWN



HOD
MS M SESING

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	310 398	539 315	356 163
Actual Expenditure	280 135	528 114	340 683
Employee Compensation	225 808	222 111	224 452
Goods and Services	45 661	299 760	77 722
Capital Assets	4 323	3 087	3 412
UIFW EXPENDITURE**	11 283	21 406	13 292
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	412	429	428
Posts Filled	354	366	376

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

DEPARTMENT: PUBLIC WORKS AND INFRASTRUCTURE

CONTACT DETAILS

PHYSICAL: Office 310, OR Tambo House, Cnr Markgraaf & St Andrew's Streets, Bloemfontein, 9301
POSTAL: PO Box 960, Bloemfontein, 9301
TEL: 051 492 3909
WEB: www.publicworks.fs.gov.za
EMAIL: hodoffice@fsworks.gov.za



public works & infrastructure

Department of
Public Works & Infrastructure
FREE STATE PROVINCE

OVERVIEW

The mission of the Free State Department of Public Works and Infrastructure is the coordination, provision and promotion of infrastructure, and the sound management of assets. The Department's core functions are the design, construction and maintenance of social and economic infrastructure; management of provincial government owned property; facilitation of rented property; provision of provincial government office accommodation; coordination, implementation and monitoring of the Expanded Public Works Programme; and security for interdepartmental buildings.

The Department's key functional areas include the construction, maintenance and upgrading of a sustainable social and economic infrastructure; development and sustaining of small and emerging contractors; empowerment of the targeted groups; demand for integrated accommodation for all provincial government departments; attainment of government's broad socio-economic objectives (property incubator programme); need for norms and standards for spatial allocation/utilisation of office space; need for increased revenue generation; and administration of rental payments.

OFFICE BEARERS

MEC: Dibolelo Mahlatsi (ANC)
Head of Department: Mr ME Mohlahlo
CFO: Ms A Adams, Ms MS Tlali
Deputy Directors General: Ms LM Mokheseng (Head: Office of the MEC), Mr Siza Mtolo
Chief Directors: Ms Lebohang Khumalo (Property Management), Ms GB Zake (Information Communication Technology)
Directors: Ms Irene de Beer (Strategic Planning and Service Delivery Improvement), Mr Stan Diakos (Human Resource Management), Mr M Dlamanzi (EPWP Projects Implementation), Mr TG Khumalo (Works Design, Construction and Maintenance), Mr Arthur Mackay (Head: Project Management Unit; Head: PMU), Ms Seabe Magashule (Operational Property Management and Housekeeping), Mr PG Masiteng (EPWP), Ms M Masiza (Acting: Deputy Director), Ms N Matselane (Acting: Security Services), Mr SP Menye (Research), Mr TT Mmole (Office of the HOD), Ms Refilwe Mocwaledi (Internal Audit), Mr Kgathatso Moletse (Legal Services), Ms Joyce Motsie (Monitoring and Evaluation), Ms Agnes Ntilane



MEC
D MAHLATSI



HOD
MR ME MOHLAHO

(Strategic Immovable Asset Management - Property Portfolio), Mr Molebatsi Phasumane (Acting: Supply Chain Management), Ms Phumla Phuti (EPWP Innovations and Empowerment), Mr Andre Pretorius (Acting: Finance), Ms Z Sibanyoni (Acting: EPWP), Mr G Tlhaole (Acting: Deputy Director)

Communications Officers: Mr Koos Kwena (Communication and Media Liaison), Mr Mlungisi Maqubela (Head: Communication and Media Liaison), Mr Motseki Ngubeni (Communication and Media Liaison), Ms Elsonia Swarts (Communication and Media Liaison)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 864 143	1 658 660	1 802 839
Actual Expenditure	1 845 977	1 655 777	1 799 510
Employee Compensation	444 362	417 399	425 609
Goods and Services	856 024	736 582	855 258
Capital Assets	82 072	61 654	85 282
UIFW EXPENDITURE**	536 573	2 903	28 353
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 517	1 592	1 583
Posts Filled	1 301	1 303	1 353

DEPARTMENT: SOCIAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Civilia Building (Old Standard Bank Building), 14 Elizabeth Street, Bloemfontein
POSTAL: Private Bag X20616, Bloemfontein, 9300
TEL: 066 487 6238
WEB: www.socdev.fs.gov.za
EMAIL: hodpa@fssocdev.gov.za



social development

Department of
Social Development
FREE STATE PROVINCE

OVERVIEW

The mission of the Free State Department of Social Development is to transform our society by building conscious and capable citizens through the provision of integrated social development services. The Department's objectives are: human dignity, which is a fundamental human right that must be protected in terms of the Constitution of South Africa, and facilitates freedoms, justice and peace; respect, which is showing regard for one another and the people we serve, and is a fundamental value for the realisation of development goals; integrity, which is about ensuring that we are consistent with our values, principles, actions, and measures and, thus, generates trustworthiness among ourselves and with our stakeholders; fairness, which expresses our



MEC
MS M KOLO



HOD
ADV T PHAHO

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

commitment to providing services to all South Africans without prejudice based on race, gender, religion or creed; and equality, which we seek to ensure equal access to services, participation of citizens in the decisions that affect their lives, and the pursuit of equity imperatives where imbalances exist.

OFFICE BEARERS

MEC: Ms Motshedise Koloï (ANC)

Head of Department: Adv Tumelo Phahlo

Chief of Staff: Ms Ndumi Mayekiso

CFO: Ms Jabulile Maphisa

Chief Directors: Mrs ML Letele (Performance Oversight and Corporate Support), Mrs MJ Maboya (Curriculum Management and Educational Development and Support), Mr HM Mthombeni (Thabo Mofutsanyana and Fezile Dabi District), Mr MI Ramoetsi (Human Resource Management and Development), Mr JS Tladi (Xhariep and Lejweleputswa District)

Senior Management: Ms N Ntombela (Acting Executive Manager: Corporate Services), Adv D Tsotetsi (Information Officer)

Communications Officers: Ms Lindiwe Mnguni (Head of Communications and Marketing), Adv D Tsotetsi (Information Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 533 739	1 520 289	1 412 279
Actual Expenditure	1 507 970	1 469 419	1 366 609
Employee Compensation	777 905	735 422	720 514
Goods and Services	105 823	151 952	123 237
Capital Assets	13 714	26 637	45 321
UIFW EXPENDITURE**	30 813	71 690	17 091
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 718	2 668	n/a
Posts Filled	2 024	2 041	n/a

DEPARTMENT: SPORT, ARTS, CULTURE AND RECREATION

CONTACT DETAILS

PHYSICAL: HOD Building, Sport & Recreation Grounds, Free State Psychiatric Complex

POSTAL: Private Bag X20606, Bloemfontein, 9300

TEL: 051 407 3520/22

WEB: www.sacr.fs.gov.za

EMAIL: hod@sacr.fs.gov.za



sport, arts, culture & recreation

Department of Sport, Arts, Culture and Recreation
FREE STATE PROVINCE

OVERVIEW

The vision of the Free State Department of Sport, Arts, Culture and Recreation is championing social transformation. The mission of the Department is the creation of an enabling environment for social cohesion and nation building through civil society structures and corporate governance; as well as promoting inclusive sport, arts, culture and recreation programmes that enhance excellence and talent towards a healthy lifestyle.

OFFICE BEARERS

MEC: Ms Limakatso Patricia Mahase (ANC)

Head of Department: Mr Steve Tshabalala

CFO: Ms Mahlape Ntipe (Acting)

Chief Directors: Mr Vincent Khetha (Cultural Affairs), Ms Kgomo Kutiwano Tlhakudi (Sport and Recreation)

Directors: Mr Tshitso Challa (Archives), Mr Lerato Lengau (Security Management), Ms Nthabiseng Makopo (Planning, Monitoring and Evaluation), Mr Struben Mathumbu (School Sport), Mr TJ Mohlomi (Acting: Human Resource Management), Ms Mahlape Ntipe (Finance), Mr Takalni Ramabulana (Supply Chain Management), Ms Nomabhaso Ramugondo (Library and Archive Services), Ms NMR Ried (Internal Audit), Mr Mario Sefo (Office of the HOD), Mr Barry Swanepoel (Arts and Culture Services), Ms Zola Thamae (Community Sport), Mr Kgotso Tlhapi (Acting: Museum and Heritage Services), Mr Evert Venter (Free State Sport Science Institution), Mr Tankiso Zola (Departmental Spokesperson)

Senior Management: Mr Steve Tshabalala (Head: MEC's Office)

Communications Officers: Mr Fezile Sonkwane (Assistant Director: Internal Communication and Speech Writing), Ms Lerato Tlhapuletsa (Assistant Director: External Communication and Events)



MEC
MS LP MAHASE

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	623 938	565 901	703 693
Actual Expenditure	603 292	504 458	611 218
Employee Compensation	346 499	347 919	357 047
Goods and Services	146 325	90 678	173 486
Capital Assets	40 492	35 109	47 395
UIFW EXPENDITURE**	30 640	31 272	55 135
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 183	1 184	1 165
Posts Filled	941	1 015	1 020

FREE STATE DEVELOPMENT CORPORATION (FDC)

CONTACT DETAILS

PHYSICAL: 33 Kellner Street, Cnr Markgraaf Street, Westdene, Bloemfontein, 9301

POSTAL: PO Box 989, Bloemfontein, 9300

TEL: 051 400 1500

WEB: www.fdc.co.za

EMAIL: wecare@fdc.co.za



Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The mandate of the Free State Development Corporation (FDC) is to provide financial and business support services to SMMEs and cooperatives, develop and manage properties, as well as to facilitate and promote investments and exports.

OFFICE BEARERS

Chairperson: Dr D Mohale

Deputy Chairperson: Ms NCS Khetha

Board Members: Mr Isaac March, Mr T Motloi, Mr LT Motsamai,

Ms Z Nhlapo, Ms S Sithole

CEO: Mr ZE Lebelo

CFO: Mr Kith Kgokotli

COO: Mr Thabang Taka

Senior Management: Mr Peterson Molukanelo (Acting GM: Marketing Trade and Investment), Mr Thabang Taka

Communications Officers: Nnana Plaatjies

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Disclaimer	Disclaimer	Disclaimer
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	139 349	74 302	106 534
Non-Current Assets	1 747 107	1 745 179	1 654 369
Total Assets	1 886 456	1 819 480	1 760 903
Current Liabilities	1 148 789	978 056	869 041
Non-Current Liabilities	36 566	35 294	40 002
Total Liabilities	1 185 355	1 013 350	909 044
Total Net Assets	36 566	35 294	851 560
FINANCIAL PERFORMANCE			
Total Revenue	198 374	167 107	429 232
Total Expenditure	(306 900)	(327 287)	(422 758)
Employee Costs	(93 018)	(92 210)	(94 688)
Surplus/(Deficit) for Year	(108 526)	(160 180)	6 474
CASH FLOW			
Operating Activities	20 744	(2 721)	(7 247)
Investing Activities	2 016	1 471	(1 033)
Cash & Equivalents - Year End	26 153	3 460	3 882
UIFW EXPENDITURE**	65 147	39 761	74 545
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	231	337	247
Posts Filled	228	228	138

FREE STATE GAMBLING, LIQUOR AND TOURISM AUTHORITY

CONTACT DETAILS

PHYSICAL: 83 Cnr Henry & Markgraaff, Westdene, Bloemfontein, 9300

POSTAL: Private Bag 9229, Bloemfontein, 9300

TEL: 051 404 0300

WEB: www.gla.fs.gov.za

EMAIL: officeofceo@fsglta.gov.za



OVERVIEW

The mission of the Free State Gambling, Liquor and Tourism Authority is to promote legally compliant, responsible, sustainable and transformed gaming and liquor industries through effective licensing, regulating and reporting on the activities of the industries, and to market and promote the Free State province as a tourist destination of choice.

The Entity's strategic objectives are: to ensure the effective and efficient marketing of tourism, promotion of tourism and development of sustainable tourism within the province; an effective tourism marketing and promotion strategy; marketing initiatives adequately covering provincial geographic spread and seasonality; effective utilisation of media platforms; and hosting of events to promote the Free State province as a tourist destination of choice.

Note: The Free State Tourism Authority (<http://freetatourism.org>) was incorporated into the Free State Gambling and Liquor Authority to establish a new entity, the Free State Gambling, Liquor and Tourism Authority, on 1 June 2017.

OFFICE BEARERS

Chairperson: Mr D Pillay

Deputy Chairperson: Ms MO Sikisi

Board Members: Ms MG Dhlamini, B Manyakalle, Brig KG Ntlali, MB Raadt

CEO: Mr KI Dichabe

CFO: Mr OG Seseane

Senior Management: Mr TH Lerumo (Acting General Manager: Tourism Marketing), Ms S Mohale (General Manager: Corporate Services and Acting General Manager: Operations), Mrs R Taku (General Manager: Events and Major Sporting Events)

Communications Officers: Mr Tshediso Lerumo (Communications Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Qualified	Qualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	16 799	19 896	37 223
Non-Current Assets	7 783	8 036	13 541
Total Assets	24 582	27 932	50 765
Current Liabilities	32 991	33 167	47 771
Non-Current Liabilities	-	-	-
Total Liabilities	32 991	27 799	47 771
Total Net Assets	(8 409)	(5 235)	2 994
FINANCIAL PERFORMANCE			
Total Revenue	107 604	102 120	118 755
Exchange Transactions	264	217	507
Non-Exchange Transactions	107 340	101 904	118 248
Total Expenditure	(110 779)	(110 321)	(117 268)
Employee Costs	(72 937)	(71 661)	(67 047)
Surplus/(Deficit) for Year	(3 174)	(8 201)	1 487
CASH FLOW			
Operating Activities	(3 001)	1 791	2 383
Investing Activities	(827)	(843)	(1 389)
Cash & Equivalents - Year End	15 384	16 939	34 522
UIFW EXPENDITURE**	18 605	10 562	18 799
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	134	134	136
Posts Filled	119	119	124

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

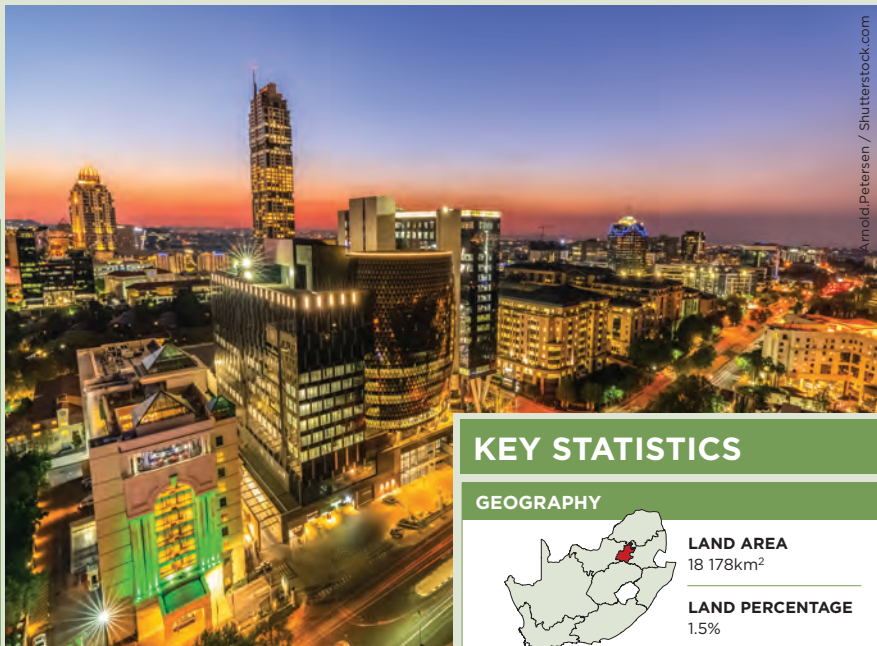
GAUTENG

PROVINCIAL LEGISLATURE

The Gauteng Provincial Legislature consists of 73 members, elected by proportional representation. Since the elections on 8 May 2019, the ANC has held a majority of seats in the Legislature.

The parties holding seats are:

AFRICAN NATIONAL CONGRESS	37
DEMOCRATIC ALLIANCE	20
ECONOMIC FREEDOM FIGHTERS	11
FREEDOM FRONT PLUS	3
INKATHA FREEDOM PARTY	1
AFRICAN CHRISTIAN DEMOCRATIC PARTY	1



Arnold Petersen / Shutterstock.com

PREMIER

The head of the Provincial Executive is the Premier, who is elected by the Provincial Legislature from among its members. The current Premier of Gauteng is Mr Panyaza Lesufi.

EXECUTIVE COUNCIL AND DEPARTMENTS

The Premier appoints an Executive Council consisting of members of the Provincial Legislature. The Members of the Executive Council (MECs) are responsible for the various departments of the provincial administration. The current departments and MECs are:

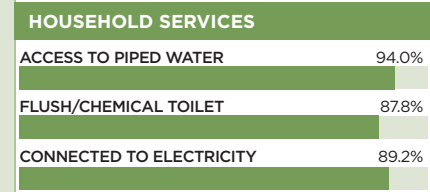
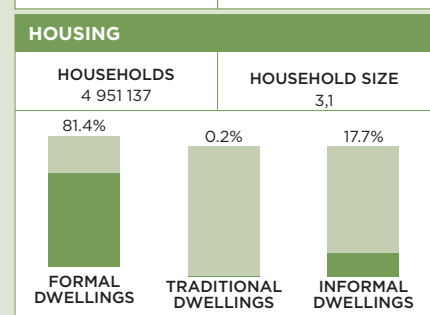
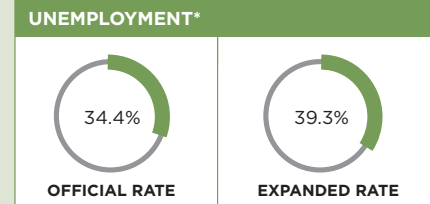
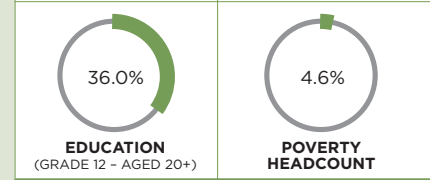
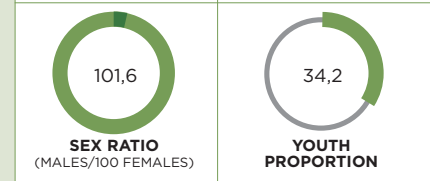
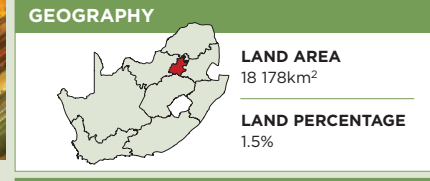
DEPARTMENT	MEC
Agriculture and Rural Development	Ms Mbali Hlophe
Co-operative Governance and Traditional Affairs	Mr Mzikayifani Khumalo
Community Safety	Ms Nonhlanhla Faith Mazibuko
e-Government	Mr Mzikayifani Khumalo
Economic Development	Ms Tasneem Motara
Education	Mr Matome Chiloane
Health	Mrs Nomantu Nkomo-Ralehoko
Human Settlements	Mr Lebogang Isaac Maile
Infrastructure Development	Mr Lebogang Maile
Roads and Transport	Kedibone Diale Tlabela
Social Development	Ms Mbali Hlophe
Sport, Arts, Culture and Recreation	Ms Morakane Mosupyoe
Treasury	Mr Jacob Mamabolo

PUBLIC ENTITIES

The Provincial Government has, through its legislative capacity, the power to establish state-owned public entities. The role of these public entities is to further the programmes of the relevant government institutions or departments. As a rule each public entity reports to a responsible official in the provincial executive (usually an MEC or the Premier). Current public entities include:

Cradle of Humankind World Heritage Site (COHWHS)
Dinokeng
g-FleeT Management
Gauteng Enterprise Propeller (GEP)
Gauteng Film Commission (GFC)
Gauteng Gambling Board
Gauteng Growth and Development Agency (GGDA)
Gauteng Infrastructure Financing Agency (GIFA)
Gauteng Liquor Board
Gauteng Partnership Fund (GPF)
Gauteng Tourism Authority
Gautrain Management Agency (GMA)

KEY STATISTICS



Sources: Community Survey 2016 - Provinces at a glance, published by Stats SA. *Unemployment figures from Quarterly Labour Force Survey, Quarter 3, 2023, published by Stats SA.

PROVINCIAL LEGISLATURE

CONTACT DETAILS

PHYSICAL: 43 Rissik Street, Johannesburg, 2001
POSTAL: Private Bag X52, Johannesburg, 2000
TEL: 011 498 5555
WEB: www.gpl.gov.za



OVERVIEW

The Gauteng Provincial Legislature (GPL) is the parliament of the people of Gauteng. The GPL has the constitutional mandates of lawmaking, oversight and scrutiny, cooperative governance, and public participation. The GPL makes laws that address the specific needs of the province, conducts oversight over the departments of the province to ensure service delivery, promotes cooperative governance for effective decision-making, and conducts public participation in order to ensure that the views of the people of Gauteng are incorporated in governance processes. The Legislature's mission is to be a modern and transformative Legislature that fosters public pride and confidence in democracy and enhances service delivery to the people of Gauteng.



SPEAKER
MS LH MEKGWE



DEPUTY SPEAKER
MS NM MHLAKAZA-MANAMELA

OFFICE BEARERS

2019 General Election seat allocation: ANC 37, DA 20, EFF 11, VF PLUS 3, IFP 1, ACDP 1

Speaker: Ms Lentheng Helen Megkwe (ANC)

Deputy Speaker: Ms Nomvuyo Memory Mhlakaza-Manamela (ANC)

Members:

Mr Dulton Keith Adams	ACDP
Mr Anton De Waal Alberts	VF PLUS
Mr Patrick Atkinson	DA
Ms Beverley Felicity Badenhorst	EFF
BF Bardenhorst	EFF
Mr Jack Brian Bloom	DA
Ms Crezane Bosch	DA
Mr Mokhaugelo Solomon Chabalala	DA
Mr Matome Kopano Chiloane	ANC
Ms Agatha Wilhelmina Cilliers	DA
Mr Mervyn Hyman Cirotta	ANC
Mr Dumisani Andrias Dakile	ANC
Mr Nicolaas Mattheus De Jager	DA
Ms Amanda De Lange	VF PLUS
Mr Bonginkosi Wesley Dhlamini	IFP
Ms Kedibone Pauline Diale	ANC
Mr Sérgio José Pombo dos Santos	DA
Ms Evert Du Plessis	DA
Mr Janho Engelbrecht	DA
Ms Bronwynn Anne Engelbrecht	DA
Mr Alan Joseph Fuchs	DA
Mr Stanford Makashule Gana	DA
Ms Fasiha Hassan	ANC
Ms Mbali Dawn Hlophe	ANC
Mr Jacobus Johannes Hoffman	VF PLUS
Ms Refiloe Johannah Kekana	ANC
Mr Mpapa Jeremia Khanyane (Chairperson: Economic Development, Environment, Agriculture and Rural Development and Deputy Chairperson of Committees)	ANC
Mr Sochayile Khanyile (Chairperson: Standing Committee on Public Accounts (SCOPA))	ANC
Mr Mzikayifane Elias Khumalo	ANC
Mr Moses Segatike Koma	EFF
Ms Landiwe Jane Lasindwa	ANC
Mr Malesela Frans Ledwaba	EFF

Ms Dolly Caroline Ledwaba	ANC
Mr Andrek Lesufi	ANC
Ms Sara Madinoge Maphefo Letsie-Mogale	ANC
Mr Ezra Letsoala (Chairperson: Petitions Committee)	ANC
Mr Boitumelo Ezra Letsoalo	ANC
Ms Katherine Louise Lorimer	DA
Ms Christina Mabala	EFF
Mr Petrus Butana Mabunda	ANC
Ms Thokozile Elizabeth Magagula	ANC
Mr Lebogang Isaac Maile	ANC
Mr Lesego Ellis Makhubela	ANC
Mr Malemolla David Makhura	ANC
Mr Duitso Paul Malema	ANC
Mr Phalama Jacob Mamabolo	ANC
Ms Ruth Baloibotlhe Masemola	EFF
Ms Mandisa Sibongile Mashego	EFF
Dr Bandile Edgar Wallace Masuku	ANC
Mr Mapiti David Matsena (Chairperson: Social Development and Community Safety Portfolio Committee)	ANC
Mr William Mathafeng Matsheke (Chairperson: Sport, Arts, Culture and Recreation)	ANC
Ms Nonhlanhla Faith Mazibuko	ANC
Mr Kitinki Cecil Mazwi	ANC
Ms Lentheng Helen Megkwe (Speaker, and Programming and Rules)	ANC
Ms Nomvuyo Memory Mhlakaza-Manamela (Deputy Speaker and Chairperson: Privileges and Ethics Committee)	ANC
Ms Busisiwe Mncube	ANC
Ms Ruth Baloibotlhe Mnisi	ANC
Mr Mpho Gift Modise (Chairperson: Infrastructure Development)	ANC
Ms Mamsie Rose Mofana	EFF
Ms Nomathemba Emily Mokgethi	ANC
Mr Nkele Molapo	DA
Mr John Clifford Moodey	DA
Mr Lebogang Ludwig More	DA
Mr Michael Sean Moriarty (DA Senior Whip)	DA
Ms Audrey Winifred Morakane Ketlhoilwe Mosupye (Chairperson: Social Development Portfolio Committee)	ANC
Ms Tasneem Motara	ANC
Mr Joe Mpsi (Chairperson: Finance)	ANC
Mr Solly Tshepisio Msimanga	DA
Mr Itani Edwin Mukwevho	EFF
Ms BP Ncube	ANC
Ms Alphina Anna Ndlovana	ANC
Mr Thulani Ndlovu	ANC
Mr Frederik Petrus Nel	DA
Ms Nomantu Nkomo-Ralehoko	ANC
Ms Emelda Sizakele Nkosi-Malobane (Chairperson: Committees and Standing Committee on Public Accounts)	ANC
Ms Refiloe Ntsekhe	DA
Ms Wildri Peach	DA
Ms Mauwane Rebecca Phaladi-Digamela (Chairperson: Health Portfolio Committee)	ANC
Ms Njakazana Dorothea Radebe	EFF
Ms Nomantu Ralehoko	ANC
Mr Nkhumeni Ramulifho	DA
Ms Adriana Maria Randall	DA
Mr Gregory Schneeman	ANC
Mr Michael Stephen Shackleton	ANC
Mr Parks Tau	ANC
Ms Gloria Kgomotso Tong	EFF
Mr Azwiambwi Gerson Tshitangano	EFF
Mr Philip van Staden	VF PLUS
Secretary: Mr Peter Skosana (Secretary to the Legislature)	
CFO: Mr Ismail Rawat	

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Senior Management: Ms Molemoeng Bokgwathile (Executive Director: Corporate Support Services), Mr Thamsanqa Makamba (Executive Director: Core Business)

Communications Officers: Mr Thebe Khumalo, Mr Fezile Nondonga (Director: Communications and Public Participation)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	658 087	537 850	343 187
Non-Current Assets	100 531	112 583	112 493
Total Assets	758 618	650 433	455 680
Current Liabilities	79 348	75 313	37 883
Non-Current Liabilities	6 616	8 555	6 000
Total Liabilities	85 964	83 868	43 883
Total Net Assets	672 653	566 565	411 797

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	892 163	909 099	877 692
Exchange Transactions	16 368	13 216	18 617
Non-Exchange Transactions	875 795	895 882	859 075
Total Expenditure	(794 300)	(754 330)	(791 124)
Employee Costs	(377 837)	(393 635)	(370 306)
Surplus/(Deficit) for Year	97 863	154 768	86 567
CASH FLOW			
Operating Activities	117 773	202 853	85 282
Investing Activities	(1 099)	(11 755)	(10 325)
Cash & Equivalents - Year End	637 808	524 460	334 749
UIFW EXPENDITURE**	146	105	426
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	487	489	479
Posts Filled	420	429	437

OFFICE OF THE PREMIER

CONTACT DETAILS

PHYSICAL: 1 Central Place, 30 Rahima Moosa Street, Newtown

POSTAL: Private Bag X74, Marshalltown, 2107

TEL: 011 355 6000

WEB: www.gauteng.gov.za/Departments

EMAIL: hotline@gauteng.gov.za



GAUTENG PROVINCE

OFFICE OF THE PREMIER
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Gauteng Office of the Premier is to serve as a political nerve centre to ensure that government excels in fulfilling its mandate.

The Office of the Premier's strategic objectives are: providing strategic support to the Premier and the Executive Council (EXCO) to ensure effective strategic leadership; facilitating the setting of clear priorities, enabling legislation and improved governance to realise desired policy outcomes; building a developmental state with the capacity to drive change and transformation to improve peoples' lives; forging social contracts with stakeholders to strengthen social partnerships to improve service delivery; ensuring that the Premier is provided with appropriate support to effectively execute his/her role and responsibilities; fostering strong intergovernmental and international relationships to advance the development agenda; driving the human resource policy and strategy to attract, develop and retain the best possible skills and to harness the productive energies of all Gauteng provincial government employees; driving integrated and effective government communication to ensure that people are well informed and have access to credible information about government services and programmes; and promoting participatory democracy to ensure ongoing interaction between government and civil society.

OFFICE BEARERS

Premier: Mr Panyaza Lesufi

Director General: Mr Edward Mosuwe

Chief of Staff: Mr Prince Hamnca

Deputy Directors General: Mr Thapelo Mashiane (Institutional Development Support and Integrity Management), Ms Marie-Louise Moodie (Executive Support and Stakeholder Management), Ms Phumla Sekhonyane (Provincial Communication Services)



PREMIER
MR P. LESUFI



DIRECTOR GENERAL
MR E. MOSUWE

Senior Management: Mr Geert Kuit (Chief Director: Legal Services), Mr Omphithetse Mafora (Chief Financial Officer), Ms Ntombikayise Zulu (Chief Director: Transformation)

Communications Officers: Ms Saras Naidoo (Chief Director: Corporate Communication and Marketing), Ms Lorna Sepeng (Deputy Director: Corporate Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	867 915	889 132	841 506
Actual Expenditure	685 835	738 228	781 470
Employee Compensation	363 668	356 180	323 717
Goods and Services	123 155	171 424	139 666
Capital Assets	13 494	18 357	11 654
UIFW EXPENDITURE**	-	186	11
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	837	917	618
Posts Filled	757	859	566

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

DEPARTMENT: AGRICULTURE AND RURAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: 56 Eloff Street & Cnr Main Street, Umnotho House, Johannesburg
POSTAL: PO Box 8769, Johannesburg, 2001
TEL: 011 240 2500
WEB: www.gauteng.gov.za/Departments
EMAIL: gdard@gauteng.gov.za



OVERVIEW

The mission of the Gauteng Department of Agriculture and Rural Development is to radically modernise and transform agri-food value chain, ensure sustainable environment and development of urban and rural communities by ensuring sustainable environment management; providing access to and inclusive participation in commercial agri-food value chain and agro-processing; promoting food security; promoting/contributing/stimulating integrated rural and urban development; and promoting the One Health System.

OFFICE BEARERS

MEC: Ms Mbali Hlophe (ANC)
Head of Department: Ms Matilda Gasela
Chief of Staff: Ms Melody Manthata (Head: Office of the MEC)
CFO: Mr Barry Venter
Deputy Directors General: Ms Faith Humang-Mashimbye (Transversal Services)
Chief Directors: Mr Mncedisi Madolo (Agriculture), Mr Motlatjo Makeapea (Agro-Processing), Ms Kgari Manotwane (Rural Development), Mr Loyiso Mkwana (Sustainable Resource Management), Adv Siphokazi Moleshe (Acting: Support Services), Mr Tladi Monyane (Strategic Support and Governance), Dr Dietana Nemudzivhadi (Veterinary Services)
Directors: Ms Agnes Hartbees (Head: Office of the HOD)
Senior Management: Mr Mzamo Hopa (Office Manager), Mr Ntokozi Mtombeni
Communications Officers: Mr Aluwani Chokoe (Parliamentary Liaison and Stakeholder Relations: Office of the MEC), Mr Loyiso Jantjies (Spokesperson: MEC and Media Liaison), Mr Abimbola Olowa (Deputy Information Officer)



MEC
MS M HLOPHE



HOD
MS M GASELA

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 065 015	1 016 677	992 672
Actual Expenditure	944 718	951 895	956 555
Employee Compensation	540 446	525 489	533 612
Goods and Services	354 722	326 543	358 141
Capital Assets	40 381	90 752	55 964
UIFW EXPENDITURE**	14 041	55	6 500
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 059	1 059	1 032
Posts Filled	971	970	944

DEPARTMENT: CO-OPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

CONTACT DETAILS

PHYSICAL: 11 Jandel Avenue, Riverview, Block B, Midrand, Johannesburg
TEL: 011 355 4884
WEB: www.gauteng.gov.za/Departments



OVERVIEW

The mission of the Gauteng Department of Co-operative Governance and Traditional Affairs is to coordinate the effective functioning of local government, promote integrated development planning, and deepen participatory democracy in order to accelerate service delivery.

The Department has adopted a set of values that are informed by the Batho Pele (People First) principles of the South African public service, and as an organisation its specific focus is on respect, integrity, responsibility, accountability and fairness.

OFFICE BEARERS

MEC: Mr Mzikayifani Khumalo (MEC: Co-operative Governance and Traditional Affairs, e-Government, Research and Development) (ANC)
Head of Department: Dr Darion Barclay
Chief of Staff: Mr Fred Mokoko
CFO: Mr Japhter Makhafola
Chief Directors: C Jardin (Acting: Public Participation and Community Development), Kiba Kekana (Intergovernmental Relations and Traditional Institutional Management), Mr Diale Josiah Lodi (Integrated Development and Spatial Planning), Mahlomola Mabote (Community Development Workers, Public Participation and Stakeholder Liaison), Mr Anthony Moonsamy (Local Government Support), Mpho Nawa (Back to Basics and Ntirhisano Outreach Programme), Mr Patrick Ngoepe (Municipal Infrastructure Support), Mr Raymond Nkabinde

(Corporate Services), J Obando (Acting: Intergovernmental Relations and Traditional Institutional Management), Mr Ramoshidi Ramogayane (Municipal Performance Monitoring, Evaluation and Reporting)
Directors: P Mabule (Acting: Transformation Programme), TD Mokoena (Executive Support)
Senior Management: Dr Bongani Elias Sithole (Head: Disaster Management Centre)
Communications Officers: Mr Lupi Ngcayisa (Head of Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	596 452	612 384	562 282
Actual Expenditure	576 252	560 423	495 768
Employee Compensation	345 143	339 671	326 883
Goods and Services	192 350	184 193	104 985
Capital Assets	11 441	1 992	3 122
UIFW EXPENDITURE**	214	578	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	725	725	728
Posts Filled	645	659	660

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.



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DEPARTMENT: COMMUNITY SAFETY

CONTACT DETAILS

PHYSICAL: 64 Pritchard Street, Game Building, Johannesburg, 2001
POSTAL: PO Box 62440, Marshalltown, 2170
TEL: 011 689 3600/50
WEB: www.gauteng.gov.za/Departments



GAUTENG PROVINCE
 COMMUNITY SAFETY
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Gauteng Department of Community Safety is to improve public safety in the province, specifically through monitoring and evaluating the effectiveness and efficiency of policing agencies; effective implementation and promotion of appropriate social crime prevention initiatives; providing excellent traffic management services; coordination of efforts and programmes in the criminal justice system; educating and empowering citizens on issues of public safety and coordinating community safety initiatives; improving and strengthening relations between the police and communities; and determining community policing needs and priorities in keeping with the provisions of the Constitution.

The Department's strategic goals are to ensure excellent practices in order to deliver effectively on its mandate; improve service delivery through effective and efficient planning, monitoring and evaluation of organisational performance; provide good quality research and information; ensure continuous improvement in the quality of policing; strengthen community policing structures to improve relationships between communities and police; build and strengthen social movements against crime; mainstream and coordinate social crime prevention in all spheres of government; prevent violence against vulnerable groups; inform people about the work of the Department; and create a safe and secure road environment.



MEC
 MS F MAZIBUKO

OFFICE BEARERS

MEC: Ms Faith Mazibuko (ANC)
Head of Department: Ms Nontsikelelo Sisulu
CFO: Mr Mduduzi Malope
Chief Directors: Thami Mayisela (Traffic Management), Duxita Mistry (Policy and Research), Sipho Thanjekwayo (Corporate Support Service)
Senior Management: Ms Mariska Van Zyl (Deputy Director: Complaints)
Communications Officers: Mr Ofentse Morwane (Director: Corporate Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 016 175	931 372	778 040
Actual Expenditure	917 059	881 502	764 287
Employee Compensation	613 773	648 250	561 997
Goods and Services	214 249	149 384	152 100
Capital Assets	82 105	78 762	44 918
UIFW EXPENDITURE**	-	240	1 048
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 761	1 568	1 422
Posts Filled	1 477	1 333	1 189

DEPARTMENT: E-GOVERNMENT

CONTACT DETAILS

PHYSICAL: Imbumba House, 75 Fox Street, Johannesburg, 2107
POSTAL: Private Bag X112, Marshalltown, 2107
TEL: 011 689 6000
WEB: www.gauteng.gov.za/Departments
EMAIL: gdfcommunications@gauteng.gov.za



GAUTENG PROVINCE
 e-GOVERNMENT
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The key role of the Gauteng Department of e-Government is the roll-out of a network infrastructure that will connect government facilities, including schools, hospitals, offices and economic zones. It endeavours to: create an enabling platform and support service; enable GCR entities to deliver e-Government Services; establish a GCR e-Government governance structure to drive priorities, policies, standards and regulations; promote the usage of e-Government services; stimulate the ICT economy through facilitating incubation and innovation; and encourage public and private partnerships for the development and roll-out of e-Government services.



HOD
 MR C BALOYI

OFFICE BEARERS

MEC: Mr Mzikayifani Khumalo (MEC: Co-operative Governance and Traditional Affairs, e-Government, Research and Development) (ANC)
Head of Department: Mr Cyril Baloyi
Chief of Staff: Mr Sabelo Dingswayo
CFO: Mr Willy Sambo
Deputy Directors General: Ms Phelokazi Ntanjana (Corporate Services)
Chief Directors: Ms Nhlanhla Cebekhulu (Communications), Mr Max Ludwig (Infrastructure ICT), Ms Nomsa Makhubele (Resource

Management), Mr Jabulani Malobane (HRS), Mr Devante Maphari (Business Alignment ICT), Mr Rhenani Muthewiana (Strategy Management), Khuliso Muthivhi (Applications)
Directors: Mpho Chauke (Acting: DRM Services), Ms Merle Cohen (Human Resources Administration), Sibongile Dhlamini-Moeloso (SCM), Mr Charles Goodes (Operations), Mr Steven Gounden (E-Services), Mr Andre Jansen Van Rensburg (Payroll Services), Phumele Khumala (Human Resources Administration), Sithabiso Madonsela (Financial Accounting), Bibi Matentshi (GEYODI), Ms Quendoline Mathabatha

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

(Legal Services), Masingita Mathebula (Office of the HOD), Ms Cyliah Matlala, Bright Mbatha, Mkatoko Mboweni (Applications Development), Sempotseng Mmope (Risk Management), Mr Vincent Mngqibisa (Acting: IT Operation Support), Mr Mahomed Mohamed (Business Intelligence), Ms Samatha Ngindi (ICT Sector Skills), Nomvula Ntshanlintshali (Stakeholder and Events), Ms Martha Pendu (Enterprise Architecture), Weyland Poole (Monitoring and Evaluation), Dhaya Raidoo (ICT - COI), Gaopalelwe Senkang (Change Control), Mr Luvo Smith (Assistant Director), Mr Mervyn Van Zyl (Acting: Change Control), Ms Elmarie Venter (Debt Management), Mr Siphon Xaba (Deputy Director)

Communications Officers: Nhlanhla Cebekhulu (Head: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 539 685	1 387 155	1 413 914
Actual Expenditure	1 393 606	1 181 977	1 353 984
Employee Compensation	446 482	423 593	431 272
Goods and Services	777 669	584 842	733 038
Capital Assets	144 116	140 925	166 155
UIFW EXPENDITURE**	413 012	576 443	381 499
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	885	856	854
Posts Filled	810	764	786

DEPARTMENT: ECONOMIC DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Umnotho House, 56 Eloff Street, Marshalltown, Johannesburg

POSTAL: Private Bag X091, Marshalltown, 2107

TEL: 011 355 8000

WEB: www.gauteng.gov.za/Departments

EMAIL: gdedenquiries@gauteng.gov.za



GAUTENG PROVINCE
ECONOMIC DEVELOPMENT
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The aim of the Gauteng Department of Economic Development is to lead, facilitate and manage sustainable job creation and inclusive economic growth and development in the Gauteng city region.

The Department's mission is to be an activist, interventionist and developmentally-focused department contributing to an inclusive and growing economy in Gauteng by providing thought leadership to inform the economic development agenda; mobilising stakeholders to partner with for economic growth and development; creating an enabling regulatory environment and stimulating business practices that promote inclusive economic growth; enhancing the competitive advantage of key sectors of the economy; promoting and attracting trade and investment to the economy; directing investment into strategic economic infrastructure; and proactively linking communities to economic opportunities.

The Department's strategic goals are to provide integrated economic and development planning; facilitate the implementation of strategic programmes that will stimulate the brand, competitiveness and social transformation of Gauteng, enhance trade and export promotion, and attract investment; promote an efficient, equitable and socially responsible business environment; act as an economic intelligence nerve centre to inform strategic decision-making and targeted sector development strategies; and promote public accountability and achieve high standards of corporate governance and efficient resource utilisation.

OFFICE BEARERS

MEC: Ms Tasneem Motara (ANC)

Head of Department: Mr Blake Mosley-Lefatola

Chief of Staff: Ms Melody Manthata (Head of Office), Mr William Maphutha

CFO: Mr Kgomoiso Mojapelo

Deputy Directors General: Adv Pieter Holl (Business Regulation and Governance), Mr Jak Koseff (Economic Planning and Development), Ms Mpho Nawa (Corporate Management), Bulumko Nelana (Economic Planning and Development)

Chief Directors: Mr Jeff Sehume (Communications)

Senior Management: Ms Rahab Marota (Chief Risk Officer)

Communications Officers: Mr Shadrack Buthelezi (Parliamentary Liaison Officer), Mr Bongiwu Gambu (Spokesperson: MEC), Sabelo Ndlangisa (Director: Communication and Media Liaison)



MEC
MS T MOTARA



HOD
MR B MOSLEY-LEFATOLA

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 676 601	2 683 062	1 638 292
Actual Expenditure	1 733 913	1 887 344	1 559 897
Employee Compensation	217 473	217 737	223 860
Goods and Services	161 044	117 497	146 319
Capital Assets	15 378	12 754	11 151
UIFW EXPENDITURE**	6 118	2 202	4 856
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	504	427	433
Posts Filled	359	376	384

PUBLIC ENTITIES

Cradle of Humankind World Heritage Site (COHWS)
Dinokeng
Gauteng Enterprise Propeller (GEP)
Gauteng Gambling Board
Gauteng Growth and Development Agency (GGDA)
Gauteng Liquor Board
Gauteng Tourism Authority

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT: EDUCATION

CONTACT DETAILS

PHYSICAL: 17 Simmonds Street, Marshalltown, Johannesburg, 2000
POSTAL: PO Box 7710, Johannesburg, 2000
TEL: 011 355 0000
WEB: www.gauteng.gov.za/Departments
EMAIL: gdeinfo@gauteng.gov.za



OVERVIEW

The vision of the Gauteng Department of Education is to ensure that all learners in Gauteng do well at school and leave their institutions with the values, knowledge, skills and qualifications that will give them the best chance of success in their adult lives. The Department's mission is to ensure that quality learning and teaching takes place in the classroom every day.

Its strategic goals are to ensure that Gauteng has effective schools and learning institutions; provide relevant, coordinated and effective support; enable young people to make the transition from school to further education and/or work that provides further training opportunities; and strengthen partnerships with all stakeholders, resulting in education becoming a priority in society.



MEC
MR M CHILOANE

OFFICE BEARERS

MEC: Mr Matome Chiloane (ANC)
Head of Department: Mr Rufus Mmutlana (Acting)
Chief of Staff: Mr Roche Mogorosi
CFO: Mr Johan van Coller
Deputy Directors General: Ms Alison Bengston (Curriculum Management Services), Mr Albert Chanee (Strategic Planning Management), Mr Rufus Mmutlana (Corporate Management Services), Mr Vuyani Mpofu (Education Support)
Chief Directors: Mr Hudson Baloyi (Physical Resource Planning and Property Management), Mr Jose Coetzee (Strategic Human Resources Management), Ms Elize Froneman (School Management), Ms Sanelisiwe Kheswa (Acting CIO: Information and Technology), Mr Nakisani Mathobo (Risk and Compliance Management), Mr Samora Mhlope (Supply Chain Management), Ms Dorah Moloi (HR Transversal Services), Bheki Ngubane (Examination and Assessment), Pat Ntsohi (School Support), Ms Faith Tshabalala (Acting Director: Education Planning and Research)
Directors: Thapelo Dlamini (Office of the MEC), Mr Anand Gounder (Office of the CFO), Makubetse Sekhonyane (Office of the HOD)

Senior Management: Bathabile Molete (Head: Programmes)
Communications Officers: Mr Prince Hamnca (Head: Communications), Mr Steve Mabona (GDE Spokesperson/Director: External Communications), Mr Ntathu Makhoba (Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	56 739 229	52 921 012	49 421 412
Actual Expenditure	56 210 777	51 133 508	48 068 311
Employee Compensation	40 258 503	37 477 728	36 271 721
Goods and Services	7 188 661	6 425 839	5 527 336
Capital Assets	1 230 598	753 899	1 294 324
UIFW EXPENDITURE**	812 001	922 951	1 030 715
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	99 606	99 530	94 831
Posts Filled	91 522	90 874	87 893

DEPARTMENT: HEALTH

CONTACT DETAILS

PHYSICAL: 45 Commissioner Street, Johannesburg, 2001
POSTAL: Private Bag X085, Marshalltown, 2107
TEL: 011 355 3000/3503
WEB: www.gauteng.gov.za/Departments



OVERVIEW

The mission of the Gauteng Department of Health is to provide excellent, integrated health services in partnership with stakeholders and contribute towards the reduction of poverty, vulnerability and the burden of disease in all communities in Gauteng.

The core mandate of the Department is to improve the health status of the population, improve health services, secure better value for money, ensure effective organisation, and provide integrated services and programmes that promote and protect healthy, quality and sustainable livelihoods for poor, vulnerable and marginalised groups in society.

The Department's strategic goals are improved health and well-being, with an emphasis on vulnerable groups; reduction in the rate of new HIV infections by 50% in youth, adults and babies, and reduction in the number of deaths from TB and AIDS by 20%; increased efficiency of service implementation; human capital management and development for better health outcomes; and organisational excellence.



MEC
MRS N NKOMO-RALEHOKO

OFFICE BEARERS

MEC: Mrs Nomantu Nkomo-Ralehoko (ANC)
Head of Department: Mr Arnold Malotana (Acting)
CFO: Ms Lerato Madyo (Suspended)

Deputy Directors General: Ms Basani Baloyi (Corporate Services)
Chief Directors: Mr Simon Choma (Acting: Ekurhuleni District Health Services), Mr Thembokuhle Karigani (West Rand Health District Health Services), Mr Sandani Khobo (Acting: Infrastructure), Ms Meisie Lerutla (District Health Services), Mr Stephen Mankupane (Acting: Clinical Services), Mr Terrance Mogoro (Acting: Sedibeng District Health Services), Mr Mogeru Morewane (Johannesburg District Health Services), Ms Daisy Pekane (Oral Health and Therapeutic Services), Mr Mothomone Pitsi (Tshwane District Health Services)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.



REGISTRATION PROCESS

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- Visit www.eec.edu.za
- Click "Apply Here"
- "Click to Continue" for application instructions and steps
- Watch the video for more information
- New students need to create a new login and complete the placement test
- Returning students need to log in with their learner profile details
- After completing the learner profile, complete the admission application

REQUIRED DOCUMENTS

- 1 x Parent ID copy
- 1 x Student ID copy
- 1 x Proof of address
- 1 x 1 Student academic results

Bursary Application Documents

- 2 x Parent ID copy
- 2 x Student ID copy
- 2 x Proof of address
- 2 x 1 Student academic results
- Proof of Parent/Guardian or Affidavit



STEP 1 GENERAL INFORMATION

Provide the prospective student with information on available courses and check all required documentation before directing the student to the placement center.

STEP 2 PLACEMENT CENTER

The prospective student will be allocated resources to write a placement test with immediate results after writing. Career advice will be provided before the student is referred to the DHET Bursary application center.



STEP 3 BURSARY

Assist the prospective student to apply and then refer the student to the program allocation.



STEP 4 PROGRAM ALLOCATION

Finalize the capturing and advise the student to go to the student center to obtain the study material as well as a student card.

Provide prospective student with required enrolment forms and allocate the class group before directing the student to data capturing.



STEP 5 DATA CAPTURING DESK



076 549 8985



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TABLE OF BOOKMARKS

Directors: Mr Thokozane Langa (Inter Governmental Relations and International Relations), Ms Patience Ntamane (Quality Assurance and Licensing), Mr Reuben Ruiters (Emergency Medical Services)

Senior Management: Mr Fanele Caiya (Head of Staff: Office of the MEC), Mr Solly Cave (PAIA Information Officer), Mr Dzunisani Makhuvela (Legal Services Admin), Ms Matshidiso Mashau (Office of the DDG: Corporate Services), Mr Matshidiso Mohotsi (Forensic Medical Services Operations), Dr Mosou Morule (CEO: Forensic Services), Mr Tseko Tsolo (Stakeholder Engagements: Office of the MEC)

Communications Officers: Ms Moeketsi Mahlangu (Parliamentary Liaison Officer), Motalalale Modiba (Chief Director: Communications), Mr Tshapo Shawa (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	60 128 062	59 349 290	51 578 819
Actual Expenditure	57 049 135	57 712 377	50 670 246
Employee Compensation	35 463 853	31 474 850	29 204 037
Goods and Services	17 872 343	20 031 799	16 849 690
Capital Assets	2 023 091	4 416 802	2 303 183
UIFW EXPENDITURE**	2 587 844	4 146 392	2 328 347
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	87 855	90 773	72 621
Posts Filled	77 665	79 256	64 390

DEPARTMENT: HUMAN SETTLEMENTS

CONTACT DETAILS

PHYSICAL: 11 Diagonal Street, Marshalltown, 2107

POSTAL: Private Bag X79, Marshalltown, 2107

TEL: 011 355 4000

WEB: www.gauteng.gov.za/Departments



GAUTENG PROVINCE
HUMAN SETTLEMENTS
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The Gauteng Department of Human Settlements' vision, mission and values for the sixth term of administration are informed by the following principles: consistent mandate of the Department regarding integrated and sustainable human settlements; undertaking by government to improve on its successes over the past 25 years, and the previous fifth term of administration in particular; strategic paradigm shift away from sporadic and uncoordinated development to purposefully planned and developed mega projects that are completely self-sufficient in providing for the housing, social and economic needs of the community; development of human settlements that mainstream economic development, and social cohesion, consolidate inter-governmental, stakeholder collaboration and relationships; achieving the outcome of a spatially just and transformed space economy that enables equal access to social services and economic opportunities in cities, regions and rural areas.

This emphasis has been based on the fact that "spatial integration, human settlements and local government" is one of the seven national priorities as mentioned in the State of the Nation Address, which also state that efforts to identify and release public land that is suitable for smart, urban settlements will be accelerated. This is in alignment with the five provincial priorities for the sixth term of administration as mentioned in the State of the Province Address, namely, "integrated mega human settlements and land release".

OFFICE BEARERS

MEC: Mr Lebogang Isaac Maile (MEC: Human Settlements and Infrastructure Development) (ANC)

Head of Department: Ms Phindile Mbanjwa

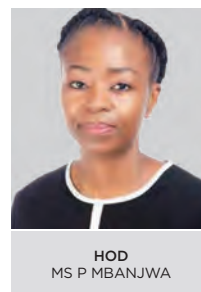
CFO: Mr Abdullah Ismail

Deputy Directors General: Mr Daniel Molokomme (Planning and Property Management), Ms Nomfundo Ngwenya (Strategic Planning, Policy Research, Monitoring and Evaluation), Ms Puleng Ratlabala (Corporate Management Services), Ms Phumzile Maseki Seipobi (Programme Management and Regional Coordination)

Senior Management: Ntebaleng Legoete (Sedibeng), Mr Stanely Luvhengo (Head: Ekurhuleni Region), Ms Xoliswa Mkhali (Head: Johannesburg Region), Ms Dolly Moerane-Bacela (Acting: Tshwane



MEC
MR LI MAILE



HOD
MS P MBANJWA

Region), Ms Libby Molekane (Regional Head: West Rand), Ms Ester Ngobeni (Head: Sedibeng Region)

Communications Officers: Ms Zandi Gamedze, Mr Castro Ngobese (Spokesperson for the MEC), Mr Tahir Sema (Head of Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	5 978 247	5 506 223	6 046 542
Actual Expenditure	5 679 450	5 251 176	5 778 326
Employee Compensation	447 567	436 801	451 093
Goods and Services	370 437	358 830	364 645
Capital Assets	1 267 748	656 580	16 246
UIFW EXPENDITURE**	246 745	480 185	1 029 725
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	881	914	914
Posts Filled	702	729	748

PUBLIC ENTITIES

Gauteng Partnership Fund (GPF)

DEPARTMENT: INFRASTRUCTURE DEVELOPMENT

CONTACT DETAILS

PHYSICAL: The Corner House, Cnr Commissioner & Sauer Streets, Marshalltown, 2107

POSTAL: Private Bag X83, Marshalltown, 2107

TEL: 011 355 5855

WEB: www.gauteng.gov.za/Departments

EMAIL: info@did.gpg.gov.za



GAUTENG PROVINCE
INFRASTRUCTURE DEVELOPMENT
REPUBLIC OF SOUTH AFRICA

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The vision of the Gauteng Department of Infrastructure Development is to be the trusted provider of integrated and smart public infrastructure and property management solutions that transform the spatial landscape and improve the quality of life of the citizens of Gauteng.

The new mandate and strategy of the Department are the priorities focused on the following key programmes: property management, infrastructure delivery, facilities and maintenance management, economic development and job creation, coordination of EPWP, and building a high performance, capable and well governed organisation.

OFFICE BEARERS

MEC: Mr Lebogang Maile (MEC: Human Settlements and Infrastructure Development) (ANC)

Head of Department: Ms Masabata Mutlaneng

CFO: Ms Norah Lion

Deputy Directors General: Mr Wesley Jacobs (Acting: Corporate Services), Mr Realeboga Mahapa (Acting: Health Infrastructure), Ms Neo Mosebo (Property Management), Mr Mahapa Realebogo (Acting: General Health), Mr Mmakwena Selepe (Education and STARS)

Communications Officers: Mr Victor Moreriane (Chief Director: Communication), Mr Castro Ngobese (Spokesperson: MEC)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	3 265 913	3 213 676	3 424 986
Actual Expenditure	2 716 409	3 028 332	3 344 431
Employee Compensation	1 151 014	1 011 818	1 120 311
Goods and Services	932 309	836 391	733 038
Capital Assets	39 567	85 872	166 155
UIFW EXPENDITURE**	361 136	1 142 465	108 069
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 937	2 937	3 291
Posts Filled	2 406	2 459	2 472

DEPARTMENT: ROADS AND TRANSPORT

CONTACT DETAILS

PHYSICAL: 45 Commissioner Street, Johannesburg, 2000

POSTAL: Private Bag X83, Marshalltown, 2017

TEL: 011 355 7332

WEB: www.gauteng.gov.za/Departments

EMAIL: GPRoads.Transport@gauteng.gov.za



GAUTENG PROVINCE
ROADS AND TRANSPORT
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The vision of the Gauteng Department of Roads and Transport is a modern, integrated, efficient and sustainable transport and road infrastructure system in Gauteng.

Its mission is to facilitate and provide an integrated transport system that is reliable, accessible, safe and affordable; offers seamless mobility; is environmentally sustainable; and supports industrialisation and radical socio-economic transformation.

The Department's strategic goals are a: modern integrated public transport system that provides customer-centric transport services; strategic economic transport infrastructure that stimulates socio-economic growth; and modern, accountable and development-oriented department.

OFFICE BEARERS

MEC: Kedibone Diale Tlabela (ANC)

Head of Department: Dr Thulani Mdadane

Chief of Staff: Mr Steven Matsemela

CFO: Ms Mampe Gololo (DDG: Finance)

Deputy Directors General: Ms Marcia Harker (Corporate Services Branch), Ms Noxolo Maninjwa (g-Fleet Management), Mr Aubrey Modubatse (Transport Branch)

Chief Directors: Mr Lebelo Maloka (Motor Vehicle, Driver Registration and Licensing), Mr Freeman Masuku (Transport Planning and Policy), Ms Ruth Morena (Roads Construction), Mr Victor Phala (Roads Maintenance), Mr Pule Sekawana (Human Resources Management),

Mr Mohlomphegi Thulare (Governance and PAIA Deputy Information Officer)

Senior Management: Mr Koena Moabelo (Assistant Director: Communications and Liaison)

Communications Officers: Ms Melitah Madiba (Media and Strategy), Mr Lesiba Mpya, Ms Theo Nkonki (Spokesperson: MEC)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	12 987 075	12 784 581	7 800 020
Actual Expenditure	7 741 263	7 122 062	7 162 892
Employee Compensation	756 802	705 571	673 879
Goods and Services	1 102 320	1 175 360	1 601 631
Capital Assets	505 136	519 189	557 097
UIFW EXPENDITURE**	2 760 987	2 013 263	2 167 847
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 257	2 237	2 240
Posts Filled	1 506	1 609	1 674

PUBLIC ENTITIES

g-Fleet Management

Gautrain Management Agency (GMA)

DEPARTMENT: SOCIAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Thusanong Building, 11th Floor, 69 Commissioner Street, Johannesburg

POSTAL: Private Bag X35, Johannesburg, 2000

TEL: 011 355 7600/56 / 011 227 0000

WEB: www.gauteng.gov.za/Departments

EMAIL: SocdevCommunications@gauteng.gov.za



GAUTENG PROVINCE
SOCIAL DEVELOPMENT
REPUBLIC OF SOUTH AFRICA

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The vision of the Gauteng Department of Social Development is of a caring and self-reliant society. Its mission is to transform our society by building conscious and capable citizens through the provision of integrated social development services.

The Department's strategic outcome-orientated goals are to provide: support to core business in rendering effective and efficient services; efficient and effective integrated developmental social welfare services to service recipients, focussing on children, the youth, older persons, persons with disabilities, and women; and efficient, effective anti-poverty community interventions, youth development and women empowerment services to beneficiaries promoting sustainable livelihoods.



MEC
MS M HLOPHE

OFFICE BEARERS

MEC: Ms Mbali Hlophe (MEC: Social Development, and Agriculture and Rural Development) (ANC)

Head of Department: Ms Thembeni Mhlongo

CFO: Mr Johann Strauss

Deputy Directors General: Ms Amanda Hartmann (Support Services)

Chief Directors: Mr Tebogo Itumeleng (Social Welfare and Specialised Services), Mr Rennie Nair (Strategic Planning, Monitoring and Evaluation), Mr Solly Ndweni (NPOs Development and Support), Mr Bongani Ngomane (Stakeholder Relations)

Directors: Mr Desiree de Vries (Head of Institution: Dr Fabian and Florence Ribeiro Treatment Centre), Ms Yvonne Deonarin (Office of the HOD), Ms Thandaza Dzulane (Bureau Services), Ms Rachel Human (Head of Institution: Emmasdal Child and Youth Care Centre), Ms Kate Jacobs (Regional Director: Sedibeng), Ms Mantshebo Kobeli (Regional

Director: West Rand), Mr NV Languza (Legal Services), Mr Honey Makgalemele (Human Resources Management), Mr Molefi Makhele (Head of Institution: Zanele Mbeki Frail Care Centre), Ms Lydia Mfelo (Acting: Head of Institution: Ga-Rankuwa Rearable Child and Youth Care Centre), Ms Faith Mhlanga (Head of Institution: Itireleng Residential Care Facility for the Disabled), Ms Tebello Mkhonto (Substance Abuse, Social Crime Prevention and VEP), Dr Sello Mokoena (Research and Policy Coordination), Ms Mpho Mokoena (Regional Director: Tshwane), Ms Nonhlanhla Mtimkhulu (Regional Director: Johannesburg), Ms Nonhlanhla Ndlovu (Acting Head of Institution: Mary Moodley Child and Youth Care Centre), Ms Phumla Nkosi (Regional Director: Ekurhuleni), Ms Patricia Ramere (Head of Institution: Shoganguve Secure Care Centre), Mr Frans Rammutla (Stakeholder Relations), Ms Natalie Reddy-Singh (Risk Management and Compliance), Ms Nellie Seale (Head of Institution: Father Smangaliso Mkhathshwa Place of Safety and Children's Home), Mr Welcome Sibisi (M&E), Ms Maureen Skhosana (Head of Institution: Desmond Tutu Child and Youth Care Centre), Mr Phillip Tshabalala (Head of Institution: Igugulethu Child and Youth Care Centre), Mr Tozama Tshabane (Head of Institution: JW Luckhoff Child and Youth Care Centre), Mr Tshifhiwa Tshikalaha (Sedibeng Regional), Ms LG van der Merwe (Gender, Youth and Disability Mainstreaming), Mr Mpho Zulu (Head of Institution: Don Mattera Centre)

Communications Officers: Mr Motsamai Mothaolwa (Director: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	6 165 357	5 892 104	5 442 951
Actual Expenditure	6 025 566	5 449 291	5 042 095
Employee Compensation	2 028 216	1 769 894	1 744 979
Goods and Services	1 129 995	1 133 414	839 083
Capital Assets	131 916	103 162	205 319
UIFW EXPENDITURE**	50 143	687 729	324 807
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	5 961	5 367	5 408
Posts Filled	5 340	4 718	4 662

DEPARTMENT: SPORT, ARTS, CULTURE AND RECREATION

CONTACT DETAILS

PHYSICAL: 35 Rissik Street, Surrey House, Johannesburg, 2001

POSTAL: Private Bag X33, Johannesburg, 2000

TEL: 011 355 2500

WEB: www.gauteng.gov.za/Departments/DepartmentDetails/
CPM-001012

EMAIL: sacr.communications@gauteng.gov.za



GAUTENG PROVINCE
SPORT, ARTS, CULTURE AND RECREATION
REPUBLIC OF SOUTH AFRICA



MEC
MS M MOSUPYO

OVERVIEW

The mission of the Gauteng Department of Sport, Arts, Culture and Recreation is to work in an integrated manner to create an enabling environment and accelerated social transformation for sporting, artistic and cultural excellence, by facilitating talent identification and development in partnership with key stakeholders; positioning the business of sport and creative industries as catalysts for sustainable economic growth; modernisation of the economy through the bidding and hosting of major sporting and cultural events; providing universal access to sport, arts, cultural activities, library, archival services and facilities; and identifying, promoting and preserving heritage.

The Department's strategic goals are to enhance the implementation of integrated and sustainable sport, arts, culture and recreation programmes; identify, develop and nurture sport and artistic talent for competitive and major events; identify and preserve heritage, including the promotion of national days and symbols; inculcate a culture of reading and lifelong learning; preserve and make accessible the archival records of the province; and contribute to the developmental state and good governance.

OFFICE BEARERS

MEC: Ms Morakane Mosupyo (ANC)

Head of Department: China Mashinini (Acting)

CFO: Mr Omphithetse Mafora (Acting)

Chief Directors: Shane Maja (Acting: Cultural Affairs), Mr China Mashinini (Sport and Recreation)

Directors: T Gabela (Chief Information Officer), Likopo Litabe (Management Accounting), B Mazilazila (Creative Industries), E Mbatha (Libraries and Archive Services), F Mokoena (Recreation), T Mokoena (Strategic Partnerships and IGR), Ms Nkosana Mtolo (Spokesperson: MEC), P Muvevi (Competitive Sport), M Ramphele (Heritage), M Rose (Sport Development and Coordination), I Tshabalala (Acting: Human Resource Management)

Communications Officers: Phathutshedzo Dagada (PAIA Officer), Ms Nomazwe Ntlokwana (Departmental Spokesperson)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 027 041	877 828	969 303
Actual Expenditure	730 258	716 975	886 599
Employee Compensation	260 286	265 073	283 874
Goods and Services	199 366	123 348	276 854
Capital Assets	17 178	20 386	37 978
UIFW EXPENDITURE**	6 422	12 965	70 687

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	843	851	845
Posts Filled	591	617	644

PUBLIC ENTITIES

Gauteng Film Commission (GFC)

DEPARTMENT: TREASURY

CONTACT DETAILS

PHYSICAL: 75 Fox Street, Imbumba House, Johannesburg, 2107

POSTAL: Private Bax X112, Marshalltown, 2107

TEL: 011 227 9000

WEB: www.gauteng.gov.za/Departments

EMAIL: GPTCommunications@gauteng.gov.za



GAUTENG PROVINCE

TREASURY
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The vision of the Gauteng Department of Treasury is to provide strategic leadership in financial and fiscal matters to ensure sustainable and inclusive social and economic development of the people of Gauteng so that all may enjoy value for money services of the highest quality. The Department's mission is to be an activist Treasury that enables and promotes quality service delivery for the citizens of Gauteng through: sustainable funding that ensures developmentally focused allocation of resources and innovative revenue generation; efficient cash management that ensures sustainable liquidity levels in the province; effective financial management and reporting that ensures responsible stewardship and transparent resource utilisation and expenditure; and a well-structured governance framework that ensures accountability, transparency and fiscal discipline in line with statutory obligations. The values and principles that underpin the Gauteng Treasury are predicated on the principles of Batho Pele.

OFFICE BEARERS

MEC: Mr Jacob Mamabolo (ANC)

Head of Department: Ms Ncumisa Mnyani

CFO: Mr Phakamisile Sikitshana

Deputy Directors General: Ms Nombulelo Mbeki (Provincial Supply Chain Management), Mr Jafta Mhlongo (Acting: Financial Governance), Mncedisi Vilakazi (Sustainable Fiscal Resource Management), Mr Owen Witbooi (Municipal Financial Management)

Senior Management: Mr Velile Kweyama (Chief Audit Executive: Gauteng Audit Service), Mr Tshepo Shawa (Spokesperson)

Communications Officers: Mr John Sukazi (Head: Communication)



MEC
MR J MAMABOLO



HOD
MS N MNYANI

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 311 120	1 430 079	779 950
Actual Expenditure	611 959	616 201	726 974
Employee Compensation	473 398	469 914	490 042
Goods and Services	71 839	76 551	733 038
Capital Assets	538	7 506	166 155
UIFW EXPENDITURE**	-	-	-

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	972	828	863
Posts Filled	733	736	788

PUBLIC ENTITIES

Gauteng Infrastructure Financing Agency (GIFA)

CRADLE OF HUMANKIND WORLD HERITAGE SITE (COHWHS)

CONTACT DETAILS

PHYSICAL: Cradle of Humankind, 8th Floor, 124 Main Street, Cnr Main/ Kruis/Marshall Streets, Johannesburg, 2000

POSTAL: PO Box 155, Newtown, 2113

TEL: 011 085 2481

WEB: www.maropeng.co.za

OVERVIEW

The Cradle of Humankind World Heritage Site (COHWHS) is one of South Africa's leading World Heritage Sites as a 53 000 hectare site of global significance, with over 400 accompanying diverse offerings for visitors. Its mission is to protect, conserve and interpret the Outstanding Universal Value (OUV) of the Cradle of Humankind World Heritage Site. It was established and inscribed in 1999 on UNESCO's World Heritage List because of the wealth of fossils found in the area and, in particular, fossils of ancient humans. It is an area that has yielded and has continued to produce an enormous amount of information about our human origins.



cradle of humankind
© world heritage site

Apart from its scientific value, the site has been developed in order to create employment and regional economic development through the use of science, conservation and tourism as economic drivers aimed at alleviating poverty and stimulating the economy of the region. In so doing, the province has used conservation as a catalyst for economic change and regional development.

This World Heritage Site is managed on behalf of the Minister of Environmental Affairs by the Cradle of Humankind World Heritage Site Management Authority. The primary goal of the Management Authority

Refer to p13 for more information on sources, methodology and definitions.

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TABLE OF BOOKMARKS

is to protect, conserve and interpret the Outstanding Universal Value (OUV) of the site. The Authority also facilitates and supports ongoing scientific research in the site; ensures tangible community beneficiation, and growth in the visitor economy of the COHWHS; ensures that development within the COHWHS maintains the OUV; supports the participation of small enterprises and cooperatives in the visitor economy of the COHWHS; and collaborates with all role-players involved in the socio-economic development of the Western Corridor. While the protection and conservation of the fossil sites that constitute the OUV of the site is of paramount importance in the overall management of the site, a great emphasis is placed on the management of the site with and for surrounding communities.

The official visitor centre in the COHWHS is Maropeng, which means 'returning to the place from where we come' in Setswana, and was officially opened to the public in December 2005. Together with the Sterkfontein Caves site, which is owned by the University of the Witwatersrand (WITS), these two sites constitute the broader Interpretation Centre of the COHWHS. This architecturally unique centre allows every visitor to embark on a journey of discovery that begins with the birth of our planet, through the history of humankind, and into the future. Maropeng also has an original fossil display area where fossils are replenished regularly, education and conferencing facilities, a boutique hotel with incredible views, and a restaurant. The world-famous Sterkfontein Caves continue to attract many visitors, and also boasts an exhibition and offers the opportunity for a guided tour of the caves. The World Heritage site is a unique and iconic project that blends science and conservation with community capacitation, local economic development and tourism. The Cradle of Humankind World Heritage Site will continue to concentrate on excellent service delivery to its province and its people.

OFFICE BEARERS

CEO: Mr Matthew Satheke (Acting)

CFO: Mr Kgomotso Mojapelo (Financial Director)

Directors: Mr Mags Pillay (Cradle of Humankind Management Authority)

Senior Management: Mr Fisokuhle Mbatha, Mr Wandle Zwane

Communications Officers: Mfundo Hadebe, Mr Jabu Moagi (Deputy Director: Marketing), Mr Anthony Paton

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	7 603	5 675	49 029
Non-Current Assets	1 368	1 463	2 328
Total Assets	8 971	7 138	51 357
Current Liabilities	6 398	4 843	4 555
Non-Current Liabilities	-	-	-
Total Liabilities	6 398	4 843	4 555
Total Net Assets	2 573	2 295	46 802
FINANCIAL PERFORMANCE			
Total Revenue	54 740	59 950	76 838
Exchange Transactions	39	10	15
Non-Exchange Transactions	54 701	59 940	76 823
Total Expenditure	(50 721)	(65 017)	(51 755)
Employee Costs	(25 689)	(26 431)	(18 329)
Surplus/(Deficit) for Year	4 019	(5 067)	25 083
CASH FLOW			
Operating Activities	1 587	(40 762)	23 681
Investing Activities	(879)	-	(464)
Cash & Equivalents - Year End	4 110	3 402	44 161
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	80	80	98
Posts Filled	61	59	77

DINOKENG

CONTACT DETAILS

PHYSICAL: 124 Main Street, Marshalltown, Johannesburg, 2000

TEL: 011 085 2500

WEB: gauteng.net/dinokeng



OVERVIEW

The vision of Dinokeng is to have project areas which are conserved and sustainably developed as premier tourist destinations contributing to job creation and economic growth, creating a better life for all who live and work in and around them, and offering visitors diverse leisure and business tourism opportunities.

The Entity's mission is to invest in strategic economic infrastructure and encourage private sector tourist activity; and to invest in visitor facilities, creating a network of attractions connected by scenic routes. They also aim to maximise Broad-Based Black Economic Empowerment (B-BBEE) and the development of Small, Medium and Micro Enterprises (SMMEs), and to consult with and involve all interested and affected parties in the management and development of the project areas.

OFFICE BEARERS

Chairperson: Mr Richard Lydall

CEO: Mr John Nesidoni (Acting)

Communications Officers: Ms Barba Gaoganediwe (Gauteng Tourism: Spokesperson)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	8 985	9 002	11 321
Non-Current Assets	69	130	-
Total Assets	9 054	9 132	11 321
Current Liabilities	5 754	4 077	5 998
Non-Current Liabilities	-	-	-
Total Liabilities	5 754	4 077	5 998
Total Net Assets	3 300	5 054	5 323
FINANCIAL PERFORMANCE			
Total Revenue	38 534	34 338	38 241
Exchange Transactions	112	96	583
Non-Exchange Transactions	38 422	34 242	37 658
Total Expenditure	(33 836)	(32 899)	(35 001)
Employee Costs	(16 497)	(16 975)	(17 422)
Surplus/(Deficit) for Year	4 698	1 439	3 240
CASH FLOW			
Operating Activities	73	(2 249)	5 402
Investing Activities	-	(182)	-
Cash & Equivalents - Year End	8 962	8 890	11 321
UIFW EXPENDITURE**	-	-	90
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	80	80	98
Posts Filled	60	59	77

Refer to p13 for more information on sources, methodology and definitions.

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MAKING YOUR FLEET OUR BUSINESS

g-Fleet Management is a trading entity of the Gauteng Department of Roads and Transport and provides vehicle leasing and fleet management services to government departments, state owned enterprises and entities.

g-Fleet offers a full range of products and services to keep government service delivery on the move.

FULL MAINTENANCE LEASE

Our primary focus is providing fleet management services which incorporate a comprehensive Full Maintenance Lease (FML) solution for national, provincial, and local government departments.

We offer our clients fast, integrated, and efficient solutions for the acquisition of their preferred fleet. This solution includes vehicle acquisition, maintenance, replacement, and disposal. The FML service offers a comprehensive solution:

- Our vehicle acquisition is flexible and suitable to client needs
- Vehicles are chosen from a list of various vehicle models available on RT57 contract
- Long-term vehicle lease contract ranging from 12 to 36 months or 100 000 km, depending on the client needs
- Fuel cards and e-Tags
- Vehicle licensing, registration, and license renewals
- Traffic fines management
- Comprehensive vehicle tracking service
- Full maintenance and repairs service, incorporated into the monthly costs
- Accident and loss management
- 24/7 Roadside assistance and towing service
- Fleet Information System (online asset management system)
- Vehicle disposal

SHORT-TERM FLEET RENTAL SERVICES

Industry competitive pricing is offered on vehicle rentals in three categories:

VIP Self Drive

A luxury car hire service, consisting of a variety of medium to large luxury sedans and sport utility vehicles (SUVs).

VIP Chauffeur Drive

Chauffeur driving of government officials in luxurious vehicles to any destination around the country. Our drivers are responsible, reliable, professional, and courteous.

Pool Rental

This service is ideal for usage during short-term projects. Vehicles can be booked for one day, up to a maximum of three months, with the option of renewal.

The fleet available consists of a wide range, featuring the latest economy and commercial vehicle models, including minibuses, buses, and trucks.

FULL MAINTENANCE LEASE

- A cost effective FML solution
- Flexibility on vehicle acquisition
- Risk of vehicle ownership remains with g-Fleet
- Preferential options for branding and additional accessory fitments
- Expert consultancy over the duration of the contract
- Dedicated account manager.

FOR ALL YOUR GOVERNMENT FLEET SOLUTIONS, CONTACT US ON:

Address: Head Office: 76 Boeing Road East, Bedfordview
Tel: 011 372 8600/8646 | Web: www.gfleet.gov.za

Phathutshedzo Nemushungwa | Tel: 081 464 9591
Email: Phathutshedzo.Nemushungwa@gauteng.gov.za

Lindah Mudau | Tel: 083 379 9540 | Email: lindah.Mudau@gauteng.gov.za



G-FLEET MANAGEMENT

CONTACT DETAILS

PHYSICAL: 76 Boeing Road East, Bedfordview, 2007
POSTAL: Private Bag X1, Bedfordview, 2008
TEL: 011 372 8600/8646
WEB: www.gfleet.gov.za



OVERVIEW

g-Fleet Management, previously identified as the Gauteng Government Motor Transport (GGMT), operates as a trading entity within the framework of the Gauteng Department of Roads and Transport. The core function of the Entity involves furnishing comprehensive fleet management solutions to government institutions including national and provincial departments, municipalities, state-owned enterprises, and public entities.

The vision of g-Fleet is to “keep government service delivery on the move” through the facilitation of highly efficient, competitive, and effective fleet services tailored to the unique requirements of government institutions spanning the entire nation. The spectrum of services provided by the Entity encompasses both long-term and short-term vehicle lease options, supplemented by shuttle services. The comprehensive fleet solution offered by the Entity includes key aspects such as vehicle acquisition, vehicle administration and maintenance services, tracking solution, and loss control management.

The Entity’s head office is in Bedfordview, Gauteng, augmented by branch offices in Johannesburg CBD, Koedoespoort (Pretoria), as well as an airport kiosk at OR Tambo International Airport. Additionally, the Entity has three regional offices in Durban, Cape Town and East London.

OFFICE BEARERS

Council Members: Ms Kedibone Diale-Tlabela (Transport and Logistics)
CEO: Ms Puleng Gadebe Mabaso (Acting)
CFO: Mr Poobalan Govender (Acting)
Directors: Ms Andiswa Gingqi (Finance), Ms Salomie Jafta (Transport Support Services), Ms Ravanne Matthews (Permanent Fleet), Mr Sifiso Mhlongo (Fleet Maintenance)
Senior Management: Ms Matildah Mogotsi
Communications Officers: Ms Lindah Mudau, Mr Phathutshedzo Nemushungwa

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	2 284 633	2 092 111	1 736 384
Non-Current Assets	1 405 814	1 312 045	1 340 449
Total Assets	3 690 447	3 404 156	3 076 833
Current Liabilities	61 735	91 798	100 538
Non-Current Liabilities	17 260	17 608	17 650
Total Liabilities	78 995	109 406	118 188
Total Net Assets	3 611 452	3 294 750	2 975 882
FINANCIAL PERFORMANCE			
Total Revenue	1 028 197	954 911	1 084 348
Exchange Transactions	1 028 197	954 911	1 084 348
Non-Exchange Transactions	-	-	-
Total Expenditure	(711 495)	(619 174)	(798 740)
Employee Costs	(84 556)	(89 988)	(90 113)
Surplus/(Deficit) for Year	316 702	335 737	285 608
CASH FLOW			
Operating Activities	533 337	480 154	708 906
Investing Activities	(293 090)	(197 773)	(262 834)
Cash & Equivalents - Year End	2 017 854	1 778 815	1 497 680
UIFW EXPENDITURE**	1 186	772	44 759
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	275	275	275
Posts Filled	191	204	198

GAUTENG ENTERPRISE PROPELLER (GEP)

CONTACT DETAILS

PHYSICAL: 6th Floor, 124 Main Street, Marshalltown, Johannesburg, 2001
POSTAL: PO Box 61464, Marshalltown, 2107
TEL: 011 085 2001
WEB: www.gep.co.za
EMAIL: enquiries@gep.co.za



OVERVIEW

Gauteng Enterprise Propeller (GEP) is an agency of the Provincial Department of Economic Development in Gauteng, and it is established in terms of the Gauteng Enterprise Propeller Act 5 of 2005. Its formation was informed by the province’s Growth and Development Strategy (GDS), which identified SMME development as one of the key levers to addressing the triple challenges of unemployment, poverty and inequality. The main objective of the Agency is small business development. This includes financial and non-financial support to small enterprises and cooperatives.

The GEP’s mandate is to: promote entrepreneurship, mobilise resources and facilitate an integrated approach to entrepreneurial development and support within the province; provide financial and business development support for the growth and sustainability of small enterprises; and facilitate investment in high-impact business enterprises that transform the structure and competitiveness of industrial sectors in the province.

The mandate is carried out to ensure the sustainability, growth and competitiveness of small enterprises as meaningful contributors to the overarching impact of the Gauteng Department of Economic Development, which is “an inclusive and sustainable economic

growth body/entity that stimulates jobs within the Gauteng City Region”. The foundation of the mandate is a well-governed and high-performing organisation.

GEP has adopted a strategic framework towards fulfilling its vision of propelling entrepreneurs into sustainable enterprises that contribute meaningfully to inclusive economic growth and job creation. In achieving the set vision, the GEP has defined its mission as: establishing a high-performing professional, ethical and capable institution; promoting entrepreneurship and facilitating an integrated approach to entrepreneurial development and support within the province; creating strategic partnerships with a range of institutions for sustainable small enterprises and cooperative development and support; developing innovative financial solutions, tools and channels to speed up increased market participation in the provision of affordable finance; and facilitating investment in high-impact business enterprises that transform the structure and competitiveness of industrial sectors.

The mission is enabled by a well-governed and high-performing organisation to allow GEP to be central to entrepreneurship, small enterprise development and industrial development in the Gauteng Province.

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OFFICE BEARERS

Chairperson: Ms Lebogang Mphahlele
Deputy Chairperson: Ms Phumeza Mangcu
Board Members: Mr Desmond Golding, Ms Bukeka Mahluthshana, Ms Dineo Maithufi, Ms Dineo Maphanzela, Mr Leon Marincowitz, Mr Sipho Mkhize, Mr Kgosi Mogotsi, Mr Thabo Rasenyalo
CEO: Mr Saki Zamxaka
CFO: Ms Xolelwa Matyila (Acting)
COO: Mr Imraan Khan
Senior Management: Huruma Bantfu (Company Secretary), Ms Khanyisile Cele (General Manager: Strategy Monitoring and Evaluation), Mrs Nosipho Khonkwane (General Manager: Strategic Partnerships and Revenue Generation), Mr Vincent Mulaudzi (General Manager: Corporate Support and Administration), Ms Sibisiwe Ntuli (Acting General Manager: Risk and Audit Management)
Communications Officers: Mr Oscar Rikhotso (Acting Manager: Marketing and Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Qualified

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	441 618	426 993	149 365
Non-Current Assets	26 481	10 067	9 505
Total Assets	468 099	437 060	158 870
Current Liabilities	420 569	402 755	144 347
Non-Current Liabilities	-	219	1 459
Total Liabilities	420 569	402 974	145 806
Total Net Assets	47 531	34 087	13 064
FINANCIAL PERFORMANCE			
Total Revenue	332 519	493 841	269 333
Exchange Transactions	23 116	15 944	23 562
Non-Exchange Transactions	309 403	477 897	245 771
Total Expenditure	(319 075)	(472 818)	(337 298)
Employee Costs	n/a	(99 845)	(100 977)
Surplus/(Deficit) for Year	13 444	21 023	(67 965)
CASH FLOW			
Operating Activities	14 561	261 394	56 815
Investing Activities	(920)	(1 303)	(990)
Cash & Equivalents - Year End	411 585	399 276	140 517
UIFW EXPENDITURE**	100 125	22 126	47 063
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	177	188	188
Posts Filled	146	139	142

GAUTENG FILM COMMISSION (GFC)

CONTACT DETAILS

PHYSICAL: 35 Rissik Street, Johannesburg, 2108
POSTAL: PO Box 61601, Marshalltown, 2107
TEL: 011 833 0409
WEB: www.gautengfilm.org.za
EMAIL: info@gautengfilm.org.za



OVERVIEW

The mission of the Gauteng Film Commission (GFC) is to cultivate, facilitate and enhance an environment that allows the film and television industry to play a meaningful role in the socio-economic development of Gauteng.

The Entity's core business is to transform the Gauteng film and TV sector into a world-class industry through the following functions: increase the number of local and international film productions using GFC services, i.e. permit facilitation, location promotion and logistical support; conduct relevant research in order to become a hub of industry-related information; increase the number of jobs created in the film industry through GFC support and facilitation; increase enterprise ownership and participation by previously disadvantaged groups, i.e. black people, women and people with disabilities; contribute to an increase in and access to locally produced films through screenings, workshops, cinema exhibitions and broadcast partnerships, with the emphasis on under-resourced areas; and develop and maintain effective business processes.

The GFC also markets Gauteng, with its world-class industry infrastructure, recognised expertise and wide range of locations, as a destination of choice for filming.

OFFICE BEARERS

Chairperson: Ms Busisiwe Lindelwa Mhaga
Deputy Chairperson: Mr Percy Manzini
Board Members: Ms Komathie Govender, Mr Elson Kgaka, Mr K Khoza, Ms Keitumetse Mahlangu, Mr E Maluleke (CFO), Mr Thato Molamu, Ms Lebogang Ndadana, Mr Lufuno Nematswerani, Ms Nthabeleng Zondo
CEO: Ms Keitumetse Lebaka
CFO: Mr Elliot Maluleke
Senior Management: Mr Fika Mathe (Human Resources), Mr Mak Mogoba (Strategy and M and E Manager), Mr Isaac Mkgaphane (IT), Ms Tumi Moncho (Board Coordinator), Ms Nthabeleng Phora (Acting: Project Manager), Ms Kgomotso Zebediela (Acting: Industry Support and Development Manager)
Communications Officers: Ms Nano Mthibi (Head: Marketing and Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	3 057	3 879	2 373
Non-Current Assets	702	909	655
Total Assets	3 760	4 788	3 028
Current Liabilities	1 681	1 974	1 634
Non-Current Liabilities	80	-	-
Total Liabilities	1 761	1 974	1 634
Total Net Assets	1 999	2 814	1 394
FINANCIAL PERFORMANCE			
Total Revenue	42 449	39 221	37 956
Exchange Transactions	3 758	752	456
Non-Exchange Transactions	38 691	38 469	37 500
Total Expenditure	(43 263)	(37 801)	(35 744)
Employee Costs	(17 330)	(17 457)	(16 021)
Surplus/(Deficit) for Year	(814)	1 420	2 212
CASH FLOW			
Operating Activities	(1 913)	1 935	2 230
Investing Activities	(156)	(593)	(403)
Cash & Equivalents - Year End	1 418	3 362	2 086
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	23	23	23
Posts Filled	19	21	18

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

GAUTENG GAMBLING BOARD

CONTACT DETAILS

PHYSICAL: 125 Corlett Drive, Bramley, 2018
POSTAL: Private Bag X15, Bramley, 2018
TEL: 011 581 4800
WEB: www.ggb.org.za
EMAIL: info@ggb.org.za



OVERVIEW

The mission of the Gauteng Gambling Board is to regulate the industry in a transparent, fair, equitable and competent manner for the benefit of all stakeholders.

The Board's strategic goals are to increase monitoring of B-BBEE compliance; ensure compliance with legislative framework; ensure efficient and effective regulation of gambling; promote responsible gambling; enhance organisational performance by providing an enabling environment; ensure financial accountability and compliance to prescribed financial regulations and guidelines; and contribute to the eradication of poverty.

OFFICE BEARERS

Chairperson: Mr Thabo Gumbi
Deputy Chairperson: Mr Solomuzi Mabuza
Board Members: Ms Lindiwe Diputla, Mr Barry Hendricks, Ms Nalini Maharaj, Adv Mbazima Maluleke, Adv Matankiso Morake, Mr Krish Naidoo, Ms Mpho Sedibe, Ms Neo Tiro, Mr Sello Tleane, Dr Gugu Xaba
CEO: Mr Thiran Marimuthu (Acting)
COO: Mr Lucky Lukhwareni (Acting)
Senior Management: Mrs Zandile Gumede (Human Resources), Mrs Lesego Kobue (Compliance), Mr Thabang Letshwiti (Licensing), Mr L Lukhwareni (Legal and Law Enforcement Manager), Mr Sasabona Manganye (Chief Information Officer), Mr Thiran Marimuthu (Gaming Control), Mr John Motlhokwane (Information Technology), Ms Buhle Simelane (SED)
Communications Officers: Mr Wisani Ngobeni (Communications Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	286 354	275 922	308 694
Non-Current Assets	160 670	163 720	103 338
Total Assets	447 024	439 642	412 032
Current Liabilities	286 963	230 451	216 479
Non-Current Liabilities	-	290	749
Total Liabilities	286 963	230 741	217 228
Total Net Assets	160 061	208 901	194 804
FINANCIAL PERFORMANCE			
Total Revenue	179 733	226 987	256 608
Exchange Transactions	103 798	96 854	133 705
Non-Exchange Transactions	75 935	130 133	122 903
Total Expenditure	(217 801)	(202 339)	(199 647)
Employee Costs	(135 261)	(140 263)	(129 830)
Surplus/(Deficit) for Year	(38 068)	24 648	56 961
CASH FLOW			
Operating Activities	27 057	20 216	68 829
Investing Activities	(1 995)	(64 875)	(19 973)
Cash & Equivalents - Year End	272 306	247 759	292 932
UIFW EXPENDITURE**	21	88	983
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	145	142	142
Posts Filled	120	119	115

GAUTENG GROWTH AND DEVELOPMENT AGENCY (GGDA)

CONTACT DETAILS

PHYSICAL: 124 Main Street, Marshalltown, Johannesburg, 2001
POSTAL: PO Box 1042, Johannesburg, 2000
TEL: 010 001 8650
WEB: ggda.co.za
EMAIL: info@ggda.co.za



OVERVIEW

The Gauteng Growth and Development Agency (GGDA) was established by the Gauteng Provincial Government through its Department of Economic Development (GDED). Its objective is to spearhead and coordinate economic development efforts for the province, targeting local and international business stakeholders.

The GGDA's purpose is to grow the economy by positioning Gauteng as a Global Competitive City Region (GCR). It aims to demonstrate thought leadership in implementing key programmes and provide support for the development of key sectors.

The GGDA's decree is to serve as the implementation arm of the GDED and assist the department in leading, facilitating and managing sustainable job creation and inclusive economic growth and development in the GCR.

The GGDA recognises the importance of investment as a driver of job creation, skills development and firm creation for economic growth and development both within the province and throughout South Africa. One of its key deliverables is ensuring that investors receive all the support and information that they require in order to maximise the gains from their investments.

OFFICE BEARERS

Chairperson: Dr Sibongile Vilakazi
Deputy Chairperson: Mr Thembisa Fakude

Board Members: Ms Thandi Godongwana, Ms Thabiso Kutumela, Ms Refilwe Letwaba, Mr Errol Magermann, Mr David Maimela, Adv Kgotso Maja, Mr Kganki Matabane, Adv Lentswe Mokgatle, Ms Millicent Moroga, Mr Krishen Sukdev
CEO: Mr Simphiwe Hamilton (Acting)
CFO: Mr Mpho Baatjies
COO: Mr Jameel Chand
Senior Management: Adv Pieter Holl (Acting: Legal and Secretariat), Ms Dineo Kganakga (Head: Internal Audit), Mr Siphon Marala (Acting: Trade, Investment and Regulatory Enablement), Mr Muziwethu Mathema (Acting: Business Intelligence), Mr Sandile Mhlongo (Acting Group Executive: Legal Advisory and Company Secretary), Mr Itumeleng Mogorosi (Group Executive: Monitoring, Evaluation and Organisation Performance), Mr Tumelo Mokgotho (Manager Enterprise Risk and Ethics), Mr Stewart Molalabangwe (Corporate Services), Mr Amogelang Motlhale (Enterprise Project Management Office), Mr Maisha Ramoroka (Acting Group Executive: Enterprise Project Management Office)
Communications Officers: Ms Abigail Dlamini (PA and Divisional Administrator: Marketing and Communications), Mr Muziwethu Mathema (Acting Group Executive: Marketing and Communications), Ms Gugu Ndima (Senior Manager: Marketing and Events)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	1 120 359	829 944	901 133
Non-Current Assets	1 963 425	1 989 967	1 875 054
Total Assets	3 083 784	2 819 911	2 776 187
Current Liabilities	956 361	721 319	814 301
Non-Current Liabilities	203 253	173 067	145 127
Total Liabilities	1 159 614	893 109	959 428
Total Net Assets	1 924 170	1 925 525	1 816 759
FINANCIAL PERFORMANCE			
Total Revenue	715 876	739 492	813 588
Exchange Transactions	252 174	215 052	242 608
Non-Exchange Transactions	463 702	524 440	570 980
Total Expenditure	(717 231)	(630 716)	(661 118)
Employee Costs	(267 746)	(259 216)	(265 726)
Surplus/(Deficit) for Year	(1 355)	108 776	152 470

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	342 792	(60 542)	320 216
Investing Activities	(40 775)	(22 598)	(33 541)
Cash & Equivalents - Year End	1 023 949	723 485	808 463
UIFW EXPENDITURE**	14 444	5 152	27 705
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	414	536	536
Posts Filled	362	363	384

SUBSIDIARIES

Automotive Industry Development Centre (AIDC)
Automotive Supplier Park (ASP)
Constitution Hill Development Company (ConHill)
Gauteng IDZ Development Company (GIDZ)
The Innovation Hub (TIH)

GAUTENG INFRASTRUCTURE FINANCING AGENCY (GIFA)

CONTACT DETAILS

PHYSICAL: 2nd Floor, 82 Grayston Drive, Sandton, Johannesburg, 2017
POSTAL: PO Box 650780, Benmore, 2010
TEL: 011 290 6600/1
WEB: gifa.co.za
EMAIL: info@gifa.co.za



OVERVIEW

The vision of the Gauteng Infrastructure Financing Agency (GIFA) is to ensure alternative funding for Gauteng's strategic infrastructure projects. The Agency's value proposition is to provide a one-stop service to convert project concepts to bankable proposals, and in collaboration with project owners and the Provincial Treasury, the GIFA will support public institutions in the Gauteng province to perform project preparation and facilitate innovative financing solutions.

The Agency's strategic goals are to: ensure that the GPG develops infrastructure projects to bankable proposals, which will attract funding from various sources; become a centre of excellence that applies various funding models for infrastructure financing solutions; establish a network of investor partnerships and build investor confidence in the GPG initiated projects; ensure efficient and economic contracting for infrastructure projects in a manner that realises the socio-economic benefits of the GPG.

OFFICE BEARERS

CEO: Mr Oupa Seabi

Senior Management: Mr Kevin Abrahams (Project Manager), Ms Marilyn Hamilton (Manager: Strategy, Monitoring and Evaluation), Mr Li-pei Huang (Manager: Project Finance), Ms Liesel Lombard (Manager: PPP and Compliance), Ms Diedre Londt (Head: Corporate Services), Ms Tsakani Maluleke (Director: Human Resource and Auxiliary Services), Mr Eamon Marias (Project Manager), Mr Victor Molate (Financial Manager), Ms Noxolo Mtembu (Project Manager), Mr Vuyisile Mtembu (Senior Investment Analyst), Mr Nathaniel Munetsi (Head: Structured Finance), Mr Kemraj Ojageer (Head: Project Development and Compliance), Mr Lebogang Tladinyane (Head: Strategy, Monitoring and Evaluation)

Communications Officers: Mr Aubrey Kitime (Manager: Communications and Stakeholder Relations Management)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	211 203	199 597	199 071
Non-Current Assets	2 691	4 828	5 212
Total Assets	213 894	204 425	204 283
Current Liabilities	6 719	5 412	4 007
Non-Current Liabilities	112 420	114 381	122 058
Total Liabilities	119 139	119 793	126 065
Total Net Assets	94 755	84 632	78 218
FINANCIAL PERFORMANCE			
Total Revenue	69 184	74 013	78 596
Exchange Transactions	4 181	4 125	9 005
Non-Exchange Transactions	65 003	69 888	69 591
Total Expenditure	(59 061)	(67 599)	(66 887)
Employee Costs	(40 423)	(40 157)	(36 629)
Surplus/(Deficit) for Year	10 123	6 414	11 709
CASH FLOW			
Operating Activities	10 334	1 722	46 550
Investing Activities	(467)	(712)	(1 655)
Cash & Equivalents - Year End	209 323	199 456	198 446
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	51	47	45
Posts Filled	44	44	44

GAUTENG LIQUOR BOARD

CONTACT DETAILS

PHYSICAL: 124 Main Street, Cnr Main & Krui, Johannesburg, 2000
POSTAL: Private Bag X091, Marshalltown, 2107
TEL: 011 085 2231/45/65
WEB: www.gauteng.gov.za/Institutions

OVERVIEW

The main strategic objectives of the Gauteng Liquor Board (GLB) are: effective governance and regulation of the liquor industry, ensuring ethical business practice and empowered stakeholders; promotion and maintenance of an effective and efficient regulatory system for the liquor industry; and maximisation of the benefits derived from the liquor industry and minimisation of the potential negative impact thereof.

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OFFICE BEARERS

Chairperson: Mr Fhedzisani R Pandelane

Deputy Chairperson: GYW Ngoma

Board Members: B Chiba, BG Chiba, J Daniel, L Els, DP Gxilisho, MP Khoza, E Mabe, MS Maja, RA Manoko

CEO: Mr Raymond Martin

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	69 257	52 718	30 748
Non-Current Assets	247	345	448
Total Assets	69 504	53 063	31 196
Current Liabilities	42 905	42 119	38 462
Non-Current Liabilities	-	-	-
Total Liabilities	42 905	42 119	38 462
Total Net Assets	26 599	10 944	(7 266)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	79 769	88 241	96 787
Exchange Transactions	63 397	61 221	67 490
Non-Exchange Transactions	16 372	27 020	29 297
Total Expenditure	(64 114)	(70 031)	(80 008)
Employee Costs	(48 688)	(48 140)	(52 889)
Surplus/(Deficit) for Year	15 655	12 210	16 779
CASH FLOW			
Operating Activities	16 523	21 525	20 474
Investing Activities	-	-	-
Cash & Equivalents - Year End	68 342	51 819	30 294
UIFW EXPENDITURE**	2 154	2 059	2 073
HUMAN RESOURCES			
Posts Approved	n/a	n/a	95
Posts Filled	n/a	n/a	92

GAUTENG PARTNERSHIP FUND (GPF)

CONTACT DETAILS

PHYSICAL: 82 Grayston Drive, Sandton, 2196

POSTAL: PO Box 652247, Benmore, 2010

TEL: 011 685 6600

WEB: gpf.org.za

EMAIL: information@gpf.org.za



OVERVIEW

The Gauteng Partnership Fund (GPF) is 100% owned by the Gauteng Department of Human Settlements. The vision of the GPF is to be a partner of choice in catalysing the funding and development of integrated and sustainable human settlements in Gauteng.

Its core mandate is to serve as the funding and implementing agent for integrated, sustainable human settlement developments in the Gauteng City Region and custodian of strategic provincial land and/or property transferred to GPF for effective immovable asset management and coordinated, efficient implementation of mega human settlement developments. The GPF offers innovative funding products designed to share project risk with the private sector.

More specifically, the GPF's mandate comprises the following key roles/functions: fundraising and investment facilitation - use of public sector funding to leverage additional funding and facilitate capital flows into integrated, sustainable human settlements through the formation of strategic partnerships with local and international donors, development finance institutions and private sector partners; project preparation and funding packaging - to assess project readiness, coordinate and facilitate the process to close the project readiness gaps in collaboration with relevant stakeholders, and develop bankable feasibility studies and facilitate funding and investment in human settlement projects; project financing - to facilitate an equitable risk sharing and project financing model; and project implementation, coordination and oversight - to enable project management, monitoring and evaluation of the development of Mega Projects by developers and contractors.

OFFICE BEARERS

Chairperson: Mr Craig J Cornish

Deputy Chairperson: Ms Maseapo Kganedi

Board Members: Ms Mpho Hlahla, Ms Rethabile Itumeleng Kikine, Rev Solomuzi Mabuza, Mr Leon G Marincowitz, Mr Gilberto Martins, Ms Nangamso Matebese, Mr Lita Mbokotho, Ms Busi Mhaga, Dr Ezra Ndwandwe, Ms Gugulethu Wendy Phakathi

CEO: Ms Lindiwe Kwele

CFO: Ms Komathie Govender

Senior Management: Ms Thandi Kuzwayo (Legal, Compliance and Risk Executive), Ms Vinolia Mashiane (Chief Investment Officer)

Communications Officers: Ms Ntombenhle Gwina (Marketing and Communications Manager), Thanduxolo Mendrew (Company Secretary)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	1 741 281	1 369 805	1 097 701
Non-Current Assets	987 124	92 980	876 661
Total Assets	2 728 405	2 290 785	1 974 362
Current Liabilities	1 186 667	580 801	311 180
Non-Current Liabilities	418	113	-
Total Liabilities	1 187 085	580 914	311 180
Total Net Assets	1 541 320	1 759 160	1 663 182
FINANCIAL PERFORMANCE			
Total Revenue	211 736	169 045	199 322
Exchange Transactions	211 736	150 385	199 322
Non-Exchange Transactions	-	-	-
Total Expenditure	(122 796)	(77 495)	(80 276)
Employee Costs	(54 920)	(50 145)	(50 406)
Surplus/(Deficit) for Year	(217 840)	67 268	86 042
CASH FLOW			
Operating Activities	382 025	276 298	(115 291)
Investing Activities	(2 476)	(609)	(1 303)
Cash & Equivalents - Year End	1 586 750	1 207 279	931 649
UIFW EXPENDITURE**	18 725	24 716	11 731
HUMAN RESOURCES			
Posts Approved	50	47	47
Posts Filled	51	43	45

GAUTENG TOURISM AUTHORITY

CONTACT DETAILS

PHYSICAL: 124 Main Street, Johannesburg, 2001

POSTAL: PO Box 155, Newtown, Johannesburg, 2113

TEL: 011 085 2500

WEB: www.gauteng.net

EMAIL: info@gauteng.net



Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The mission of the Gauteng Tourism Authority is to develop, promote, coordinate and facilitate responsible and sustainable tourism in the Gauteng global city region, and to create a world-class destination that attracts business visitors and all other tourists to the province, benefits our people, and contributes to job creation and economic growth. The Entity's strategic goals are to create and promote a world-class tourist destination; contribute towards tourism sector industry development; facilitate industry coordination and cooperative governance; foster a responsible and sustainable tourism industry; and implement progressive corporate governance practices.

OFFICE BEARERS

Chairperson: Ms Judi Nwokedi

Deputy Chairperson: Mr Thendo Ratshitanga (Chairperson: Marketing Committee)

Board Members: Ms Shirley Koaho, Mr Errol Magerman, Mr Gugu Nkabinde, Ms Mmatsatsi Ramawela, Mr Louis Seeco

CEO: Ms Sthembiso Dlamini

Senior Management: Mr Barba Gaoganeidiwe (Head: Destination Promotion and Communications), Mr Mbuyiselo Kona (Head: Tourism Support), Ms Nonnie Kubeka (Head: Gauteng Convention and Events Bureau), Ms Tinyiko Nkuna (Head: Strategy and Business Intelligence)

Communications Officers: Mr Barba Gaoganeidiwe (Senior Manager: Destination and Corporate Communications), Ms Manuela Lamugio (Personal Assistant)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	83 919	63 004	72 408
Non-Current Assets	2 006	1 988	2 332
Total Assets	85 925	64 992	74 740
Current Liabilities	80 808	28 224	41 616
Non-Current Liabilities	-	-	-
Total Liabilities	80 808	28 224	41 616
Total Net Assets	5 117	36 768	33 124
FINANCIAL PERFORMANCE			
Total Revenue	130 734	108 027	125 163
Exchange Transactions	3 917	1 870	5 542
Non-Exchange Transactions	126 817	106 156	119 621
Total Expenditure	(162 331)	(81 835)	(112 775)
Employee Costs	(46 428)	(46 572)	(55 252)
Surplus/(Deficit) for Year	(31 565)	26 203	12 388
CASH FLOW			
Operating Activities	15 584	(8 844)	30 983
Investing Activities	(462)	(241)	(645)
Cash & Equivalents - Year End	77 649	62 527	71 664
UIFW EXPENDITURE**	39	259	201
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	79	79	79
Posts Filled	55	54	60

GAUTRAIN MANAGEMENT AGENCY (GMA)

CONTACT DETAILS

PHYSICAL: 44 Grand Central Boulevard, Grand Central Ext 1, Midrand

POSTAL: PO Box 1266, Kelvin, 2054

TEL: 011 086 3500

WEB: gma.gautrain.co.za/pages/Home.html

EMAIL: info@gautrain.co.za



OVERVIEW

The Gautrain Management Agency (GMA) is an agency of the Gauteng Department of Roads and Transport, tasked with managing the Gautrain Project through the implementation and management of the Concession Agreement, between the Gauteng Provincial Government and the Bombela Concession Company (Pty) Ltd. The GMA was established in terms of the GMA Act and listed under Schedule 3 (c) of the Public Financial Management Act (PFMA) as a Provincial Public Entity.

The objectives of the GMA are provided in Chapter 1 of the GMA Act. Its primary objective is to manage, coordinate and oversee the Gautrain in the interest of government, and the province, in particular. This includes matters such as: managing the relationship between the province and the Concessionaire in terms of the Concession Agreement; managing assets and finances; liaising with all relevant government structures and interested parties promoting the project; promoting BBEE; and integrating the project with other transport services. Another focus is the implementation of the extensions of the system to accommodate future demand and new services as identified in the 25-year Integrated Transport Master Plan for Gauteng.

OFFICE BEARERS

Chairperson: Mfanelo Patrick Ntsohi

Deputy Chairperson: Malebo Matolong

Board Members: Desmond Khalid Golding, Mamela Luthuli, Kgotso Maja, Bongisizwe Mpondo, Lungile Mtiya, Tebogo Nancy Seale, Irvin Bafana Sibisi

CEO: Mr William Dachs

CFO: Mr Preston Mabena

Senior Management: Mr Albi Modise

Communications Officers: Ms Tlago Ramalepa, Ms Eleanor Tlhotlhamajje

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	1 032 237	794 913	624 197
Non-Current Assets	25 165 517	26 172 696	27 219 525
Total Assets	26 197 755	26 967 609	27 843 722
Current Liabilities	1 084 168	1 024 722	816 570
Non-Current Liabilities	76 655	107 506	174 660
Total Liabilities	1 160 823	1 132 228	991 230
Total Net Assets	25 036 932	25 835 381	27 843 722
FINANCIAL PERFORMANCE			
Total Revenue	517 227	339 275	325 272
Exchange Transactions	23 569	18 340	25 221
Non-Exchange Transactions	493 658	320 935	300 051
Total Expenditure	(1 315 675)	(1 352 708)	(1 387 263)
Employee Costs	(162 044)	(142 304)	(141 301)
Surplus/(Deficit) for Year	(798 449)	(1 013 432)	(1 061 991)
CASH FLOW			
Operating Activities	233 885	171 036	191 996
Investing Activities	(4 205)	(1 965)	(2 597)
Cash & Equivalents - Year End	1 003 774	774 541	605 469
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	115	111	110
Posts Filled	105	99	99

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

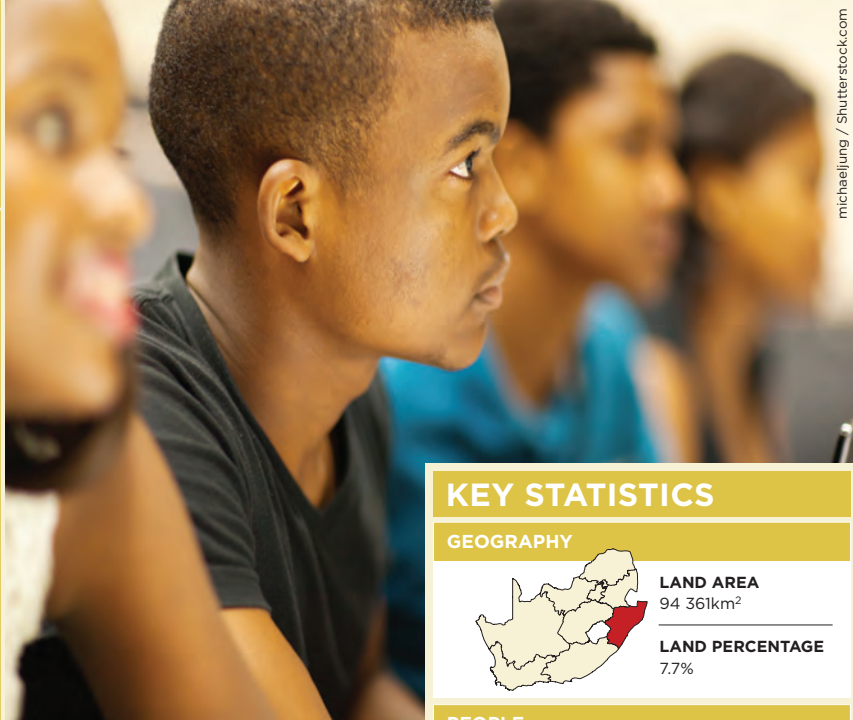
KWAZULU-NATAL

PROVINCIAL LEGISLATURE

The KwaZulu-Natal Provincial Legislature consists of 80 members, elected by proportional representation. Since the elections on 8 May 2019, the ANC has held a majority of seats in the Legislature.

The parties holding seats are:

AFRICAN NATIONAL CONGRESS	44
INKATHA FREEDOM PARTY	13
DEMOCRATIC ALLIANCE	11
ECONOMIC FREEDOM FIGHTERS	8
NATIONAL FREEDOM PARTY	1
MINORITY FRONT	1
AFRICAN CHRISTIAN DEMOCRATIC PARTY	1
AFRICAN TRANSFORMATION MOVEMENT	1



michaelljung / Shutterstock.com

PREMIER

The head of the Provincial Executive is the Premier, who is elected by the Provincial Legislature from among its members. The current Premier of KwaZulu-Natal is Ms Nomusa Dube-Ncube.

EXECUTIVE COUNCIL AND DEPARTMENTS

The Premier appoints an Executive Council consisting of members of the Provincial Legislature. The Members of the Executive Council (MECs) are responsible for the various departments of the provincial administration. The current departments and MECs are:

DEPARTMENT	MEC
Agriculture and Rural Development	Mr Super Zuma
Arts and Culture	Dr NNG Mahlaba
Community Safety and Liaison	Mr Siphon Emmanuel Hlomuka
Cooperative Governance and Traditional Affairs	Ms Bongiwé Sithole-Moloi
Economic Development, Tourism and Environmental Affairs	Mr Siboniso Armstrong Duma
Education	Ms Mbali Frazer
Health	Ms Nomagugu Simelane
Human Settlements	Mr Siphon Nkosi
Provincial Treasury	Ms Peggy Nkonyeni
Public Works	Mr SC Nkosi
Social Development	Ms Nonhlanhla Mildred Khoza
Sport and Recreation	Dr NNG Mahlaba
Transport	Mr Siphon Hlomuka

PUBLIC ENTITIES

The Provincial Government has, through its legislative capacity, the power to establish state-owned public entities. The role of these public entities is to further the programmes of the relevant government institutions or departments. As a rule each public entity reports to a responsible official in the provincial executive (usually an MEC or the Premier). Current public entities include:

Agribusiness Development Agency (ADA)
Dube TradePort Corporation (DTPC)
Ezemvelo KZN Wildlife
Ithala Development Finance Corporation Limited
KwaZulu-Natal Amafa and Research Institute
KwaZulu-Natal Film Commission
KwaZulu-Natal Gaming and Betting Board
KwaZulu-Natal Liquor Authority
KwaZulu-Natal Sharks Board Maritime Centre of Excellence
KZN Growth Fund
Moses Kotane Institute
Richards Bay Industrial Development Zone (RBIDZ)
Tourism KwaZulu-Natal
Trade and Investment KwaZulu-Natal (TIKZN)

KEY STATISTICS

GEOGRAPHY

LAND AREA
94 361km²

LAND PERCENTAGE
7.7%

PEOPLE

POPULATION
11 065 240

YOUTH (15-34 YEARS)
4 055 285

SEX RATIO (MALES/100 FEMALES)
92,1

YOUTH PROPORTION
36,6

EDUCATION (GRADE 12 - AGED 20+)
25,0%

POVERTY HEADCOUNT
7,7%

UNEMPLOYMENT*

OFFICIAL RATE
31,0%

EXPANDED RATE
46,7%

HOUSING

HOUSEHOLDS
2 875 843

HOUSEHOLD SIZE
4,0

FORMAL DWELLINGS
72,7%

TRADITIONAL DWELLINGS
18,1%

INFORMAL DWELLINGS
8,5%

HOUSEHOLD SERVICES

ACCESS TO PIPED WATER
79,2%

FLUSH/CHEMICAL TOILET
61,4%

CONNECTED TO ELECTRICITY
88,7%

Sources: Community Survey 2016 - Provinces at a glance, published by Stats SA. *Unemployment figures from Quarterly Labour Force Survey, Quarter 3, 2023, published by Stats SA.

PROVINCIAL LEGISLATURE

CONTACT DETAILS

PHYSICAL: 239 Langaibalele Street, Pietermaritzburg, 3201
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WEB: kznlegislature.gov.za
EMAIL: info@kznlegislature.gov.za

OVERVIEW

The vision of the KwaZulu-Natal Provincial Legislature is to be an activist, people-centred legislature. Its mission is to deepen democracy in KwaZulu-Natal through robust oversight, effective public involvement, progressive and efficient law-making.



SPEAKER
MS NN BOYCE



DEPUTY SPEAKER
MR RT MTHEMBU

OFFICE BEARERS

2019 General Election seat allocation: ANC 44, IFP 13, DA 11, EFF 8, NFP 1, MF 1, ACDP 1, ATM 1

Speaker: Ms Nontembeko Nothemba Boyce (ANC)

Deputy Speaker: Mr Richard Themba Mthembu (ANC)

Ms Amanda Glenrose Bani-Mapena	ANC
Mr EV Baptie	DA
Mr Satishrai Bhanprakash	IFP
Ms Phumzile Audrey Thandekile Nokuphiwa Buthelezi	IFP
Ms Vuyiswa Precious Caluza	ANC
Ms Joice Nondumiso Cele	ANC
Ms Zinhle Lindeka Immaculate Cele	ANC
Mr Mondli Abednego Chiliza	ANC
Mr HP Chiliza	EFF
Mr Heinz Ulrik de Boer	DA
Mr Lourens Johannes de Klerk	IFP
Ms Hlobisile Dlamini	ANC
Ms Nomvuyelelo Dlamini	EFF
Mr Mthandeni Dlungwane	ANC
Mr Emmanuel Vusumuzi Dube	ANC
Ms Nomusa Dube-Ncube (Premier)	ANC
Mr Siboniso Duma	ANC
Ms Mbali Frazer	ANC
Mr Poobalan Govender	IFP
Ms Magesvari Govender	ANC
HS Gumbi	DA
Ms Thokozile Joyce Gumede	IFP
Ms Zandile Gumede	ANC
Mr Muziwenkosi Blessed Gwala	IFP
Ms Precious Pearl Harricks	EFF
Mr Velenkosini Fiki Hlabisa	IFP
Mr Siphosihle Emmanuel Hlomuka	ANC
Ms Linda Xolelwa Hlobisile Hlongwa-Madlala	ANC
Mrs Sharon Hoosen	DA
Mr Imran Keeka	DA
Mr Mntomuhle Khawula	IFP
Ms Nonhlanhla Mildred Khoza	ANC
Mr Otto Bonginkosi Kunene	IFP
Ms Celiwe Qhamkile Madlopha	ANC
Dr Ntuthuko Mahlaba	ANC
Ms Nomakiki Roseline Majola	ANC
Mr Siphosiphiso Eric Manqele	ACDP
Ms Amanda Glenrose Mapena	ANC
Ms Hlengiwe Goodness Slindile Mavimbela	ANC
Mrs Nozipho Philistasia Funaziphi Mavuso	ANC
Ms Phumzile Harriet Mbatha-Cele	ANC
Mr Lukas Marthinus Meyer	DA

Mr Sithole Moloi	ANC
Mr Subramoney Moodley	IFP
Ms Nomvomvo Letticia Mpayipheli	EFF
Mr Sithembiso Wiseman Mshengu	ANC
Mr Kwazikwenkosi Innocent Mshengu	ANC
Mr Petros Nhlanhla Msimango	IFP
Ms Thembeni Petty Mthethwa	IFP
Mr Ndodophethe Bethuel Mthethwa	ANC
Mr Sifiso Henry Mthethwa	EFF
Ms Gugu Flora Mtshali	EFF
Mr Themba Sbonelo Mtshali	ANC
Ms Marlaine Nair	DA
Mr SN Ndwalane	ANC
Ms Luswe Daureen Ngubane	ANC
Mr NN Ngubane	EFF
Ms Neliswa Peggy Nkonyeni	ANC
Ms T Nkosi	EFF
Mr Siphosiphiso Caiphas Nkosi	ANC
Ms Ncamisile Jerich Nkwanana	IFP
Mr Nhlakanipho Ntombela	ANC
Ms Bridget Ntshangase	ANC
Mr James Sikhosiphi Nxumalo	ANC
Mr Mxolisi Ewart Phakathi	ATM
Mr Ravigasen Ranganathan Pillay	ANC
Ms Elma Rabe	DA
Mr Francoise Adrianus Rodgers	DA
Ms Cynthia Mbali Shinga	NFP
Ms Ntombikayise Nomawisile Sibhida-Sapheta	ANC
Ms Nomagugu Simelane	ANC
Mr B Singh	DA
Ms Bongivele Nomusa Sithole-Moloi	ANC
Mr Sifiso Musawenkosi Sonjica	ANC
Ms Gloria Nonzwakazi Swartbooi-Ntombela	ANC
Ms Mmabatho Tembe	DA
Ms Shameen Thakur-Rajbansi	MF
Mr Mongezi Wellbeloved Twala	EFF
Mr Thulani Vincent Xulu	ANC
Ms Phumlile Zulu	ANC
Mr Amon Mpumelelo Zulu	ANC
Mr Bangokwakhe Super Zuma	ANC
Ms Makhosazane Promise Patience Zungu	ANC

Secretary: Ms Nerusha Naidoo (Head of Department)

CFO: Mr Mohlomi Nkopane

COO: Zwelihle Memela (Executive Manager: Parliamentary Services)

Senior Management: Mr Mthunzi Bhengu (Financial Services), Mthunzi Bhengu (Acting: Supply Chain Management), Mrs Duduza Gatsheni (Public Participation and Petitions), Mr King Khumalo (Organisational Performance and Efficiencies), Ms Khwezi Masondo (Acting: Security and Facility Services), Mrs Rowanne Moodley (Governance and Compliance), Nomkhosi Ndaba (Legislative Operations), Mr Nkululeko Ngcamu (Supply Chain Management), Mr David Ngubane (Human Resources), Mr Zethembiso Nzuzo (Senior Manager: Committees), Mr Zipho Auriel Phakathi (Research and Knowledge Management), Mr Nishan Sukraj (Legal Services), Mr Bongani Tembe (Manager: Office of the Speaker)

Communications Officers: Mr Wesley Canham, Mr Wonder Hlongwa, Mr Sinamuva Nxumalo, Mr Nhlakanipho Zulu (Chief Information Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	95 053	142 124	49 929
Non-Current Assets	26 996	38 872	53 376
Total Assets	122 049	180 996	103 305
Current Liabilities	36 358	86 362	36 486
Non-Current Liabilities	2 274	2 191	2 346
Total Liabilities	38 632	88 553	38 832
Total Net Assets	83 417	92 443	64 473

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	647 893	658 228	665 339
Exchange Transactions	4 892	3 008	2 767
Non-Exchange Transactions	643 001	655 220	662 572
Total Expenditure	(656 919)	(629 062)	(643 578)
Employee Costs	(260 713)	(263 441)	(227 246)
Surplus/(Deficit) for Year	(9 026)	29 166	21 761

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	(44 038)	100 621	41 755
Investing Activities	(3 196)	(4 645)	(12 935)
Cash & Equivalents - Year End	90 164	139 443	45 322
UIFW EXPENDITURE**	17	88	9 287
HUMAN RESOURCES			
Posts Approved	294	294	294
Posts Filled	210	208	202

OFFICE OF THE PREMIER

CONTACT DETAILS

PHYSICAL: Moses Mabhid Building, 300 Langalibalele Street, Pietermaritzburg, 3200
POSTAL: Private Bag X9037, Pietermaritzburg, 3200
TEL: 033 341 3300/42
WEB: www.kznonline.gov.za
EMAIL: info@kznpremier.gov.za



premier

Department:
Office Of The Premier
PROVINCE OF KWAZULU-NATAL

OVERVIEW

The mission of the KwaZulu-Natal Office of the Premier is to support the Premier in carrying out his/her constitutional and statutory duties. The Department fulfils this mission primarily by mobilising, coordinating and integrating the efforts of the provincial government and administration to eradicate various forms of human deprivation; playing a leadership role in mobilising and leveraging public and private sectors' resources to realise a sustainable economic growth, with the capacity to generate decent jobs and eradicate poverty and inequality; spearheading the efforts of provincial government and all stakeholders aimed at ensuring peace, safety and security for all; professionally executing departmental mandates; coordinating and facilitating macroprovincial and other transversal issues and programmes; promoting cooperative and good governance, including fighting against fraud and corruption; providing the highest quality of policy management, planning and monitoring, and evaluation services; creating policies relating to regulations, information and legislation; and supporting the executive branch of the provincial government in initiating and executing provincial laws and policies.

OFFICE BEARERS

Premier: Ms Nomusa Dube-Ncube
Director General: Dr Nonhlanhla O Mkhize
Chief of Staff: Mr Samuel Khuzwayo
Deputy Directors General: Mr FR Brooks (Macro Policy and Strategic Planning), Mr SW Kubheka (Stakeholder Communication), Ms M Milne (Institutional Strategic Management), Mr S Ngubane (Corporate Services)
Senior Management: Ms S Magwazi (Chief Financial Officer)
Communications Officers: Mr Cecil Msomi (Chief Director: Communications), Mr Ndabezihle Sibiya (Spokesperson for the Premier), Mr Mahlathi Tembe



PREMIER
MS N DUBE-NCUBE



DIRECTOR GENERAL
DR NO MKHIZE

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT		R'000	R'000
Total Final Appropriation	811 384	648 695	714 972
Actual Expenditure	767 286	579 220	673 561
Employee Compensation	321 427	305 603	295 882
Goods and Services	265 502	190 431	317 674
Capital Assets	46 162	25 540	10 596
UIFW EXPENDITURE**	874	10 954	213 744
HUMAN RESOURCES			
Posts Approved	582	604	606
Posts Filled	541	559	542

PUBLIC ENTITIES

KwaZulu-Natal Gaming and Betting Board

DEPARTMENT: AGRICULTURE AND RURAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: 1 Cedara Road, Cedara, Pietermaritzburg 3200
POSTAL: Private Bag X9059, Pietermaritzburg, 3200
TEL: 033 355 9100
WEB: www.kzndard.gov.za
EMAIL: hodpa@kzndard.gov.za



KWAZULU-NATAL PROVINCE
AGRICULTURE AND RURAL DEVELOPMENT
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The vision of the KwaZulu-Natal Department of Agriculture and Rural Development is an inclusive, sustainable, and radically transformed agricultural sector that builds thriving communities in balance with nature. The Department's mission is to advance sound agricultural practices that stimulate comprehensive economic growth, food security and advancement of rural communities.

OFFICE BEARERS

MEC: Mr Super Zuma (ANC)

Head of Department: Mr Zibusiso Dlamini
CFO: Mrs Ayanda Madlala
Deputy Directors General: Mr Carlos Boldogh (REID), Mr Jerry Mfusi (Rural Development)
Chief Directors: Mr Lethukuthla Jongisa (Agricultural Development Services), Mr Wiseman Mkhize (Business Support Services), Mrs Nomfuzo Mkhize (Integrated Rural Development), Dr Nonhlanhla Mnyeni (REID/RASET), Ms Nonhlanhla Ndlela (Human Resource Management), Dr Fikile Qwabe (Agricultural Research, Development and Training Institutes), Dr Temba Sikhakhane (Veterinary Services)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Directors: Mrs Babalwa Bodlani (Internal Control and Risk Management), Mrs Sharon Diedericks (Asset Management), Mr Shaun Henman (Employee Relations), Ms Joanne Joshua (Financial Accounting), Mr Nkosenye Khuluse (Acting: Human Resource Development), Mrs Thuledu Khumalo (Economics, Marketing and Value Adding), Dr Cameron Kutwana (Veterinary Services: Northern Region), Mr Mpumelelo Magawana (Agric Research and Livestock Research), Mrs Lorrel Mahomed (Acting: Management Advisory Services), Dr M Masimege (Veterinary Support Services and Animal Health), Mr Zethembe DZ Mbatha (Security Services), Mrs Sibongile Mchunu (Head: Ministry), Mr Ntokozo Mdlalose (Acting: HOD Executive Support), Mr Dennis Memela (Catalytic Projects), Ms Nompumelelo Mtshali (Business Entity and Social Organisation), Ms Sibongile Ndelela (Engineering Services), Mrs Nozipho Ndwandwe (Acting: Human Resource Administration, Practice and Policies), Mr Mduduzi Ngcobo (Project Office Directorate), Mr Njabulo Ntshangase (Extension and Advisory Services), Mrs Nomusa Nxele (Integrated Rural Development Coordination), Zanele Pakkies (Agricultural Resource Management), Ms Nishi Seegobin (Legal Services), Mrs Lani Wepener (Funding Investment and Partnership), Mr Nhlanhla Xhakaza (Information Communication Technology), Ms Busisiwe Xulu (Rural Development, Monitoring, Evaluation and Reporting)

Senior Management: Mr Bhekani Dube (Acting: Supply Chain Management), Mr Eckard Habermann (Management Accounting Services)
Communications Officers: Mr Mlungisi Manana (Parliamentary Liaison Officer), Mr FV Zuma (Director: Communications Services)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified



MEC
MR S ZUMA



HOD
MR Z DLAMINI

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 574 009	2 475 668	2 588 546
Actual Expenditure	2 545 006	2 436 931	2 489 124
Employee Compensation	1 117 449	1 048 498	1 065 645
Goods and Services	913 193	814 639	941 436
Capital Assets	120 358	177 353	72 442
UIFW EXPENDITURE**	18 463	53 604	44 950

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	3 105	2 842	2 977
Posts Filled	2 868	2 595	2 726

PUBLIC ENTITIES

Agribusiness Development Agency (ADA)

DEPARTMENT: ARTS AND CULTURE

The Department of Arts and Culture and the Department of Sport and Recreation have merged to create the Department of Sport, Arts and Culture, effective 1 January 2023. While this merger is ongoing and each historical department continues to produce separate financial and audit results and annual reports, we will continue to display them as separate entries.



KWAZULU-NATAL PROVINCE
SPORT, ARTS AND CULTURE
REPUBLIC OF SOUTH AFRICA

CONTACT DETAILS

PHYSICAL: 222 Jabu Ndlovu Street, Pietermaritzburg, 3200
POSTAL: Private Bag X91400, Pietermaritzburg, 3200
TEL: 033 264 3422
WEB: www.kzndac.gov.za
EMAIL: info@kzndac.gov.za

OVERVIEW

The mission of the KwaZulu-Natal Department of Arts and Culture is to provide world-class services in arts and culture for the people of KwaZulu-Natal by developing and promoting arts and culture and mainstreaming its role in social development; developing and promoting previously marginalised languages and enhancing linguistic diversity; collecting, managing and preserving archival, museum and other forms of information resources; and integrating and providing seamless art and culture services to the communities.

The Department's strategic goals are to institutionalise and sustain good corporate governance; create an environment that fosters the development and preservation of all art forms and cultures; contribute towards the creation of sustainable livelihoods for the people of KwaZulu-Natal and nurture emerging entrepreneurs through arts and culture sectors; provide equitable access to world-class library, information, museum and archive services; facilitate transformation and economic growth through the arts and culture sectors; and improve service delivery by strengthening collaborative partnerships with other government departments, entities and private organisations.

OFFICE BEARERS

MEC: Dr NNG Mahlaba (MEC: Sport, Arts and Culture) (ANC)

Head of Department: Dr Charity Thobile Sifunda

CFO: Ms Mbali Maishi

Chief Directors: Ms LBP Gwala (Administration Services), Ms Shafeeka Hassim (Acting: Corporate Governance), Mr Makenete D Maduna (LAM), Mr Lethukuthula Mtshali (DOM), Mr Jeph Mtshali, Mr Sibusiso Nzimande (Cultural Affairs)



MEC
DR NNG MAHLABA



HOD
DR CT SIFUNDA

Senior Management: Mr Sibusiso Ngwane (Cultural Affairs)

Communications Officers: Ms Nomonde Maboea (Deputy Director: Communications), Mr Thabo Mofokeng (Head: Communications), Mr Nathi Olifant (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Qualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 022 500	807 853	987 372
Actual Expenditure	896 436	785 123	952 123
Employee Compensation	229 268	226 589	231 974
Goods and Services	178 034	122 784	235 590
Capital Assets	118 050	77 968	48 009
UIFW EXPENDITURE**	10 284	75 809	173 162

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	494	495	619
Posts Filled	473	477	500

PUBLIC ENTITIES

KwaZulu-Natal Amafa and Research Institute

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

DEPARTMENT: COMMUNITY SAFETY AND LIAISON

CONTACT DETAILS

PHYSICAL: 179 Jabu Ndlovu Street, Pietermaritzburg, 3201
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EMAIL: communications@comsafety.gov.za



community safety and liaison

Department:
Community Safety and Liaison
PROVINCE OF KWAZULU-NATAL

OVERVIEW

The vision of the KwaZulu-Natal Department of Community Safety and Liaison is that the people of KwaZulu-Natal live in a safe and secure environment. It's mission is to be the lead Department in driving the integration of community safety in KwaZulu-Natal. The Department's values are to uphold, respect and protect the Constitution of the Republic of South Africa; display leadership, honesty and integrity in its dealings with the people of KwaZulu-Natal; provide impartial, fair and equitable services; promote efficient and economic resource utilisation; and maintain appropriate and responsive organisational structure.

The Department's strategic outcomes are to realise the improved quality of policing and community police relations. The Department offers the following services: policing station monitoring (NMT), domestic violence compliance audit, investigation and complaints against SAPS, case docket audit, establishment of community safety structures (CPF, CSF, Ward Safety Committee, etc.), crime prevention programmes, training and workshop of community safety structures, development of monitoring tools and safety models, and conducting safety priorities research.

OFFICE BEARERS

MEC: Mr Siphon Emmanuel Hlomuka (ANC)
Head of Department: Mr Luvuyo Ronald Goniwe (Acting)
Chief Directors: Mr Mvuseini Mnyazi (Provincial Secretariat for the Police)
Senior Management: Ms Nosisa Blankenberg (Risk and Integrity Management), Mrs Fikile Buthelezi (Umkhanyakude), Ms Nonhle Sandra Chamane (Coastal Region), Ms Xoliswa Diko (Integrated Government and Special Projects), Mr Ronald Luvuyo Goniwe (General Manager: Monitoring and Evaluation), Ms Zandile Gumede (Security Services), Mr Sabelo S Kunene (uMgungundlovu and Harry Gwala), Mrs Khaladi Mbongwe (Victim Empowerment), Mr Thamsanqa Mthlane (Midlands), Mr Ismail Nxumalo (Zululand and uMkhanyakude), Ms Makhosi Phungula



MEC
MR SE HLOMUKA

(Integrated Planning, Monitoring and Evaluation), Mr Chris Van Niekerk (Legal Services)

Communications Officers: Ms Silindile Bhengu (Acting Deputy Manager: Communications), Ms Thando Biyela, Ms Sindiswa N Hlophe (Head of Communications), Mr Kwanele Ncalane (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	233 687	193 725	235 054
Actual Expenditure	232 419	184 276	233 792
Employee Compensation	106 134	94 928	98 082
Goods and Services	119 414	86 510	130 320
Capital Assets	6 796	2 513	5 081
UIFW EXPENDITURE**	3 425	8 270	14 132
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	212	216	208
Posts Filled	201	181	178

DEPARTMENT: COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

CONTACT DETAILS

PHYSICAL: 330 Langalibalele Street, Pietermaritzburg, 3201
POSTAL: Private Bag X9078, Pietermaritzburg, 3200
TEL: 033 260 8255
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KWAZULU-NATAL PROVINCE
 COOPERATIVE GOVERNANCE AND
 TRADITIONAL AFFAIRS
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the KwaZulu-Natal Department of Cooperative Governance and Traditional Affairs is to strengthen cooperation among all spheres of government; support and build the capacity of local governance institutions; and facilitate and coordinate stakeholder engagement in pursuit of people-centred, accelerated service delivery.

The Department's strategic goals are: sustained performance of institutions of local governance; strengthened cooperative governance; efficient and effective oversight; and improved organisational capacity and proficiency of the Department and Ministry.

OFFICE BEARERS

MEC: Ms Bongive Sithole-Moloi (ANC)
Head of Department: Mr Thando Tubane
CFO: Ms Yali Joyi
Deputy Directors General: Mr Sikhumbuzo Gumede (Traditional Affairs), Mr Madoda Khathide (Local Government), Ms Barbara Mgtshini (Development and Planning)
Chief Directors: Ms Buhle Ally (Municipal Service Delivery Support and Acting Director: Office of the HOD), Mr Ntokozo Chonco



MEC
MS B SITHOLE-MOLOI



HOD
MR T TUBANE

(Senior Chief Director: Traditional Affairs), Mr Kisa Dlamini (Human Resource Management), Mr Scelo Duma (Municipal Governance and Administration), Mr Mthokozisi P Duzo (Senior Chief Director: Disaster Management), Ms SN Kaunda (Local Economic Development), Mr Sthembiso Khanyi (Corporate Services), Ms Halima Khunoete (Capacity Building), Ms Joey Krishnan (Municipal Finance), Mr Roman Liptak (Content Development), Mr Lennox Mabaso (Communications), Ms Ayanda Madlala (Finance), Mr Makenete Maduna (Acting: Traditional

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Land Administration and Rural Development and Facilitation), Mrs Noluthando Magewu (Municipal Infrastructure Development), Ms Funi Makhanya (Public Participation), Mr Barbara Mgunshini (Local Economic Development), Mr Nathi Mpungose (Traditional Governance and Finance), Ms Nonhlanhla Msimango (Human Resource Administration), Mr Jonty Ndlanzi (Management Operations), Mr Lionel Pienaar (Municipal Admin and Governance), Ms Thandaza Shandu (Traditional Institutional), Ms Mandisa Zungu (Spatial Planning)
Directors: Mr Vernon Anley (Auxiliary Services), Mr Deon Badul (Rural Connectivity), Mr Des A Beykirch (Human Capital Development), Mr Stefan Botha (Monitoring), Mr Deon Chetty (Acting: Rural Development), Mr Martin de Lange (Land Use Management), Ms Thina Dinga (Internal Control), Ms Mbali Dumo (Municipal Strategic Planning), Mr Andre Evetts (Infrastructure Development), Mrs Sheetal Govender (Forensic Auditing), Mr Phiwokuhle Guma (Traditional Governance), Mr Hugo Habermann (Management Services), Mr Karl Heinz (Legal Services), Mr Rudi Hillerman (Traditional Council Land Administration), Ms SN Kaunda (Local Economic Development), Ms Halima Khunoete (Operations), Ms Ayanda Madlala (Supply Chain Management), Ms Khethekile Mathonsi (Traditional House Support), Mr Lucky Mbanjwa (Financial Administration), Ms Ayanda Mbatha (CDWP), Ms Nomaswazi Mtshali (Corporate Communications), Ms Princess Mtshali (Acting: Head of Ministry and Ministerial Projects), Dr Nomusa Ndlela (Policy and Research), Ms Nomathandazo Ngcobo (Public Participation), Mr Sibongiseni Ngema (Risk Reduction and Planning), Mr Sibusiso Nzimande (Dispute Resolution), Mrs Anusha Reddy (Municipal Administration), Ms Wanda Schmidt (Financial Planning and Budget Control), Mrs Priscilla Shanmugam (Municipal Performance),

Mrs Nokuthula Shongwe (Monitoring Support and Compliance), Mr Manelisi Sogwagwa (Evaluation), Mr ER Tau (Capacity Building), Ms Nonhlanhla Zamisa (Synergistic Partnerships), Mr Khanyisa Zuma (Information and Communication Technology)
Senior Management: Mr Sydney Brown (Strategic Senior Manager: Office of the HOD), Mr Shaffeka Hassim (Strategic Planning), Ms Princess Mtshali (Acting: Head of Ministry), Mr Sibusiso Ngwane (Secretary: KZN Provincial House of Traditional Leaders)
Communications Officers: Ms Nondumiso Africander (Director: Corporate Communication), Mr Senzelwe Mzila (Deputy Director: Media Liaison and Public Relations), Ms Nonala Ndlovu (Chief Director: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 800 609	1 549 243	1 991 450
Actual Expenditure	1 781 877	1 513 868	1 966 795
Employee Compensation	729 258	706 163	693 061
Goods and Services	700 257	622 436	862 585
Capital Assets	108 902	144 711	78 770
UIFW EXPENDITURE**	-	3 572	753
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 480	2 369	3 823
Posts Filled	2 221	2 001	1 954

DEPARTMENT: ECONOMIC DEVELOPMENT, TOURISM AND ENVIRONMENTAL AFFAIRS

CONTACT DETAILS

PHYSICAL: 1st Floor, Heritage House, 270 Jabu Ndlovu Street, Pietermaritzburg

POSTAL: Private Bag X9152, Pietermaritzburg, 3200

TEL: 033 264 2500

WEB: www.kznedtea.gov.za

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KWAZULU-NATAL PROVINCE

ECONOMIC DEVELOPMENT, TOURISM AND ENVIRONMENTAL AFFAIRS
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the KwaZulu-Natal Department of Economic Development, Tourism and Environmental Affairs is to develop and implement strategies that drive economic growth; be a catalyst for economic transformation and development; provide leadership and facilitate integrated economic planning and development; and create a conducive environment for investment.

The Department's strategic goals are to lead and coordinate integrated economic planning and development; facilitate sustainable and inclusive economic growth to ensure job creation; develop and transform the tourism sector to achieve destination competitiveness; and build a vibrant institution for superior performance.



MEC
MR SA DUMA



HOD
MR N NKONTWANA

OFFICE BEARERS

MEC: Mr Siboniso Armstrong Duma (ANC)

Head of Department: Mr Nhlakanipho Nkontwana

CFO: Mr Khaya Mthethwa

Deputy Directors General: Mr Sihle Mkhize (Trade and Industry Development), Mr S Myeza (Integrated Economic Development), Ms Fikiswa Pupuma (Acting: Sector Development and Business Governance)

Chief Directors: Mr Zakhele Dlamini (Environmental Affairs), Mr Cosmas Hamadziripi (Economic Planning), Ms Sthembisio Khanyi

(Corporate Services), Ms Lwandlekazi Luswazi (District Operations), Ms Babalwa Mapisa (Executive Support and Strategy Analysis), Mr Harry Mchunu (Corporate Communications), Mr Chris Mtshali (Enterprise Development), Mr Bheki Nowele (Acting: Economic Planning), Mr F Nzimande (Tourism Development), Mr Sibonelo Nzimande (Tourism Development), Mr Ranveer Persad (Local Economic Development), Ms Fikiswa Pupuma (Sector Development), Dr Sixtus Sibetha (Economic Empowerment), Ms Navlen Thaver (IED)
Directors: Dr Sipho Buthelezi (Security and Auxiliary Services), Ms Tantaswa Cici (Trade and Investment), Mr Bonginkosi Dlamini (Environmental Management), Mr Muntu Dube (Small Business Development: Area 2), Mr Simphiwe Fikizolo (Industrial Development and Business Regulations), Ms Zinhle Khwela (Internal Audit), Ms Nomathamsanqa Kunene (Operations), Mr Bheko Madlala (Small Business Development: Area 1), Ms Simangele Manzi (Co-operatives Area 2), Mr Bhekumuzi Mathenjwa (Environmental Management), Ms Sihle Mazibuko (Co-operatives: Area 1), Ms Khosi Mdletshe (BEE Compliance), Mr Boyce Mntambo (Corporate Communications), Mr Nhlanhla Mpondi (Human Resource Management), Ms Lwandlekazi Mqedlana (Intergovernmental Relations), Ms Nomaswazi Mtshali (Policy Determination), Ms Makhosi Mzizi (LED), Mr Samuel Ngcobo (Environmental Management), Mr Wonderboy Peters (Speechwriting Services), Ms Dharshini Raichund (Supply Chain Management), Mr Tsepiso Selepe (Consumer Protection Services), Mr Thami Zondi (Youth Economic Empowerment)

Senior Management: Mr Cosmas Hamadziripi (Policy and Planning), Mr Ramesh Harcharan, Mr Israel Mkhize (Head: Strategy Management), Sikhumbuzo Mqadi, Mr Howard Msomi (Ministerial Projects), Mr Logan Naidu (Manager: Human Resource Management), Mr Zamo Ndovela (Head of Ministry), Mr Sithembiso Nkatha (Manager: Legal Services)

Communications Officers: Mr Ntokozo Maphisa (Head of Communications), Nonhlanhlanipho Mchunu (Parliamentary Liaison and Protocol, Media Liaison and Public Relations Officer), Mr Boyce Mntambo (Director: Corporate Communications), Mr Bongani Tembe (Director: PR and Media Liaison)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	3 396 807	3 071 713	3 245 385
Actual Expenditure	3 337 833	3 008 066	3 224 351
Employee Compensation	400 746	358 065	357 616
Goods and Services	325 923	334 613	391 828
Capital Assets	18 092	25 823	23 500
UIFW EXPENDITURE**	-	659	56 689
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	947	1 021	919
Posts Filled	882	867	713

PUBLIC ENTITIES

Dube TradePort Corporation (DTPC)
 Ezemvelo KZN Wildlife
 Ithala Development Finance Corporation Limited
 KwaZulu-Natal Film Commission
 KwaZulu-Natal Liquor Authority
 KwaZulu-Natal Sharks Board Maritime Centre of Excellence
 KZN Growth Fund
 Moses Kotane Institute
 Richards Bay Industrial Development Zone (RBIDZ)
 Tourism KwaZulu-Natal
 Trade and Investment KwaZulu-Natal (TIKZN)

DEPARTMENT: EDUCATION

CONTACT DETAILS

PHYSICAL: Anton Muziwakhe Lembede Building, 3rd Floor, 247 Burger Street, Pietermaritzburg

POSTAL: Private Bag X9137, Pietermaritzburg, 3200

TEL: 033 846 5000 / 033 392 1000 / 0860 596 363

WEB: www.kzneducation.gov.za



KWAZULU-NATAL PROVINCE
 EDUCATION
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the KwaZulu-Natal Department of Education is to provide equitable access to quality education for the people of KwaZulu-Natal.

The Department's strategic goals are to broaden access to education and provide resources; improve schools' functionality and educational outcomes at all levels; develop human resource and organisational capacity and enhance skills; develop schools into centres of community focus, care and support; ensure good corporate governance, management and an efficient administration; and promote national identity and social cohesion.

OFFICE BEARERS

MEC: Ms Mbali Frazer (ANC)

Head of Department: Dr Nkosinathi Ngcobo

CFO: Mr L Rambaran

Deputy Directors General: Ms Judy Dlamini (Institutional Development Support), Adv Bheki Masuku (Corporate Services), Dr JB Mthembu (Curriculum Management and Delivery)

Chief Directors: Ms BT Dlamini (Curriculum, Schools and LTSM), Ms TA Gumede (District Operational Management), Ms W Hadebe (Infrastructure Planning and Delivery Management), Ms TPJ Khoza (Acting: Education and Inclusive Education), Ms G Madlala (Social Enrichment Programmes), Mr NE Mahaye (Acting: Office of the MEC), Mr MJ Mazibuko (Curriculum Development Programmes), Mr TC Mbanjwa (Office of the HOD), Mr BV Mlambo (Acting: Administrative Services), Mr Nathi Mpungose (Office of the HOD), Mr MRC Msweli (Acting: Human Resources Management), Mr R Penniston (Acting: Exams and Assessments), Mr L Rambaran (Financial Services), Ms M Thusi (Acting: Supply Chain Management)

Senior Management: Dr HP Gumede (General Manager: Rural Education and Inclusive Education), Ms UN Maikoo (General Manager: Supply Chain Management), Adv Bheki Masuku (Senior General Manager: Branch Corporate Management), Mr BV Mlambo (Infrastructure Planning and Delivery Management), Mr Nathi Mpungose (Director: HOD's Office), Mr Sandile Phakathi (Head of Ministry), Ms V Saunders-Carson (General Manager: Office of the MEC)



MEC
MS M FRAZER



HOD
DR N NGCOBO

Communications Officers: Mr Muzi Mahlambi (Head of Communications), Mr Sihle Mlotshwa (Deputy Director: Media Relations), Ms Nomond Mncube (Communications Officer), Ms Nonkululeko Ngcobo (Deputy Director: Communication and Publications), Philakahle Ngubane (Personal Assistant), Mr Siquiniseko Shezi (Media Liaison Officer), Ms Balakhile Sishi (Personal Assistant: MEC)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	57 809 573	57 100 646	54 188 352
Actual Expenditure	58 036 687	56 858 397	54 414 586
Employee Compensation	48 813 534	45 991 819	45 415 291
Goods and Services	4 825 237	5 486 408	4 915 663
Capital Assets	2 209 634	2 137 619	2 186 383
UIFW EXPENDITURE**	745 851	337 698	1 826 261
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	114 409	113 600	115 905
Posts Filled	99 855	102 291	103 806

DEPARTMENT: HEALTH

CONTACT DETAILS

PHYSICAL: Natalia Building, 11th Floor, 330 Langalibalele Street, Pietermaritzburg

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TEL: 033 395 2111

WHATSAPP: 082 314 1167

WEB: www.kznhealth.gov.za



KWAZULU-NATAL PROVINCE
 HEALTH
 REPUBLIC OF SOUTH AFRICA

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The mission of the KwaZulu-Natal Department of Health is to develop a sustainable, coordinated and comprehensive health system at all levels, based on the primary health care approach through the district health system.

The strategic goals of the Department as outlined in the Strategic Plan 2015 to 2019 are: (1) Strengthen health system effectiveness – the finalisation of enabling policies, frameworks, systems and processes to create the enabling environment for efficient service delivery; improved leadership and management at all levels of the health care system to ensure efficient utilisation of scarce resources; PHC re-engineering with intensified focus on community and household coverage and implementation of the Ideal Clinic Realisation and Maintenance Programme (Operation Phakisa); implementation of turnaround strategies for Emergency Medical Services and Forensic Pathology Services; development and implementation of a Hospital Rationalisation Plan, supported by a comprehensive Communication Plan, to improve hospital efficiencies; (2) Reduce the burden of disease – implementation and robust monitoring of the Integrated 90-90-90 strategy to reduce the burden of HIV, AIDS and TB and improve health outcomes; integrated strategies for maternal, child and women's health to reduce morbidities and mortalities; increased focus on the prevention and management of non-communicable diseases, including strategies to increase healthy lifestyle programmes; scale up of programmes for the prevention of malaria to ensure zero new local cases by 2020; (3) Universal health coverage – scale up the roll-out, monitoring and evaluation of National Health Insurance (NHI) initiatives to other districts within the framework of the white paper on NHI; health facility planning and infrastructure delivery informed by analysis to identify infrastructure pressure areas; (4) Strengthen human resources for health – finalise review of organisational structures to inform the Essential Post List and long-term Human Resource Plan; first phase pilot of the Decentralised Training in a PHC Model in northern KZN in partnership with the University of KwaZulu-Natal; improve performance management; (5) Improved quality of health care – actively implement and monitor the National Core Standards in all facilities to improve clinical quality and patient satisfaction; improve pharmaceutical procurement and distribution reforms, including implementation of direct delivery and cross-docking model, and community-based distribution of medicines.

OFFICE BEARERS

MEC: Ms Nomagugu Simelane (ANC)

Head of Department: Dr Sandile Tshabalala

CFO: Mr K Vilikazi

Deputy Directors General: Dr Teboho Moji (Acting: Clinical Services), Mrs P Msimango (Acting: Clinical Support Services), Dr N Mthembu (Acting: Corporate Management Services), Mr Mfowethu Zungu (National Health Insurance, Facility Accreditation and Compliance)



MEC
MS N SIMELANE



HOD
DR S TSHABALALA

Chief Directors: Mr Stuart Chambers (Acting: Legal Services), Mrs Thamele Dube (Hospital Management Services), Mr Bongzi Gcaba (Infrastructure Priority Projects), Mr Jack Govender (Health Service Delivery Planning, Monitoring and Evaluation), Mr Londa Langa (Acting: Non-Communicable Diseases), Mr Ntokozo Maphisa (Corporate Communications), Mr Sibusiso Mhlongo (Acting Chief Information Officer and Acting: Infrastructure Development), Mr Jabulani Mndebele (District Health Services), Ms Thembeke Mngqithi (Risk Assurance Management Services), Dr Nozipho Mthembu (HRMS), Mr Khondlo Mtshali (Supply Chain Management), Mr Thamsanqu Ndlovu (Acting: Finance), Ms J Ngozo (Acting: Strategic Health Programmes), Mr Phumelele Shezi (Acting: Budget)

Senior Management: Dr Qiniso Mlita (Ombudsperson), Ms Noluthando Nkosi (Head of Ministry)

Communications Officers: Ms Ncumisa Mafunda (Director: External Communication), Ms Khanyi Ndlovu (Director: Internal Communication), Ms Kathryn Potgieter (Corporate Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	50 883 277	51 524 684	45 151 836
Actual Expenditure	50 629 977	49 370 245	45 232 289
Employee Compensation	31 983 347	29 536 991	28 191 957
Goods and Services	15 909 210	16 148 661	14 180 600
Capital Assets	1 896 029	3 045 953	2 047 234
UIFW EXPENDITURE**	4 613 514	1 631 562	1 527 126
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	83 004	80 231	83 532
Posts Filled	70 201	69 079	65 589

DEPARTMENT: HUMAN SETTLEMENTS

CONTACT DETAILS

PHYSICAL: 203 Church Street, Pietermaritzburg, 3201

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TEL: 033 392 6400

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EMAIL: communications@kzndhs.gov.za



KWAZULU-NATAL PROVINCE
HUMAN SETTLEMENTS
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The vision of the KwaZulu-Natal Department of Human Settlements is to restore dignity and provide access to sustainable livelihoods through collaborated, equitable, decent and integrated human settlements. The Department's mission is to transform human settlements to livable neighbourhoods through integrated human settlements programmes in areas with major economic opportunities and empowerment of all designated groups.

The Department subscribes to the principles of Batho Pele and embraces the following key values: commitment to performance; trust and honesty; transparency and consultation; integrity and accountability.

OFFICE BEARERS

MEC: Mr Siphon Nkosi (MEC: Human Settlements and Public Works) (ANC)

Head of Department: Mr MOS Zungu



MEC
MR S NKOSI



HOD
MR M ZUNGU

CFO: Ms Shirmala Pillay

COO: Mr Thulani Bhengu

Chief Directors: Mr Praven Appanah (Acting: Strategic and Budgetary Services), Ms Luyanda Kafile (Sustainable Human Settlements),

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Mr Lindani Khoza (Rental Housing Tribunal and Planning and Development), Ms Yvonne Mathonsi (Head of Ministry), Mr M Mbili (Corporate Services)
Directors: Ms Odette Anderson (Legal Services), Mr Thula Biyela (Integrated Planning), Mrs Hlengiwe Chili (Rental Housing Tribunal), Ms Notobeko Mlaba (Acting: Budget and Planning), Ms Zandile Myeni (Finance), Ms Simmi Naiker (Subsidy Administration), Mr Olona Njotini (Social Housing and Community Residential Unit), Ms Chanel Ramphal (Information Technology and Systems), Mr Sandile Sibiya (Communications), Ms Khuli Sithole (Acting: IGR and Executive Support)
Communications Officers: Mr Ndabendabezinhle Sibiya

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	3 719 895	3 569 800	4 347 832
Actual Expenditure	3 713 205	3 547 458	4 261 260
Employee Compensation	351 414	336 554	374 411
Goods and Services	158 132	159 532	239 310
Capital Assets	23 700	7 272	17 400
UIFW EXPENDITURE**	2 406	1 264	589 693
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	709	756	760
Posts Filled	681	727	705

DEPARTMENT: PROVINCIAL TREASURY

CONTACT DETAILS

PHYSICAL: 145 Chief Albert Luthuli Street, Pietermaritzburg, 3201
POSTAL: PO Box 3613, Pietermaritzburg, 3201
TEL: 033 897 4200/4547 / 0800 201 049
WEB: www.kzntreasury.gov.za
EMAIL: info@kzntreasury.gov.za



KWAZULU-NATAL PROVINCE
TREASURY
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the KwaZulu-Natal Department of Provincial Treasury is to ensure equitable resource allocations for the province of KwaZulu-Natal, analyse and monitor government (provincial and local, including their public entities) revenue and expenditure, and instil prudent financial management and good governance.

The Department's goals are to create a spatially-based allocative framework for a balance between basic service delivery and growth of provincial economy, with the objectives of stimulating economic growth and employment creation through funding of strategic investment initiatives, and funding social needs in line with national norms and standards; develop a framework that will create opportunities for the participation of PDIs in the economy, with the objectives of providing funding instruments, and creating an enabling environment for government procurement to enhance opportunities for PDIs; ensure optimum financial and fiscal management, with the objectives of providing appropriate financial management systems, and maximising own revenue; promote good governance, with the objectives of providing a credible risk profile, auditing service delivery performance of spending agencies, and promoting a culture of zero tolerance for fraud and corruption; and optimise human resource development in the Department, with the objectives of providing effective and integrated administrative support to the MEC and the HOD, and providing efficient and effective legal, financial, logistics and IT support services to the Department.

OFFICE BEARERS

MEC: Ms Peggy Nkonyeni (MEC: Finance) (ANC)
Head of Department: Ms Carol Coetzee
CFO: Mr Thabani Ndlovu
Deputy Directors General: Santanu Moodley (Financial Management)
Chief Directors: Ms Idah Zwane-Dlomo (Corporate Services)
Directors: Mrs Kogie Chetty (Human Resources), Mr Christopher Rajah (Manager: Information Technology), Mr Vusi Xulu (Auxiliary Services)
Senior Management: Mr Victor Jaca (Deputy Director: Security Risk),



MEC
 MS P NKONYENI



HOD
 MS C COETZEE

Ms Linda Lakaje (Assistant Director), Nokwanda Magwaza (Deputy Director: Monitoring and Evaluation), Ms Thembi Mgujulwa, (Director: Strategic Planning), Ms Motlalepula Motaung (Senior General Manager: Internal Audit), Thulile Ndlovu (PA: HOD), Mr Nabeal Price (Norms and Standards), Ms Rozelle Smith-Petersen (IGR)
Communications Officers: Mr Musa Cebisa (Director: Corporate Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	768 550	681 494	727 654
Actual Expenditure	576 895	540 882	671 741
Employee Compensation	317 572	319 611	331 453
Goods and Services	238 203	207 177	327 297
Capital Assets	10 927	6 743	7 163
UIFW EXPENDITURE**	1 542	3 110	674
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	398	397	441
Posts Filled	323	339	365

DEPARTMENT: PUBLIC WORKS

CONTACT DETAILS

PHYSICAL: 191 Prince Alfred Street, Oliver Tambo House, Pietermaritzburg, 3200
POSTAL: Private Bag X9041 Pietermaritzburg, 3201
TEL: 033 355 5500
WEB: www.kznworks.gov.za
EMAIL: Head.Works@kznworks.gov.za



KWAZULU-NATAL PROVINCE
PUBLIC WORKS
 REPUBLIC OF SOUTH AFRICA

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The vision of the KwaZulu-Natal Department of Public Works is an inclusive economy through sustainable infrastructure development and property management. Its mission is to improve the lives of the people of KwaZulu-Natal through sustainable infrastructure development and property management.

The Department's priorities are to eliminate waste and improve service delivery by intensifying the fight against fraud and corruption; focus on poverty alleviation and the creation of work opportunities; address the land and building needs of provincial departments as per their confirmed requests; efficiently and effectively manage the provincial fixed asset register; effectively manage immovable assets in terms of the Government Immovable Asset Management Act (GIAMA) by developing long-term user and custodian asset management plans; meet job creation, skills development and sector transformation objectives through implementation of established programmes; provide strategic leadership, effective corporate governance and build internal capacity; and implement efficient financial management systems in full compliance with the PFMA, Treasury regulations and practice notes.



MEC
MR SC NKOSI



MEC
MR SP MAJOLA

OFFICE BEARERS

MEC: Mr SC Nkosi (MEC: Public Works and Human Settlements) (ANC)

Head of Department: Mr SP Majola (Infrastructure Management and Technical Support)

CFO: Mrs ZD Dlamini

Deputy Directors General: Mr Phiweyo Duma (Corporate Services), Ms ZU Pfute (Acting: Infrastructure Management and Technical Support and Director: Health Portfolio), Mr Skhumbuzo Shabangu (Office of the HOD)

Chief Directors: Dr Vish Govender (Immovable Asset Management)

Directors: Ms R Asaram (Acting: Disposals), Mr PK Ballaram (Property Development and Valuations), Mr N Buthelezi (Acting: Management and Financial Accounting), Mr TP Duma (Human Resources Management), Ms D Fihlela (Construction Safety and Systems), Mrs Andaleeb Khan (Legal Services), Ms Jean Makhaye (Organisation Development), Mrs Romola Marillier (Acting: Information and Communication Technology), Mr M Mbili (Acting Director: SCM Construction), Mr TL Mchunu (Acquisition), Ms N Mngomezulu (Security and Facilities Management), Ms Y Mzotsho (Department of Education), Ms X Ntanzu (Provincial Information), Mr Byron Pillay (ERIM), Mr Skhumbuzo Shabangu (Office of the HOD), Ms BN Sithole (Other Clients Portfolio), Mr Nathi Zondi (Monitoring and Evaluation), Mr Musa Zondi (Director: Supply Chain Management)

Senior Management: Dr S Gichia (Chief Professional: Professional Services), Ms Thabisile Ncayiyane (Head of Ministry)

Communications Officers: Ms Hlengiwe Hadebe (Media Liaison Officer), Mr MS Khumalo (Director: Communication), Ms Sane Mbhense (Communication Officer), Mr Ntokoza Xaba (Parliamentary Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 070 116	1 804 317	2 065 941
Actual Expenditure	2 057 824	1 785 581	2 008 525
Employee Compensation	682 860	699 336	682 365
Goods and Services	289 541	213 327	235 590
Capital Assets	23 912	31 136	48 009
UIFW EXPENDITURE**	287 541	378 730	11 471
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 362	1 600	1 727
Posts Filled	1 511	1 557	1 636

DEPARTMENT: SOCIAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: 205 Pietermaritzburg, Pietermaritzburg, 3200

POSTAL: Private Bag X9144, Pietermaritzburg, 3200

TEL: 087 158 3000

WEB: www.kzndsd.gov.za



KWAZULU-NATAL PROVINCE
SOCIAL DEVELOPMENT
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The vision of the KwaZulu-Natal Department of Social Development is to enhance the quality of life through an integrated system of social development services. Its mission is to be committed to the promotion of development social welfare services and community development for the people of KwaZulu-Natal in partnership with stakeholders, and to transform our society by building conscious and capable citizens through the provision of integrated social development services.

The Department seeks to embody the Batho Pele principles in its efforts to ensure that its service provision is done in humane ways and results in positive and sustainable outcomes for the citizens of KwaZulu-Natal. Its Service Delivery Improvement Plan entails all the principles of Batho Pele and will be implemented over the next five years.

The Department's constitutional mandate rests on the basic tenets of the Constitution as embodied in Chapter 2: the Bill of Rights emphasises equality, human dignity, freedom and security of the person, health care, food, water and social security, and the rights of the child.

OFFICE BEARERS

MEC: Ms Nonhlanhla Mildred Khoza (ANC)

Head of Department: Mrs Nelisiwe Vilakazi

CFO: Mr Senzo Zungu

Deputy Directors General: Mrs Maphili Mhlongo



MEC
MS NM KHOZA



HOD
MRS N VILAKAZI

Chief Directors: Ms Fezile Luthuli (Social Services), Dr Dumisani Xaba (Development and Research)

Senior Management: Ms Nokubonga Khoza (Head of Ministry)

Communications Officers: Mr Siboniso Trevor Khuzwayo (Communications and Stakeholder Management Directorate), Mr Vukani Mbhele (Communication Services and Stakeholder Management), Mr Mhlabunzima Memela (Media Liaison Officer), Ms Bongzi Shoji (PA: Communication Services and Stakeholder Management)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	3 965 329	3 745 021	3 575 647
Actual Expenditure	3 893 626	3 673 902	3 542 265
Employee Compensation	1 745 272	1 626 783	1 596 923
Goods and Services	857 539	863 839	817 359
Capital Assets	110 534	94 359	167 414
UIFW EXPENDITURE**	173 341	111 088	100 372

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	3 931	4 273	3 946
Posts Filled	3 754	3 928	3 800

DEPARTMENT: SPORT AND RECREATION

The Department of Arts and Culture and the Department of Sport and Recreation have merged to create the Department of Sport, Arts and Culture, effective 1 January 2023. While this merger is ongoing and each historical department continues to produce separate financial and audit results and annual reports, we will continue to display them as separate entries.

CONTACT DETAILS

PHYSICAL: 135 Pietermaritzburg Street, Pietermaritzburg, 3200
POSTAL: Private Bag X9141, Pietermaritzburg, 3200
TEL: 033 897 9400
WEB: www.kznds.gov.za
EMAIL: info@kzndsac.gov.za

OVERVIEW

The mission of the KwaZulu-Natal Department of Sport and Recreation is to maximise opportunities through the promotion, development and transformation of sport and recreation to create cohesive and sustainable communities and enhance the quality of life of the citizens of KwaZulu-Natal.

The Department's strategic goals are to promote and contribute to transformation and development of sport and recreation; economic growth and opportunities through sport and recreation; good governance in sport and recreation; and sound cooperative governance. The responsibilities of the Department are: policy development, within the context of the national sport and recreation policy, with the principal agents being provincial federations and macrobodies; implementation of recreation policy, via the Provincial Recreation Councils (PRORECs); funding of the above agencies; and upgrading of facilities as created by local authorities, for national and provincial events.

OFFICE BEARERS

MEC: Dr NNG Mahlaba (MEC: Sport, Arts and Culture) (ANC)
Head of Department: Dr Charity Thobile Sifunda
CFO: Ms Zinhle Buthelezi
Chief Directors: Mr Vijay Balram (Sport Coordination), Mr Siyabonga Memela (Acting: Policy Planning, Strategy and Institutional Development and Director: Strategic Management Support), Mr Mduduzi Msane (Corporate Management Support Services)
Directors: Mr MG Bhengu (Community Sport Promotion and Development), Mrs Thuli Dladla (Community Recreation), Dr Nomusa Duma (Administration), Mr FB Mabika (Internal Control and Risk Management), Ms SP Mfeka (Strategic Projects and High Performance), Ms Nokuthula Mkhwane (Human Resources Management), Ms L Mothae



KWAZULU-NATAL PROVINCE
SPORT, ARTS AND CULTURE
 REPUBLIC OF SOUTH AFRICA



MEC
 DR NNG MAHLABA



HOD
 DR CT SIFUNDA

(Legal Support Services), Mr Mike Mthembu (Organised Recreation), Mr NM Ngubane (School Support)

Senior Management: Mrs Sandra Chendriah (Deputy Director: Financial Admin and Accounting Services), Ms Thobeka Conco (Deputy Director: Budget and Reporting), Mr Thamsanqa Myeza (Head of Ministry), Mr Tondo Njokweni (Deputy Director: Security Services)

Communications Officers: Mr Thabo Mofokeng (Manager: Communications), Mr Bheki Ncube (Deputy Director: Communications), Mr Elvin Rambaran (Deputy Director: Information and Communication Technology)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	476 179	296 735	482 524
Actual Expenditure	475 612	296 028	481 124
Employee Compensation	146 723	131 110	129 765
Goods and Services	199 203	92 162	235 590
Capital Assets	9 612	8 067	48 009
UIFW EXPENDITURE**	-	40	7 141

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	276	278	282
Posts Filled	274	270	256

DEPARTMENT: TRANSPORT

CONTACT DETAILS

PHYSICAL: Inkosi Mhlabungzima Maphumulo House, 172 Burger Street, Pietermaritzburg, 3201
POSTAL: Private Bag X9043, Pietermaritzburg, 3200
TEL: 033 355 8600
WEB: www.kzntransport.gov.za

OVERVIEW

The mission of the KwaZulu-Natal Department of Transport is to provide the public with a road transportation system that is safe, integrated, regulated, affordable and accessible. The Department's core functions are to construct, maintain and repair the provincial road network through



KWAZULU-NATAL PROVINCE
TRANSPORT
 REPUBLIC OF SOUTH AFRICA

constructing and maintaining a balanced road network that meets the mobility needs of the citizens of KwaZulu-Natal, while supporting the national and provincial growth and development strategies; and plan, regulate and provide an integrated transportation system through regulating public transport whilst ensuring access to safe, efficient

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

and affordable public transportation, and facilitating the development of the freight transport industry and the minimisation of the negative externalities resultant from the transportation of freight.



MEC
MR S HLOMUKA



HOD
MR S MBHELE

OFFICE BEARERS

MEC: Mr Siphon Hlomuka (MEC: Transport, Community Safety and Liaison) (ANC)

Head of Department: Mr Siboniso Mbhele

CFO: Mr Thabani Nkosi

Deputy Directors General: Ms Simanga Ngubo (Corporate Services), Mr Simphiwe Nkosi (Transportation Infrastructure and Regional Services), Mr Fikile Sithole (Transportation Services)

Chief Directors: Mr SJ Lunga (Provincial Regulatory Entity and Acting: Traffic Management), Mr Lawrence XK Mntambo (Empangeni Region), Ms BNP Nogwanya (Ladysmith Region), Ms Bongive Ntombela (Acting: Strategic Management), Mr SS Nxumalo (Road Safety and Traffic Management), Ms Glen Xaba (Strategic Management), Ms MC Zwane (Human Resource Management)

Directors: Ms J Blunt (Acting: Technology Transfer), Ms Bongive Kunene (Acting: Office of the MEC), Mr R Lindsay (Acting: Engineering

Services), Ms Thoko P Mabaso (Road Safety), Ms NP Magutshwa (Acting: Motor Transport Services), Ms VL Mdlletshe (Expanded Public Works Programme), Ms Busi Ngcobo (Deputy Director: Office of the HOD), Ms A Ngxoweni (Acting: Regulation and Support), Mr SH Ntuli (Acting: Public Transport Monitoring and Compliance), Ms TV Nzuzu (Labour Relations), Ms PF Sibiyi (Construction), Mr S Sithole (Public Transport Enforcement Services), Mr C Stretch (Freight Transport)

Senior Management: Mr Sibongiseni Samuel Khuzwayo (Senior

Manager: Office of the MEC), Mr Zama Sibisi (Head of Ministry),

Mr T Sibuyi (Public Transport Registrar), Mr Kobus van Staden (eNaTIS Information Officer: Agency Support)

Communications Officers: Ms Thando Biyela (MEC's Media Liaison

Officer), Ms Nomfundo Mcetywa (Director: Communication Support),

Mr Muleki Mntungwa (Media Liaison Officer: MEC), Mr Kwanele Ncalane

(Acting Chief Director: Communications and Media Liaison and Public Relations)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	13 832 158	10 928 518	10 969 545
Actual Expenditure	11 573 364	8 816 796	9 270 337
Employee Compensation	1 557 087	1 469 082	1 503 721
Goods and Services	4 525 619	3 760 158	4 142 569
Capital Assets	4 024 139	2 316 041	2 211 162
UIFW EXPENDITURE**	4 305 191	6 415 239	5 474 592
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	4 333	4 965	4 920
Posts Filled	3 557	3 950	4 022

AGRIBUSINESS DEVELOPMENT AGENCY (ADA)

CONTACT DETAILS

PHYSICAL: 5 Cascades Crescent, Cascades Office Park, Montrose, Pietermaritzburg, 3202

POSTAL: Private Bag X01, Montrose, Pietermaritzburg, 3202

TEL: 033 347 8600

WEB: www.ada-kzn.co.za

EMAIL: info@ada-kzn.co.za



OVERVIEW

The Agribusiness Development Agency (ADA) strives to promote, establish, facilitate and support the growth of black owned and managed agricultural enterprises along agricultural value chains in KwaZulu-Natal through partnerships with individuals, communities, private sector and other public sector institutions in order to achieve a transformed agribusiness sector in KwaZulu-Natal.

The vision of the ADA is of a diverse, deracialised, prosperous and sustainable agribusiness sector in KwaZulu-Natal.

OFFICE BEARERS

Chairperson: Mr Theminkosi Willies Mchunu

Deputy Chairperson: Inkosi Mbhekiseni Mazibuko

Board Members: Ms Sinethemba Cele, Mr Lucky Sifiso Gabela, Mr Nkosenhle Mngadi, Ms Dianeste Mokoatle, Ms Thandeka Ntshangase

CEO: Mr Siyabonga Mazibuko (Acting)

CFO: Ms Mathobi Mkhize

Senior Management: Mr Themba Dlamini (Estate Manager),

Mr Xolani Fihlani (Acting Manager: Water and Service Infrastructure),

Mr Mandla Hlela (Senior Project Manager), Mr Mustaq Hoosen (Senior

Project Manager), Ms Queen Khanyile (Manager: Office of the CEO),

Mr Mpande Kubheka (Manager: Internal Audit), Ms Siphilile Mabaso

(Manager: Finance), Ms Zodwa Mazibuko (Senior Project Manager),

Ms Thuleka Mhatu (Risk and Compliance Manager), Ms Nomagugu Mlawe

(Legal Manager), Ms Thembehilhe Mthembu (Occupational Health and

Safety Officer), Ms Thandolwethu Nsuntsha (Supply Chain Manager),

Mr Thabiso Selai (General Manager: Corporate Services), Ms Carol

Siyakwazi (Manager: Planning Monitoring and Evaluation), Mr Mantje

Thekiso (Senior Manager: Infrastructure Development)

Communications Officers: Ms Palesa Kwitshana (Marketing and

Communication Specialist), Mr Bongani Ntimba (Chief Information Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	54 421	46 273	21 427
Non-Current Assets	61 171	64 029	6 133
Total Assets	115 592	107 772	27 560
Current Liabilities	33 999	16 678	8 991
Non-Current Liabilities	111	-	-
Total Liabilities	34 110	16 678	8 991
Total Net Assets	81 482	91 094	18 569
FINANCIAL PERFORMANCE			
Total Revenue	224 227	200 719	177 116
Exchange Transactions	10 765	8 677	264
Non-Exchange Transactions	213 462	192 042	176 852
Total Expenditure	(233 839)	(206 163)	(181 846)
Employee Costs	(58 350)	(56 330)	(31 688)
Surplus/(Deficit) for Year	(9 612)	(5 443)	(4 730)
CASH FLOW			
Operating Activities	6 722	6 773	(14 503)
Investing Activities	(4 477)	(5 310)	(1 143)
Cash & Equivalents - Year End	16 391	14 184	10 338
UIFW EXPENDITURE**	6 606	2 875	1 951
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	132	132	55
Posts Filled	107	111	52

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DUBE TRADEPORT CORPORATION (DTPC)

CONTACT DETAILS

PHYSICAL: 7 Umsinsi Junctions, Dube City, La Mercy, 4399
POSTAL: PO Box 57757, King Shaka Airport, 4407
TEL: 032 814 0000
WEB: www.dubetradeport.co.za
EMAIL: invest@dubetradeport.co.za



OVERVIEW

Dube TradePort Corporation is the operator of the Dube TradePort Special Economic Zone, a world-class commercial and industrial precinct located 30km north of central Durban, KwaZulu-Natal. It is home to King Shaka International Airport (KSIA), which is owned and operated by Airports Company South Africa and has the longest sea-level runway (3.7km) in South Africa, capable of accommodating the latest new-generation wide-bodied aircraft.

Dube TradePort Special Economic Zone operates several businesses, namely: Dube Cargo Terminal - The most secure cargo terminal in Africa, which is directly linked to both King Shaka International Airport and Dube TradeZone. The terminal, through Dube AiRoad, also operates a fleet of dry and refrigerated trucks as well as commercial vehicles to bridge the last mile between road and airfreight; Dube TradeZone - A light industrial manufacturing, assembly and logistics precinct that provides an enabling environment for aerospace and aviation-linked manufacturing and related services, electronics manufacturing and assembly, medical and pharmaceutical production and distribution, clothing and textiles, and automotive component manufacturing; Dube City - A modern business and commercial centre, three minutes from the King Shaka International Airport passenger terminal; Dube AgriZone - Africa's first integrated perishables supply chain, with world-class glass greenhouses, packhouses and distribution centres. The precinct caters to agriculture and agro-processing operators, including horticulture, aquaculture and floriculture. It also houses a specialised tissue culture laboratory (Dube AgriLab); Dube iConnect - Which provides voice and data services to developments within the precinct, as well as cloud computing solutions; Durban Aerotropolis - Dube TradePort Corporation is the lead implementing agent of the Durban Aerotropolis.

OFFICE BEARERS

Chairperson: Mr Mpumelelo Zikalala
Deputy Chairperson: Mr Paulos Ngcobo
Board Members: Mr Zahid Fakey, Ms Hlengiwe Makhathini (Chairperson: Investment Committee), Mrs Nokhana Moerane, Mr Velenkosini Mtshali, Mr Themba Ndlovu, Mr Siyabonga Nene, Ms Linda Ngcobo
CEO: Mr Hamish Erskine
CFO: Ms Ayesha Swalah

COO: Mr Andile Mnguni (Acting Executive: Special Economic Zone, Property Operations and Sales)

Senior Management: Ms Nolufefe Ali (Executive: Corporate Services), Mlibo Bantwini (Business Services), Mr Owen Mungwe (Development, Planning and Infrastructure Executive), Mr Nkosinathi Nsele (Dube AgriZone), Mr Mpumelelo Zikalala

Communications Officers: Mr Vincent Zwane (Marketing and Communications Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	1 185 148	1 088 156	980 699
Non-Current Assets	4 030 912	3 979 895	3 976 093
Total Assets	5 216 061	5 068 052	4 956 792
Current Liabilities	117 686	95 260	92 681
Non-Current Liabilities	34 086	26 152	21 239
Total Liabilities	151 772	121 412	113 920
Total Net Assets	5 064 288	4 946 640	4 842 873
FINANCIAL PERFORMANCE			
Total Revenue	529 516	470 484	642 568
Exchange Transactions	106 749	116 113	160 631
Non-Exchange Transactions	422 767	354 371	481 937
Total Expenditure	(411 650)	(377 052)	(425 308)
Employee Costs	120 757	(112 376)	(109 672)
Surplus/(Deficit) for Year	117 648	92 889	216 213
CASH FLOW			
Operating Activities	288 857	204 786	255 332
Investing Activities	(183 952)	(88 351)	(319 351)
Cash & Equivalents - Year End	1 104 577	999 671	883 236
UIFW EXPENDITURE**	3 663	1 305	500
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	211	198	197
Posts Filled	194	194	182

EZEMVELO KZN WILDLIFE

CONTACT DETAILS

PHYSICAL: 1 Peter Brown Drive, Pietermaritzburg, 3201
POSTAL: PO Box 13053, Cascades, 3202
TEL: 033 845 1000
WEB: www.kznwildlife.com



OVERVIEW

The mission of Ezemvelo KZN Wildlife is to ensure effective conservation and sustainable use of KwaZulu-Natal's biodiversity in collaboration with stakeholders for the benefit of present and future generations.

Ezemvelo is mandated to direct the management of nature conservation within the province, protected areas, and the development and promotion of ecotourism facilities within the protected areas; and ensure the proper efficient and effective management of the conservation service.

OFFICE BEARERS

Chairperson: Ms Lydia Johnson
Deputy Chairperson: Mr Iain Ewing
Board Members: Mr Nomdeni Xolile Banda, Mr Siyabonga Mkhize, Mr Njabulo Maxwell Mtole, Mr Andrew Robert Muir, Ms Logie Naidoo, Ms Zethu Qunta, Mr Tallman Lindizwe Sibiyi, Ms Olivia Symcox, Inkosi Mxolisi Buhlebezwe Wilson Xolo

CEO: Mr Ntsikelelo Dlulane (Acting)

CFO: Mr Darius Chitate

Senior Management: Ms Portia Baloyi (Chairperson: Human Resource and Remunerations), Mr Bheki Dladla (Chairperson: Audit and Risk Committee), Ms Phindile Makwakwa (Chairperson: Commercial Services), Mr Teboho Mokoena (Managing Executive: Commercial Services), Ms Thandiwe Nkosi (General Manager: Human Resources), Ms Siphumelele Nowele (Chairperson: Operations and Community Affairs)

Communications Officers: Mr Musa Mntambo (Communications Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	265 172	323 834	192 349
Non-Current Assets	872 937	882 669	942 510
Total Assets	1 138 109	1 206 503	1 134 859
Current Liabilities	342 234	324 098	288 830
Non-Current Liabilities	66 399	63 972	61 375
Total Liabilities	408 633	388 070	350 205
Total Net Assets	729 476	818 433	784 654
FINANCIAL PERFORMANCE			
Total Revenue	1 082 186	1 123 771	1 051 988
Exchange Transactions	151 255	281 642	325 034
Non-Exchange Transactions	930 931	942 129	726 954
Total Expenditure	(1 171 142)	(1 089 614)	(1 179 966)
Employee Costs	(820 150)	(773 878)	(808 734)
Surplus/(Deficit) for Year	(88 956)	34 157	(127 978)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	647	162 871	(32 924)
Investing Activities	(48 344)	(25 688)	(53 942)
Cash & Equivalents - Year End	234 274	283 771	147 199
UIFW EXPENDITURE**	91 083	4 138	6 931
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Filled	1 913	2 012	2 121

ITHALA DEVELOPMENT FINANCE CORPORATION LIMITED

CONTACT DETAILS

PHYSICAL: Ithala Trade Centre, 29 Canal Quay Road, Waterfront, Durban, 4069

POSTAL: PO Box 2801, Durban, 4066

TEL: 031 907 8911

WHATSAPP: 087 240 7071

WEB: www.ithala.co.za

EMAIL: talktous@ithala.co.za



OVERVIEW

The mission of the Ithala Development Finance Corporation Limited is to drive economic development and empowerment, whilst remaining financially sustainable. The nature of their business includes: business finance, industrial and commercial property development and management, retail banking services, home loan products, and insurance services.

The Corporation's strategic objectives are to mobilise financial resources and provide financial and supportive services; plan, execute, finance and monitor the implementation of development projects and programmes; promote, assist and encourage the development of human resources and social, economic, financial and physical infrastructure; promote, encourage and facilitate private sector investment and the participation of private sector and community organisations in development projects and programmes, and in contributing to economic growth and development; and act as the government's agent for performing any development-related tasks and responsibilities that the government considers may be more efficiently or effectively performed by a corporate entity.

OFFICE BEARERS

Chairperson: Mr Sihle Mkhize

Deputy Chairperson: Mr Chris Gina

Board Members: Dr D Jairam-Owthar, Ms Masaccha Khulekelwe Mbonambi, Mr Sihle Ndlovu, Mr MC Ngcobo, Mr BM Ngubo, Dr U Roopnarain, Ms Precious Nompumelelo Sibiya

CEO: Ms Pearl Bengu

CFO: Ms Babalwa Mapisa (Group CFO)

Senior Management: Mr Armstrong Malope (Organisational Strategy Performance and Efficiency Executive), Ms Nomthandazo Mseleku (Chief: Group Audit Executive), Ms Tozi Mthethwa (Group Corporate

Support Services Executive and Acting; Business Finance Executive), Dr Mano Muthusamy (Group Chief Risk Officer)

Communications Officers: Mr Khetha Cele (Group Chief Information Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	2 327 163	2 136 317	2 345 487
Non-Current Assets	5 686 177	5 757 357	5 264 674
Total Assets	8 024 973	7 902 609	7 612 995
Current Liabilities	3 080 036	634 543	602 386
Non-Current Liabilities	293 958	2 850 298	2 742 192
Total Liabilities	3 373 994	3 484 841	3 344 578
Total Net Assets	4 650 979	4 417 768	4 268 417
FINANCIAL PERFORMANCE			
Total Revenue	1 489 397	1 275 922	1 209 854
Total Expenditure	(1 256 556)	(1 114 461)	(1 198 705)
Employee Costs	(409 535)	(383 335)	(404 859)
Surplus/(Deficit) for Year	232 841	161 461	11 149
CASH FLOW			
Operating Activities	(103 058)	65 111	205 146
Investing Activities	(102 496)	(179 663)	(184 580)
Cash & Equivalents - Year End	1 398 519	1 527 862	1 529 207
UIFW EXPENDITURE**	1 094	-	1 984

SUBSIDIARIES

Ithala SOC Limited

Ubuciko Twines and Fabrics

KWAZULU-NATAL AMAFA AND RESEARCH INSTITUTE

CONTACT DETAILS

PHYSICAL: 195 Langalibalele Street, Pietermaritzburg, 3201

POSTAL: PO Box 2685, Pietermaritzburg, 3200

TEL: 033 394 6543

WEB: amafainstitute.org.za

EMAIL: info@amafainstitute.org.za



Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The KwaZulu-Natal Amafa and Research Institute (The Institute) is the provincial heritage resources authority (PHRA) for KwaZulu-Natal (KZN). Amafa, the predecessor to The Institute, was established as a statutory body in terms of the KZN Heritage Act of 1997, replaced by the KZN Heritage Act of 2008. The Institute became the official PHRA on 14 December 2018 when the new KwaZulu-Natal Amafa and Research Institute Act 5 of 2018 was Gazetted.

The new Council of The Institute was appointed by the Premier of KZN and will take up office in 2019. The Institute fell under the portfolio of the MEC of Arts and Culture from April 2019 and is funded through a grant from the Legislature through the same department.

The Institute has offices in Pietermaritzburg (head office) and Ulundi, and manages several major heritage projects such as the Isandlwana and Rorke's Drift Battlefields, Border Cave archaeological site and the KwaZulu Cultural Museum.

All compliance processes for development, structural/visual changes to protected buildings and archaeological and battlefield sites in KZN are administered from the Pietermaritzburg office.

OFFICE BEARERS

CEO: Dr Mxolisi Dlamuka (Head of Secretariat and Administration)

CFO: Mr Akash Rampersad

Senior Management: Mr Mwelela Cele (Deputy Head: Research and Innovation), Mrs Busi Masinga (Deputy Head: Corporate Services), Ms Cheryl Moodley-Chinnsami (Assistant Director: Legal Services), Mr Mbulelo Mrubata (Deputy Head: Heritage Promotion, Site Management and Programmes), Mr Thilogran Pillay (Assistant Head: Finance)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	61 279	56 687	41 802
Non-Current Assets	48 395	46 125	46 638
Total Assets	109 674	102 812	88 439
Current Liabilities	4 090	2 108	4 847
Non-Current Liabilities	-	-	-
Total Liabilities	4 090	2 108	4 847
Total Net Assets	105 583	100 704	83 592
FINANCIAL PERFORMANCE			
Total Revenue	62 953	53 136	65 560
Exchange Transactions	3 727	2 882	3 646
Non-Exchange Transactions	59 226	50 254	61 914
Total Expenditure	(58 155)	(35 228)	(49 976)
Employee Costs	(27 826)	(24 702)	(32 219)
Surplus/(Deficit) for Year	4 798	17 908	15 584
CASH FLOW			
Operating Activities	7 835	15 714	18 949
Investing Activities	(3 099)	(900)	(1 042)
Cash & Equivalents - Year End	61 025	56 288	41 474
UIFW EXPENDITURE**	20 941	386	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	137	198	101
Posts Filled	72	139	81

KWAZULU-NATAL FILM COMMISSION

CONTACT DETAILS

PHYSICAL: 115 Musgrave Road, Berea, Durban, 4001

POSTAL: PO Box 5274, Durban, 4000

TEL: 031 003 9000

WEB: kznfilm.co.za

EMAIL: info@kznfilm.co.za



OVERVIEW

The mandate of the KwaZulu-Natal Film Commission (KZNFC) is to create an inclusive and competitive KZN film industry that is a catalyst for economic growth and job creation. Its vision is to position KwaZulu-Natal as a globally competitive, transformed and sustainable film industry in KwaZulu-Natal and to facilitate effective support throughout the value chain to the local and international film industry stakeholders in order to create opportunities and to grow the KwaZulu-Natal film industry.

Its objectives include to: promote and market the Province as a global destination of choice for film production; develop, promote and market, locally, nationally and internationally, the film industry in the Province; facilitate investment in the film industry in the Province; provide and encourage the provision of opportunities for persons, especially from disadvantaged communities, to enter and participate in the film industry in the Province; address historical imbalances in the infrastructure and in the distribution of skills and resources in the film industry in the Province; and contribute to an enabling environment for job creation in the film industry in the Province.

OFFICE BEARERS

Chairperson: Ms Nise Malange

Board Members: Mr Musa Mzimela, Ms Linda Ngcobo, Ms Leonie Pinho, Ms V Senna, Mr Sanele Zondi

CEO: Mr Victor Senna (Acting)

Communications Officers: Ms Amanda Mathe (Marketing and Communications Specialist), Ms Dimpho Ndlovu (Marketing and Communications Coordinator), Mr Mu Ngcolosi (Marketing and Communications Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	61 794	67 718	50 867
Non-Current Assets	14 322	17 164	18 558
Total Assets	76 116	84 882	69 425
Current Liabilities	4 948	5 313	3 687
Non-Current Liabilities	-	-	-
Total Liabilities	4 948	5 313	3 687
Total Net Assets	71 168	79 569	65 738
FINANCIAL PERFORMANCE			
Total Revenue	87 868	88 088	94 836
Exchange Transactions	3 786	4 540	4 298
Non-Exchange Transactions	84 082	83 548	90 538
Total Expenditure	(93 497)	(74 120)	(76 857)
Employee Costs	(34 898)	(26 405)	(22 511)
Surplus/(Deficit) for Year	(8 401)	13 933	17 959
CASH FLOW			
Operating Activities	(4 351)	17 326	30 772
Investing Activities	(1 304)	(600)	(255)
Cash & Equivalents - Year End	60 920	66 574	49 849
UIFW EXPENDITURE**	268	769	1 772
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	36	36	32
Posts Filled	21	22	22

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

KWAZULU-NATAL GAMING AND BETTING BOARD

CONTACT DETAILS

PHYSICAL: KZNGBB House, Redlands Estate, 1 George Macfarlane Lane, Wembley, Pietermaritzburg, 3201
POSTAL: Private Bag X9102, Pietermaritzburg, 3200
TEL: 033 345 2714
WEB: www.kzngbb.org.za
EMAIL: enquiries@kzngbb.org.za



OVERVIEW

The mission of the KwaZulu-Natal Gaming and Betting Board is to protect the interests of the public by ensuring the integrity of legalised gambling through strict enforcement of applicable legislation, the licensing of qualified entities and individuals, and fulfilling the objectives of the provincial government to deliver a significant source of revenue, enhance tourism, develop and transform the gaming and horse racing industry, whilst promoting broad socio-economic and employment opportunities.

The Board's strategic objectives are to license, investigate and roll-out new gambling initiatives; conduct revenue and compliance monitoring audits within the gaming industry; ensure effective legal services and risk management; ensure good governance and compliance; minimise illegal gambling, fraud and corruption; and ensure effective management of the Board's financial resources in line with the statutory requirements.

OFFICE BEARERS

Chairperson: Dr SG Ngcobo
Deputy Chairperson: Ms MP Myeni
Board Members: Mr Lucky Sifiso Gabela, Ms Nalini Maharaj, Ms Charlotte Nkosinathi Mhlongo, Ms Sharon Fikile Mkhize, Prof Bruce Stamford Stobie, Mr Mpumelelo Gift Mahlase Zikalala
CEO: Ms Portia Baloyi
CFO: Mr Vishal Ramdas
Senior Management: Mr R Bestel (Betting Monitoring and Control), Mr Richard Goodayle (Gaming Monitoring and Control), Mr M Ngwenya (Chief Legal Advisor), Mrs Jane Stretch (Governance, Risk and Compliance)
Communications Officers: Ms Clarissa Naidoo (Manager: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	78 408	88 168	103 571
Non-Current Assets	4 208	4 913	5 823
Total Assets	82 616	93 081	109 394
Current Liabilities	41 025	45 359	56 231
Non-Current Liabilities	-	-	-
Total Liabilities	41 025	45 359	56 231
Total Net Assets	41 591	47 722	53 163
FINANCIAL PERFORMANCE			
Total Revenue	77 935	80 993	76 741
Exchange Transactions	26 473	25 172	31 940
Non-Exchange Transactions	51 462	55 821	44 801
Total Expenditure	(84 066)	(83 197)	(85 436)
Employee Costs	(62 405)	(62 794)	(57 209)
Surplus/(Deficit) for Year	(6 131)	(2 204)	(8 695)
CASH FLOW			
Operating Activities	(8 106)	(11 925)	11 705
Investing Activities	(1 348)	-	(3 370)
Cash & Equivalents - Year End	75 741	851 195	101 493
UIFW EXPENDITURE**	1	-	8
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	98	98	87
Posts Filled	72	71	73

KWAZULU-NATAL LIQUOR AUTHORITY

CONTACT DETAILS

PHYSICAL: 1st Floor Marine Building, 22 Dorothy Nyembe Street, Durban, 4000
POSTAL: PO Box 2853, Durban, 4000
TEL: 031 302 0600
WEB: www.kznla.co.za/PortalPages/Welcome.aspx
EMAIL: info@kznla.co.za



OVERVIEW

The mission of the KwaZulu-Natal Liquor Authority is to ensure proper regulation and control of the retail sale and micromanufacture of liquor in the province of KZN through effective policies, strategies and partnerships. The foremost aim of the Liquor Authority is to ensure that the objectives of the Liquor Licensing Act are accomplished.

The objectives of the Liquor Licensing Act are to provide for the regulation of the micromanufacturing and retail sale of liquor; reduce the socio-economic and other costs of alcohol abuse; provide for public participation in the consideration of applicants for registration; and promote the development of a responsible and sustainable retail and micromanufacturing liquor industry in a manner that facilitates the entry of new participants, diversity of ownership and an ethos of social responsibility in the industry.

OFFICE BEARERS

Chairperson: Ms Mbali Myeni
Deputy Chairperson: Prof Bonke Dumisa
Board Members: Dr Stella Khumalo, Inkosi Mabhudu Tembe, Mr Mfundo Thango (Chairperson: Audit and Risk Committee)

CFO: Mr B Mbanjwa (Corporate Services)
Senior Management: Mr S Manelli (Executive Manager: Social Responsibility), Moeletsi Tsautse (Executive Manager: Licensing and Administration)
Communications Officers: Vuyani Dimba

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	n/a	13 502	9 441
Non-Current Assets	n/a	6 287	6 336
Total Assets	n/a	19 789	15 777
Current Liabilities	n/a	5 213	6 252
Non-Current Liabilities	n/a	-	-
Total Liabilities	n/a	5 213	6 252
Total Net Assets	n/a	14 576	9 525

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	n/a	84 589	84 866
Exchange Transactions	n/a	225	186
Non-Exchange Transactions	n/a	84 364	84 680
Total Expenditure	n/a	(78 150)	(80 544)
Employee Costs	n/a	(46 704)	(46 114)
Surplus/(Deficit) for Year	n/a	6 438	4 318

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	n/a	4 616	2 228
Investing Activities	n/a	(676)	(1 147)
Cash & Equivalents - Year End	n/a	12 298	8 372
UIFW EXPENDITURE**	n/a	26	-
HUMAN RESOURCES			
Posts Approved	n/a	97	97
Posts Filled	n/a	84	86

KWAZULU-NATAL SHARKS BOARD MARITIME CENTRE OF EXCELLENCE

CONTACT DETAILS

PHYSICAL: 1A Herrwood Drive, Umhlanga Ridge, Umhlanga, 4320

POSTAL: Private Bag 2, Umhlanga Ridge, Umhlanga, 4320

TEL: 031 566 0400

WHATSAPP: 082 403 9206

WEB: www.shark.co.za

EMAIL: nombusom@shark.co.za



OVERVIEW

The vision of the KwaZulu-Natal Sharks Board Maritime Centre of Excellence (KZN Sharks Board) is to offer environmentally sensitive bather protection against sharks. The mission of the Board is to strive to be a leader in environmentally sensitive protection of bathers against sharks and in capacity building in the maritime sector.

The KZN Sharks Board conducts biological research on sharks, educates the public about the activities of the KZN Sharks Board, informs the public about the role of sharks in the marine environment, and contributes immensely towards beach tourism in KwaZulu-Natal.

OFFICE BEARERS

Chairperson: Ms Precious Funiwe Lungayeni

Deputy Chairperson: Mr IB Dladla

Board Members: Dr Dave Holness, Mr Sibusiso Jetro Khoza, Ms Ramphathie Naidoo, Ms Sibusisiwe Maureen Ngcobo, Ms Nombuso Zikalala (Acting: Board Secretariat), Dr Pascal Zulu

CEO: Mr Harry Mbambo (Acting)

CFO: Mrs Bongwiwe Majola (Acting)

Senior Management: Dr Matt Dicken (Acting Head of Research), Mr Wayne Harrison (Acting Head of Operations), Mr Grayson Love (Acting Head of Operations)

Communications Officers: Mr Mthobisi Mbhense

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	24 509	31 597	34 781
Non-Current Assets	77 848	74 077	75 386
Total Assets	102 357	105 674	110 167
Current Liabilities	10 437	11 445	19 600
Non-Current Liabilities	18 831	8 114	6 641
Total Liabilities	83 831	19 559	26 241
Total Net Assets	83 526	86 115	83 926
FINANCIAL PERFORMANCE			
Total Revenue	108 977	108 501	111 897
Exchange Transactions	37 955	34 925	37 289
Non-Exchange Transactions	71 022	73 576	74 608
Total Expenditure	(111 244)	(106 017)	(111 406)
Employee Costs	(55 549)	(58 037)	(60 226)
Surplus/(Deficit) for Year	(2 597)	2 189	(8 035)
CASH FLOW			
Operating Activities	4 779	6 161	14 902
Investing Activities	(15 096)	(8 607)	(10 991)
Cash & Equivalents - Year End	13 925	24 429	27 179
UIFW EXPENDITURE**	-	3 029	11 334
HUMAN RESOURCES			
Posts Filled	164	169	n/a

KZN GROWTH FUND

CONTACT DETAILS

PHYSICAL: 28th Floor, Delta Towers, 303 Dr Pixley Kaseme Street, Durban, 4001

POSTAL: PO Box 1817, Durban, 4000

TEL: 031 372 3720

WEB: www.kzngrowthfund.co.za

EMAIL: info@kzngf.co.za



OVERVIEW

The KZN Growth Fund Trust (KGFT) is an unlisted entity of the EDTEA. It was initially set up in 2008 as an initiative of the KZN Government's Department of Economic Development and Tourism (DEDT), currently EDTEA, and was structured as a debt fund. The KGFT, which became operational in 2009, finances medium- to large- scale private sector projects throughout the KZN province.

The main objective for the establishment of the entity was to provide competitive and innovative solutions to private sector investments that propel socio-economic growth in the KZN province. The EDTEA is the sole beneficiary of the KGFT. The KGFT's objectives are in line with the provincial Growth and Development Strategy as well as the New Growth Path Framework and various sector priorities.

OFFICE BEARERS

Chairperson: Dr Cassius Lubisi

Board Members: Ms Bongwiwe Dlamini, Mr Thami Hlongwa, Ms Bernadette Khumalo, Ms Simphiwe Mamvura, Mr Simphiwe Thobela

CEO: Mr Kaya Ngqaka

CFO: Mr Mxolisi Dlamini (Acting)

Senior Management: Ms Nokhwezi Nhassengo (Exco: Chief Investment Officer), Ms Thulisile Nxumalo (Company Secretary: Office of the CEO)

Communications Officers: Ms Tohira Rhoda (Acting Executive Assistant: Office of the CEO)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	1 155 059	999 560	1 053 267
Non-Current Assets	219 863	207 793	242 254
Total Assets	1 374 922	1 207 353	1 295 522
Current Liabilities	144 467	43 841	114 685
Non-Current Liabilities	1 882	90	46
Total Liabilities	146 349	43 863	114 731
Total Net Assets	1 228 573	1 163 422	1 180 791
FINANCIAL PERFORMANCE			
Total Revenue	93 217	73 408	111 691
Total Expenditure	(67 646)	(76 234)	(234 625)
Employee Costs	(25 069)	(24 981)	(23 960)
Surplus/(Deficit) for Year	25 572	(2 826)	(122 933)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	115 251	(56 743)	99 000
Investing Activities	(13 346)	(96 808)	(179 997)
Cash & Equivalents - Year End	152 604	12 477	119 378
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Filled	37	58	57

MOSES KOTANE INSTITUTE

CONTACT DETAILS

PHYSICAL: 1st Floor, 29 South, 7 Umsinsi Junction, La Mercy, KwaZulu-Natal, 4399
POSTAL: PO Box 2357, Westville, 3629
TEL: 031 266 1777
WEB: www.moseskotaneinstitute.com
EMAIL: info@moseskotane.com



Moses Kotane Institute
INNOVATION. THE FUTURE

OVERVIEW

The vision of Moses Kotane Institute is to be an internationally recognised institute driving economic development through research in KwaZulu-Natal. Its mission is to provide relevant and innovative research supported by expert advice for the realisation of inclusive and sustainable economic growth in KwaZulu-Natal.

The Institute's mandate is to conduct world-class research to respond to the needs of the provincial economy. Its values are professionalism, quality, integrity and ubuntu.

OFFICE BEARERS

Chairperson: Ms Spehele Khomo
Deputy Chairperson: Mr Thinta Cibane
Board Members: Mr Mel Clark, Dr Isaac Machi, Ms Senamile KN Masango, Ms Mbali Myeni, Dr Vusumuzi Nzama
CEO: Ms Thandeka Ellenson
CFO: Mr Deon Govender
Senior Management: Dr Simphiwe Buthelezi (Head: Research and Development), Elton Chinyanga (Manager: Economics Services), Dr Langa Dlamini (Executive Manager: Economic and Statistical Data Services), Zama Dlamini (ICT Research Manager), Sanelisiwe Gumede (Office of the CEO), Valentine Hlambisa (Economics and Statistical Services), Ms Sindiwe Khumalo (Monitoring and Evaluation), Spongile Khumalo (Innovation and Technology), Thembelihle Majoji (Research and Development), Philile Mbatha (Corporate Services), Ms Lunghile Mhlaba (Manager: Statistics and Data), Zandisiwe Mkhize (Finance), Ms Nompilo Mngoma (Manager: Human Resources), Mr Andile Nduku (Manager: Finance), Lucelle Norris (Business Administrator), Elijah Ramulifho (Manager: Maritime Research), Asanda Tose (Manager: Information Systems and Tech), Thembinkosi Twalo (Sector Research Manager)
Communications Officers: Ms Nokuthula Shongwe (Digital Communications Specialist)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	13 939	35 108	67 745
Non-Current Assets	14 287	16 644	16 463
Total Assets	28 226	51 752	84 208
Current Liabilities	15 470	22 240	34 356
Non-Current Liabilities	4 193	7 234	8 641
Total Liabilities	19 663	29 474	42 997
Total Net Assets	8 563	22 278	41 211
FINANCIAL PERFORMANCE			
Total Revenue	49 602	51 205	90 586
Exchange Transactions	3 463	2 353	1 944
Non-Exchange Transactions	46 139	48 852	88 642
Total Expenditure	(63 584)	(71 074)	(71 228)
Employee Costs	(24 164)	(25 116)	(17 308)
Surplus/(Deficit) for Year	(13 176)	(18 949)	21 029
CASH FLOW			
Operating Activities	(18 456)	(27 680)	47 398
Investing Activities	(2 293)	(4 871)	(1 764)
Cash & Equivalents - Year End	10 820	33 206	67 245
UIFW EXPENDITURE**	-	-	-

RICHARDS BAY INDUSTRIAL DEVELOPMENT ZONE (RBIDZ)

CONTACT DETAILS

PHYSICAL: RBIDZ Office Complex, 4 Harbour Arterial, Alton, Richards Bay, 3900
POSTAL: Private Bag X1005, Richards Bay, 3900
TEL: 035 797 2600
WEB: www.rbidz.co.za
EMAIL: info@rbidz.co.za



RICHARDS BAY
INDUSTRIAL DEVELOPMENT ZONE

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The mission of the Richards Bay Industrial Development Zone (RBIDZ) is to provide a conducive environment that attracts appropriate investment for sustainable economic development.

The Zone's strategic goals are to: promote good governance and ensure legislative compliance; establish a world-class IDZ infrastructure; establish a sustainable IDZ; and attract fixed investment in export-orientated manufacturing and services industries.

The purpose of proclaiming the RBIDZ was to: facilitate the creation of an industrial complex having strategic economic advantage; provide the location for the establishment of strategic investments; enable the exploitation of resource-intensive industries; take advantage of existing industrial capacity, and promote integration with local industry and value-added production; create employment and other economic and social benefits in the region in which it is located; be consistent with any applicable national policies and laws, as determined by appropriate environmental, economic and technical analyses; develop and operate an IDZ in the area designated in the operator permit; provide quality services infrastructure to attract internationally competitive, export-orientated manufacturing businesses; take ownership of the assets and affairs of the Zone and be responsible for ongoing management and maintenance thereof; establish a one-stop service centre and provide commensurate human resources capacity, expertise and suitable technologies; make arrangements for and mobilise requisite resources for the development of the Zone; and operate in a manner that recognises that the shareholder is prioritising development, socio-economic improvement and long-term sustainability, rather than financial profit.

OFFICE BEARERS

Chairperson: Adv Bheki Mbili

Board Members: Mr Silas Zwelakhe Hlope, Ms Susan Mangole, Mr Elphas Mbatha, Mr Sizwe Mchunu, Mr Skhumbuzo Mdlalose, Ms Mbali Ndlovu, Ms Gracia Skosana, Ms Cynthia Vilakazi

CEO: Mr Thabane Wiseman Zulu

CFO: Ms Simangele Mvelase

COO: Mr Muzi Shange (Acting Executive Manager: Zone Development and Operations)

Senior Management: Adv Keith Harvey (Company Secretary), Mr Simthembile Mapu (Executive Manager: Business Development and Support), Ms Nombuso Nsele (Executive Manager: Corporate Services)

Communications Officers: Ms Choice Sihya (Stakeholder and Communications Manager), Ms Zodwa Zikalala (Brand and Marketing Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	741 077	725 887	751 973
Non-Current Assets	756 711	750 355	755 052
Total Assets	1 497 788	1 476 242	1 507 025
Current Liabilities	250 240	253 147	287 361
Non-Current Liabilities	1 823	73	90
Total Liabilities	252 063	253 221	287 451
Total Net Assets	1 245 725	1 221 621	1 219 573
FINANCIAL PERFORMANCE			
Total Revenue	170 243	128 775	197 071
Exchange Transactions	33 359	28 715	41 598
Non-Exchange Transactions	136 884	100 060	155 473
Total Expenditure	(147 540)	(126 727)	(170 562)
Employee Costs	(47 448)	(42 918)	(37 423)
Surplus/(Deficit) for Year	22 704	2 048	26 509
CASH FLOW			
Operating Activities	103 974	(11 848)	191 752
Investing Activities	(39 094)	(23 831)	(19 824)
Cash & Equivalents - Year End	686 209	621 329	657 008
UIFW EXPENDITURE**	549	2 257	95
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	64	63	63
Posts Filled	59	57	47

TOURISM KWAZULU-NATAL

CONTACT DETAILS

PHYSICAL: 29 Canal Quay Road, Point Waterfront, Durban, 4001

POSTAL: PO Box 2516, Durban, 4000

TEL: 031 366 7500

WEB: zulu.org.za

EMAIL: info@zulu.org.za



Zulu Kingdom. **Exceptional**

OVERVIEW

Tourism KwaZulu-Natal is charged with the responsibility, directly and indirectly, for the development, promotion and marketing of tourism into and within the province. The mission of the Entity is to initiate, facilitate, coordinate and implement strategic tourism marketing and demand-driven tourism development programmes, which will grow tourism, thereby serving to achieve the transformation of the tourism sector within the province and the provision of economic benefits to all stakeholders and the province.

The Entity's objectives include: increasing foreign arrivals; increasing the share of domestic visitors; increasing tourism expenditure (spend); reducing foreign seasonality; increasing geographic spread; improving destination image and service excellence; promoting responsible and demand-driven tourism development and accessibility; fostering strategic leadership; promoting transformation; and providing an enabling environment.

OFFICE BEARERS

Chairperson: Mr Sithembiso Madlala

Deputy Chairperson: Ms Patricia Lebenya

Board Members: Mr Terence Delomoney (Chairperson: Marketing and Tourism Development Committee), Mr Michael Jackson, Mr Thami Mzileni (Chairperson: Convention Bureau Committee), Mr Paulos Ngcobo (Chairperson: Audit and Risk Committee), Prof Thandi Nzama, Prof Thokozani Nzimakwe, Dr Usha Roopnarain (Chairperson: Human Resources and Compensation Committee)

CEO: Mr Nhlanhla Khumalo (Acting)

CFO: Mr M Daza (Interim)

COO: Ms P Makwakwa

Senior Management: Mr A Bidesi (General Manager: Tourism Information Services), Mr S Duma (Executive Authority), Ms S Mayise (General Manager: Conversion Bureau), Ms M Mbili (General Manager: Marketing), Mr S Nqweniso (Acting General Manager: Tourism Development)

Communications Officers: Ms Siphokazi Canca (Acting PR Coordinator), Ms Nhlanhla Ngwenya (Communications Coordinator), Ms P Radebe (Senior Manager: Public Relations and Communications), Ms Angel Mkhethie Sibisi (EDTEA Spokesperson)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	64 390	63 990	72 251
Non-Current Assets	2 225	2 137	2 910
Total Assets	66 615	66 127	75 161
Current Liabilities	42 550	43 697	77 727
Non-Current Liabilities	-	-	-
Total Liabilities	42 550	43 697	77 727
Total Net Assets	24 065	22 428	(2 561)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	144 200	129 020	171 330
Exchange Transactions	361	329	1 502
Non-Exchange Transactions	143 839	128 691	169 828
Total Expenditure	(142 563)	(104 026)	(189 191)
Employee Costs	n/a	n/a	(46 150)
Surplus/(Deficit) for Year	1 637	24 994	(17 861)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	3 332	(5 761)	15 298
Investing Activities	(782)	(565)	(925)
Cash & Equivalents - Year End	64 304	61 754	68 080
UIFW EXPENDITURE**	2 412	8 136	25 882
HUMAN RESOURCES			
Posts Approved	70	70	70
Posts Filled	61	58	59

TRADE AND INVESTMENT KWAZULU-NATAL (TIKZN)

CONTACT DETAILS

PHYSICAL: Trade & Investment House, 1 Arundel Close, Kingsmead Office Park, Kingsmead Boulevard, Stalwart Simelane Street, Durban, 4001
POSTAL: PO Box 4245, Durban, 4000
TEL: 031 368 9600
WEB: www.tikzn.co.za
EMAIL: info@tikzn.co.za



OVERVIEW

The mission of Trade and Investment KwaZulu-Natal (TIKZN) is to identify and package investment opportunities in KZN, brand and market KZN as an investment destination, link opportunities to the developmental needs of the KZN community, and ensure easy access to investment and export trade opportunities.

The Entity aims to deliver effective services and support to its clients and stakeholders through job creation, spatial development, sector development and rural development. This will be achieved through attracting, developing and retaining high-performing employees who have the skills and competencies required to manage key internal business processes, including the marketing of TIKZN as an investment promotion agency; enhancing the research and knowledge capabilities of TIKZN and making use of technology as an enabler for TIKZN's business; ensuring compliance with corporate governance and financial reporting standards; and advocating for a conducive business environment in KZN and marketing the province as a premier business destination.

OFFICE BEARERS

Chairperson: Mrs CM Cronje

Board Members: Mr Gary Bell (Chairperson: Trade and Investment Committee), Ms NNC Gumbi, Ms U Maharaj, Mr EB Mkhize, Mr SK Mpungose, Mr Derek Naidoo, Adv EM Nkosi, Mr K Shandu

CEO: Mr Neville Matjie

CFO: Ms Zamasomi Msomi

Senior Management: Mr Menzi Dlamini (Executive Manager: Knowledge Management), Ms Thulisile Galelekile (Executive Manager: Strategy and Operations), Mr Claude Moodley (Executive Manager: Export Promotion), Ms Dumisile Nene (Executive Manager: Corporate Services), Mr Sihle Ngcamu (Executive Manager: Investment Promotion)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION			
	R'000	R'000	R'000
Current Assets	68 713	43 791	44 394
Non-Current Assets	2 654	4 165	5 733
Total Assets	71 366	47 956	50 127
Current Liabilities	71 992	44 720	48 370
Non-Current Liabilities	94	149	198
Total Liabilities	72 086	44 869	48 568
Total Net Assets	(720)	3 087	1 559
FINANCIAL PERFORMANCE			
Total Revenue	96 674	85 275	97 038
Exchange Transactions	454	1 188	1 010
Non-Exchange Transactions	96 220	84 087	96 028
Total Expenditure	(101 036)	(84 612)	(110 490)
Employee Costs	(53 046)	(46 376)	(44 227)
Surplus/(Deficit) for Year	(4 691)	663	(14 293)
CASH FLOW			
Operating Activities	25 375	514	(7 443)
Investing Activities	(885)	(426)	(717)
Cash & Equivalents - Year End	66 049	41 602	41 556
UIFW EXPENDITURE**	-	110	412
HUMAN RESOURCES			
Posts Approved	65	65	65
Posts Filled	51	53	51

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

LIMPOPO

PROVINCIAL LEGISLATURE

The Limpopo Provincial Legislature consists of 49 members, elected by proportional representation. Since the elections on 8 May 2019, the ANC has held a majority of seats in the Legislature.

The parties holding seats are:

AFRICAN NATIONAL CONGRESS	38
ECONOMIC FREEDOM FIGHTERS	7
DEMOCRATIC ALLIANCE	3
FREEDOM FRONT PLUS	1

PREMIER

The head of the Provincial Executive is the Premier, who is elected by the Provincial Legislature from among its members. The current Premier of Limpopo is Mr Chupu Stanley Mathabatha.

EXECUTIVE COUNCIL AND DEPARTMENTS

The Premier appoints an Executive Council consisting of members of the Provincial Legislature. The Members of the Executive Council (MECs) are responsible for the various departments of the provincial administration. The current departments and MECs are:

DEPARTMENT	MEC
Agriculture and Rural Development	Mr Thabo Mokone
Cooperative Governance, Human Settlements and Traditional Affairs	Mr Rodgers Basikopo Makamu
Economic Development, Environment and Tourism	Mr Rodgers Monama
Education	Ms Mavhungu Lerule-Ramakhanya
Health	Dr Phophi Constance Ramathuba
Provincial Treasury	Mr Seaparo Sekwati
Public Works, Roads and Infrastructure	Ms Nkakareng Rakgaole
Social Development	Ms Nandi Ndalane
Sport, Arts and Culture	Ms Nakedi Sibanda-Kekana
Transport and Community Safety	Ms Florence Radzilani

PUBLIC ENTITIES

The Provincial Government has, through its legislative capacity, the power to establish state-owned public entities. The role of these public entities is to further the programmes of the relevant government institutions or departments. As a rule each public entity reports to a responsible official in the Provincial Executive (usually an MEC or the Premier). Current public entities include:

Gateway Airports Authority Limited (GAAL)
Limpopo Economic Development Agency (LEDA)
Limpopo Gambling Board
Limpopo Tourism Agency
Roads Agency Limpopo (RAL) SOC Ltd

KEY STATISTICS

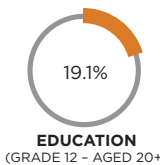
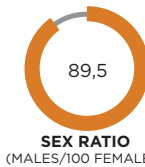
GEOGRAPHY



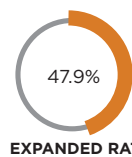
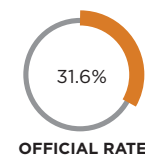
LAND AREA
125 754km²

LAND PERCENTAGE
10.3%

PEOPLE



UNEMPLOYMENT*



HOUSING

HOUSEHOLDS
1 601 083

HOUSEHOLD SIZE
3,8



HOUSEHOLD SERVICES

ACCESS TO PIPED WATER 64.7%

FLUSH/CHEMICAL TOILET 25.1%

CONNECTED TO ELECTRICITY 93.7%

Sources: Community Survey 2016 - Provinces at a glance, published by Stats SA. *Unemployment figures from Quarterly Labour Force Survey, Quarter 3, 2023, published by Stats SA.

PROVINCIAL LEGISLATURE

CONTACT DETAILS

PHYSICAL: Lebowakgomo Government Complex, Lebowakgomo
POSTAL: Private Bag X9309, Polokwane, 0700
TEL: 015 633 8000
WEB: www.limpopoleg.gov.za
EMAIL: info@limpopoleg.gov.za

OVERVIEW

The Limpopo Provincial Legislature is an autonomous institution and an agent for transformation that strives to: defend, strengthen, deepen and maintain democracy; make quality laws and policies for the citizens of the province; have an effective and meaningful participation of the citizens in the lawmaking processes; articulate the needs and desires of the citizens; be a transparent, consultative and accountable institution; maintain norms set nationally for eradication of racism and gender imbalances; ensure provision and retention of competent skills, and efficient utilisation of human resources.



SPEAKER
MS RR MOLAPO



DEPUTY SPEAKER
MR AJD NDOU

OFFICE BEARERS

2019 General Election seat allocation: ANC 38, EFF 7, DA 3, VF PLUS 1

Speaker: Ms Reneiloe Rosemary Molapo (ANC)

Deputy Speaker: Mr Azwindini Jeremiah Dingaa Ndou (ANC)

Members:

Ms Mokgadi Johanna Aphiri	ANC
Mr Modikane Joseph Buthane	EFF
Ms Nakedi Grace Kekana	ANC
Ms Kedibone Margret Lebea	ANC
Ms Nakedi Maria Lekganyane	ANC
Ms Mavhungu Leruli-Ramakhanya	ANC
Mr Risham Maharaj	DA
Ms Mahlodi Caroline Mahasela	ANC
Mr Rodgers Basikopo Makamu	ANC
Ms Makoma Grace Makhurupetje	ANC
Ms Lilian Managa	EFF
Ms Tinyiko Florence Manganye	EFF
Ms Marcelle Frieda Maritz	VF PLUS
Mr Jacob Boy Otto Marule	ANC
Mr Funani Jerry Maseko	ANC
Mr Mmabogahla Isaiah Masekoameng	ANC
Mr Nkhohlo Victor Mashamaite	ANC
Mr Chupu Stanley Mathabatha (Premier)	ANC
Mr Simon Matsobane Mathe	ANC
Ms Susani Violet Mathye	ANC
Mr J Matlou	ANC
Mr Falaza Philemon Mdaka	ANC
Mr Wisani Goodman Mitileni	ANC
Ms Sekutu Monicca Mochadi	ANC
Mr Manamane Charles Mohlala	EFF
Ms Mapula Anna Mokaba-Phukwana	ANC
Mr Essob Mmanoko Mokgonyana	ANC
Mr Thabo Andrew Mokone	ANC
Mr Gannye Rodgers Monama	ANC
Ms Nkome Sarah Monyamane	ANC
Ms Selaelo Regina Mphahlele	EFF

Ms Nanda Annah Ndalane	ANC
Ms Nandi Ndalani	ANC
Mr Azwindini Jeremiah Dingaa Ndou (Deputy Speaker)	ANC
Mr Kgolane Alfred Phala	ANC
Ms Katlego Suzan Phala	DA
Ms Florence Radzilani	ANC
Ms Chritian Nkakareng Rakgoale	ANC
Dr Phophi Constance Ramathuba	ANC
Mr George Raphela	EFF
Mr Seaparo Charles Sekoati	ANC
Mr Selelo Donald Selamolela	ANC
Mr Che Bonnie David Selane	ANC
Ms Mmaishibe Rebecca Seono	ANC
Mr Jetrick Seshoka	EFF
Ms Nakedi Sibanda-Kekana	ANC
Mr Jacobus Frederik Smalle	DA

Secretary: Dr Isaac Nkuna (Acting)

CFO: Ms SAS Phatudi

Senior Management: Ms TP Boshomane (Section Manager: Protocol), Dr Nyathela Hlanganani (Section Manager: Research and Evaluation Division), Mr L Makgopa (Acting Section Manager: Hansard and Language Services), Dr Rudzani Makhado (Section Manager: Research and Evaluation Division), Mr MN Makomana (Section Manager: Financial Services), Ms B Malotsha (Legal Services Divisional Manager), Mr Kgabo Masehela (Divisional Manager: Research and Evaluation Division), Mr MA Mashegoana (Human Resource Manager, and Labour Relations Divisional Manager), Ms TJI Masobe (Committee Support Services Divisional Manager), Mr MK Motlapema (Section Manager: Party Liaison), Mr HA Ngobeni (Section Manager: Safety and Security), Mr H Ngonyama (Section Manager: Internal Auditor), Mr J Nkoana (Section Manager: House Proceedings), Dr IS Nkuna (Section Manager: Research and Evaluation Division), Mr T Sebabi (Office Manager: CEO)

Communications Officers: Ms Tsholofelo Ilonam Masobe (Committee Operations and Secretariat Support), Ms Margaret Mokgohloa, Ms Salminah Phaho

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	n/a	11 174	25 409
Non-Current Assets	n/a	33 411	34 139
Total Assets	n/a	44 585	59 548
Current Liabilities	n/a	37 978	41 042
Non-Current Liabilities	n/a	33 858	29 376
Total Liabilities	n/a	71 836	70 418
Total Net Assets	n/a	(27 250)	(10 869)
FINANCIAL PERFORMANCE			
Total Revenue	n/a	346 143	416 831
Exchange Transactions	n/a	2 401	4 076
Non-Exchange Transactions	n/a	343 742	412 755
Total Expenditure	n/a	(362 525)	(414 922)
Employee Costs	n/a	(191 156)	(171 838)
Surplus/(Deficit) for Year	n/a	(16 382)	1 909
CASH FLOW			
Operating Activities	n/a	6 206	(46 830)
Investing Activities	n/a	(5 772)	(11 921)
Cash & Equivalents - Year End	n/a	9 875	22 738
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	n/a	190	n/a
Posts Filled	n/a	189	n/a

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

OFFICE OF THE PREMIER

CONTACT DETAILS

PHYSICAL: Mowaneng Building, 40 Hans van Rensburg Street, Polokwane, 0699
POSTAL: Private Bag X8493, Polokwane, 0700
TEL: 015 287 6000
WEB: www.limpopo.gov.za



LIMPOPO
 PROVINCIAL GOVERNMENT
 REPUBLIC OF SOUTH AFRICA

OFFICE OF THE PREMIER



PREMIER
 MR CS MATHABATHA



DIRECTOR GENERAL
 MR N NCHABELENG

OVERVIEW

The mission of the Limpopo Office of the Premier is to provide innovative and strategic leadership and management for service excellence. The responsibilities of the Office of the Premier are to oversee the administration of provincial legislation and national legislation within the functional areas listed in Schedule 4 or 5 and national legislation outside those listed in Schedule 4 or 5 which have been assigned to the province in terms of Acts of the Provincial Legislature/Parliament; coordinate the preparation and initiation of provincial legislation; coordinate the functions of the provincial administration and its departments; manage performance of the provincial administration, and monitor and evaluate service delivery and governance in the province; develop and oversee the implementation of policy and planning in the province; and strengthen intra and intergovernmental relations, as well as international relations.

OFFICE BEARERS

Premier: Mr Chupu Stanley Mathabatha (ANC)
Director General: Mr Nape Nchabeleng
Chief of Staff: Mr Mogale Nchabeleng
Deputy Directors General: Ms SE Magwaza (Planning, Coordination, Monitoring and Evaluation), Mr AE Managa (Institutional Support Services), Ms NI Manamela (Corporate Management), Ms MD Ramokgopa (Stakeholder Management Coordination)
Senior Management: Ms Rosemary Molapo (Speaker: Legislature), Mr Ramufhi Moses, Mr R Murovhi (Chief Director), Mr MM Ramufhi (Deputy Director), Ms JM Sebesho (Director)
Communications Officers: Mr Willy Mosoma (Spokesperson of the Premier), Mamogo Ntuli (Stakeholder Management and Provincial Communication), Mr Chego Masele Solly (Media Liaison)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	401 999	405 225	439 476
Actual Expenditure	385 562	394 992	426 432
Employee Compensation	291 690	295 027	312 837
Goods and Services	76 969	77 083	105 990
Capital Assets	3 364	3 366	4 377
UIFW EXPENDITURE**	2 837	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	488	498	547
Posts Filled	387	401	432

DEPARTMENT: AGRICULTURE AND RURAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Temo Towers, 67-69 Biccard Street, Polokwane, 0699
POSTAL: Private Bag X9487, Polokwane, 0700
TEL: 015 294 3000
WHATSAPP: 066 470 4264
WEB: www.lard.gov.za
EMAIL: mothotsema@agric.limpopo.gov.za



LIMPOPO
 PROVINCIAL GOVERNMENT
 REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT



MEC
 MR T MOKONE



HOD
 MS RJ MAISELA

OVERVIEW

The vision of the Limpopo Department of Agriculture and Rural Development is a united, prosperous and productive agricultural sector for sustainable rural communities. Its mission is to promote economic growth and food security through sustainable agricultural and entrepreneurship development. The Department's strategic goals are: an enabling service delivery environment; a sustainable agricultural natural resource base; improved agricultural production; safe and tradable animals and animal products; demand-led training and research programmes; a competitive agricultural sector; and a skilled and empowered farming community.

OFFICE BEARERS

MEC: Mr Thabo Mokone (ANC)
Head of Department: Ms Ramatsimele Jacqueline Maisela
CFO: Ms Maria Nkatingi
Chief Directors: Mr L Kola (Sustainable Resource Management), Dr M Labuschagne (Agrigarian Transformation and Sector Development), Mr S Mahlangu (Waterberg District), Ms Mpho Mashamba (Human Resources), Ms M Nkopane (Agriculture Geo-Spatial Information Services), Mr MJ Nowata (Agriculture Development and Farmer Support), Ms Lucy Seabi (Agriculture Regulatory and Technology Development)

Directors: Mr MC Chaamano (MEC Support), Ms TF Hetsiane (Internal Control and Compliance), Ms EM Kekana (Capricorn District), Ms M Lekolwane (Supply Chain and Asset Management), Mr M Mabilo (Mopani District), Mr H Maboja (Sekhukhune District), Dr MK Mabunda (Veterinary Services), Ms R Machabaphala (Anti Corruption and Integrity Management), Mr S Mahlangu (Waterberg District), Mr ST Makhuvele (Deputy Director: HOD Support), Ms MM Makwaana (Agricultural Advisory Services), Mr ML Mariba (Vhembe District), Mr T Maruping (Management Accounting), Mr MK Mashele (Labor Relations), Mr KP Mbedzi (Financial Accounting), Mr JJ Mkhari (Rural Development Coordination), Mr C Mojapelo (Acting: Animal Science), Ms N Molamad

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

(Acting: SCM), Mr CV Ndlozi (Agribusiness Support and Development), Mr Matome Phosa (Acting: Security), Ms H Ramaboea (Animal Production), Mr RR Ramugondo (Research Services), Mr MT Sebei (Performance Monitoring and Evaluation), Mr M Selemela (Natural Resource), Dr Mashigo Sepale (Land Care and Land Use Management), Ms PN Shipalana (Employee Health and Wellness), Mr DE Sibuyi (Engineering and Infrastructure Development), Ms KC Tloubatla (Acting: GITO), Dr KA Tshikolomo (Crop Science)
Senior Management: Mr TS Dali (Parliamentary Officer), Mr M Mashilaone (Principal: Tompi Seleka College), Ms MC Tshisikule (Principal: Madzivhandila College)
Communications Officers: Avhashoni Magada, Mr Obed Makgoale, Mr Reggie Ngcobo (Media Liaison Officer), Mr MS Ramafalo (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 656 269	1 709 478	1 964 619
Actual Expenditure	1 545 884	1 616 467	1 878 206
Employee Compensation	1 020 439	1 080 184	1 136 706
Goods and Services	398 433	414 613	472 033
Capital Assets	83 623	81 780	66 873
UIFW EXPENDITURE**	2 665	82 099	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	3 142	3 249	3 337
Posts Filled	2 108	2 376	2 685

DEPARTMENT: COOPERATIVE GOVERNANCE, HUMAN SETTLEMENTS AND TRADITIONAL AFFAIRS

CONTACT DETAILS

PHYSICAL: Hensa Towers Building, 28 Market Street & 20 Rabe Street, Polokwane, 0700
POSTAL: Private Bag X9485, Polokwane, 0700
TEL: 015 284 5000
WEB: www.coghsta.limpopo.gov.za
EMAIL: service@coghsta.limpopo.gov.za



LIMPOPO
 PROVINCIAL GOVERNMENT
 REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
 COOPERATIVE GOVERNANCE,
 HUMAN SETTLEMENTS & TRADITIONAL AFFAIRS

OVERVIEW

The mission of the Limpopo Department of Cooperative Governance, Human Settlements and Traditional Affairs is to give clients and stakeholders quality services by living up to commitments and investing in their people by continuously improving service delivery to citizens; implementing citizen-driven projects, improving infrastructure conditions and contributing to job creation; demonstrating best practice in people management and leadership; maintaining excellent internal and external communications to continuously improve transparency, visibility and public image; building an appropriate organisational structure to achieve strategic objectives; and maintaining good governance.

The Department's strategic goals are to achieve a public sector capacity that is efficient and worthy of a developmental state; sustainable human settlements and improved quality of household life; and a responsive, accountable, efficient and effective local government system.

OFFICE BEARERS

MEC: Mr Rodgers Basikopo Makamu (ANC)
Head of Department: Dr Modjadji Malahlela
CFO: AV Libago (Acting)
Deputy Directors General: Dr MM Malahlela, Mr M Mokgala (Human Settlements), Mr ME Selomo (Acting: General Corporate Services and Chief Information Officer)
Chief Directors: Ms NP Kgwatalala (GITO), Ms M Matemotsa (Acting: Regulatory and Compliance)
Directors: Ms R Dikotla (Risk and Internal Audit), Mr E Jansen (Acting: Security and Investigation), MS Kgoahla (Corporate Services), AN Mariba (Traditional Affairs), Ms Edith N Mashamaite (Strategic Planning), PM Mohlala (Cooperative Governance), Mr JMO Mphati (Security and Investigation), Mr Thiathu Netshanzhe (Limpopo Provincial House of Traditional Leaders)



MEC
 MR RB MAKAMU



HOD
 DR M MALAHLELA

Senior Management: MS Maluleke (Support – Secretariat), Mr Selomo Motupa (Acting Senior General Manager: Cooperative Services)
Communications Officers: ST Baloyi (Director: Communications), Mr RH Leboho, Hitekani Magwedze, Mr Motupa Selomo (Chief Information Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 450 030	2 211 320	2 777 538
Actual Expenditure	1 888 060	2 109 400	2 655 421
Employee Compensation	969 951	1 003 344	1 024 634
Goods and Services	125 134	156 384	194 661
Capital Assets	14 253	26 704	45 162
UIFW EXPENDITURE**	33 036	403 840	1 190 205
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 315	2 288	2 235
Posts Filled	1 840	1 918	1 962

DEPARTMENT: ECONOMIC DEVELOPMENT, ENVIRONMENT AND TOURISM

CONTACT DETAILS

PHYSICAL: Evridiki Towers, 20 Hans van Rensburg Street, Polokwane, 0700
POSTAL: Private Bag X9484, Polokwane, 0700
TEL: 015 293 8300
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LIMPOPO
 PROVINCIAL GOVERNMENT
 REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
 ECONOMIC DEVELOPMENT, ENVIRONMENT & TOURISM

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The vision of the Limpopo Department of Economic Development, Environment and Tourism is a competitive economy within a sustainable environment. Its mission is to create and facilitate the development of a competitive economy, sustainable environment and tourism growth. The Department's strategic objectives are: administration – provide strategic and administrative support to four departmental programmes; economic research and planning – research and plan targeted interventions developed in identified sectors to inform policy imperatives; integrated economic development services – develop sustainable SMMEs and cooperatives in all sectors; trade and sector development – ensure industrial development, trade and investment promotion; business regulation and governance – ensure a regulated, equitable and socially responsible business environment; environmental trade and protection (environmental quality management) – ensure sustainable environmental management, utilisation and regulation of natural resources; biodiversity and natural resource management – ensure protection and sustainable natural resource management and utilisation in the province; environmental empowerment services – provide environmental empowerment support services; infrastructure management – ensure the planning, development and maintenance of infrastructure in the provincial nature reserves; tourism planning and regulation – create an enabling environment through tourism planning, policy development and regulation; tourism destination development and transformation – contribute towards sustainable tourism destination development, growth and transformation.

OFFICE BEARERS

MEC: Mr Rodgers Monama (ANC)

Head of Department: Mr Matodzi Rathumbu (Acting)

CFO: Ms Raesetja Masekoameng

Deputy Directors General: Mr Matodzi Rathumbu (Economic Development), Ms Keleabetswe Tlouane (Environment and Tourism)

Chief Directors: Ms Lilly Maja (Trade and Sector Development), Mr Elias Mugari (Corporate Services), Mr Mafu Nkosi (Environmental Trade and Protection)

Senior Management: Mr Simon Matome (Director: Communication Services)

Communications Officers: Zaid Kalla, Mr NS Kgopong (Deputy Information Officer), Ms Mboni Mushiana, Ms MF Ramadisha

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 826 265	1 508 648	1 953 910
Actual Expenditure	1 646 723	1 380 851	1 938 523
Employee Compensation	548 230	551 314	581 795
Goods and Services	168 591	189 157	274 312
Capital Assets	12 640	24 933	21 135
UIFW EXPENDITURE**	48	1 146	16 041
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 178	1 176	1 327
Posts Filled	1 177	1 166	1 200

PUBLIC ENTITIES

Limpopo Economic Development Agency (LEDA)

Limpopo Gambling Board

Limpopo Tourism Agency

DEPARTMENT: EDUCATION

CONTACT DETAILS

PHYSICAL: Cnr 113 Biccard & 24 Excelsior Streets, Polokwane, 0700

POSTAL: Private Bag X9489, Polokwane, 0700

TEL: 015 290 9301/7600

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EMAIL: Info@edu.limpopo.gov.za



LIMPOPO
PROVINCIAL GOVERNMENT
REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
EDUCATION

OVERVIEW

The vision of the Limpopo Department of Education is to achieve excellence in provisioning of innovative quality basic education. Their mission is to achieve this by providing quality and innovative education programmes for learners across all grades through excellence, professionalism, innovation and integrity.

The Department's strategic goals are to transform the educational institutions into accessible, functional and quality centres; promote access to education through independent schools; transform the special schools into accessible, functional and quality centres; contribute to the reduction of illiteracy in adult learners to enable them to access further learning and employment opportunities; build a firm foundation for further learning; and provide auxiliary education services.

OFFICE BEARERS

MEC: Ms Mavhungu Lerule-Ramakhanya (ANC)

Head of Department: Ms Onica Dederen

CFO: Ms Yvonne Mathabatha

Deputy Directors General: Mr KM Mashaba (Branch Corporate Management), Mr MT Mhlongo (Acting: Branch Institutional Governance Coordinator and Support), Dr KM Mphahlele (Curriculum Management and Delivery)

Directors: Ms TM Chuene (Communication Services / Departmental Spokesperson), Mr MP Maseema (Office of the MEC), Mr K Nchabeleng (Organisational Risk Management), Dr N Ndebele (Office of the HOD)

Senior Management: Ms Cyliah Modipana (Record Services), ME Sekole (Strategic Planning Management)

Communications Officers: Mr Sam Makondo (MEC's Media Liaison Officer)



MEC
MS M LERULE-
RAMAKHANYA



HOD
MS O DEDEREN

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	35 725 977	33 754 627	32 438 184
Actual Expenditure	35 202 652	32 939 206	31 954 824
Employee Compensation	26 750 777	26 114 717	26 230 681
Goods and Services	3 472 706	2 591 614	2 633 691
Capital Assets	979 382	687 206	611 138
UIFW EXPENDITURE**	1 069 127	484 895	331 473
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	66 660	67 593	66 551
Posts Filled	55 222	55 522	57 344

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT: HEALTH

CONTACT DETAILS

PHYSICAL: 18 College Street, Polokwane, 0700
POSTAL: Private Bag X9302, Polokwane, 0700
TEL: 015 293 6000
WEB: www.ldoh.gov.za



LIMPOPO
 PROVINCIAL GOVERNMENT
 REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
HEALTH

OVERVIEW

The mission of the Limpopo Department of Health is to provide and promote comprehensive, accessible and affordable quality health care services to improve the life expectancy of the people.

The Department's strategic goals are to provide effective corporate governance; provide appropriate human resources management and development; promote a sound financial management practice; implement comprehensive care and accelerate the management of HIV/AIDS, TB, STIs, and other communicable and non-communicable diseases; strengthen district, health and hospital services; improve the quality of health care; improve emergency medical services; develop tertiary services; and improve infrastructure development and maintenance.

OFFICE BEARERS

MEC: Dr Phophi Constance Ramathuba (ANC)
Head of Department: Dr Muthweiwana Dombo (Acting)
Chief of Staff: Ms Nyambeni Matshivha
CFO: Mr Justice Mudau
Deputy Directors General: Dr MA Lekoloana (Acting: Health Care Services), Mr Matome Mawasha (Corporate Services), Dr Ntodeni Ndwamato (Academic Development)
Chief Directors: Mr MS Khosa (Supply Chain Management), Mr TT Makgolane (HRP and OD Efficiency Services), Dr Nkhumeleni Mathobo (Financial and Management Accounting), Dr T Mosidi (Acting: HAST and MCWH&N), Mr PJ Ramawa (Infrastructure and Planning), Mr AP Ravuluvulu (GITO), Ms Mikateko Tlakula (Human Resources Management and Development)
Communications Officers: Mr Derrick Kganyago (Corporate and Internal Communication), Thilivhali Muavha (Media Liaison Officer), Mr Neil Shikhwambana (Director: Communication)



MEC
 DR PC RAMATHUBA



ACTING HOD
 DR M DOMBO

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	23 480 301	22 597 717	20 912 484
Actual Expenditure	22 909 761	22 030 453	20 997 557
Employee Compensation	15 406 490	14 966 409	15 048 829
Goods and Services	6 550 866	5 994 239	5 157 089
Capital Assets	615 291	726 277	483 859
UIFW EXPENDITURE**	9 416	19 915	35 540
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	64 343	64 343	64 342
Posts Filled	29 965	31 495	32 604

DEPARTMENT: PROVINCIAL TREASURY

CONTACT DETAILS

PHYSICAL: Imini Towers, 46 Hans van Rensburg Street, Polokwane
POSTAL: Private Bag X9486, Polokwane, 0700
TEL: 015 298 7000
WEB: www.limtreaury.gov.za
EMAIL: communications@treasury.limpopo.gov.za



LIMPOPO
 PROVINCIAL GOVERNMENT
 REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
PROVINCIAL TREASURY

OVERVIEW

The mission of the Limpopo Department of Provincial Treasury is strengthening good governance and sound public resource management in provincial and local government for sustainable service delivery. The Department's strategic outcomes are: sustainable support services and good governance; departmental unqualified audit outcomes; sustainable fiscal policy for the province by 2025; unqualified audit outcomes of provincial departments, public entities and municipalities; and increased economic participation of youth, women, military veterans and persons with disabilities, and SMMEs.

Provincial Treasury is directly responsible for implementing, managing or overseeing the following legislation and their relevant regulations: Public Finance Management Act (PFMA) of 1999 (as amended by Act 29 of 1999); Municipal Finance Management Act (MFMA) 56 of 2003; Annual Division of Revenue Act; Appropriation Act; Adjustments Appropriation Act; and Preferential Procurement Policy Framework Act.

OFFICE BEARERS

MEC: Mr Seaparo Sekwati (ANC)
Head of Department: Mr GC Pratt
Chief of Staff: Mr TC Twala (Director: Office of the MEC)
CFO: Mr HM Mawela
Deputy Directors General: Ms L Ebrahim (Corporate Management Services), Mr MJ Phukuntsi (Sustainable Resource Management),



MEC
 MR S SEKWATI



HOD
 MR GC PRATT

Ms PA Semanya (Financial Governance), Ms MM Thindisa (Assets, Liabilities and SCM), Mr M Tshitangano (Shared Internal Audit Services)
Senior Management: Ms TJS Sibanda (Director: HOD Support)
Communications Officers: Ms P Mamphiswana (Media Liaison Officer and Spokesperson), Ms RA Oliphant (Director: Communication Services), Ms TM Tshipi (Deputy Director: Marketing and Events Management)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	620 974	684 036	496 841
Actual Expenditure	350 895	419 977	471 176
Employee Compensation	273 807	291 209	303 375
Goods and Services	69 973	114 285	139 473
Capital Assets	2 265	1 466	20 522
UIFW EXPENDITURE**	-	3 186	-

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	535	535	535
Posts Filled	358	391	398

DEPARTMENT: PUBLIC WORKS, ROADS AND INFRASTRUCTURE

CONTACT DETAILS

PHYSICAL: 43 Church Street, Polokwane, 0699

POSTAL: Private Bag X9490, Polokwane, 0700

TEL: 015 284 7000/2

WEB: www.dpw.limpopo.gov.za

EMAIL: newsroom@dpw.limpopo.gov.za



LIMPOPO
PROVINCIAL GOVERNMENT
REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
PUBLIC WORKS, ROADS & INFRASTRUCTURE

OVERVIEW

The vision of the Limpopo Department of Public Works, Roads and Infrastructure is to be a leader in the provision and management of provincial land, buildings and roads infrastructure. Its mission is optimal utilisation of resources in the provision and management of sustainable social and economic infrastructure, including implementation and coordination of the Expanded Public Works Programme (EPWP).

The Department's strategic objectives are to conduct overall leadership, administration and management of the Department, providing an enabling environment for service delivery; provide building construction management, project management and building maintenance services to the provincial government, and overall management of immovable assets and infrastructure delivery; and coordinate the provincial EPWP and create work opportunities for unemployed people of working age.

OFFICE BEARERS

MEC: Ms Nkakareng Rakgaole (ANC)

Head of Department: Mr Dikgole Timothy Seroka

CFO: Ms MOC Mhlabane

Chief Directors: Mr CH Chego (EPWP), Mr H Mabasa (Property and Facility Management), Mr RC Nwedamutswu (Acting: Corporate Services), Mr D Rankwe (Education Infrastructure), Mr SW Sathekge (Acting: Road Infrastructure)

Directors: Ms MS Mahlase (Corporate Services)

Senior Management: Ms V Mhangwane (Chief Engineer: Civil Structural Provincial Departments), Ms EM Monakedi (Project Management), Mr SP Shilowa (EPWP)

Communications Officers: Ms Nikiwe Mokono (Acting Director: Communications and Stakeholder Management), Ms Tendani Munyai (Acting Chief Director: Communication and Stakeholder Management), Mr Witness Tiva (Media Liaison Officer)



MEC
MS N RAKGAOLE

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	4 481 581	3 565 919	3 946 964
Actual Expenditure	4 215 029	2 945 447	3 469 515
Employee Compensation	935 198	997 685	1 069 686
Goods and Services	1 058 735	749 856	869 039
Capital Assets	84 528	91 561	108 965
UIFW EXPENDITURE**	191 611	1 616 640	363 656

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 716	3 046	3 041
Posts Filled	2 155	2 374	2 630

PUBLIC ENTITIES

Roads Agency Limpopo (RAL) SOC Ltd

DEPARTMENT: SOCIAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Olympic Towers, 21 Biccard Street, Polokwane, 0699

POSTAL: Private Bag X9710, Polokwane, 0700

TEL: 015 284 4000

WEB: www.dsd.limpopo.gov.za

EMAIL: info@dsd.limpopo.gov.za



LIMPOPO
PROVINCIAL GOVERNMENT
REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
SOCIAL DEVELOPMENT

OVERVIEW

The mission of the Limpopo Department of Social Development is to ensure the provision of comprehensive social protection services against vulnerability and poverty within the constitutional and legislative framework, and create an enabling environment for sustainable development. The Department further aims to deliver integrated, sustainable and quality services, in partnership with all those committed to building a caring society. The Department has identified and committed itself to addressing the following key priorities: child and youth care; early childhood development; anti-substance abuse; food for all / zero hunger; and the protection and promotion of the rights of older people and people with disabilities.



MEC
MS N NDALANE



HOD
MR D MOHOPO

Refer to p13 for more information on sources, methodology and definitions.

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TABLE OF BOOKMARKS

OFFICE BEARERS

MEC: Ms Nandi Ndalane (ANC)

Head of Department: Mr Desmond Mohopo

CFO: Mr Mathume Matlala

Chief Directors: Ms Gladys Mapheto (Corporate Services), Ms Adelaide Phukubye (Acting: Community Development), Ms Dudu Setlatjile (Social Welfare Services)

Directors: Ms Khensani Mashiane (Director: MEC)

Senior Management: Mr Mathale Mthapo (Deputy Director: Office of the HOD), Mr Phetolo Ramalepe (Director: Risk and Security Management Services), Ms Magdeline Sekwala (HOD Support: Office of the HOD)

Communications Officers: Mr Kanakana Mantshimuli (Communication Services), Ms Adele Van Der Linde (Communications Services)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 314 778	2 287 249	2 182 112
Actual Expenditure	2 235 661	2 200 364	2 155 368
Employee Compensation	1 374 980	1 226 808	1 198 666
Goods and Services	280 971	311 868	314 229
Capital Assets	14 730	40 876	47 846
UIFW EXPENDITURE**	53	331	30
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	3 136	3 149	3 254
Posts Filled	2 990	3 083	3 189

DEPARTMENT: SPORT, ARTS AND CULTURE

CONTACT DETAILS

PHYSICAL: Olympic Towers, 21 Biccard Street, Polokwane, 0700

POSTAL: Private Bag X9549, Polokwane, 0700

TEL: 015 284 4000/6

WEB: www.sac.limpopo.gov.za

EMAIL: hod@sac.limpopo.gov.za



LIMPOPO
PROVINCIAL GOVERNMENT
REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
SPORT, ARTS & CULTURE

OVERVIEW

The mission of the Limpopo Department of Sport, Arts and Culture is to enhance unity in diversity through the provision of sport, arts, culture and heritage services for sustainable development.

The Department's strategic outcome-orientated goals are to develop and implement citizen participation programmes; achieve an unqualified audit report; develop and implement capacity building programmes; promote and develop sustainable arts, culture, museums and heritage, and language services programmes; advance artistic disciplines into viable industries; sustain three existing provincial museums' infrastructure annually; develop and implement literature programmes; develop library and information services infrastructure; provide relevant library material; develop and implement records management services; conserve and preserve archivalia; implement sports and recreation programmes; establish, support and transform institutional structures; implement a 2010 World Cup legacy programme; and develop and nurture sports management skills.



MEC
MS N SIBANDA-KEKANA



HOD
MS MD RAMOKGOPA

Communications Officers: Mr Kola Maila (Director: Communications, IT and Events Management), Ms RG Sigama (Events Management), Ms Adele van der Linde (Communication Services)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	516 717	430 894	530 508
Actual Expenditure	461 654	392 656	470 054
Employee Compensation	200 814	197 861	197 851
Goods and Services	187 716	141 960	210 371
Capital Assets	63 212	38 269	48 786
UIFW EXPENDITURE**	13 524	6 798	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	281	294	504
Posts Filled	268	277	474

DEPARTMENT: TRANSPORT AND COMMUNITY SAFETY

CONTACT DETAILS

PHYSICAL: Phamoko Towers, Cnr Bodenstein & Church Streets, Polokwane

POSTAL: Private Bag X9491, Polokwane, 0700

TEL: 015 295 1000/1044

WEB: www.idot.gov.za



LIMPOPO
PROVINCIAL GOVERNMENT
REPUBLIC OF SOUTH AFRICA

DEPARTMENT OF
TRANSPORT AND COMMUNITY SAFETY

OVERVIEW

The mission of the Limpopo Department of Transport and Community Safety is to provide safe, sustainable and integrated transport infrastructure and services for the promotion of socio-economic development, and to intensify the fight against crime and corruption

through an integrated approach, partnerships and effective oversight in the South African Police Service.

The Department's strategic goals are: an efficient, competitive and responsive economic infrastructure network; a skilled and capable workforce to support an inclusive growth path; to oversee the

Refer to p13 for more information on sources, methodology and definitions.

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TABLE OF BOOKMARKS

effectiveness and efficiency of the police service, including receiving reports on the police service; to promote good relations between the police and the community; vibrant, equitable, sustainable rural communities contributing towards food security for all; and to ensure that all people in South Africa are safe and feel safe.

Note: After the 2019 General Elections the former Department of Community Safety was merged into the former Department of Transport to form the new Department of Transport and Community Safety.



MEC
MS F RADZILANI



HOD
MR S MATJENA

OFFICE BEARERS

MEC: Ms Florence Radzilani (ANC)

Head of Department: Mr Stephen Matjena

CFO: Ms Gofe Mokete

Chief Directors: Ms Elmien Koedyk (Transport Operations), Mr Ngoako Mangena (Corporate Services), Mr Tshiwandalani Allen Matsila (Acting: Transport Regulation), Ms J Mokoena (Transport Operations), Ms Jane Mulaudzi (Transport Regulation), Mr MN Muluvhahothe (Community Safety: Civilian Oversight), Ms MA Nhlane-Mtimkhulu (Provincial Police Oversight), Mr JR Stander (Crime Prevention and Community Safety: Community Police Relations)

Directors: Mr KM Bopape (Complaints Management), Mr Phuti Lanyane (Office of the MEC), Mr Lesiba Ledwaba (Legal Services), Mr Thomas Lekgothoane (Fleet Management), Ms RM Mabusa (Transport Planning and Infrastructure), Mr RN Maenetja (Internal Control and Compliance), Mr Samson Mahada (Public and Freight Transport Projects, and Corporate Services), Mr Paul Mainganye (Public Transport), Mr Karabo Makgabo (Information Technology), Mr MM Malatji (Employee Health and Wellness),

Mr JJN Mangena (Corporate Management Services), Mr Avhafare Maphiri (Management Accounting), Adv T Maphiswana (Strategic Planning, Monitoring and Evaluation), Mr Nkapedi J Masete (Organisational Design and Human Resources Planning), Ms Emmely Masindi (Roads Traffic and Safety), Ms MM Mogashoa (Police Research and Information), Ms MK Mogotsi (Crime Prevention), Ms Ramadimetja Jermina Mokoena (Capricorn District), Ms PN Moloto (Transformation and Service Delivery Improvement), Mr NF Mphahlele (Office of the HOD), Mr Jabulani Mtebule (Human Resource Management and Development), Mr Victor Mufamadi (Safety and Compliance Management), Mr Lucas Munyai (Labour Relations and Legal Services), Mr Percy K Ndlala (Provincial Regulating Entity (PRE) Support Services), Ms Lindiwe Ngwenya (Risk Management and Anti-Fraud), Mr Oupa Ramajane (Facilities and Records Management), Ms NP Ravhambelani (Partnerships), Mr MG Sekatane (Waterberg District), Mr Dikotsi Sekatane (Waterberg District)

Senior Management: Ms Tsakani Helani (Manager: HOD Support - Community Safety), Mr NJ Matakanye (Chairperson: Community Safety Forum - Community Safety)

Communications Officers: Ms Tidimalo Chuene (Head: Communications -DTCS), Mr Mafenya Lediga (Communication Services), Ms Mokondeleli Tshifura (Media Liaison Officer: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	3 060 528	2 870 666	2 353 185
Actual Expenditure	2 288 733	2 143 919	2 246 485
Employee Compensation	1 050 377	1 089 527	1 088 359
Goods and Services	383 287	283 898	342 257
Capital Assets	49 739	34 674	39 851
UIFW EXPENDITURE**	631	6 485	10 600
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 345	2 345	2 345
Posts Filled	2 111	2 218	2 298

PUBLIC ENTITIES

Gateway Airports Authority Limited (GAAL)

GATEWAY AIRPORTS AUTHORITY LIMITED (GAAL)

CONTACT DETAILS

PHYSICAL: N1 North to Makhado, Gateway Drive, Polokwane International Airport

POSTAL: PO Box 1309, Polokwane, 0700

TEL: 015 288 0122

WEB: www.gaal.co.za

EMAIL: polokwane.airport@gaal.co.za



OVERVIEW

Gateway Airports Authority Limited (GAAL) is responsible for managing all airports in the Limpopo Province. It currently manages the Polokwane International Airport.

The Entity's vision is to be a growth driven, self-sustaining and socially responsible enterprise with a global reach that strives for service excellence. Its mission is to use its strategic location as a gateway and provide world-class airport facilities that promote job creation, skills development, trade and tourism within the Limpopo Province.

The Entity's goals are: provision of corporate support services for the organisation; provision of sound financial management systems and procedures; and internationally accepted airport management and operations.

OFFICE BEARERS

Chairperson: Mr Victor Xaba

Deputy Chairperson: Princess Tsakani Nkambule

Board Members: Mr Masingita Baloyi, Mr Kharidza Dzuguda, Mr Justice Luthuli, Chief Livhuvani Matsila, Mr Peter Ndlala, Dr Gladys Nethengwe, Mr Madumetja Teffo

CEO: Mr Paul Moloto (Acting)

CFO: Ms Thembisile Mathabatha

Senior Management: Adv S Ledwaba (Company Secretary),

Mr W Mathonsi (Senior Operations Manager), Mrs M Matli (Senior Human Resource Manager)

Communications Officers: Ms Mmaketti Mangaba

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Adverse	Qualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	19 449	14 293	21 875
Non-Current Assets	237 497	236 150	246 998
Total Assets	256 947	250 443	268 873
Current Liabilities	26 671	27 816	32 266
Non-Current Liabilities	238	156	138
Total Liabilities	26 909	27 972	32 404
Total Net Assets	230 037	222 471	236 469

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	81 147	74 628	110 708
Exchange Transactions	18 106	12 764	33 367
Non-Exchange Transactions	63 041	61 864	77 342
Total Expenditure	(73 580)	(116 560)	(100 718)
Employee Costs	(30 981)	(35 780)	(38 950)
Surplus/(Deficit) for Year	7 567	(41 932)	9 991

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	9 480	5 481	(11 295)
Investing Activities	(4 996)	(129)	(1 544)
Cash & Equivalents - Year End	10 301	5 817	466
UIFW EXPENDITURE**	1 755	12 052	5 072
HUMAN RESOURCES			
Posts Approved	87	n/a	n/a
Posts Filled	67	68	85

LIMPOPO ECONOMIC DEVELOPMENT AGENCY (LEDA)

CONTACT DETAILS

PHYSICAL: Enterprise Development House, Main Road, Lebowa kgomo, 0737

POSTAL: PO Box 760, Lebowa kgomo, 0737

TEL: 015 633 4700

WEB: leda.co.za/Wordpress

EMAIL: info@leda.co.za



ROOTED IN THE FUTURE

OVERVIEW

The mission of the Limpopo Economic Development Agency (LEDA) is to provide an integrated platform for the full implementation of economic development activities leading to accelerated industrialisation in Limpopo, through a focus on stimulating and diversifying the industrial base. Its primary task is to drive policy implementation through high-impact, catalytic growth projects, which will result in inclusive economic development and accelerate and sustain the growth of the provincial economy; so as to create productive and sustainable employment.

The role of the Agency is to provide business intelligence, and research and development towards innovative solutions; conceptualise economic programmes and drivers; identify and package development opportunities and leverage partnerships; support local economic development capabilities; customise support for priority economic sectors and subsectors; coordinate and manage the implementation of strategic infrastructure and economic interventions; and facilitate trade and investment.

OFFICE BEARERS

Deputy Chairperson: Mr CC Nkadameng

Board Members: Mr AC Chikane, Ms N Magadagela, Mr F Magidi (CFO), Ms ML Maja, Mr TR Makhuvha (Group CEO), Mr NB Mokobane (Interim COO), Ms C Mokoma (Group Company Secretary), Adv TM Ncube, Mr MS Ralebipi

CEO: Mr Thakhani Makhuvha (Group CEO)

CFO: Mr Fhumulani Magidi

COO: Mr Ntsewa Mokobane (Interim COO)

Senior Management: Ms B Gwebu (Project Executive: Fetakgomo Tubatse Proposed SEZ), Mr S Kgopong (Executive Manager: Fetakgomo Tubatse Proposed SEZ), Ms N Maponya (Interim Executive Manager: Corporate Services), Ms Maria Masemola (Acting Executive Manager: Enterprise Development and Finance Division), Mr N Mhinga (Head: Agribusiness), Dr Matata Mokoele (Great North Transport), Mrs Cathy Mokoma (Group Company Secretary), Mr Moris Molepo (Head: Land and Property Management), Mr Kabu Nkadameng (Corridor Mining Resource), Dr Shima Nokaneng (Risima), Mr Baldwin Ramasobane (Interim: Limpopo Connexion), Ms Theresa Raophala (Chief Risk Officer), Mr A Shiburi (Head: Trade and Investments)

Communications Officers: Mr Leo Gama (Corporate Communications), Ms Sharon Mathebutla (Marketing Officer), Ms Tsakani Ngema (Marketing Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Financially Unqualified
FINANCIAL POSITION			
	R'000	R'000	R'000
Current Assets	625 919	502 363	727 284
Non-Current Assets	1 700 169	1 685 875	1 778 389
Total Assets	2 330 125	2 192 275	2 505 673
Current Liabilities	762 707	603 796	556 283
Non-Current Liabilities	551 247	659 037	833 966
Total Liabilities	1 313 955	1 262 833	1 390 249
Total Net Assets	1 016 170	929 442	1 115 424
FINANCIAL PERFORMANCE			
Total Revenue	1 325 622	1 110 657	1 508 306
Exchange Transactions	716 020	617 247	1 055 250
Non-Exchange Transactions	609 602	493 410	453 056
Total Expenditure	(1 239 461)	(1 275 718)	(1 637 002)
Employee Costs	(541 181)	(553 648)	(596 314)
Surplus/(Deficit) for Year	86 161	(165 061)	(128 696)
CASH FLOW			
Operating Activities	211 820	135 987	393 396
Investing Activities	(53 075)	(375 007)	(264 130)
Cash & Equivalents - Year End	367 546	228 054	375 479
UIFW EXPENDITURE**	1 770	1 230	17 772
HUMAN RESOURCES			
Posts Approved	657	605	605
Posts Filled	449	430	428

SUBSIDIARIES

Corridor Mining Resources
Great North Transport
Limpopo Connexion
Risima Housing Finance Corporation
Venteco

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

LIMPOPO GAMBLING BOARD

CONTACT DETAILS

PHYSICAL: 8 Hans van Rensburg Street, Polokwane, 0699
POSTAL: Private Bag X9520, Polokwane, 0700
TEL: 015 230 2300
WEB: www.lgb.org.za
EMAIL: ceo@lgb.co.za



OVERVIEW

The vision of the Limpopo Gambling Board is to ensure a credible, viable and regulated gambling industry in the province, which provides exciting leisure opportunities that contribute to economic development. The Board's mission is to promote the gambling industry for the benefit of the people of the province by ensuring compliance with the law, provision of appropriate leisure facilities, and sustainable local economic development.

The Board's objectives are to promote a culture of responsible gambling; ensure the eradication of all forms of illegal gambling; ensure the creation of an organisation capable of recruiting, retaining and continuously developing its workforce, and aiming at enhancing its effectiveness and employee well-being; ensure the availability of real-time information using technology in support of decision-making processes; ensure that the Board has and maintains an appropriate procurement and provisioning system that is fair, equitable, transparent, competitive and cost-effective; ensure that the Board establishes, implements and maintains good principles of corporate governance, accounting practices, and a sound system of internal control; and ensure that the Board plans and utilises limited resources economically, efficiently and effectively.

OFFICE BEARERS

Chairperson: Mr Elijah Tjiane
Deputy Chairperson: Adv Aarone Mahumani
Board Members: Ms Makosha Maditsi, Mr Serobi Maja, Mr Mokgase Gregory Makoko (CEO), Mr NJ Mpjeane, Mr R Mudogwa (Shareholder Representative-LEDET), Mr Chipiyane Nkadameng, Mr Magoro Tema (Treasury Representative)
CEO: Mr Mokgase Gregory Makoko
CFO: Ms Yvonne Mathabatha
Senior Management: Adv Linda Ganess (Senior Manager: Legal Service), M Lavhengwa (Manager: IT), E Makgoba (Manager: Human Resources), C Mdhluhi (Manager: Supply Chain Management)
Communications Officers: Ms Naomi Molepo (Spokesperson)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	33 459	27 487	27 075
Non-Current Assets	2 788	4 138	4 963
Total Assets	36 247	31 626	32 038
Current Liabilities	36 764	35 320	27 546
Non-Current Liabilities	269	250	9 298
Total Liabilities	37 034	35 570	35 482
Total Net Assets	(787)	(3 945)	(4 804)
FINANCIAL PERFORMANCE			
Total Revenue	216 786	152 180	202 804
Exchange Transactions	2 222	2 088	3 448
Non-Exchange Transactions	214 563	150 092	199 357
Total Expenditure	(65 672)	(60 212)	(72 044)
Employee Costs	(41 569)	(38 625)	(39 181)
Surplus/(Deficit) for Year	151 114	91 967	130 761
CASH FLOW			
Operating Activities	6 192	2 269	2 126
Investing Activities	(10)	(558)	(1 333)
Cash & Equivalents - Year End	33 190	27 007	25 296
UIFW EXPENDITURE**	8	-	4
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	73	73	73
Posts Filled	59	56	53

LIMPOPO TOURISM AGENCY

CONTACT DETAILS

PHYSICAL: Southern Gateway Ext 4, N1 Main Road, Polokwane, 0700
POSTAL: PO Box 2814, Polokwane, 0700
TEL: 015 293 3600
WEB: www.golimpopo.com
EMAIL: info@golimpopo.com



OVERVIEW

The mission of the Limpopo Tourism Agency is to position Limpopo as a leading tourism destination in Southern Africa. The Agency's strategic outcomes are: effective and efficient administrative support in the organisation; to provide efficient and effective human resources support services; to provide efficient and effective finance and support services; to initiate product development, tourism investment, strategic partnerships and provide quality hospitality services; and to position Limpopo as a leading tourism destination in Southern Africa.

OFFICE BEARERS

Chairperson: Mr KA Dipela
Deputy Chairperson: Mr CA Chikane
Board Members: PF Mashimbye, Ms MO Moganedi, Kgoshigadi MRM Mothapo, Ms KC Tlouane, Mr RM Tseli
CEO: Mr Moses Ngobeni
CFO: Mr Peter Maila

Senior Management: Mr Bibi Kotsedi (Company Secretary), Ms Modjadji Makoela (Chief Marketing Officer), Mr TP Maleka (Chief Corporate Services Officer), Mr Choene Vincent Masoga (Manager: Risk and Compliance)
Communications Officers: Mr Mike Tauatsoala (Manager: Corporate Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	16 557	20 089	16 208
Non-Current Assets	3 234	3 294	2 553
Total Assets	19 792	23 383	18 761
Current Liabilities	4 082	10 502	5 473
Non-Current Liabilities	1 061	965	1 496
Total Liabilities	5 143	11 467	6 969
Total Net Assets	14 649	11 916	11 791

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	70 080	64 428	95 309
Exchange Transactions	395	340	1 435
Non-Exchange Transactions	69 685	64 087	93 875
Total Expenditure	(66 701)	(57 509)	(88 086)
Employee Costs	(34 404)	(36 081)	(34 625)
Surplus/(Deficit) for Year	3 109	6 866	7 018
CASH FLOW			
Operating Activities	4 580	7 105	(10 945)
Investing Activities	(874)	(1 204)	(243)
Cash & Equivalents - Year End	13 594	15 318	12 016
UIFW EXPENDITURE**	168	522	4 462

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	30	77	77
Posts Filled	19	51	53

ROADS AGENCY LIMPOPO (RAL)

CONTACT DETAILS

PHYSICAL: RAL Towers, 26 Rabe Street, Polokwane, 0700

POSTAL: Private Bag X9554, Polokwane, 0700

TEL: 015 284 4600

WEB: ral.co.za

EMAIL: info@ral.co.za



OVERVIEW

The Roads Agency Limpopo (RAL) SOC Ltd has the main functions of planning, designing, constructing, maintaining and controlling the provincial road network. It owns and manages all the provincial roads, except municipal and national roads.

RAL's mission is to provide a sustainable roads infrastructure network; link the economic growth areas; spearhead the province through innovative leadership; be an enabling, supportive and learning organisation; be excellent and efficient in the culture of service delivery; and remain a dedicated, ethical, responsive and proactive staff.

The Entity's strategic goals are: effective road management; revenue generation; good corporate governance; stakeholder relations; effective organisational systems; and support for the Provincial Employment and Growth Development Strategy.

OFFICE BEARERS

Chairperson: Mr M Ralebipi

Board Members: Mr Gabriel M Maluleke (CEO), Ms MG Mokoka, Ms WNG Moleko, Ms NA Molosi, Mr KB Morota, SR Mushwana, Mr MJ Phukuntsi, Ms TM Ramabulana

CEO: Mr Gabriel M Maluleke

CFO: Mr H Magopa

Senior Management: Ms M Boshielo (Executive Manager: Corporate Services), Mr S Gamakulu (Executive Manager: Monitoring and Evaluation), Ms TC Kekana (Company Secretary), Mr KV Maphutha (Senior Manager: Governance, Risk and Compliance), Mr N Ramaboea (General Manager: Engineering - Operations and Contractor Development), Mr K Tushi (General Manager: Engineering - Planning and Design)

Communications Officers: Dr B Manyathela (Senior Manager: ICT), Ms Mei Vivian (Executive Secretary to the CEO)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	715 955	112 422	150 052
Non-Current Assets	17 820 754	19 571 006	19 465 084
Total Assets	18 536 709	19 683 428	19 615 136
Current Liabilities	806 021	188 032	214 431
Non-Current Liabilities	35 206	59 791	-
Total Liabilities	841 227	247 823	214 431
Total Net Assets	17 695 482	19 435 605	19 362 289
FINANCIAL PERFORMANCE			
Total Revenue	1 270 074	895 756	1 323 841
Exchange Transactions	15 481	3 330	3 463
Non-Exchange Transactions	1 254 593	892 426	1 320 378
Total Expenditure	(3 004 654)	(2 428 344)	(2 319 152)
Employee Costs	(80 936)	(78 341)	(80 149)
Surplus/(Deficit) for Year	(1 734 580)	(1 532 588)	(995 311)
CASH FLOW			
Operating Activities	1 104 637	694 535	1 144 453
Investing Activities	(488 936)	(747 802)	(1 166 725)
Cash & Equivalents - Year End	709 936	94 313	147 580
UIFW EXPENDITURE**	697 408	733 574	1 171 455
HUMAN RESOURCES			
Posts Approved	138	138	138
Posts Filled	82	83	86

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

MPUMALANGA



PROVINCIAL LEGISLATURE

The Mpumalanga Provincial Legislature consists of 30 members, elected by proportional representation. Since the elections on 8 May 2019, the ANC has held a majority of seats in the Legislature.

The parties holding seats are:

AFRICAN NATIONAL CONGRESS	22
ECONOMIC FREEDOM FIGHTERS	4
DEMOCRATIC ALLIANCE	3
FREEDOM FRONT PLUS	1

PREMIER

The head of the Provincial Executive is the Premier, who is elected by the Provincial Legislature from among its members. The current Premier of Mpumalanga is Ms Refilwe Maria Mtshweni-Tsipane.

EXECUTIVE COUNCIL AND DEPARTMENTS

The Premier appoints an Executive Council consisting of members of the Provincial Legislature. The Members of the Executive Council (MECs) are responsible for the various departments of the provincial administration. The current departments and MECs are:

DEPARTMENT	MEC
Agriculture, Rural Development, Land and Environmental Affairs	Ms Busisiwe Paulina Shiba
Co-operative Governance and Traditional Affairs	Mr MJ Msibi
Community Safety, Security and Liaison	Mr Vusie Robert Shongwe
Culture, Sport and Recreation	Ms Thandi Blessing Shongwe
Economic Development and Tourism	Ms Nompumelelelo Hlophe
Education	Mr Bonakele Amos Majuba
Health	Ms Sasekani Manzini
Human Settlements	Mr Speed Katishi Mashilo
Provincial Treasury	Ms Nompumelelelo Hlophe
Public Works, Roads and Transport	Mr Mandla Padney Ndlovu
Social Development	Ms Lindiwe Ntshalintshali

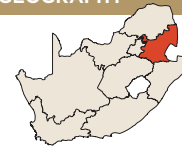
PUBLIC ENTITIES

The Provincial Government has, through its legislative capacity, the power to establish state-owned public entities. The role of these public entities is to further the programmes of the relevant government institutions or departments. As a rule each public entity will report to a responsible official in the Provincial Executive (usually an MEC or the Premier). Current public entities include:

Mpumalanga Economic Growth Agency (MEGA)
Mpumalanga Economic Regulator (MER)
Mpumalanga Regional Training Trust (MRTT)
Mpumalanga Tourism and Parks Agency

KEY STATISTICS

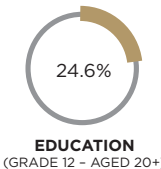
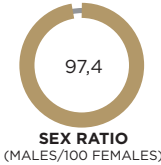
GEOGRAPHY



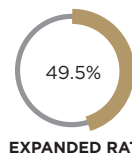
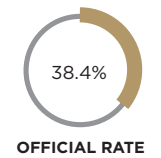
LAND AREA
76 495km²

LAND PERCENTAGE
6.3%

PEOPLE



UNEMPLOYMENT*



HOUSING

HOUSEHOLDS
1 238 861

HOUSEHOLD SIZE
3,8



HOUSEHOLD SERVICES

ACCESS TO PIPED WATER 78.8%

FLUSH/CHEMICAL TOILET 49.0%

CONNECTED TO ELECTRICITY 90.7%

Sources: Community Survey 2016 – Provinces at a glance, published by Stats SA. *Unemployment figures from Quarterly Labour Force Survey, Quarter 3, 2023, published by Stats SA.

PROVINCIAL LEGISLATURE

CONTACT DETAILS

PHYSICAL: Building No.1, Government Boulevard, Legislature & Government Complex, Riverside Park, Extension 2, Mbombela, 1200
POSTAL: Private Bag X11289, Mbombela, 1200
TEL: 0860 77 44 55
WEB: www.mpuleg.gov.za
EMAIL: nosisin@mpuleg.gov.za



OVERVIEW

The Mpumalanga Provincial Legislature was established in 1994 in terms of the Constitution of South Africa. Consequently, it has the constitutional mandate of lawmaking, oversight of the Executive, and facilitation of public involvement and participation. As an elected representative body, it has 30 members who are elected for a five-year period from the political parties that contested a provincial election and won seats, which are allocated in terms of proportional representation. However, as determined in the Constitution, 11 members become Members of the Executive Council (MEC), headed by the Premier. The Speaker is the Executive Authority of the Legislature and the Secretary to the Legislature is the Accounting Officer.

In addition to the constitutional mandate, its vision is to be 'people-centred African world-class legislature' and its mission is 'To hold the Executive and other state organs accountable through intensified oversight, enhanced public involvement and effective lawmaking supported by professional administrative service'.

The Legislature has also adopted strategic outcome-orientated goals and several strategic objectives to ensure that it is able to achieve its vision and mission, and also fulfil its constitutional mandate of lawmaking, oversight, and public participation and involvement. As an important institution in the province, the Mpumalanga Provincial Legislature is the voice of the people and it remains the bedrock of representative democracy.

OFFICE BEARERS

2019 General Election seat allocation: ANC 22, EFF 4, DA 3, VF PLUS 1

Speaker: Ms Makhosazane Christine Masilela (ANC)

Deputy Speaker: Ms Jeaneth Lizzy Thabethe-Mofokeng (ANC)

Members:

Mr Bosman Grobler	DA
Ms Trudie Maria Johanna Grove Morgan	DA
Ms Nompumelelo Evidence Hlope (Chairperson of Committees)	ANC
Ms Mohita Latchminarain	ANC
Mr Khensane Jackie Macie	ANC
Ms Norah Mahlangu	ANC
Mr Bonakele Amos Majuba	ANC
Mr Jackson Malatjie	EFF
Ms Sasekani Janet Manzini	ANC
Mr Gillion Pudumo Mashego	ANC
Mr Speed Katishi Mashilo	ANC
Ms Ntsako Precious Mkhabela	EFF
Mr Prince Vusumuzi Mkhathshwa	ANC
Mr Fana Vincent Mlombo (Chief Whip)	ANC
Mr Mandla Jeffrey Msibi	ANC
Mr Mandla Padney Ndlovu	ANC
Mr Petrus Simon Ngomana	ANC
Ms Lindiwe Leonah Ntshalintshali	ANC
Ms Nomshado Getrude Nyembe	EFF
Mr Michael Collen Sedibe (Leader of the Official Opposition)	EFF
Ms Busisiwe Paulina Shiba	ANC
Ms Cynthia Gabisile Shongwe	ANC
Ms Thandi Blessing Shongwe	ANC
Mr Vusumuzi Robert Shongwe	ANC
Ms Raesetja Jane Sithole	DA
Mr Thulasizwe Simon Thomo	ANC
Mrs Refilwe Mtshweni Tshipane	ANC
Mr Werner Ludolf Weber	VF PLUS



SPEAKER
MS MC MASILELA



DEPUTY SPEAKER
MS JL THABETHE-MOFOKENG

Secretary: Mr Hubert Shabangu

CFO: Mr Mbuso Mpika (Executive Manager: Financial Governance)

Senior Management: Mr Maurice Khoza (Chief of Staff), Mr Thulare William Madileng (Parliamentary Business), Ms Happiness Magagula (Corporate Services), Mr Mbuso Mpika (Financial Governance)

Communications Officers: Mr PM Mbenyane (Senior Manager: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	40 105	37 709	20 198
Non-Current Assets	42 955	46 310	44 977
Total Assets	83 060	84 020	65 175
Current Liabilities	30 810	14 332	14 560
Non-Current Liabilities	21 775	2 322	252
Total Liabilities	52 586	16 654	14 812
Total Net Assets	30 474	67 366	50 363
FINANCIAL PERFORMANCE			
Total Revenue	409 089	384 743	403 380
Exchange Transactions	1 210	1 437	1 142
Non-Exchange Transactions	407 879	383 306	402 237
Total Expenditure	(445 595)	(366 266)	(391 867)
Employee Costs	(254 810)	(213 150)	(208 259)
Surplus/(Deficit) for Year	(36 891)	17 694	11 513
CASH FLOW			
Operating Activities	6 574	25 516	6 392
Investing Activities	(3 500)	(8 671)	(5 673)
Cash & Equivalents - Year End	36 422	33 939	17 805
UIFW EXPENDITURE**	-	1	1 934
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	264	246	246
Posts Filled	211	207	211

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OFFICE OF THE PREMIER

CONTACT DETAILS

PHYSICAL: 7 Government Boulevard, Building 2, Riverside Park, Extension 2, Mbombela, 1200
POSTAL: Private Bag X11291, Mbombela, 1200
TEL: 013 766 0000/2473
WEB: www.mpumalanga.gov.za/otp1
EMAIL: premier@prem.mpu.gov.za



premier
 Office of the Premier
 MPUMALANGA PROVINCE

OVERVIEW

The mission of the Mpumalanga Office of the Premier is to provide strategic leadership through effective coordination of government programmes, integrated planning, monitoring and evaluation, and institutional development.

The Department's strategic goals are: provincial integrated planning; coordinated provincial performance monitoring and evaluation; an improved government communication system; improved security management; and effective coordination of government policies and programmes.



PREMIER
 MS RM MTSHWENI-TSIPANE



DIRECTOR GENERAL
 MR M MAMPURU

OFFICE BEARERS

Premier: Ms Refilwe Maria Mtshweni-Tsipane
Director General: Mr Makhukhu Mampuru
Chief of Staff: Mr Josia Modiga
Deputy Directors General: Dr MPL Mabelane (Institutional Development), Ms Ignatia Mashinini-Nkosi (Policy and Governance), Mr Peter Shube (Macro Policy and Planning)

Senior Management: Mr Bonginkosi Dlalisa (Chief Director: Internal Audit), Mr Peter Jiyane (Chief Director: Strategic Human Resource Services), Mr Mabidi Machaba (Integrity Management Unit), Ms Nancy Mahlalela (Acting Chief Director: Policy Analysis and Research), Mr Cleophas Maunye (Special Advisor), Mr Sibongile Mkani-Mpolweni (Spokesperson), Mr Josia Modiga, Mr Dutoit Nkambule (Deputy Director: Office on the Status of Disabled Persons), Mr Welcome Nkuna (Community Services and Liaison), Ms Mpho Ramochete (Acting Chief Director: Internal Audit), Ms Jermina Reneiloe Marakala (Office Manager: Office of the DG), Adv Lomeus Saayman (Chief Director: Legal Advisory Service), Ms Nandi Shongwe (Director: Special Programmes), Mr Ntando Sibande (Chief Financial Officer), Mr M Venter (Chief State Law Adviser)
Communications Officers: Mr Welcome Khumalo (Parliamentary Liaison Officer), Mr Zibonele Mncwango (Media, Departmental Liaison and Information Systems), Mr George Mthethwa (Chief Director: Communication), Mr Mokope Taiwe (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	354 109	239 550	294 299
Actual Expenditure	352 108	235 461	268 764
Employee Compensation	157 996	144 444	151 862
Goods and Services	93 173	87 894	108 275
Capital Assets	16 237	2 183	4 651
UIFW EXPENDITURE**	9 177	47 057	34 284
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	322	275	246
Posts Filled	225	221	222

DEPARTMENT: AGRICULTURE, RURAL DEVELOPMENT, LAND AND ENVIRONMENTAL AFFAIRS

CONTACT DETAILS

PHYSICAL: 7 Government Boulevard, Building 6, Riverside Park, Mbombela, 1200
POSTAL: Private Bag X11219, Mbombela, 1200
TEL: 013 766 6067/8
WEB: dardlea.mpg.gov.za
EMAIL: infoardla@mpg.gov.za



**agriculture, rural development,
 land & environmental affairs**
 MPUMALANGA PROVINCE
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The vision of the Mpumalanga Department of Agriculture, Rural Development, Land and Environmental Affairs is of vibrant, equitable, integrated and sustainable urban and rural communities with world-class, united and prosperous agricultural, forestry and fisheries sectors, with food security for all.

The Department's mission is to lead and facilitate an integrated, comprehensive and sustainable development and social cohesion by participating and partnering with all sectors of society, through agriculture, rural development and land administration. Its strategic goals are to support the development of a sustainable agrarian reform and the large farming sector; improve access to affordable and diverse food; improve services to support healthy livelihoods; create rural jobs and promote sustainable economic livelihoods; and improve the institutional delivery environment by ensuring that there are credible Integrated Development Plans (IDPs) and skills audit.



MEC
 MS BP SHIBA



HOD
 MR CM CHUNDA

OFFICE BEARERS

MEC: Ms Busisiwe Paulina Shiba (ANC)
Head of Department: Mr CM Chunda
CFO: Mr MA Letswalo

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Chief Directors: Dr M Dagada (District Services), Dr M Kgaphola (Professional Services), Ms MPL Mabelane (Corporate Services), Ms P Ntuli (Environmental Services)
Directors: Mr OB Magagula (Ehlanzeni District), Ms NS Masoka (Nkangala District), Ms KJ Mushwana (Bohlabela District), Mr OG Xaba (Gert Sibande District)
Communications Officers: Mr Bheki Nyathikazi, Ms Zanele Shabangu (Acting Director: Communications Services)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 272 491	1 141 045	1 207 275
Actual Expenditure	1 244 520	1 091 226	1 205 741
Employee Compensation	640 531	618 546	640 114
Goods and Services	423 079	376 797	418 776
Capital Assets	164 838	85 296	136 874
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 917	1 917	1 917
Posts Filled	1 069	1 139	1 184

DEPARTMENT: CO-OPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

CONTACT DETAILS

PHYSICAL: Samora Machel, Riverside Park, Mbombela, 1200
POSTAL: Private Bag X11304, Mbombela, 1200
TEL: 013 766 6087
WEB: cogta.mpg.gov.za



co-operative governance
& traditional affairs

MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Mpumalanga Department of Co-operative Governance and Traditional Affairs is to coordinate, support, monitor and strengthen an integrated cooperative governance system.

The Department's strategic goals are to: provide political strategic management, and administrative guidance and support to all the programmes of the Department; build a clean, effective, efficient, responsive and accountable local government; strengthen partnerships between local government, communities and civil society; ensure that municipalities meet the basic service needs of communities; strengthen the institutions of traditional leadership to fulfil their mandate; and exercise oversight and participate in the legislations of the Provincial Legislature.



HOD
MR S NGUBANE

OFFICE BEARERS

MEC: Mr MJ Msibi (ANC)
Head of Department: Mr S Ngubane
Chief of Staff: Mr Z Mkhwanazi
CFO: Mr N Masondo (Acting)
Chief Directors: Ms RV Jones (Corporate Services), Ms SS Kunene (Local Governance), Mr H Magagula (Traditional Institutional Management), Dr B Ntiwane (Acting: Development and Planning), Ms T Sibiya (House of Traditional Leaders)
Directors: Ms ENS Phathwa (SCM)
Communications Officers: Mr SA Mashabane (Public Liaison Officer), Mr SP Mofokeng (Parliamentary Liaison Officer), Mr George P Mthethwa (Head: Communication), Ms Lefentse Nkosi (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	801 241	550 088	606 014
Actual Expenditure	776 573	549 981	605 432
Employee Compensation	396 488	396 429	409 097
Goods and Services	318 868	125 292	133 920
Capital Assets	40 773	8 744	38 905
UIFW EXPENDITURE**	5 594	2	19
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	814	786	802
Posts Filled	702	744	779

DEPARTMENT: COMMUNITY SAFETY, SECURITY AND LIAISON

CONTACT DETAILS

PHYSICAL: Building 4, 2nd Floor, Government Complex, Riverside Park, Mbombela, 1200
POSTAL: Private Bag X11269, Mbombela, 1200
TEL: 013 766 4062/4615
WEB: www.dcssl.gov.za



community safety,
security & liaison

MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Mpumalanga Department of Community Safety, Security and Liaison is to improve community and road traffic safety through mass mobilisation, oversee the performance of the police, and provide security services.

The Department's strategic goals are: effective investment in resources and systems for the delivery of quality services; improvement of quality of life through eradication of crime; civilian oversight over the South African Police Service; and effective road traffic safety in the province.

OFFICE BEARERS

MEC: Mr Vusie Robert Shongwe (ANC)
Head of Department: Mr Godfrey Sibusiso Ntombela (Acting)



MEC
MR VR SHONGWE



ACTING HOD
MR GS NTOMBELA

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

CFO: Ms Sibulelo Sefala

Directors: Ms Khanyi M Hlabathi (Acting: Traffic Law Enforcement; Head: Traffic Training College), Ms FB Mabuza (Human Resources Management), Mr MC Mhlongo (Acting: Planning and Programme Management), Mr MJ Mtsweni (Monitoring and Evaluation), Mr MG Vuma (Transport Administration and Licensing)

Senior Management: Mr Thami Bafana Dlamini (Office of the MEC), Ms U Ferries (Special Programmes), Mr BP Kubhayi (Ehlanzeni Region), Mr SS Lefifi (Nkangala Region), Mr AJ Mahlangu (Load Control), Mr Shireen Marsh (Office Manager: Office of the HOD), Mr RJ Mokgosi (Traffic Training), Mr J Ngulube (Traffic Inspectorate), Ms NS Nkumbule (Gert Sibande Region), Ms LL Nkosi (Legal Services), Mr SJM Nkuna (General Manager: Traffic Management), Mr MP Theka (Security Services), Ms DV Thwala (Law Administration), Ms DP Usinga (Manager: Special Programme)

Communications Officers: Mr Moeti Mmusi (Senior Manager: Communications; Spokesperson: MEC)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 797 652	2 635 699	1 575 454
Actual Expenditure	1 485 695	1 419 578	1 568 998
Employee Compensation	645 832	610 895	605 052
Goods and Services	821 391	790 971	943 358
Capital Assets	8 815	14 116	17 245
UIFW EXPENDITURE**	624 042	600 985	689 356
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 627	1 732	1 537
Posts Filled	1 523	1 645	1 506

DEPARTMENT: CULTURE, SPORT AND RECREATION

CONTACT DETAILS

PHYSICAL: 1st & 2nd Floor, Ikhamanga, Government Boulevard,

Building 5, Riverside Park, Mbombela

POSTAL: PO Box 1243, Mbombela, 1200

TEL: 013 766 5032/5242

WEB: dcsr.mpg.gov.za



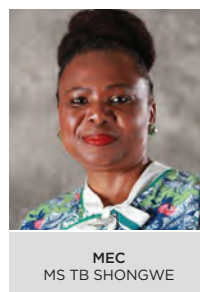
culture, sport & recreation

MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Mpumalanga Department of Culture, Sport and Recreation is to develop, support and promote cultural, sporting and information excellence through participation of stakeholders.

The Department's strategic goals are to improve the quality of life by maintaining healthy minds and bodies through active participation in sport, recreation, arts and culture; acknowledge cultural diversity and promote unity by affirming, conserving and celebrating people's way of life, while striving for moral renewal in our society; create a learning culture to empower people to make informed decisions; support socio-economic development by establishing sport and culture as an economic investment; and ensure effective investment in resources and systems for the delivery of quality service.



MEC
MS TB SHONGWE



HOD
MR GS NTOMBELA

OFFICE BEARERS

MEC: Ms Thandi Blessing Shongwe (ANC)

Head of Department: Mr GS Ntombela

CFO: Mr Mamaro

COO: Dr PM Lubisi (Acting)

Chief Directors: Mr VS Gana (Cultural Affairs), Mr L Mosia (Sport and Recreation and School Sport)

Senior Management: Ms G Berlington (Manager: Risk Management), Mr EB Jambane (Manager: Legal Services), Mr EM Mahlangu (Senior Manager: Strategic Planning), Mr BM Mtsweni (Manager: Nkangala Region), Mr AO Pretorius (Manager: Gert Sibande Region), Mr SJ Singh (Senior Manager: Heritage and Museums), Dr H Skaal (Senior Manager: Sport and Recreation), Mr BC Themba (Senior Manager: HRM)

Communications Officers: Ms Sibongile Nkosi (Director: Communication Services)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	630 567	460 366	486 385
Actual Expenditure	626 968	449 614	483 339
Employee Compensation	205 763	192 812	191 782
Goods and Services	236 911	164 146	227 323
Capital Assets	159 001	62 548	47 783
UIFW EXPENDITURE**	85 765	47 984	15 008
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	656	630	586
Posts Filled	513	502	479

DEPARTMENT: ECONOMIC DEVELOPMENT AND TOURISM

CONTACT DETAILS

PHYSICAL: First Floor, 7 Government Boulevard, Building 4, Riverside Park, Mbombela, 1200

POSTAL: Private Bag X11215, Mbombela, 1200

TEL: 013 766 4004

WEB: www.dedt.mpumalanga.gov.za



economic development & tourism

MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Mpumalanga Department of Economic Development and Tourism is to drive economic growth that creates decent employment and promote sustainable development through partnerships.

The Department's strategic goals are: sustained economic development that increases employment, alleviates poverty and addresses inequality among the citizenry; and flourishing domestic and foreign tourism, and increased inclusivity of all stakeholders in the sector.

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS



MEC
MS N HLOPHE

OFFICE BEARERS

MEC: Ms Nompumelelo Hlophe (ANC)

Head of Department: Mr N Sebitso (Acting)

CFO: Ms Helen Thrush

Chief Directors: Ms B Mabaso (Business Regulation and Governance), Mr JD Mdluli (Tourism), Mr LM Mdluli (Integrated Economic Development Services), Mr JM Mnisi (Trade and Sector Development), Ms W Rambau (Corporate Services), Mr N Sebitso (Economic Planning)

Directors: Mr TN Fakude (Legal Services), Mr MOP Kgaka (Knowledge Management), Mr P Maseko (Regional Director: Ehlanzeni), Mr A Mkhabela (Regional Director: Nkangala), Mr J Ndima (Strategic Planning and Services), Ms TZ Ndlovu (Internal Audit), Mr PD Ndwandwe (Regional Services: Gert Sibande), Mr N Nkonyane

(Economic Policy and Planning), Mrs IN Phiri (Human Resources Management), Ms FI Serakalala (Economic Empowerment), Mr A van Niekerk (Strategic Initiatives), Mr L van Vuuren (Economic Analysis)

Communications Officers: Dr Mohau Ramodibe (Director: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 833 189	1 243 724	1 046 681
Actual Expenditure	1 483 912	1 072 287	1 033 973
Employee Compensation	144 468	140 242	145 214
Goods and Services	55 334	44 856	69 752
Capital Assets	540 371	225 092	128 670
UIFW EXPENDITURE**	10 674	16 285	18 782
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	243	257	254
Posts Filled	206	231	228

PUBLIC ENTITIES

Mpumalanga Economic Growth Agency (MEGA)
Mpumalanga Economic Regulator (MER)
Mpumalanga Tourism and Parks Agency

DEPARTMENT: EDUCATION

CONTACT DETAILS

PHYSICAL: Building 5, Government Boulevard, Riverside Park, Mbombela

POSTAL: Private Bag X11341, Mbombela, 1200

TEL: 013 766 5552/5349/5115 / 0800 203 116

WEB: www.mpumalanga.gov.za/education



education

MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Mpumalanga Department of Education is to commit to work with its stakeholders to promote effective teaching and learning through good governance, capable management and proficient leadership. Its vision is to advance excellence in quality education provision. The Department's values are integrity, consultation, accountability, professionalism and transformation.

Chief Directors: Mr MJ Lushaba (District Management and Coordination), Mrs TMN Maribe (Physical Resource Management)

Communications Officers: Mr Gerald Sambo (Media Liaison Officer), Mr Jasper Zwane

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	23 512 721	22 234 291	22 365 423
Actual Expenditure	23 536 839	22 081 042	22 413 405
Employee Compensation	18 439 469	17 731 360	17 583 930
Goods and Services	2 128 368	1 755 346	2 164 793
Capital Assets	764 049	715 452	1 029 232
UIFW EXPENDITURE**	382 411	402 808	307 041
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	43 950	44 190	43 747
Posts Filled	40 860	41 135	41 275

PUBLIC ENTITIES

Mpumalanga Regional Training Trust (MRTT)



MEC
MR BA MAJUBA



HOD
MRS LH MOYANE

OFFICE BEARERS

MEC: Mr Bonakele Amos Majuba (ANC)

Head of Department: Mrs Lucy Hluhani Moyane

CFO: Ms Mirriam Mapule Mashiteng

DEPARTMENT: HEALTH

CONTACT DETAILS

PHYSICAL: No 7 Government Boulevard, Building 3, Riverside Park, Mbombela, 1200

POSTAL: Private Bag X11285, Mbombela, 1200

TEL: 013 766 3429

WEB: www.mpuhealth.gov.za

EMAIL: health@mpuhealth.gov.za



health

MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The mission of the Mpumalanga Department of Health is to improve the quality of health and well-being of all people in the province by providing a needs-based, people-centred, equitable health care delivery system through an integrated network of health care services, provided by a cadre of dedicated and well-skilled health workers.

The Department's strategic goals are to increase life expectancy; decrease maternal and child mortality; combat HIV/AIDS and decrease the burden of disease from tuberculosis; and strengthen health system effectiveness.



MEC
MS SJ MANZINI



HOD
DR LK NDHLOVU

OFFICE BEARERS

MEC: Ms Sasekani Janet Manzini (ANC)

Head of Department: Dr Lucas Khetani Ndhlovu

CFO: Mr Steven Shabangu (Acting)

Deputy Directors General: Ms S Makwetla (Acting: Health Services Strategic Health Programmes)

Chief Directors: Mr P Letlalo (Nkangala District), Mr Bheki Mdhlovu (Acting: Integrated Health Planning), Ms N Memela (Acting: Primary Health Care), Mr P Mogane (Ehlanzeni District), Ms M Mohale (Hospital Services), Mr EL Mokwane (Infrastructure Development and Technical Services), Mr Jabulani Nkosi (Human Resource Management and Development), Mr SR Shabangu (Financial Management), Ms Nomsa Shabangu (Corporate Services)

Directors: Mr Eland Mbokodo (Internal Audit and Risk Management)

Senior Management: SA Dibakoane (Manager: Thaba Chweu District), ND Ndashe (Manager: Umjindi Sub District), CN Ngwenya (Manager: Mbombela Sub District), FN Shekwa (Manager: Nkomazi Sub District), XT Silindi-Masuku (Acting Manager: Bushbuckridge)

Communications Officers: Mr Dumisani Malamule (Director: Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	16 664 489	16 004 809	14 280 909
Actual Expenditure	16 486 665	15 795 234	14 259 078
Employee Compensation	9 630 205	9 008 687	8 280 537
Goods and Services	5 365 362	5 354 682	4 607 185
Capital Assets	1 250 083	1 305 195	877 006
UIFW EXPENDITURE**	498 740	1 275 870	127 042
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	23 543	24 227	23 235
Posts Filled	22 303	21 599	21 021

DEPARTMENT: HUMAN SETTLEMENTS

CONTACT DETAILS

PHYSICAL: 7 Government Boulevard, Building 6 & 7, Riverside Park, Mbombela, 1200

POSTAL: Private Bag X11328, Mbombela, 1200

TEL: 013 766 6088

WEB: dhs.mpg.gov.za

EMAIL: infodhs@mpg.gov.za



human settlements

MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA



MEC
MR SK MASHILO



HOD
MR K MASANGE

OVERVIEW

The mission of the Mpumalanga Department of Human Settlements is to facilitate the creation of integrated sustainable human settlements.

The Department's strategic goals are the upgrading of accommodation within the informal settlements; improvement of access to basic services; provision of affordable accommodation within the gap market; mobilisation of well-located public land for low income and affordable housing; provision of housing for the establishment of integrated sustainable human settlements; and contribution towards vibrant, equitable and sustainable rural communities.

OFFICE BEARERS

MEC: Mr Speed Katishi Mashilo (ANC)

Head of Department: Mr Kebone Masange

CFO: Mr Sithembiso Nyoka

Chief Directors: Mr AM Mabuza (Security Management), Ms CT Mashego (Corporate Services), Mr TA Mnisi (Rental and Assets / Property Management), Mr Prechard Mpofu (Engineering and Quality Assurance), Mr DS Nkosi (Integrated Human Settlements Planning), Mr EB Nkosi (Risk Management), Mr Uno Okon (Programme and Project Management)

Directors: Mr L Appasamy (Subsidy Administration), Ms TE Dhludhlu (Monitoring and Evaluation), Mr R Ledwaba (Rental Housing Tribunal), Adv PP Mabaso (Legal Services), Mr PK Madihlaba (Office of the MEC), Ms V Manana (Engineering Services and Quality Assurance: Ehlanzeni District), Ms CT Mashego (Human Resource Management and Development), Ms T Matsebula (Community Empowerment and Stakeholder Engagement), Ms Lindiwe Mlambo (Financial Accounting), Mr TA Mnisi (Rental Housing and Properties), Mr RA Mogane (Strategic Planning and Management), Mr R Ntshanana (Acting: Engineering

Services and Quality Assurance: Nkangala District), Mr HM Vilakazi (Management Accounting), Ms B Zuma (Human Settlements Development)

Senior Management: Mr S Brown (Chief Construction Project Manager: Gert Sibande District), Ms L Geleba (Chief Construction Project Manager: Nkangala District), Mr L Khonjelwayo (Deputy Director: Human Settlements Policy and Research), Mr RS Mabuyakhulu (Chief Construction Project Manager: Ehlanzeni District), Ms TZ Ndlovu (Deputy Director: Internal Control and Compliance), Mr TC Selowe (Deputy Director: Land Acquisition and Tenure Services), Ms SS Shabangu (Deputy Director: Special Programmes), Mr OD Singwane (Deputy Director: Information and Communications Technology)

Communications Officers: Mr Freddy Ngobe (Head of Communications), Ms Goodness Sihlangu (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Financially Unqualified

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 624 618	1 562 155	1 957 048
Actual Expenditure	1 562 869	1 541 550	1 895 047
Employee Compensation	225 091	224 319	191 782
Goods and Services	63 693	90 134	227 323
Capital Assets	119 854	91 030	47 783
UIFW EXPENDITURE**	65 809	640 091	997 176

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	494	603	509
Posts Filled	373	379	402

DEPARTMENT: PROVINCIAL TREASURY

CONTACT DETAILS

PHYSICAL: Nokuthula Simelane Building, No.7 Government Boulevard, Riverside Park Extension 2, Mbombela, 1200
POSTAL: Private Bag X11205, Mbombela, 1200
TEL: 013 766 4572
WEB: treasury.mpg.gov.za
EMAIL: treasuryinfo@mpg.gov.za



provincial treasury

MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Mpumalanga Department of Provincial Treasury is to enhance fiscal discipline, accountability and governance in PFMA and MFMA institutions through a capable and professional workforce; intergovernmental collaboration; and sustainable funding, equitable allocation and prudent financial management.

OFFICE BEARERS

MEC: Ms Nompumelele Hlophe (MEC: Finance, Economic Development and Tourism) (ANC)

Head of Department: Ms Gugu Mashiteng

CFO: Mr Mfanufikile Khoza

Senior Management: Adv Vulani Baloyi (Legal Services), Mr A Bellim (Chief Audit Executive), Ms J Bezuidenhout (General Manager: Financial Governance), Mr CT Dlamini (General Manager: Assets and Liabilities), Mr G Milazi (General Manager: Sustainable Resource Management), Mrs C Nkonyane (Corporate Services), Ms T Tetene (Acting: Planning)

Communications Officers: Mr Letshela Jonas (Director: Communication), Mr Kulani Mavunda (Media Liaison Officer), Mr Dennis Nkosi (Production and Publications)



MEC
MS N HLOPHE



HOD
MS G MASHITENG

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Clean Audit	Clean Audit

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	572 761	465 008	354 892
Actual Expenditure	433 705	375 118	354 191
Employee Compensation	190 646	183 035	187 118
Goods and Services	186 448	181 746	138 394
Capital Assets	18 332	836	27 294
UIFW EXPENDITURE**	-	-	-

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	433	433	433
Posts Filled	296	278	277

DEPARTMENT: PUBLIC WORKS, ROADS AND TRANSPORT

CONTACT DETAILS

PHYSICAL: Building 7, Government Boulevard, Riverside Park, Extension 2, Mbombela, 1200
POSTAL: Private Bag X11310, Mbombela, 1200
TEL: 013 766 6696
WEB: dpwrt.mpg.gov.za
EMAIL: communicationdpwrt@mpg.gov.za



public works,
roads & transport

MPUMALANGA PROVINCE
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Mpumalanga Department of Public Works, Roads and Transport is to provide an integrated, reliable and cost-effective transport system that meets the development needs of the province, and to deliver infrastructure that promotes sustainable economic development and job creation.

The Department's strategic outcome-orientated goals are: efficient and effective governance; a balanced and equitable provincial government building infrastructure portfolio; transport infrastructure delivery; transport system management, operation and regulation; and coordination of EPWP III across the province.



HOD
MR MC MOROLO

OFFICE BEARERS

MEC: Mr Mandla Padney Ndlovu (ANC)

Head of Department: Mr Morake Charles Morolo

CFO: Ms Hellen Nonhlanhla Mdaka

Communications Officers: Mr Mxolisi Cyril Dlamini (Deputy Director: Communication Services), Mr Mpho Gabashane (Media Liaison Officer)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	4 886 395	4 627 010	5 458 228
Actual Expenditure	4 794 341	4 583 223	5 410 378
Employee Compensation	1 054 958	1 012 127	1 017 899
Goods and Services	1 583 090	1 336 127	1 893 257
Capital Assets	1 073 114	1 188 735	1 559 996
UIFW EXPENDITURE**	1 023 111	240 912	211 529

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	3 884	3 168	3 198
Posts Filled	2 482	2 552	3 085

DEPARTMENT: SOCIAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: No 7 Government Boulevard, Riverside Government Complex, Indwe Building (Building 3), River Side Park, Mbombela, 1200
POSTAL: Private Bag X11285, Mbombela, 1200
TEL: 013 766 3111
WEB: www.dsdmpu.gov.za
EMAIL: info@dsdmpu.gov.za



Social Development

Department:
Social Development
MPUMALANGA PROVINCE

OVERVIEW

With the vision of a caring, humane and developed society, the mission of the Mpumalanga Department of Social Development is to provide equitable, integrated and quality sustainable social development services to eradicate poverty and protect vulnerable groups in the communities of Mpumalanga.

OFFICE BEARERS

MEC: Ms Lindiwe Ntshali (ANC)

Head of Department: Mr Mxolisi Vincent Mahlalela

CFO: Ms CM Malele

Chief Directors: Ms Z Maseko (Acting: Social Welfare), Mr Junior Bigboy Mbatha (Business Support), Mr P Nonyane (Acting: Community Development), Mr Siphoo Goodwill Ntuli (Acting: Corporate Services)
Directors: Ms SE Botha (Population and Policy Promotion), Mr A Cloete (Acting: Human Resource Development), Ms M Coetzee (Acting District Director: Nkangala), Mr TE Mahlangu (District Director: Ehlanzeni), Mr CM Malele (Management Accounting), Ms Z Maseko (Social Welfare Services), Mr BC Masuko (Acting: Supply Chain Management), Ms GS Mazibuko (Restorative Services), Ms PA Nkosi (District Director: Gert Sibande), Ms MP Nonyane (Sustainable Livelihoods), Ms DS Nyakane (Acting: Strategic Planning, Monitoring and Evaluation), Mr KC Thete (Youth Development)



MEC
MS L NTSHALINTSHALI



HOD
MR MV MAHLALELA

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 859 091	1 762 076	1 646 592
Actual Expenditure	1 800 591	1 712 756	1 627 524
Employee Compensation	822 076	763 068	743 413
Goods and Services	291 311	306 225	242 744
Capital Assets	61 906	63 247	99 556
UIFW EXPENDITURE**	21 993	86 172	44 389

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 106	1 941	2 034
Posts Filled	1 981	1 885	1 935

MPUMALANGA ECONOMIC GROWTH AGENCY (MEGA)

CONTACT DETAILS

PHYSICAL: ABSA Square Building, 20 Paul Kruger Street, Mbombela, 1200
POSTAL: PO Box 5838, Mbombela, 1200
TEL: 013 755 6328
WEB: mega.gov.za
EMAIL: info@mega.gov.za



OVERVIEW

The Mpumalanga Economic Growth Agency (MEGA) Act 1 of 2010, mandates that the entity is established to accomplish the following: to provide funding in respect of property development, approved enterprises, housing loans, and agricultural development, focusing primarily on previously disadvantaged individuals within the province; to focus on project management and development, and to manage immovable property; and to promote foreign trade and investment so as to ensure enterprise and agricultural development that will significantly contribute to economic growth and development within the province, with specific emphasis on black economic empowerment.

The vision of MEGA is to be a capable, credible and resilient institution stimulating the sustainable growth and development of the economy of Mpumalanga to reduce unemployment, poverty and inequality.

The Agency's objectives are fostering the sustainable growth and development of the Mpumalanga economy by attracting investment to the province; facilitating investment in the province; and maximising the development impact of investment in the province.

OFFICE BEARERS

Chairperson: Mr Thabo Motau

Deputy Chairperson: Ms Dina Pule

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Board Members: Ms Nokulunga Lebambo, Mr Jabulani Mahlangu, Mr David Maimela, Mr Melusi Masilela, Ms Nombulelo Mkhumane, Ms Mthoa Mmatsele, Adv P Morgan (Company Secretary), Mr Cyril Pule

CEO: Mr MI Mahlangu

CFO: Mr ZS Macu

Senior Management: Mr S Malomane (Corporate Strategy), Ms FR Masuku (Chief International Auditor), Dr CM Nkambule (GM: Funding Division), Ms T Nobela (GM: Trade and Investment Promotion), Mr E Nyathikazi (GM: Properties and Infrastructure Division), Ms Z Sibanda (Chief Risk Officer)

Communications Officers: Mr MS Mkhabela (GM: Corporate Services Division and Chief Information Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Qualified	Qualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	160 790	131 950	147 533
Non-Current Assets	903 654	951 159	1 006 755
Total Assets	1 064 444	1 083 109	1 154 288
Current Liabilities	325 264	234 398	212 189
Non-Current Liabilities	6 429	6 378	6 363
Total Liabilities	331 692	240 777	218 552
Total Net Assets	732 751	842 332	935 736

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	390 541	368 864	447 162
Exchange Transactions	191 456	204 280	268 186
Non-Exchange Transactions	199 085	164 584	178 976
Total Expenditure	(500 446)	(460 134)	(458 871)
Employee Costs	(126 368)	(123 566)	(119 027)
Surplus/(Deficit) for Year	(109 905)	(91 270)	(11 709)
CASH FLOW			
Operating Activities	8 301	(46 495)	(116 722)
Investing Activities	19 996	41 621	41 968
Cash & Equivalents - Year End	58 333	30 036	34 910
UIFW EXPENDITURE**	33 586	43 794	93 695
HUMAN RESOURCES			
Posts Approved	259	259	259
Posts Filled	114	149	112

MPUMALANGA ECONOMIC REGULATOR (MER)

CONTACT DETAILS

PHYSICAL: 1st Avenue, White River, Mpumalanga, 1240

POSTAL: Private Bag X9908, White River, Mpumalanga, 1240

TEL: 013 750 8000

WEB: mer.org.za/live

EMAIL: ceo@mer.org.za



OVERVIEW

The vision of the Mpumalanga Economic Regulator (MER) is to be at the forefront of effective regulation of the gambling and liquor industries. MER's mission is to ensure the integrity of the gambling and liquor industries through efficient regulation within the Mpumalanga Province of South Africa. The objectives of the Regulator are to regulate the gambling and liquor industries in the province in terms of the relevant legislation, inter alia, to: ensure the suitability of all persons wishing to participate in the gambling and liquor industries within Mpumalanga; to ensure the effective and efficient regulation of gambling and liquor industries in terms of the relevant legislation; ensure that the MER operates in accordance with national, provincial and international gambling and liquor policies and standards; conduct research, with a view to advise Government on the socio-economic impact of gambling and liquor within the province; perform the functions of the MER in accordance with acceptable corporate governance practices; promote responsible gambling, liquor trade and consumption in the Mpumalanga Province through public awareness campaigns; promote transformation and sustainability of the gambling and liquor industries in the province; and provide assurance that complete and accurate levies are paid as prescribed.

Note: The Mpumalanga Gambling Board and the Mpumalanga Liquor Authority officially merged on 16 October 2017 to form the Mpumalanga Economic Regulator. The financial information up to 2016/17 only reflects the figures for the Mpumalanga Gambling Board.

OFFICE BEARERS

Chairperson: Ms G Deiner

Deputy Chairperson: Mr PL Mhlongo

Board Members: Adv V Baloyi, Ms LB Mabaso, Ms NF Mabuza, Ms TE Mawebele, Mr TN Mzoneli, Ms LL Nkosi

CEO: Mr Vusi Mtsweni (Acting CEO and Executive Manager: Compliance)

CFO: Mr Lucas Maseko

Senior Management: Ms Carla Bastos (Executive Manager: Audit), Mr Cedrick Chiloane (Executive Manager: Communications), Mr Nivard Lubisi (Executive Manager: Research and Planning), Mr André Otto (Executive Manager: Licensing)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	68 519	42 967	43 989
Non-Current Assets	30 171	29 481	29 548
Total Assets	98 690	72 448	73 536
Current Liabilities	60 933	38 671	31 479
Non-Current Liabilities	1 062	1 018	1 120
Total Liabilities	61 995	39 689	32 599
Total Net Assets	36 694	32 759	40 937
FINANCIAL PERFORMANCE			
Total Revenue	101 260	85 748	95 538
Exchange Transactions	459	521	1 683
Non-Exchange Transactions	100 801	85 227	93 855
Total Expenditure	(98 314)	(85 594)	(97 173)
Employee Costs	(63 300)	(56 212)	(73 600)
Surplus/(Deficit) for Year	2 946	147	(1 635)
CASH FLOW			
Operating Activities	7 653	(1 965)	86
Investing Activities	(1 734)	(1 769)	(1 428)
Cash & Equivalents - Year End	32 251	25 331	37 389
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES			
Posts Approved	82	84	84
Posts Filled	75	77	78

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

MPUMALANGA REGIONAL TRAINING TRUST (MRTT)

CONTACT DETAILS

PHYSICAL: Suite No.8, Bureau de Paul Route, N4 Office Park, Emalahleni, 1035
POSTAL: Private Bag X7288, Emalahleni, 1035
TEL: 013 656 0875/0857/0931
WEB: www.rtrtrust.co.za
EMAIL: info@rtrtrust.co.za



OVERVIEW

The vision of the Mpumalanga Regional Training Trust (MRTT) is to be recognised as an accredited sustainable skills development agency throughout Southern Africa. Their mission is to provide quality customised training interventions, and practical workplace training, placement and aftercare according to the demands of the market that they serve for job creation and poverty alleviation.

The Entity’s strategic goals are to develop skills in hospitality, tourism, technical, and other demand-driven areas in accordance with national and provincial mandates; improve service delivery through good corporate governance and compliance to relevant legislation; market products and services and establish working relations; and provide workplace training, coaching and mentoring through development and management of production units in accordance with sound business principles.

OFFICE BEARERS

Chairperson: Mr PP Maoko
Deputy Chairperson: Ms L Motshwane
Board Members: Mr Wilson Magwandana (Acting CEO), Mr TR Mokgoshi, Mrs LH Moyane (Head of Department), Mr HH Nkanyane, Mr B Sibanyoni, Mr Blessing Mduduzi Singwane, Mr MI Tibanane
CEO: Mr Wilson Magwandana (Acting)
CFO: Mr Mbuyiseni G Jafta
Senior Management: Mr Bongani Hlatshwayo (Acting General Manager: Hospitality and Tourism Academy), Ms Zanele Khoza (Acting General Manager: Technical Training Operations), Mr Dan Kola (Manager: Quality Assurance), Mr Ernest Mkhabela (Acting GM: Hospitality and Tourism Academy), Ms Kedibone Mohlala (Corporate Secretary and Legal Services Manager), Ms Mmathabo Mokoena (Acting Manager: Academic), Mr Gerald Mokwana (Acting Regional Manager: Training Centres), Ms Portio Mosikare (Supply Chain and Administration), Mr Botha Nkosi (Acting Manager: CRDP), Mr Paul Ramaboya (Manager: Mobile Training), Ms Sarah Sefanyetso (Manager: Rooms Division and Food Beverages), Mr Simphiwe Shungube (Acting General Manager: Corporate Services), Mr Swartbooi Teffo (Manager: Production)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	n/a	56 274	56 880
Non-Current Assets	n/a	105 899	113 750
Total Assets	n/a	162 173	170 630
Current Liabilities	n/a	25 475	10 069
Non-Current Liabilities	n/a	-	-
Total Liabilities	n/a	25 475	10 069
Total Net Assets	n/a	136 699	160 561
FINANCIAL PERFORMANCE			
Total Revenue	n/a	118 225	131 267
Exchange Transactions	n/a	24 096	17 574
Non-Exchange Transactions	n/a	94 129	113 693
Total Expenditure	n/a	(142 087)	(153 299)
Employee Costs	n/a	(66 267)	(74 787)
Surplus/(Deficit) for Year	n/a	(23 862)	(22 031)
CASH FLOW			
Operating Activities	n/a	4 309	(27 207)
Investing Activities	n/a	(696)	(1 798)
Cash & Equivalents - Year End	n/a	54 803	51 190
UIFW EXPENDITURE**	73 711	14 157	2 080

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	n/a	105	105
Posts Filled	n/a	91	91

MPUMALANGA TOURISM AND PARKS AGENCY

CONTACT DETAILS

PHYSICAL: Hall’s Gateway, N4 National Road, Mataffin, Mbombela, 1200
POSTAL: Private Bag X11338, Mbombela, 1200
TEL: 013 759 5300/1
WEB: www.mpumalanga.com
EMAIL: info@mtpa.co.za



OVERVIEW

The mission of the Mpumalanga Tourism and Parks Agency is to grow tourism and manage biodiversity to stimulate sustainable economic growth that is inclusive and creates decent employment.

The objectives of the Agency are to provide for the sustainable management and promotion of tourism and nature conservation in the province, and to ensure the sustainable utilisation of natural resources. The Agency achieves this by: providing for effective management and conservation of biodiversity and ecosystems within the province; developing and ensuring effective management of protected areas; fostering, promoting, and developing and marketing tourism sustainably; and promoting and creating socio-economic growth and

transformation within the tourism and conservation industry, thereby creating economic and employment opportunities for previously disadvantaged individuals and local communities in the province.

OFFICE BEARERS

Chairperson: Mr Victor Mashego
Deputy Chairperson: Ms Salome Sithole
Board Members: Ms Lindiwe Diputla, Dr Eric Khumalo, Mr William Lubisi, Adv Rathalele Masipha, Ms Lungile Mlaba-Dludla, Ms Thenjiwe Nkosi, Ms Noxolo Oyiya, Mr Bethuel Sibanyoni
CEO: Mr Mduduzi Vilakazi

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

CFO: Ms Fikile Ngobeni (Acting)

Senior Management: Ms Nomcebo Kunene (Acting: Executive Manager Biodiversity Conservation), Ms Lindiwe Matibhe (Senior Manager: Internal Audit and Risk Management), Mr Justus Mohlala (Senior Manager: Planning, Monitoring and Evaluation), Mr Ntwanano Mtungwa (Executive Manager: Tourism), Ms Phinda Qutywa (Executive Manager: Commercial Operations), Mr Lucky Zitha (Company Secretary), Mr Joshua Zwane (Acting Executive Manager: Corporate Services)

Communications Officers: Mr Simphiwe Shungube (Senior Manager: Corporate Communications)

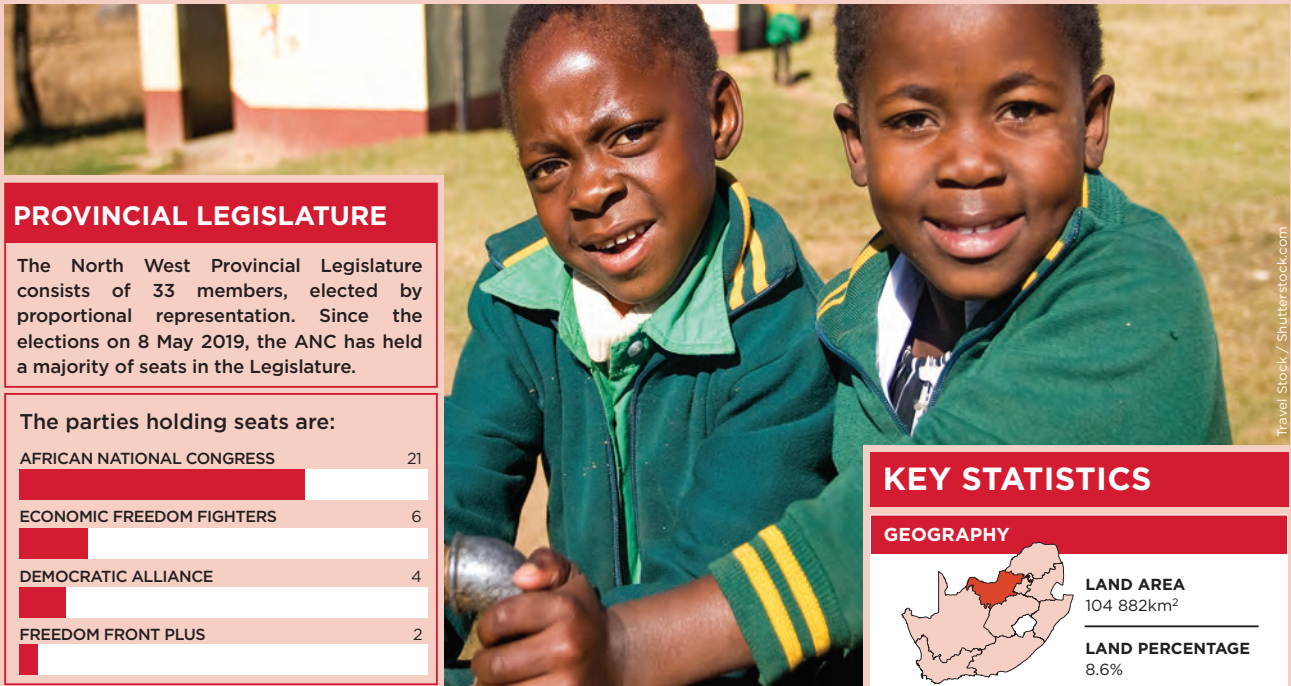
FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	21 946	57 678	78 174
Non-Current Assets	505 776	528 077	618 226
Total Assets	527 721	585 755	696 400
Current Liabilities	41 529	56 873	59 427
Non-Current Liabilities	2 166	3 069	3 688
Total Liabilities	43 695	59 942	63 115
Total Net Assets	484 026	525 813	633 285

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	428 605	382 836	423 475
Exchange Transactions	40 723	24 027	58 591
Non-Exchange Transactions	387 883	358 810	364 884
Total Expenditure	(470 392)	(428 701)	(464 887)
Employee Costs	(312 322)	(299 020)	(300 012)
Surplus/(Deficit) for Year	(41 787)	(45 864)	(41 412)
CASH FLOW			
Operating Activities	(9 870)	(8 973)	10 740
Investing Activities	(6 554)	(3 467)	(7 544)
Cash & Equivalents - Year End	14 369	52 377	68 551
UIFW EXPENDITURE**	624	14 838	17 483
HUMAN RESOURCES			
Posts Approved	1 129	1 129	1 129
Posts Filled	571	599	618

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

NORTH WEST



PROVINCIAL LEGISLATURE

The North West Provincial Legislature consists of 33 members, elected by proportional representation. Since the elections on 8 May 2019, the ANC has held a majority of seats in the Legislature.

The parties holding seats are:

AFRICAN NATIONAL CONGRESS	21
ECONOMIC FREEDOM FIGHTERS	6
DEMOCRATIC ALLIANCE	4
FREEDOM FRONT PLUS	2

PREMIER

The head of the Provincial Executive is the Premier, who is elected by the Provincial Legislature from among its members. The current Premier of the North West is Mr Bushy Maape.

EXECUTIVE COUNCIL AND DEPARTMENTS

The Premier appoints an Executive Council consisting of members of the Provincial Legislature. The Members of the Executive Council (MECs) are responsible for the various departments of the provincial administration. The current departments and MECs are:

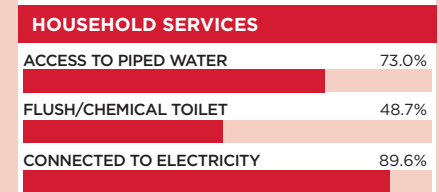
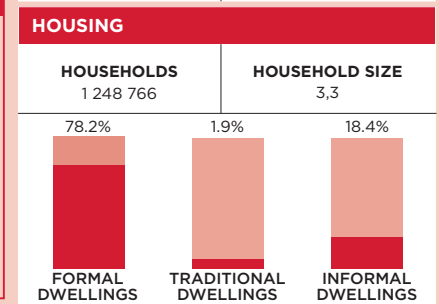
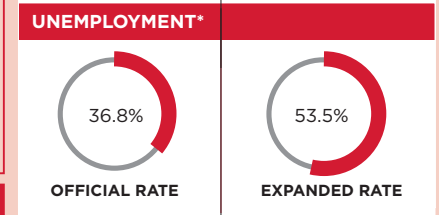
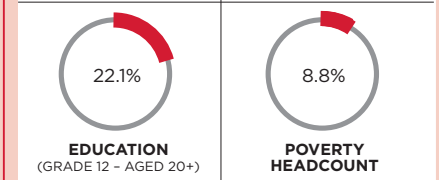
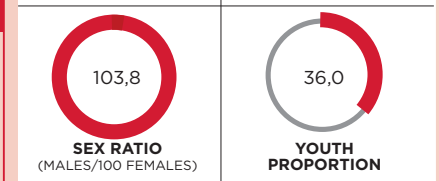
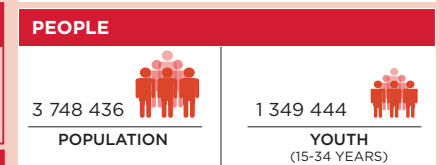
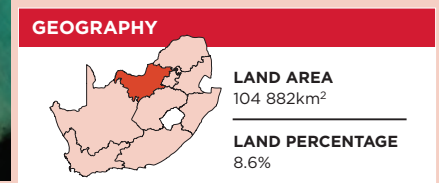
DEPARTMENT	MEC
Agriculture and Rural Development	Ms Desbo Sebontla Francinah Mohono
Arts, Culture, Sports and Recreation	Ms Keneetswe Mosenogi
Community Safety and Transport Management	Mr Jonas Sello Lehari
Cooperative Governance and Traditional Affairs	Mr Nono Maloyi
Economic Development, Environment, Conservation and Tourism	Ms Virginia Tlhapi
Education	Ms Viola Motsumi
Health	Mr Madoda Sambatha
Human Settlements	Mr Nono Maloyi
Provincial Treasury	Ms Motlalepula Ziphora Rosho
Public Works and Roads	Mr Gaoage Oageng Molapisi
Social Development	Ms Boitumelo Theodora Moiloa

PUBLIC ENTITIES

The Provincial Government has, through its legislative capacity, the power to establish state-owned public entities. The role of these public entities is to further the programmes of the relevant government institutions or departments. As a rule each public entity reports to a responsible official in the Provincial Executive (usually an MEC or the Premier). Current public entities include:

Mmabana Arts, Culture and Sport Foundation
North West Development Corporation SOC Ltd (NWDC)
North West Gambling Board
North West Parks and Tourism Board

KEY STATISTICS



Sources: Community Survey 2016 – Provinces at a glance, published by Stats SA. *Unemployment figures from Quarterly Labour Force Survey, Quarter 3, 2023, published by Stats SA.

PROVINCIAL LEGISLATURE

CONTACT DETAILS

PHYSICAL: 2nd Floor, New Parliament Building, Dr James Moroka Drive, Mmabatho, 2735
POSTAL: Private Bag X2018, Mmabatho, 2735
TEL: 018 392 7000/01/03
WEB: nwpl.gov.za
EMAIL: info@nwpl.org.za

OVERVIEW

The vision of the North West Provincial Legislature is to be an activist legislature geared towards political stability through participatory democracy.

Its mission is to initiate and pass transformation-orientated legislation; promote public participation in the legislative and oversight processes; conduct the business of the North West Legislature in an open, transparent and accountable manner; establish and maintain a skilled administration that maximises legislative and oversight efficiency; empower members of the Legislature so as to effectively participate in the business of the Legislature; and ensure an effective interaction, cooperation, coordination and liaison with Parliament, especially the National Council of Provinces (NCOP).

The Legislature's strategic goals are to effectively and efficiently conduct oversight over the executive, so that it is held accountable and delivers on its mandate; enhance the policy and legislative capacity of the Legislature in order to pass transformative legislation; promote good corporate governance; and enhance public awareness and effective participation of the public and stakeholders in the Legislature's activities and business.



SPEAKER
MS SR DANTJIE



DEPUTY SPEAKER
MRS L MIGA

OFFICE BEARERS

2019 General Election seat allocation: ANC 21, EFF 6, DA 4, VF PLUS 2

Speaker: Ms Sussana Rebecca Dantjie (ANC)

Deputy Speaker: Mrs Lina Miga (ANC)

Members:

Mr Keobakile Phanuel Babuile	EFF
Ms Primrose Bogatsu	EFF
Mr Matshidiso Mathews Botswa	EFF
Mr Mmoloki Saviour Cwaile	ANC
Ms Betty Kedisaletse Diale	EFF
Ms Modiegi Rosey Dikolomela	EFF
Mr Vuisile Joba Dliso	ANC
Mr Gavin George Edwards	DA
Mr Mothibedi Gordon Kegakilwe	ANC
Ms Kelebogile Emily Kerileng	EFF
Mr Erns Kleynhans (Chief Whip)	VF PLUS
Mr Jonas Sello Lehari	ANC
Ms Keobiditse Evelyn Bitsa Lenkopane	ANC
Mr Bushy Maape (Premier)	ANC
Mr Nono Maloyi	ANC



Mr Daniel Kabelo Mataboge	ANC
Ms Onica Dipuo Medupe	ANC
Ms Sebonta Francinah Desbo Mohono	ANC
Ms Boitumelo Theodora Moiloa	ANC
Mr Lazarus Mokgosi (Chief Whip of House)	ANC
Mr Gaoage Oageng Molapisi	ANC
Ms Keneetswe Mosenogi	ANC
Ms Viola Motsumi	ANC
Mr Aron Motswana	ANC
Mr De Wet Nel	VF PLUS
Mr Mponeng Winston Rabotapi	DA
Ms Motlalepule Ziphora Roshu	ANC
Mr Madoda Sambatha	ANC
Mr Paul Mosetlha Sebegoe	ANC
Ms Comfort Kgomotso Sikwane	EFF
Mr Bafana Freddy Sonakile	DA
Ms Jacqueline Rachele Theologo	DA
Ms Galebekwe Virginia Tlhapi	ANC
Ms Virginia Tlhapi	ANC
Ms Tinah Priscilla Williams	ANC
Mr Lebogang Emmanuel Xaba	EFF

Secretary: Adv Lutendo Netshitumbu

Communications Officers: Ms Namhla Luhabe

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	226 797	180 317	83 097
Non-Current Assets	403 714	418 472	433 089
Total Assets	630 511	598 789	516 186
Current Liabilities	54 248	56 076	43 292
Non-Current Liabilities	9 680	8 257	7 447
Total Liabilities	63 928	64 333	50 738
Total Net Assets	566 583	534 456	465 448
FINANCIAL PERFORMANCE			
Total Revenue	471 387	455 504	503 641
Exchange Transactions	5 498	3 535	2 500
Non-Exchange Transactions	465 889	451 969	501 141
Total Expenditure	(438 725)	(386 642)	(409 412)
Employee Costs	(231 804)	(225 302)	(208 575)
Surplus/(Deficit) for Year	32 127	68 893	99 066
CASH FLOW			
Operating Activities	48 866	100 774	114 347
Investing Activities	(5 987)	(1 941)	(41 681)
Cash & Equivalents - Year End	215 995	174 027	76 821
UIFW EXPENDITURE**	1 892	5 008	41 161
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	233	233	349
Posts Filled	216	204	213

OFFICE OF THE PREMIER

CONTACT DETAILS

PHYSICAL: Garona Building, South Wing, 3rd Floor, Dr James Moroka Drive, Mmabatho
POSTAL: Private Bag X65, Mmabatho, 2735
TEL: 018 388 3040/4447/2447
WEB: www.nwpg.gov.za
EMAIL: Bmohlakoana@nwpg.gov.za



Office of the Premier

Department:
Office of the Premier
 North West Provincial Government
 Republic of South Africa

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The mission of the North West Office of the Premier is to facilitate integrated governance, planning and accelerate service delivery that is people-centred for improved economic growth in the North West province.

The Office is committed to, amongst others, the following priorities: coordination of anti-corruption programmes and forensic investigations; establishment of an appropriately skilled, sufficiently motivated and healthy human resource base, and provision of effective and efficient strategic leadership within the province in the discipline of human resource management; generation and management of knowledge for a sustainable policy, planning and programme impact; monitoring of compliance to National ICT Frameworks (COBIT, ITIL and Provincial Information Society and Development Plan); protection of human rights and promotion of equal access to opportunities and assets for designated groups; provision of integrated and coordinated secretarial and administration support to governance structures within the cluster system; provision of provincial legal services; quality service delivery through cooperative governance and knowledge management; coordination and management of administrative and political support to the Premier; and provision of strategic leadership on communication in the province.

OFFICE BEARERS

Premier: Mr Bushy Maape (ANC)

Director General: Mosweu Paul Mogotlhe

Chief of Staff: Mr Kelepile Thaganyane

Senior Management: Mr Ohentse Bogatsu (Director: Corporate Communications), Ms Tabea Mooketsi (Chief Financial Officer), Mr Brian Setswambung (Chief Director: Communications)

Communications Officers: Ms Bonolo Mohlakoana (Director: Media Relations), Mr Sello Tatoi (Spokesperson to the Premier)



PREMIER
MR B MAAPE



DIRECTOR GENERAL
MP MOGOTLHE

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	451 570	459 767	641 854
Actual Expenditure	374 882	415 992	464 311
Employee Compensation	248 569	247 542	341 780
Goods and Services	104 533	106 639	98 756
Capital Assets	2 619	40 971	4 004
UIFW EXPENDITURE**	38 627	61 771	88 256
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	533	533	835
Posts Filled	399	409	712

DEPARTMENT: AGRICULTURE AND RURAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Agricentre Building, Cnr Dr James Moroka Drive & Stadium Road, Mmabatho

POSTAL: Private Bag X2039, Mmabatho, 2735

TEL: 018 389 5111 / 5056 / 5688

WEB: dard.nwpg.gov.za



Agriculture & Rural Development

Department:
Agriculture and Rural Development
North West Provincial Government
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the North West Department of Agriculture and Rural Development is to work with partners to provide sustainable agricultural and rural development.

The Department's strategic objectives are to review and develop legislative and policy instruments; develop and implement capacity building programmes; develop and implement service delivery programme plans; improve extension and advisory services; ensure implementation of legislative/policy instruments; conduct appropriate research and technology transfer; establish service delivery partnerships; ensure business management and leadership; and implement resource management policies.

Note: After the 2019 General Elections the former Department of Rural, Environment and Agricultural Development is being reorganised into the Department of Agriculture and Rural Development.

OFFICE BEARERS

The North West Department of Agriculture and Rural Development is currently under section 100 (1) (a) national administration.

MEC: Ms Desbo Sebonta Francinah Mohono (ANC)

Head of Department: Mr Thupi Zacharia Mokhatla

Chief Directors: Ms Olivia Bodigelo-Nyezi (Corporate Services), Ms Lebo Diale (Environmental Services), Mr Malakia Matlhabe (Acting: Rural Development), Mr Thebe Mothusi (Farmer Support and Development), Ms Bothoboile Pule (Agricultural Support Services)

Communications Officers: Ms Emalda Setlako



MEC
MS DSF MOHONO



HOD
MR TZ MOKHATLA

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 209 422	1 032 089	1 156 651
Actual Expenditure	1 013 320	850 890	939 714
Employee Compensation	602 656	551 658	559 202
Goods and Services	379 684	287 508	359 544
Capital Assets	20 249	9 159	100 268
UIFW EXPENDITURE**	268 134	51 833	223 725
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 674	1 672	1 963
Posts Filled	1 279	1 338	1 260

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

DEPARTMENT: ARTS, CULTURE, SPORTS AND RECREATION

CONTACT DETAILS

PHYSICAL: House No 1, Lowe Complex, Modiri Molema Road, Mmabatho
POSTAL: Private Bag X2005, Mmabatho, 2735
TEL: 018 388 2753/2906
WEB: acsr.nwpg.gov.za
EMAIL: sruthoane@nwpg.gov.za



acsr

Department:
Arts, Culture, Sports and Recreation
 North West Provincial Government
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the North West Department of Arts, Culture, Sports and Recreation is to create, promote and develop arts, culture and sports for community betterment and enrichment, maximising access, development and excellence at all levels of participation.

The Department's strategic goals are to accelerate transformation and inclusivity in arts, culture, sports, library and archive programmes; empower communities with sustainable arts, culture and sports programmes, library and archive programmes; create, promote and develop sustainable arts, culture, sports, library and archive programmes; reengineer arts, culture and heritage programmes into business enhancement activities; provide and develop sustainable infrastructure, research for arts, culture, sports, library and archive services accessible to all communities; provide effective communication and marketing services of all arts, culture and sports programmes; provide effective and efficient policy, legal services, monitoring and evaluation functions to the Department; provide effective and efficient financial management and administration services to the Department and relevant stakeholders; and provide strategic human capital management support and advisory functions to the Department.

Note: After the 2019 General Elections the former Department of Culture, Arts and Traditional Affairs is being reorganised into the Department of Arts, Culture, Sports and Recreation.

OFFICE BEARERS

MEC: Ms Keneetswe Mosenogi (ANC)
Head of Department: Mr I Mogorosi
CFO: Dr Victor Solomon Mogajane (Acting)
Chief Directors: Mr Thabo Mabe (Arts, Culture, Libraries and Archives), Mr Victor Mogajane (Sport and Recreation), Mr Simon Ruthoane (Traditional Affairs)
Directors: Mr OL Baikgaki (Traditional House), Ms Mapule Moleel (Financial Accounting), Mr Budas Mosimane (Strategic Management), Ms Carol Motjuwadi (Dr Kenneth Kaunda District Office), Mr Thapelo Mpuisang (Human Resource Management), Mr Packet Seaketso (Traditional Leadership Support), Mr Alex Sekati (Sports and Recreation), Ms Kgomotso Sekhabi (Arts and Culture), Ms Tinyiko



MEC
 MS K MOSENOGI

Sempe (Libraries, Information and Archives Services), Mr Moses Tumane (Ngaka Modiri Molema District Office), Mr Gopolang Valtyn (Dr Ruth Segomotsi Mompoti District Office)

Senior Management: Mr Hendrick Metsileng (Manager: Office of the MEC), Mr Kelebhone Motladile (Manager: Office of the HOD)

Communications Officers: Mr Daddy Sebolecwe (Director: Communications and Marketing)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	695 416	657 197	801 179
Actual Expenditure	655 851	599 700	679 772
Employee Compensation	267 690	265 172	266 087
Goods and Services	167 665	126 861	183 338
Capital Assets	22 739	30 752	5 232
UIFW EXPENDITURE**	39 454	46 686	71 957
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	855	856	901
Posts Filled	659	617	696

PUBLIC ENTITIES

Mmabana Arts, Culture and Sport Foundation

DEPARTMENT: COMMUNITY SAFETY AND TRANSPORT MANAGEMENT

CONTACT DETAILS

PHYSICAL: Tirelo Building, Albert Lithuli Drive, Mahikeng, 2745
POSTAL: Private Bag X19, Mmabatho, 2735
TEL: 018 200 8401/2 / 080 020 4992
WEB: www.nwpg.gov.za/Community_Safety_and_Transport_Management/new/index.html
EMAIL: nwcommsafety@nwpg.gov.za



dcstm

Department:
Community Safety and Transport Management
 North West Provincial Government
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the North West Department of Community Safety and Transport Management is to provide effective coordination of crime prevention initiatives, provincial police oversight, traffic management and road safety towards a more secure environment.

OFFICE BEARERS

The North West Department of Community Safety and Transport Management is currently under section 100 (1) (b) national administration.
MEC: Mr Jonas Sello Lehari (ANC)
Head of Department: Dr Hans Kekana
Chief of Staff: Mr Oshebeng Keonyaditse (Spokesperson: MEC)
CFO: Ms Kutlwano Phatudi



MEC
 MR JS LEHARI

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Chief Directors: Ms Mmaserame Dayel (Transport Operations), Dr Ntlhopeng Dikobe (Corporate Services), Ms Mpho Maleme (Provincial Civilian Secretariat for Police Services), Mr Molefi Morule (Transport Regulations)

Directors: Mr Olebogeng Baikgaki (Transport Planning), Ms Boitumelo Bopalamo (Acting: Operator License and Permits), Ms Thobeka Leteane (Acting: Human Resources Management), Ms Dikeledi Letsapa (Monitoring and Oversight), Mr Sipho Maduma (Supply Chain Management), Mr Seatlholo Matlhako (Information Communication Technology), Mr Suebel Mmono (Transport Administration and Licensing), Ms Leagiso Mocumi (Budget), Ms Mokopi Mogale (Financial Management), Mr Patrick Mohono (Public Transport Services), Mr Moeti Moiloa (Strategic Planning, Monitoring and Evaluation), Mr Segopotso Molotsi (Acting: Transport Safety and Compliance), Mr Peter Mosiane (Government Motor Fleet), Ms Maria Mothibedi (Risk Management and Internal Control), Mr Leagiso Motshumi (Financial Administration), Mr Paul Namate (Legal Services), Ms Florence Nchoe (Crime Prevention Partnerships), Mr Thabo Sematle (Communication Services), Mr Paul Stone (Road Traffic Management), Ms Motshabi Tshukudu (Road Safety Management)

Communications Officers: Mr Oshebeng Alpheus Koonyaditse (Media Liaison Officer), Ms Yvonne Maqoboza (Acting Director: Communication), Ms Bogadi Mogoerane (HOD Office), Ms Boitshoko Moremi (Departmental Spokesperson), Ms Anneline Phefo (MEC's Office)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 165 015	2 071 336	2 385 107
Actual Expenditure	2 144 972	2 029 629	2 206 415
Employee Compensation	661 636	647 910	626 192
Goods and Services	736 962	660 330	887 734
Capital Assets	44 572	16 715	243 004
UIFW EXPENDITURE**	81 444	75 257	1 295 943
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 928	3 569	1 661
Posts Filled	1 411	1 463	1 429

DEPARTMENT: COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS

CONTACT DETAILS

PHYSICAL: 3366 Bessemmer Street, Telkom Building, Industrial Site, Mafikeng, 2735

POSTAL: Private Bag X 2145, Mmabatho, 2735

TEL: 018 388 4824 / 4825 / 4494 / 2892

WEB: cogta.nwpg.gov.za



cogta

Department:
Cooperative Governance and
Traditional Affairs
North West Provincial Government
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the North West Department of Cooperative Governance and Traditional Affairs is to effectively support, monitor and promote developmental local government and viable institutions of Traditional Affairs.

The Department's strategic goals are: to provide compliant corporate support services; to enable and support financial management in the Department; to enable improved governance and administration in municipalities; integrated and sustainable infrastructure developed for the betterment of the lives of the people of Bokone Bophirima province, and to provide strategic support to the institutions of traditional leaders.

Note: From 2019/20 the Department of Cooperative Governance, Human Settlements and Traditional Affairs has been reorganised into the Department of Cooperative Governance and Traditional Affairs and the Department of Human Settlements.

OFFICE BEARERS

The North West Department of Cooperative Governance, Human Settlements and Traditional Affairs is currently under section 100 (1) (a) national administration.

MEC: Mr Nono Maloyi (MEC: Cooperative Governance, Human Settlements and Traditional Affairs) (ANC)

Head of Department: Dr Mokotedi Simon Bole

CFO: Mr P Legoale

Chief Directors: Mr Vusi Bidi (Acting: Housing Development), Ms Mamorena Lehoko (Corporate Services), Mr JK Mashigo (Local Governance), Mr Tshupo Phetlhu (Housing Needs, Research, Planning and Technical Services), Mr S Ramagaga (Development and Planning), Mr S Ruthoane (Traditional Affairs)

Directors: Mr L Baikgaki (Houses of Traditional Leaders), Ms H du Plessis (Housing Policy and Research), Ms F Hagan (ICT and Records Management), Ms M Jaards (Bojanala District), Mr M Keboneilwe (Acting: Ngaka Modiri Molema District), Mr Thabo Lerefolo (Legal Services), Ms Nonhlahla Lethwane (Anthropological Services and Research), Ms K Maruping (Housing Subsidy Administrator), Mr M Mashabane (Planning and Technical Services), Mr C Mbombi (Supply Chain Management), Ms D Moagi (Housing Tribunal and Advisory Panel), Ms R Mohlabati (Risk Management), Mr P Moipolai (Municipal Administration), Ms B Mokaedi (Finance), Mr G Mokoena (MPRES), Mr M Monageng (Integrated Municipal Infrastructure),



MEC
MR N MALOYI



HOD
DR MS BOLE

Mr G Mothusi (Acting: Ruth Segomotso Mompoti District), Mr KW Ngazire (Acting: Subsidy Administration and Claims), Mr M Oagile (Municipal Development Planning), Mr M Radebe (Strategic Planning, Monitoring and Evaluation), Mr M Rikhotso (Provincial Disaster Management Centre), Mr L Seaketso (Traditional Leadership Support), Mr Frank Sepeng (HRM and Development)

Senior Management: Ms Bridget Mantlhasi (PA: Head of Department), Ms Marcia Maseka (Office Manager: HOD)

Communications Officers: Mr Tumelo Maruping, Mr Chris Motshabi (Media Liaison Officer), Ms Dinelo Thapelo (Director: Communication Services)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	690 070	623 654	557 337
Actual Expenditure	661 807	615 847	523 206
Employee Compensation	325 144	322 023	260 096
Goods and Services	45 688	45 654	132 439
Capital Assets	27 677	21 154	9 985
UIFW EXPENDITURE**	465	1 487	549 881
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 002	1 261	763
Posts Filled	686	715	484

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

DEPARTMENT: ECONOMIC DEVELOPMENT, ENVIRONMENT, CONSERVATION AND TOURISM

CONTACT DETAILS

PHYSICAL: NWDC Building, 1st Floor, Cnr Provident Street & University Drive, Mmabatho
POSTAL: Private Bag X15, Mmabatho, 2735
TEL: 018 388 5870
WEB: dedect.nwpg.gov.za



dedect

Department:
Economic Development, Environment, Conservation and Tourism
 North West Provincial Government
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The vision of the North West Department of Economic Development, Environment, Conservation and Tourism (dedect) is to be a growing economy wherein enterprises thrive.

Its mission is to lead, coordinate, support, implement and champion inclusive economic growth for the people of the North West Province through economic planning and development, enterprise development, and effective regulatory services.

The Department's values, derived from the Constitution, underpin the activities of the 'dedect' through: acting in a fair manner when executing its responsibilities; treating all clients and employees equitably in all respects; remaining accessible to its stakeholders and role players in the course of executing its responsibilities; undertaking to be transparent in the conduct of its core business; being accountable for its business actions and decisions; participating fully in all areas of its responsibility to satisfy the needs of the clients and stakeholders; and exercising good governance at all times.

Note: After the 2019 General Election the former North West Department of Tourism was disestablished and incorporated into the new Department of Economic Development, Environment, Conservation and Tourism.

Growth, Development and Transformation), Mr Moeketsi Senqhi (Corporate Services), Ms Onnica Sithole (Business Regulations), Mr Frank Tlhomelang (Integrated Economic Development Service (IEDS))

Directors: Ms Tharina Boshoff (Environmental Policy, Planning and Coordination), Mr Jonathon Denga (Biodiversity Management), Mr Gabriel Dichabe (Tourist Guiding and Regulatory Services), Mr Kealeboga Digoamaje (Human Resources Management), Mr Oduetse Diutlwileng (Financial Management), Mr Basil Jonkers (Tourism Planning and Sector Performance), Ms Portia Krisjan (Environmental Quality Management), Mr Edwin Letsogo (Consumer Affairs), Mr Sylvester Mfuloane (Environmental Empowerment Services), Ms Happy Mokone (Enterprise Development), Mr Wellington Molokele (Supply Chain Management), Mr Tlhopane Nthatsi (Tourism Growth and Development), Mr Jabulane Radebe (Strategic Planning, Monitoring and Evaluation), Ms Lerato Sechogo (Research and Policy Development), Mr Matabane Seretse (MEC Support), Ms Khumo Taoana (Liquor Regulations), Ms Mercy Tumane (Policy and Planning)

Communications Officers: Ms Dineo Lolokwane (Director: Corporate Communication and IT)



MEC
MS V TLHAPI



HOD
MR L TSHIKOVHI

OFFICE BEARERS

The North West Department of Economic Development, Environment, Conservation and Tourism is currently under section 100 (1) (a) national administration.

MEC: Ms Virginia Tlhapu (ANC)

Head of Department: Mr Lufuno Tshikovhi

CFO: Ms Constance Molosiwa

Chief Directors: Ms Lebogang Diale (Environmental Services), Mr Ishmael Kgokong (Tourism Planning), Ms Sarah Manone (Tourism

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	892 302	893 249	956 369
Actual Expenditure	873 917	865 799	905 356
Employee Compensation	253 128	270 437	265 040
Goods and Services	145 145	107 521	137 774
Capital Assets	23 271	34 409	2 595
UIFW EXPENDITURE**	19 290	14 820	85 772
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	653	637	770
Posts Filled	450	504	530

PUBLIC ENTITIES

North West Development Corporation SOC Ltd (NWDC)
 North West Gambling Board
 North West Parks and Tourism Board

DEPARTMENT: EDUCATION

CONTACT DETAILS

PHYSICAL: 2nd Floor, Garona Building, Dr James Moroka Drive, Mmabatho
POSTAL: Private Bag X2044, Mmabatho, 2735
TEL: 018 388 2970
WEB: desd.nwpg.gov.za
EMAIL: ssemaswe@nwpg.gov.za



education

Lefapha la Thuto la Bokone Bophirima
 Noord-Wes Departement van Onderwys
 North West Department of Education
 NORTH WEST PROVINCE

OVERVIEW

The mission of the North West Department of Education is to provide quality basic education for higher learner achievement through educator excellence and support services.

The Department's strategic goals are: effective and efficient governance and management systems; quality curriculum implementation and school support programmes; expanded inclusive education; registered and monitored independent schools; strengthened special

schools in accordance with relevant policy; improved provision of vocational and occupational education and training; and expanded adult literacy and training.

Note: After the 2019 General Elections the former Department of Education and Sport Development is being reorganised into the Department of Education.

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS



MEC
MS V MOTSUMI



HOD
DR SH MVULA

OFFICE BEARERS

The North West Department of Education is currently under section 100 (1) (b) national administration.

MEC: Ms Viola Motsumi (ANC)

Head of Department: Dr SH Mvula

Chief of Staff: Mr MR Masike

CFO: Mr GR Molema

Chief Directors: Dr VS Mogajane (Sport Development)

Directors: Mr Thabo Pharavatho (Office of the HOD)

Communications Officers: Mr Gershwin Chuenyane (Director: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	19 305 040	17 688 797	17 092 809
Actual Expenditure	19 119 017	17 481 340	16 953 417
Employee Compensation	14 487 922	13 809 788	13 443 554
Goods and Services	1 777 074	1 346 204	1 305 898
Capital Assets	937 429	434 426	477 379
UIFW EXPENDITURE**	83 429	73 664	141 698
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	36 891	36 574	35 310
Posts Filled	31 695	30 563	30 837

DEPARTMENT: HEALTH

CONTACT DETAILS

PHYSICAL: Cnr 1st Street & Sekame Road, Mahikeng, 2745

POSTAL: Private Bag X2068, Mmabatho, 2735

TEL: 018 391 4000/1

WEB: health.nwpg.gov.za



health

Department of
Health
North West Province
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the North West Department of Health is to render accessible, equitable and integrated quality health services.

OFFICE BEARERS

The North West Department of Health is currently under section 100 (1) (b) national administration.

MEC: Mr Madoda Sambatha (ANC)

Administrator: Ms Jeanette Hunter

Head of Department: Mr Obakeng Eden Mongale

CFO: Ms Bertha Maleka

Deputy Directors General: Kgosi KK Mothlabane (Health Services)

Chief Directors: Ms EM Tlhogane (Corporate Services)

Directors: Mr TM Mmako (Legal Services), Mr LR Mtsabe (Security and Records), Mr JM Seitsho (HOD Support)

Senior Management: Khuthala Tshangela (Support: MEC)

Communications Officers: Mr Tebogo Lekgethwane (Department Spokesperson)



MEC
MR M SAMBATHA



HOD
MR OE MONGALE

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Qualified

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	15 271 056	14 196 033	12 325 784
Actual Expenditure	15 386 769	14 052 046	12 440 341
Employee Compensation	10 071 123	9 131 954	8 046 211
Goods and Services	4 675 100	4 437 480	3 701 328
Capital Assets	496 092	291 441	196 014
UIFW EXPENDITURE**	1 231 852	929 610	1 147 049
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	22 483	23 696	23 584
Posts Filled	19 937	19 817	19 555

DEPARTMENT: HUMAN SETTLEMENTS

CONTACT DETAILS

PHYSICAL: 1st Floor West Wing, University Drive, Garona Building

POSTAL: Private Bag X2099, Mmabatho, 2735

TEL: 018 388 5176

WEB: www.nwpg.gov.za/HumanSettlements/site/index.html



human settlements

Department of
Human Settlements
North West Province
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the North West Department of Human Settlements is to effectively plan, coordinate, provide and support the development of habitable integrated sustainable human settlements in the province. The Department's focus is on the creation of integrated and sustainable human settlements specifically the creation of housing opportunities, access to serviced sites, issuing of title deeds and resolution of tribunal cases.

Note: From 2019/20 the Department of Cooperative Governance, Human Settlements and Traditional Affairs has been reorganised into the Department of Cooperative Governance and Traditional Affairs and the Department of Human Settlements.

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS



MEC
MR N MALOYI



HOD
MS K MAHLOBO

OFFICE BEARERS

MEC: Mr Nono Maloyi (MEC: Cooperative Governance, Human Settlements and Traditional Affairs) (ANC)

Head of Department: Ms Kgomotso Mahlobo

CFO: Ms Tshegofatso Sewedi

Chief Directors: Mr Vusi Bidi (Human Settlements and Development), Mr Tshupo Phetlhu (Human Settlements, Planning and Stakeholder Management), Ms Dineo Seochwarent (Human Settlements, Planning and Stakeholder Management)

Directors: Mr Ben Bole (Stakeholder Engagement and Capacity Development), Ms Hildegard Du Plessis (Human Settlements, Research and Policy Development), Ms Mpho Jaards (Quality Assurance, Projects Implementation and Management [Dr Ruth Segomotsi Mompoti]), Mr Thabo Lerefolo (Legal Services), Ms Dineo Lolokwane

(Corporate Communication and ICT), Mr Ezekiel Magakwe (Strategic Planning, Monitoring and Evaluation), Mr Muzi Mashabane (Human Settlements Planning, Monitoring and Evaluation), Ms Hitekani Mhlongo (Quality Assurance, Projects Implementation and Management [Bojanala Region]), Mr Lungile Mkhize (Quality Assurance, Projects Implementation and Management [Ngaka Modiri Molema]), Ms Rebecca Modisakeng (Human Resources Management), Mr Neo Mokoma (Quality Assurance, Projects Implementation and Management [Dr Kenneth Kaunda]), Ms Millicent Tumane (Supply Chain Management)
Communications Officers: Ms Juliet Montsho, Mr Albert Pule, Ms Palesa Teise

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Disclaimer
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 894 017	1 512 446	2 227 399
Actual Expenditure	1 603 358	1 437 369	2 074 276
Employee Compensation	126 637	111 932	117 490
Goods and Services	54 445	28 655	29 494
Capital Assets	7 670	1 069	6 918
UIFW EXPENDITURE**	450 409	106 454	125 179
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	439	427	148
Posts Filled	260	214	148

DEPARTMENT: PROVINCIAL TREASURY

CONTACT DETAILS

PHYSICAL: Garona Building, East Wing, 2nd Floor, Cnr James Moroka & University Drive, Mmabatho, 2735

POSTAL: Private Bag X2060, Mmabatho, 2735

TEL: 018 388 4441 / 5679 / 3584

WEB: treasury.nwpg.gov.za



provincial treasury

Department:
Provincial Treasury
North West Provincial Government
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The vision of the North West Department of Provincial Treasury is to be the ultimate financial management authority and adviser on fiscal matters to the North West Provincial and Local Administration in pursuit of transparency, good financial management and accountability to all its stakeholders.

The Department's mission is to provide leadership in the management of public resources for efficient, effective and economic service delivery through well-coordinated support to provincial departments, public entities and municipalities. The departmental outcomes are a skilled, capable and ethical workforce; improved integrated planning, budgeting, and implementation and monitoring; improved financial management in departments, public entities and municipalities; and a fair, equitable, transparent, competitive and cost-effective supply chain management system.

OFFICE BEARERS

The North West Department of Provincial Treasury is currently under section 100 (1) (a) national administration.

MEC: Ms Motlalepula Ziphora Rosho (MEC: Finance) (ANC)

Head of Department: Mr Ndlela Kunene

CFO: Mr Riad Soofie (Acting)

Deputy Directors General: Mr Geo Paul (Provincial Accountant General)

Chief Directors: Mr Mosimanegape Bogosi (Budget and Public Finance Management), Mr Akbar Ganey (Financial Systems), Ms Matshidiso Jansen-Mwase (Corporate Services), Ms Harriet Kasirivu (Chief Economist), Mr Harry Mashao (Provincial Supply Chain Management), Mr Malele Mogoane (Macro Economic Analysis), Mr Andre Nel (Chief Audit Executive), Ms Linda Nengovhela (Municipal Finance Management)

Directors: Mr Gordon Letlhogile (Strategic Management), Mr Pheelo Setona (MEC Support)

Senior Management: Mr Errol Abrahams (Budget and Public Finance), Mr Mthetho Daantjie (Infrastructure Coordination), Mr Bushy Gaasenoe (Norms and Standards), Mr Kgomotso Gaobepe (Macro Economic Analysis), Mr Maxwell Gopane (Financial Systems), Mr Razvan Hartopanu (Specialised Audits), Ms Ayesha Hassim (Financial Management Services),



MEC
MS MZ ROSHO



HOD
MR N KUNENE

Ms Karen Horsley (Accounting Services), Ms Desiree Mafulako (Human Resources Management and Development), Mr Katlego Mahila (Provincial Risk Management), Mr Varughese Mammen (Supply Chain Management), Ms Bothale Moalosi (Budget Management), Ms N Mohulatsi (Budget Management), Ms Atlegang Morare (Legal Services), Ms Lesedi Mosiane (Municipal Finance Management), Ms Busisiwe Pule (Revenue Oversight), Adv Thomas Sekoboane (Provincial Internal Audit: Social Cluster), Mr Ndinga Sidumo (Budget Management)

Communications Officers: Ms Kesalopa Gill (Director: Information Management), Ms Matshidiso Matlou (Deputy Director: Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	543 750	494 707	498 722
Actual Expenditure	491 349	409 527	493 120
Employee Compensation	317 748	304 531	311 838
Goods and Services	132 152	97 967	176 573
Capital Assets	7 353	4 980	48 428
UIFW EXPENDITURE**	16	131	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	568	572	655
Posts Filled	504	510	529

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT: PUBLIC WORKS AND ROADS

CONTACT DETAILS

PHYSICAL: Ngaka Modiri Molema Road, Old Parliament Complex, Provincial Head Office, Mmabatho, 2735
POSTAL: Private Bag X2080, Mmabatho, 2735
TEL: 018 388 1435 / 1377 / 1250
WEB: www.nwpg.gov.za/Public%20Works



dpwr

Department:
Public Works and Roads
 North West Provincial Government
 Republic of South Africa

OVERVIEW

The mission of the North West Department of Public Works and Roads is to provide safer public transport, and provincial land, building and roads infrastructure management systems towards a better life for all.

The Department’s strategic goals are to provide corporate support to the Department; provide and manage the provincial fixed asset portfolio of the province; provide, maintain and manage the provincial infrastructure; provide, maintain and manage the provincial roads network; provide efficient and integrated transport systems that are safe, accessible and affordable to all; and coordinate and facilitate the creation of job opportunities through the Expanded Public Works Programme.



MEC
MR GO MOLAPISI



HOD
MR MI KGANTSI

OFFICE BEARERS

The North West Department of Public Works and Roads is currently under section 100 (1) (b) national administration.

MEC: Mr Gaoage Oageng Molapisi (ANC)

Head of Department: Mr Moses Ikgopoleng Kgantsi

CFO: Mr Moyakhayakha Modika

Chief Directors: Ms Mphoentle Choche (Facilities Management), Mr Sfiso Isaacs Diko (Infrastructure Buildings), Mr Kenneth Gill (District Operations), Mr Alfred Mafune (Acting: Roads Management), Mrs M Mfikwe (Corporate Services), Mr Motsepe Phahlane (Transport Infrastructure [Roads])

Directors: Mrs Collete Anthony-Chocklingo (Dr Kenneth Kaunda), Ms Celeste de Lange (Strategic Asset Management), Mr Enoch Kehlogile (MISS), Ms Eva Nobesuthu Kgang (Legal Services), Mr Mosimaneotsile Madienyane (Financial Management), Mr Alfred Mafune (Planning and Design), Mr Erasmus Magole (Risk Management), Mr Simon Manoto (Acting: Road Project Implementation), Ms Dintle Maphage (Special Programmes), Ms Gwendoline Maseng (Ngaka Modiri Molema), Mr Jabulani Mathabela (Property Management), Ms Violet Matlapeng (Human Resource Management), Ms Kgomotso Mmusi (Office of the MEC), Mr Mokgosi Moipolai (Supply Chain Management), Mr Lazarus Mokgotsi (Dr Ruth Segomotsi Mompoti), Mr Sydney Ntlateng (Bojana), Mrs Henda Pretorius (Planning, Monitoring and Evaluation), Mr M Sediti (Infrastructure Capital Implementation), Ms Dintle Brenda Tumagole (Special Programmes), Mr Ntogelang Tumelo (Dr Ruth Segomotsi Mompoti), Mr Mbulelo Tundzi (Community Based Programmes)

Communications Officers: Ms Leratu Gambu (Media Liaison Officer: MEC), Mr Matshube Mfoloe (Director: Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	3 367 149	3 352 538	3 602 648
Actual Expenditure	2 820 898	3 245 186	3 240 255
Employee Compensation	891 806	868 925	869 546
Goods and Services	1 265 327	1 624 534	1 643 212
Capital Assets	294 430	355 994	100 268
UIFW EXPENDITURE**	692 834	1 482 650	174 372
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	3 113	2 922	3 193
Posts Filled	2 461	2 634	2 707

DEPARTMENT: SOCIAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Provident House, University Drive, Mmabatho, 2735
POSTAL: Private Bag X6, Mmabatho, 2735
TEL: 018 388 2000
WEB: dsd.nwpg.gov.za



social development

Department:
Social Development
 North West Provincial Government
 REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the North West Department of Social Development is to create a caring and self-reliant society by building conscious and capable citizens through the provision of integrated social development services.

OFFICE BEARERS

MEC: Ms Boitumelo Theodora Moilola (ANC)

Head of Department: Mr Relebohile Mofokane

CFO: Ms Elizabeth Moremi

Chief Directors: Mr Mziwabantu Gxaweni, Ms Dolly Itumeleng, Mr Kenneth Kgobe (Acting: Districts and Institutional Support Management), Ms Masego Mekgwé (Development and Research), Ms Geraldine Mokgoro-Ramosime (Acting: Specialist Social Services)
Directors: Mr Seitebaleng Dikole (Youth Development), Mr Ezekiel Gaaname (Social Relief of Distress), Ms Monyadiwa Gaegane (Acting: Poverty Alleviation and Sustainable Livelihoods), Ms Temeng Koena (Child Care and Protection Services), Mr Otsile Kole (Support Services), Ms Merriam Legana (District Coordination – Bojanala Platinum District),



MEC
MS BT MOILOLA



HOD
MR R MOFOKANE

Mr Phando Legoale (Financial Accounting), Ms Eva Malaka (Partial Care and Early Childhood Development Services), Ms Precious Maponya (Management Accounting), Mr Peggy Mhlongo-Kgaboesele (Special Needs), Mr Gabriel Mmila (Information, Records and Knowledge Management), Ms Mmadikeledi Mokgoro (Acting: Poverty Eradication Coordination), Mr Aboleleng Mokgwasa (Human Capital Management),

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Mr Thato Mosieleng (Partnership Development), Dr Mercutio Motshedi (Strategic Planning, Policy, Research, Monitoring and Evaluation), Ms Annatjie Nel (Acting: District Coordination - Dr Kenneth Kaunda District), Ms Salome Nyokong (Population Policy Promotion), Mr Watson Seale (Acting: Social Crime Prevention and Victim Empowerment Services), Mr Hendrick Seitjie (HIV and AIDS Care and Support Services), Mr Chris Seome (Legal Support Services), Mr Morapediemang Setlhauno (District Coordination - Dr Ruth Segomotsi Mompoti District), Ms Busiswa Sityi (District Coordination - Ngaka Modiri Molema District), Ms Hessie Wiessie (Family Care and Support Services)

Communications Officers: Mr Petrus Siko (Director: Media and Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 829 887	1 761 126	1 722 033
Actual Expenditure	1 685 398	1 616 927	1 684 605
Employee Compensation	1 066 848	1 001 201	990 361
Goods and Services	274 876	290 497	318 983
Capital Assets	13 246	19 650	37 238
UIFW EXPENDITURE**	115 070	172 781	164 727
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 941	2 898	2 882
Posts Filled	2 594	1 642	2 521

MMABANA ARTS, CULTURE AND SPORT FOUNDATION

CONTACT DETAILS

PHYSICAL: 101 James Moroka Road, Mmabatho, 2735

POSTAL: Private Bag X33, Mmabatho, 2735

TEL: 018 384 4890 / 018 392 4100

WEB: www.mmabana.org.za

EMAIL: info@mmabana.org.za



OVERVIEW

The mission of the Mmabana Arts, Culture and Sport Foundation is to develop, foster, enhance and promote the total spectrum of arts, sports arts and supporting skills, expertise, technology and excellence in the North West Province and South Africa as a whole.

The Foundation's objectives are to be a professional arts and sports organisation standing on the pillars of education, development and training, performing and creating as well as identifying talent; maintain and establish vibrant arts, sports and culture in the North West Province, based on equality and reflective of diversity; encourage all stakeholders, including all authorities and communities, in the maintenance and further development of an art and sports art infrastructure and, where possible, utilise existing venues in all other regions of the province; develop itself as an arts, culture and sports arts body, in line with the provincial policy; be a resource-sharing organisation committed to the creation of the enlistment of the youth; and be a multidisciplinary organisation presenting multifaceted art and sports art forms, programmes and services to communities in all regions of the North West Province.

OFFICE BEARERS

Chairperson: Mr Christopher Seome

CEO: Mr Itumeleng Mogorosi

CFO: Mr Paul Malatsi

Senior Management: Mr Tshepiso Konopi (Acting Director: Performing Arts), Ms Kesolofetse Mbali (Regional Director: Mmabana Mahikeng), Mr Lucas Molema (Regional Director: Mmabana Taung), Ms Lydia Naidoo (Acting Regional Director: Mmabana Rustenburg), Mr Tebogo Ngesi (Manager: Internal Audit and Risk), Mr Siphonkese (Senior Manager: Corporate Services), Mr George Thebe (Acting Regional Director: Mmabana Lehurutshe)

Communications Officers: Mr Tshepiso Konopi, Ms Kgalalelo Molotsi (Manager: Marketing and Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Qualified	Disclaimer
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	23 102	19 637	11 582
Non-Current Assets	53 470	45 880	41 577
Total Assets	76 572	65 517	53 159
Current Liabilities	31 975	24 851	17 640
Non-Current Liabilities	-	-	-
Total Liabilities	31 975	24 851	17 640
Total Net Assets	44 597	40 666	35 519
FINANCIAL PERFORMANCE			
Total Revenue	124 935	121 913	105 194
Exchange Transactions	1 660	3 513	980
Non-Exchange Transactions	122 275	118 400	104 214
Total Expenditure	(130 306)	(118 355)	(103 026)
Employee Costs	(80 415)	(74 260)	(74 064)
Surplus/(Deficit) for Year	(4 027)	4 128	2 168
CASH FLOW			
Operating Activities	4 643	13 735	3 178
Investing Activities	(2 170)	(5 682)	(5 107)
Cash & Equivalents - Year End	22 073	19 600	11 547
UIFW EXPENDITURE**	4 114	3 196	25 641
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	309	309	311
Posts Filled	251	170	177

NORTH WEST DEVELOPMENT CORPORATION (NWDC)

CONTACT DETAILS

PHYSICAL: 22 James Watt Crescent, Industrial Sites, Mahikeng, 2745

POSTAL: PO Box 3011, Mmabatho, 2735

TEL: 018 381 3663 / 017 422 0067

WEB: nwdc.co.za

EMAIL: info@nwdc.co.za



OVERVIEW

The mission of the North West Development Corporation SOC Ltd (NWDC) is to create wealth and facilitate job creation for the people of the North West province.

From its head office situated in Mahikeng and supported by ten regional branches, the NWDC fulfils its economic development mandate through: economic development and infrastructure projects, attracting

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

investment and facilitating trade opportunities, developing and supporting SMMEs and cooperatives, managing its property portfolio, and leveraging strategic partnerships.

The NWDC's operational programmes create a synergy towards fulfilling its vision of promoting trade, attracting investment, and ensuring sustainable inclusive economic growth and transformation in the North West province.

The NWDC's programmes are administration, property development and management, SMME development and management, trade and investment facilitation. Its subsidiary is Bojanala Special Economic Zone SOC Ltd.

OFFICE BEARERS

Chairperson: Mr Kenneth Kopano Konopi

Board Members: Ms Tebogo Malaka, Ms Sharon Mmakopi Maleka, Mr Michael Mhlungu, Ms Elizabeth Mokua, Ms Mmanake Jo-Anne Msiza, Dr Shima Henock Nokaneng, Ms Nkamoheng Phadu-More, Mr Victor Shuping

CEO: Mr Kabelo Mafokwane (Acting)

CFO: Mr Kudakwashe Mpofo

Senior Management: Ms Morakane Seleke (Acting: Company Secretary)

Communications Officers: Ms Kristen Knock (Board Support), Mrs Karen Landsberg

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Adverse	Disclaimer	Disclaimer

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	59 521	55 454	98 987
Non-Current Assets	1 905 022	1 773 873	184 283
Total Assets	1 964 543	1 829 327	1 941 790
Current Liabilities	218 919	190 016	305 591
Non-Current Liabilities	345 111	304 482	274 383
Total Liabilities	564 030	494 498	579 974
Total Net Assets	1 389 946	1 353 247	1 361 816

FINANCIAL PERFORMANCE			
Total Revenue	317 015	263 534	526 133
Exchange Transactions	249 825	196 819	445 506
Non-Exchange Transactions	67 190	66 715	80 627
Total Expenditure	(309 447)	(371 572)	(463 728)
Employee Costs	(87 068)	(90 214)	(122 591)
Surplus/(Deficit) for Year	(34 629)	(115 458)	61 702

CASH FLOW			
Operating Activities	(3 150)	3 179	(74 923)
Investing Activities	(195)	-	(3 199)
Cash & Equivalents - Year End	16 973	19 123	38 047
UIFW EXPENDITURE**	27 807	16 996	58 717

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	184	203	203
Posts Filled	147	151	158

SUBSIDIARIES

Dirapeng
Kgama Wildlife Operations

NORTH WEST GAMBLING BOARD

CONTACT DETAILS

PHYSICAL: 4059 Joules Street, Industrial Site, Mahikeng, 2745

POSTAL: Private Bag X34, Mmabatho, 2735

TEL: 018 384 3215

WEB: www.nwgb.co.za

EMAIL: ceo@nwgb.co.za



OVERVIEW

The vision of the North West Gambling Board is to be a leading and socially conscious authority in the regulation of gambling and contribute towards economic growth in the North West Province. The mission of the Board is to provide effective and efficient gambling regulatory services, which contributes to socio-economic development in the North West Province.

The Entity's strategic goal is to regulate business activities in the province to create a conducive legal, business and socio-economic environment.

OFFICE BEARERS

CEO: Mr Moeketsi Senqhi

CFO: Ms Elelwane Phosiwa (Acting)

Senior Management: Mr Modise Dikobe (Acting: Planning, Monitoring and Evaluation Manager), Ms Thando Kwela (Human Resource Manager), Mr Simon Mogapi (Gambling Control Manager), Ms Lerato Mokgoje (Facility Manager), Ms Morongoa Moss (Investigations and Licensing Manager), Mr Kagiso Nkaelang (Acting: IT Manager), Mr Boitumelo Qalinge (Legal Manager), Mr Caiphus Rakgoale (Risk Manager), Ms Millicent Tshabalala (Acting: Audit and Systems Manager), Ms Mmathabe Tsotola (Acting: Supply Chain Manager)

Communications Officers: Ms Tsholofelo Matlhadisa (Acting: Corporate Relations Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	27 224	23 545	17 137
Non-Current Assets	4 513	5 521	7 018
Total Assets	31 737	29 066	24 155
Current Liabilities	28 377	27 874	28 462
Non-Current Liabilities	3 140	2 935	3 343
Total Liabilities	31 517	30 809	31 805
Total Net Assets	220	(1 743)	(7 651)

FINANCIAL PERFORMANCE			
Total Revenue	85 939	82 851	86 807
Exchange Transactions	2 424	1 329	3 228
Non-Exchange Transactions	83 516	81 522	83 579
Total Expenditure	(83 975)	(77 545)	(89 510)
Employee Costs	(52 061)	(52 098)	(51 752)
Surplus/(Deficit) for Year	1 964	5 306	(2 702)

CASH FLOW			
Operating Activities	3 811	160	1 019
Investing Activities	(295)	(120)	(556)
Cash & Equivalents - Year End	16 215	12 699	12 659
UIFW EXPENDITURE**	14 230	11 532	23 280

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	90	90	96
Posts Filled	82	82	84

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

NORTH WEST PARKS AND TOURISM BOARD

CONTACT DETAILS

PHYSICAL: Heritage House, Cooke's Lake, Stand 3031, Off Lichtenburg Road, Mahikeng

POSTAL: PO Box 4488, Mmabatho, 2745

TEL: 018 012 1500

WEB: www.tourismnorthwest.co.za

EMAIL: info@nwpbt.org.za



OVERVIEW

The North West Parks and Tourism Board (NWP&TB) is established by the NWPTB Act 2 of 2022, and registered as a Section 3C state-owned entity reporting to the Department of Environment, Conservation and Tourism (DEDECT) in the North West Province.

The vision of the North West Parks and Tourism Board is to create a sustainable biodiversity and tourism economy that creates jobs and protects the environment.

Their mission is to uplift the lives of the people of the province through management of state-owned protected areas, for sustainability, and growth of an inclusive biodiversity and tourism economy.

OFFICE BEARERS

The North West Parks Board and North West Tourism Board have merged as of 1 April 2023, established by the NWPTB Act of 2002.

CEO: Ms TMM Matshego

CFO: Mr S Dlamini

Senior Management: Ms J Matlala (CEO: Office Manager),

Mr W Molokele (General Manager: Internal Audit, Risk and Compliance),

Ms D Mooketsi (Chief Marketing and Communications Manager),

Mr P Nel (Acting: Chief Conservation Officer), Ms O Sekgarametso (Acting: Senior Corporate Services)

Communications Officers: Ms E Phoolo (Senior Public Relations and Communications Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	53 592	21 137	36 367
Non-Current Assets	613 361	693 391	398 919
Total Assets	666 953	714 528	435 286
Current Liabilities	36 591	32 692	38 298
Non-Current Liabilities	1 861	1 981	1 440
Total Liabilities	38 452	34 673	39 738
Total Net Assets	628 502	679 855	395 548
FINANCIAL PERFORMANCE			
Total Revenue	212 774	194 363	224 348
Exchange Transactions	61 300	55 012	91 656
Non-Exchange Transactions	151 474	139 351	132 692
Total Expenditure	(239 471)	(243 338)	(279 228)
Employee Costs	(154 846)	(154 420)	(156 020)
Surplus/(Deficit) for Year	(27 277)	(51 916)	(56 587)
CASH FLOW			
Operating Activities	(803)	(34 920)	(7 537)
Investing Activities	17 029	14 243	(522)
Cash & Equivalents - Year End	22 496	2 593	25 622
UIFW EXPENDITURE**	93 411	4 935	5 902
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	765	1 036	698
Posts Filled	476	765	512

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

NORTHERN CAPE

PROVINCIAL LEGISLATURE

The North West Provincial Legislature consists of 30 members, elected by proportional representation. After the elections on 8 May 2019, the ANC has held a majority of seats in the Legislature.

The parties holding seats are:

AFRICAN NATIONAL CONGRESS	18
DEMOCRATIC ALLIANCE	8
ECONOMIC FREEDOM FIGHTERS	3
CONGRESS OF THE PEOPLE	1

PREMIER

The head of the Provincial Executive is the Premier, who is elected by the Provincial Legislature from among its members. The current Premier of the Northern Cape is Dr Zamani Saul.

EXECUTIVE COUNCIL AND DEPARTMENTS

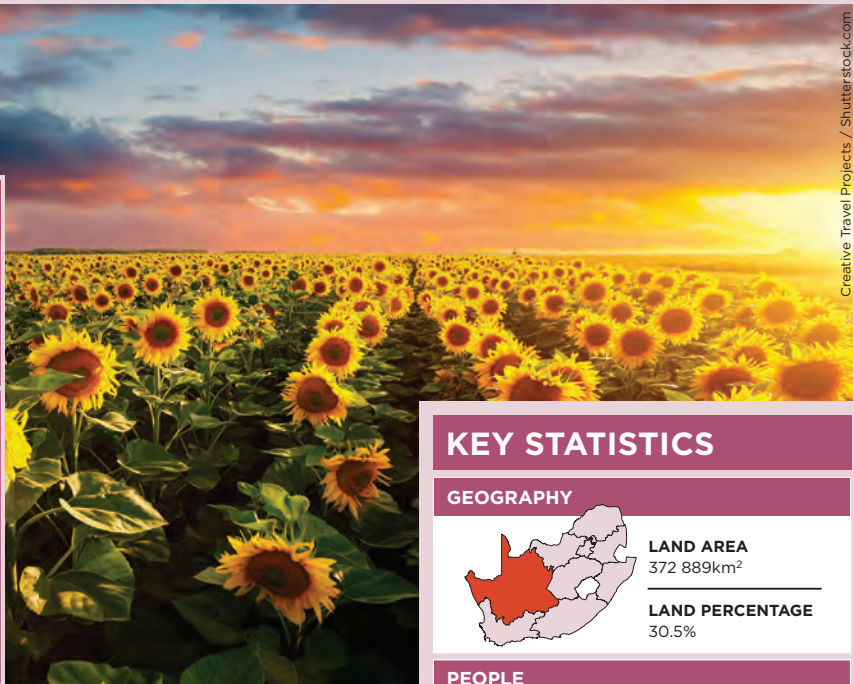
The Premier appoints an Executive Council consisting of members of the Provincial Legislature. The Members of the Executive Council (MECs) are responsible for the various departments of the provincial administration. The current departments and MECs are:

DEPARTMENT	MEC
Agriculture, Environmental Affairs, Rural Development and Land Reform	Ms Mase Manopole
Co-operative Governance, Human Settlements and Traditional Affairs	Mr Bentley Vass
Economic Development and Tourism	Mr Abraham Vosloo
Education	Mr Zolile Monakali
Health	Mr Maruping Lekwene
Roads and Public Works	Ms Fufe Makatong
Social Development	Ms Nontobeko Vilakazi
Sport, Arts and Culture	Ms Desery Fienies
Transport, Safety and Liaison	Mrs Sylvia Nomandla Bloem
Treasury	Mr Abraham Vosloo

PUBLIC ENTITIES

The Provincial Government has, through its legislative capacity, the power to establish State-Owned Public Entities. The role of these Public Entities is to further the programmes of the relevant government institutions or departments. As a rule each Public Entity reports to a responsible official in the Provincial Executive (usually an MEC or the Premier). Current Public Entities include:

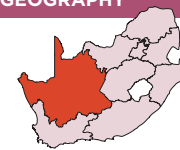
Kalahari Kid Corporation
McGregor Museum
Northern Cape Arts and Culture Council
Northern Cape Economic Development, Trade and Investment Promotion Agency (NCEDA)
Northern Cape Gambling Board
Northern Cape Heritage Resources Authority (NCHRA)
Northern Cape Liquor Board
Northern Cape Tourism Authority



Creative Travel Projects / Shutterstock.com

KEY STATISTICS

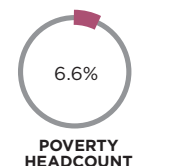
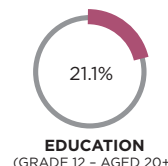
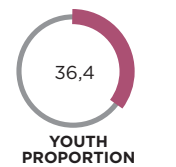
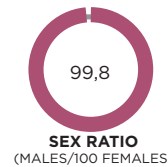
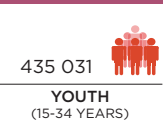
GEOGRAPHY



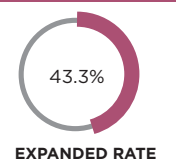
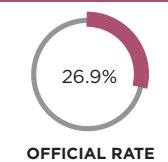
LAND AREA
372 889km²

LAND PERCENTAGE
30.5%

PEOPLE



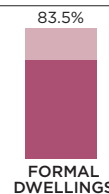
UNEMPLOYMENT*



HOUSING

HOUSEHOLDS
353 709

HOUSEHOLD SIZE
3,8



HOUSEHOLD SERVICES

ACCESS TO PIPED WATER 86,0%

FLUSH/CHEMICAL TOILET 69,5%

CONNECTED TO ELECTRICITY 89,0%

Sources: Community Survey 2016 – Provinces at a glance, published by Stats SA. *Unemployment figures from Quarterly Labour Force Survey, Quarter 3, 2023, published by Stats SA.

PROVINCIAL LEGISLATURE

CONTACT DETAILS

PHYSICAL: Nobengula Extension, Legislature Building Foyer, Galeshewe, Kimberley, 8301
POSTAL: Private Bag X5066, Kimberley, 8300
TEL: 053 839 8078
WHATSAPP: 078 803 6046
WEB: www.ncpleg.gov.za
EMAIL: info@ncpleg.gov.za



OVERVIEW

The powers of the Legislature are set out in Section 114 of the Constitution. The Northern Cape Provincial Legislature appropriates the provincial budget and makes rules or laws which citizens have to obey. The Legislature plays an oversight role by carefully scrutinising the activities of the Executive to ensure that services are delivered to citizens and that taxpayers' money is spent wisely on public programmes and initiatives.

Every Legislature is headed by a Speaker, including the Legislature of the Northern Cape Province. Legislatures discuss and debate national legislation that affects the provinces, and this takes place within Committees consisting of MPLs from all political parties. The Northern Cape Provincial Legislature also facilitates public involvement in all its processes, and those of its Committees, through public education, participation programmes and public hearings.

The mission of the Northern Cape Provincial Legislature is to serve the people of the Northern Cape by building developmental institution for effective lawmaking, public participation, accountability and oversight over the executive and municipalities. The Legislature's strategic goals are to deepen and entrench a people-centred democracy in the Northern Cape; strengthen institutional capacity to render support to members and committees to fulfil the Legislature's constitutional mandate; and ensure that the Legislature optimally carries out its constitutional mandate.

OFFICE BEARERS

2019 General Election seat allocation: ANC 18, DA 8, EFF 3, VF PLUS 1

Speaker: Ms Newrene Claudine Klaaste (ANC)

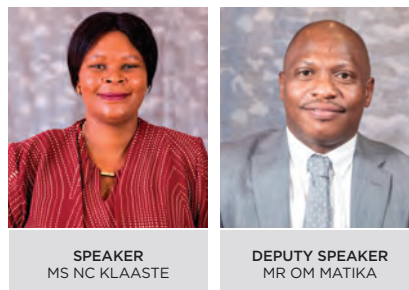
Deputy Speaker: Mr Octavious Mangaliso Matika (ANC)

Members:

Mr Willem Abraham Stephanus Aucamp	DA
Ms Delmaine Chelsey Christians	DA
Mr Daniel Johannes Coetzee	VF PLUS
Ms Desery Finies	ANC
Dr Isak Cornelius Christiaan Fritz	DA
Ms Priscilla Serina Johanna Isaacs	DA
Mr Michael Kaars	DA
Ms Newrene Claudine Klaaste (Speaker)	ANC
Ms Limakatso Kolo	ANC
Ms Limakatso Alfonsina Kolo	ANC
Ms Kesholohetse Glenda Lepolesa	EFF
Ms Reinette Liebenberg	DA
Mr Neo Samuel Maneng	ANC
Mr Octavious Mangaliso Matika (Deputy Speaker)	ANC
Mr Harold McGluwa	DA
Mr Kenneth Mosimanegare Mmoiemang	ANC
Mr Ofentse Jeremiah Mokae	DA
Ms Mmabatho Olive Mokause	EFF
Ms Fawzia Rhoda	DA
Dr Zamani Saul	ANC
Ms Lorraine Senye	ANC
Mr Grantham Steenkamp	DA
Ms Sanna Tities	ANC
Mr Shadrack Lapologang Tlhaole	EFF
Mr Gift van Staden	ANC
Mr Bentley Gavin Vass	ANC

Secretary: Mr PB Moopelwa (Secretary to the Legislature)

CFO: Mr Garth Botha



Senior Management: Ms Martha Bartlett (NCOP Provincial Whip), Ms NH Borchard (Acting Executive Manager: Committees, Research and Information Services; Public Education and Communication), Adv HJ Botha (Executive Manager: Legal, NCOP and Proceedings, HANSARD Services), Mr Chaas (Manager: NCOP and Proceedings), Mr T Cogang (Acting Manager: Risk Monitoring and Evaluation), Mr T Cogang (Manager: Risk Monitoring and Evaluation), Ms Elizabeth Sylvia Lucas (Deputy Chairperson: NCOP), Mr Epang Matolweni (Chief of Staff: Office of the Speaker), Ms M Moeti (Risk Specialist), Mr Rabbi Motingwe (Acting Manager: Research and Information Services), Ms FP Ntsiko (Acting Executive Manager: Corporate Services), Mr T Shongwe (Internal Auditor), Mrs EA Van Wyk (Manager: Corporate Services)

Communications Officers: Mrs Nathalia Borchard (Acting Executive Manager: Committees, Research, Information Services, Public Education and Communication), Ms Carmen Gopane (Manager: Public Education and Communications), Mrs Mpho Masina (Media Liaison Officer), Ms Mpho Merriman

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	15 692	5 028	9 941
Non-Current Assets	54 085	54 139	48 197
Total Assets	69 777	59 167	58 138
Current Liabilities	21 372	26 240	18 928
Non-Current Liabilities	180	188	165
Total Liabilities	21 552	26 428	19 094
Total Net Assets	48 225	32 739	39 044
FINANCIAL PERFORMANCE			
Total Revenue	241 193	205 454	236 785
Exchange Transactions	377	445	1 004
Non-Exchange Transactions	240 816	205 009	235 781
Total Expenditure	(224 069)	(209 375)	(227 538)
Employee Costs	(116 687)	(124 811)	(123 244)
Surplus/(Deficit) for Year	1 154	(2 714)	2 004
CASH FLOW			
Operating Activities	11 775	6 435	12 994
Investing Activities	(1 546)	(9 531)	(6 549)
Cash & Equivalents - Year End	12 843	1 925	6 837
UIFW EXPENDITURE**	119	1 825	323
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	159	159	159
Posts Filled	107	111	113

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

OFFICE OF THE PREMIER

CONTACT DETAILS

PHYSICAL: JW Sauer Building, Cnr Roper & Quinn Streets, Kimberley, 8300
POSTAL: Private Bag X5016, Kimberley, 8301
TEL: 053 838 2600
WEB: premier.ncpg.gov.za
EMAIL: PMathakgane@ncpg.gov.za



Premier
 Department
 Office of the Premier
 PROVINCE OF THE NORTHERN CAPE

OVERVIEW

The mission of the Northern Cape Office of the Premier is to provide strategic leadership that will stimulate economic growth to its full potential and ensure high levels of social development. The Office of the Premier derives its mandate from the Constitution and is responsible for the implementation of provincial legislation and national legislation within the functional areas, and administering national legislation outside those listed which have been assigned to the province; the development and implementation of provincial policy; coordinating the functions of the provincial administration and its departments; and preparing and initiating provincial legislation.

Key policy areas of focus derive not only from its legislative mandates but also draw heavily from the Northern Cape Provincial Growth and Development Plan (PGDP). These include, inter alia, the following: providing strategic leadership for growing the provincial economy; ensuring that basic services are delivered speedily; promoting good governance; mainstreaming the rights of vulnerable groups across departmental policies; driving the implementation of the PGDP and monitoring and evaluating across the province; strengthening inter and intragovernmental relations as well as international relations; and ensuring good fiscal discipline.

OFFICE BEARERS

Premier: Dr Zamani Saul
Director General: Adv Justice Bekebeke
CFO: Mr Moses Gasela (Chief Director: Financial Management)
Chief of Staff: Ms B Thomas (Acting)
Deputy Directors General: Ms Gugulethu Matlaopane (Institutional Development and Corporate Services), Mr D Van Heerden (Policy and Strategic Services)
Senior Management: Mr David Adams (Director: Executive Support and Stakeholder Management), Mr C America (Director: Security Records Management), Mr T Binase (Chief Director: Policy and Planning), Ms Gladys Botha (Chief State Law Advisor), Mr Mafu M Davids (Inter-Governmental Relations), Mr Virgil Fredericks (Manager: Human Resource Management), Ms Nolen Kruger (Manager: Financial Management), Ms Zadia Langeveldt (Director: Office of the Director



PREMIER
DR Z SAUL



DIRECTOR GENERAL
ADV J BEKEBEKE

General), Ms Khunjulwa Makatesi (Director: Provincial Council on Aids), Mr B Mantantana (Director: Special Projects), Mr P Montwedi (Special Advisor: Premier's Office), Mr Monwabisi Nkompela (Information Communication Services), Ms P Nogwili (Director: Monitoring and Evaluation), Ms Maletsa Tlaletsi (Manager: Human Resources)
Communications Officers: Mr J Hiralal (Director: Communications), Mr Monwabisi Nkompela (Head of Communications), Ms Bronwyn Thomas-Abrahams (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	260 494	215 961	278 009
Actual Expenditure	249 488	216 023	260 673
Employee Compensation	153 415	151 530	153 841
Goods and Services	55 851	36 830	74 102
Capital Assets	4 689	5 372	4 004
UIFW EXPENDITURE**	344	1 607	1 196
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	242	245	271
Posts Filled	223	232	238

DEPARTMENT: AGRICULTURE, ENVIRONMENTAL AFFAIRS, RURAL DEVELOPMENT AND LAND REFORM

The Department of Environment and Nature Conservation has merged with the Department of Agriculture, Rural Development and Land Reform to form the Department of Agriculture, Environmental Affairs, Rural Development and Land Reform.

CONTACT DETAILS

PHYSICAL: 162 George Street, Kimberlite Building, Kimberley, 8301
POSTAL: Private Bag X5018, Kimberley, 8300
TEL: 053 838 9100
WEB: daerl.ncpg.gov.za
EMAIL: lbanda@ncpg.gov.za



agriculture, environmental affairs, rural development and land reform
 Department:
 agriculture, environmental affairs,
 rural development and land reform
 NORTHERN CAPE PROVINCE
 REPUBLIC OF SOUTH AFRICA



MEC
MS M MANOPOLE



HOD
MR LW MODISE

OVERVIEW

The mission of the Northern Cape Department of Agriculture, Environmental Affairs, Rural Development and Land Reform is to champion land and agrarian transformation, promote and facilitate increased production, and provide expertise for improved livelihoods, sustainable rural development and food security for all.

The Department's strategic goals are to provide effective and efficient governance; ensure sustainable use and management of natural resources; promote optimal and sustainable agricultural production to ensure food security; ensure biosafety and biosecurity for the

Refer to p13 for more information on sources, methodology and definitions.
 *Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.



Sol Plaatje University (SPU) is the foremost institution of higher learning in the Northern Cape, and one of two institutions of higher learning established in South Africa's post-apartheid democratic era. SPU is a developing, progressive, and ambitious university that offers academic programmes of a global intellectual standard in fields that meet the needs of the current South African imperative to develop a nation that is growing and thriving while also being proud of its heritage and roots.

In developing the focus for its academic disciplines, SPU has looked to the unique needs, competencies, and characteristics of the Northern Cape region. This approach brought the current focus areas of teacher education, ICT and data science, heritage studies, paleo-sciences, and creative writing in African languages to the fore.

In pursuit of its vision of being a university critically engaged in learning, research, and development while enhancing democratic practice and social justice, SPU strives to produce outstanding and internationally accredited graduates who are innovative, analytical, articulate, and who share a life-long love of learning; graduates who will contribute to the advancement of the Northern Cape, Southern Africa, and international scholarship.

If you consider furthering your studies, SPU offers a range of postgraduate qualifications to help you get closer to your academic and career goals. From Computer Science to Heritage Studies to Entrepreneurship, you are sure to find a programme to give you the right steppingstone to your next inspiring chapter.

Sol Plaatje University offers the following postgraduate qualifications:

School of Economic and Management Sciences

- ▶ Postgraduate Diploma in Entrepreneurship
- ▶ Postgraduate Diploma in Public Management

School of Education

- ▶ Bachelor of Education (Honours) Curriculum Studies
- ▶ Postgraduate Diploma in Mathematics Education
- ▶ Master of Education

School of Humanities

- ▶ Bachelor of Arts (Honours) in Afrikaans
- ▶ Bachelor of Social Sciences (Honours) in Heritage Studies
- ▶ Bachelor of Social Sciences (Honours) in History
- ▶ Bachelor of Social Sciences (Honours) in Sociology

- ▶ Bachelor of Social Sciences (Honours) in Anthropology
- ▶ Bachelor of Social Sciences (Honours) in Archaeology
- ▶ Master of Arts

School of Natural and Applied Sciences

- ▶ Bachelor of Science (Honours) in Computer Science
- ▶ Bachelor of Science (Honours) in Data Science
- ▶ Bachelor of Science (Honours) in Mathematical Sciences
- ▶ Bachelor of Science (Honours) in Biological Sciences
- ▶ Bachelor of Science (Honours) in Physical Sciences
- ▶ Master of Science (e-Science)

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KIMBERLEY 8300
+27 53 491 0000
information@spu.ac.za
www.spu.ac.za

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TABLE OF BOOKMARKS

wellness of the public; ensure sustainable agrarian reform; include rural economic growth through promotion and support of agribusinesses and agroprocessing; and coordinate and facilitate the implementation of rural development programmes.

OFFICE BEARERS

MEC: Ms Mase Manopole (ANC)

Head of Department: Mr Lerato wa Modise

CFO: Mr Moitsehang Motabogi (Acting)

Chief Directors: Mr Mandla Ndilili (Corporate Services)

Directors: Mr Kehilwe Moremi (Human Resource Management), Ms Bella Motaung (Human Resource Management)

Senior Management: Mr Maweto Dibane (Head: Supply Chain), Mrs Debbie Mabotsa (Manager: Human Resource Management), Mrs Nomzi Ndzilili Mantantana (Deputy Director: Human Resource Development), Mrs Winnie Mogorosi (Manager: Health and Wellness), Mr Kabelo Mohibidu (Head of Ministry), Ms Zanele Ndlovu (Deputy Director: Financial Management), Mrs Lerato Phayane (Deputy Director: Human Resource Management), Mr Siboleke Silevu (Deputy Director: Legal Services), Mr Eric Siyo (Assistant Manager: Labour Relations), Mr Kennedy Vaaltyn (Deputy Director: Security Services)

Communications Officers: Mr Ali Diteme (Media Liaison Officer), Mr Zandisile Luphahla (Media Liaison Officer), Mr Phemelo Manankong

(Senior Communications Officer), Ms Kholiwe Mlambo (Manager: Communications Services and ICT), Mr Horatius Nel (Parliamentary Officer), Mr Bassy Silingile (Media Liaison Officer), Mr T Thebe (Acting Manager: Communication Services)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	728 433	502 749	569 410
Actual Expenditure	677 494	502 749	565 941
Employee Compensation	348 001	236 006	240 794
Goods and Services	194 330	126 566	175 727
Capital Assets	39 360	39 079	100 268
UIFW EXPENDITURE**	19 145	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	748	568	560
Posts Filled	716	509	528

PUBLIC ENTITIES

Kalahari Kid Corporation

DEPARTMENT: COOPERATIVE GOVERNANCE, HUMAN SETTLEMENT AND TRADITIONAL AFFAIRS

CONTACT DETAILS

PHYSICAL: Larry Moleko Louw Building, 9 Cecil Sussman Road, Kimberley, 8300

POSTAL: Private Bag X5005, Kimberley, 8300

TEL: 053 830 9400

WEB: www.coghsta.ncpg.gov.za

EMAIL: info@coghsta.gov.za



COGHSTA

Department:
Cooperative Governance, Human Settlement
and Traditional Affairs
Northern Cape Province

OVERVIEW

The mission of the Northern Cape Department of Cooperative Governance, Human Settlement and Traditional Affairs is to facilitate and manage integrated sustainable human settlements and infrastructure development for effective service delivery; facilitate, monitor and support the consolidation and sustainability phases at municipalities for integrated, sustainable service delivery; promote and support intersphere engagement for integrated planning and coordination; facilitate, develop and support systems and structures to enhance traditional leadership; and ensure the efficient, effective and economic utilisation of departmental resources to maximise service.

OFFICE BEARERS

MEC: Mr Bentley Gavin Vass (ANC)

Head of Department: Mr Bafedile Lenkoe

CFO: Mr RT Stander

Chief Directors: Mr G Booysen (Human Settlements), Ms L Brand (Corporate Management), Adv M Manyeneng (Cooperative Governance)

Directors: Ms G Baardtman (Housing Asset Management), Ms M Booysen (Municipal Infrastructure Development), Mrs F Federicks (Housing Development), Mr F Mashilo (Legal Services), Mr A Mbolekwa (Planning and Development), Ms K Moitsehang (Human Capital Management), Mr P Seane (Municipal Valuations, Performance Monitoring and Evaluation), Mrs D Starr (Acting: Housing Needs, Planning and Research), Mr B Swartland (Public Participation), Mr M Toto (Traditional Affairs)

Senior Management: Ms T Alexander (Municipal Governance and Administration), Mr V Cogang (Regional Director: John Taolo Gaetsewe), Mr E Maringa (Strategy and Systems), Mr M Mbekushe (Head of Ministry and Chief of Staff), Mr M Mdunge (Regional Director: Frances Baard), Mr Z Mjandana (Regional Director: Pixley Ka Seme), Mr A Phete (Regional Director: ZF Mgcawu), Mr R Swartz (Regional Director: Namakwa)

Communications Officers: Ms B Mzambo (Media Liaison Officer: MEC), Mr D Yaso (Parliamentary Officer)



MEC
MR BG VASS



HOD
MR B LENKOE

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	974 960	941 083	852 773
Actual Expenditure	858 261	746 365	849 179
Employee Compensation	277 177	279 736	281 116
Goods and Services	58 335	52 269	71 689
Capital Assets	6 207	5 227	9 985
UIFW EXPENDITURE**	16 638	22 338	32 410
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	681	684	698
Posts Filled	575	628	636

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

DEPARTMENT: ECONOMIC DEVELOPMENT AND TOURISM

CONTACT DETAILS

PHYSICAL: Metlife Towers, 13th Floor, Cnr Stead & Knight Streets, Kimberley, 8301

POSTAL: Private Bag X6108, Kimberley, 8300

TEL: 053 839 4000

WEB: www.northern-cape.gov.za/dedat

EMAIL: dedat@ncpg.gov.za



economic development & tourism

Department:
Economic Development & Tourism
NORTHERN CAPE PROVINCE
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The vision of the Northern Cape Department of Economic Development and Tourism is a radically transformed economy in the Northern Cape. The Department's mission is to accelerate the economic growth and development of the Northern Cape Province through diversification, empowerment, employment, business creation and sustainable development.

The values and principles, as well as the service delivery in the Department is driven by the following principles: Batho Pele, professionalism, cooperation, integrity, accountability, representivity, and the four Es (effectiveness, efficiency, economy and excellence).



MEC
MR A VOSLOO



HOD
MR T MABIJA

OFFICE BEARERS

MEC: Mr Abraham Vosloo (ANC)

Head of Department: Mr T Mabija

Chief of Staff: Mr Webster Dichaba

CFO: Mr Zahid Cader

COO: Mr T Ngamole (Acting Executive Manager: Corporate Services)

Senior Management: Mr D Christians (Executive Manager: Small Business Development), Mr G Mabilo (Executive Manager: Policy, Research and Innovation), Adv P Olivier (Executive Manager: Business Regulation and Governance), Mr R Warie (Acting Executive Manager: Trade and Sector Development), Ms J Wilson (Executive Manager: Tourism), Mr L Wyngaard (Executive Manager: Executive Support)

Communications Officers: Mr Ali Diteme (Media Liaison Officer), Ms Thandiwe Modibela (Head: Communications), Mr Z Mpampi (Parliamentary Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	335 742	278 600	310 969
Actual Expenditure	328 493	275 539	302 717
Employee Compensation	101 002	99 481	107 324
Goods and Services	70 599	43 009	94 186
Capital Assets	2 346	3 266	2 595
UIFW EXPENDITURE**	4 398	4 413	6 843
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	168	174	236
Posts Filled	154	159	192

PUBLIC ENTITIES

Northern Cape Economic Development, Trade and Investment Promotion Agency (NCEDA)
Northern Cape Gambling Board
Northern Cape Liquor Board
Northern Cape Tourism Authority

DEPARTMENT: EDUCATION

CONTACT DETAILS

PHYSICAL: 156 Barkly Road, Homestead, Kimberley, 8301

POSTAL: Private Bag X5029, 156 Barkley Road, Homestead, Kimberley, 8300

TEL: 053 839 6500

WEB: ncdoe.ncpg.gov.za

EMAIL: admissionsqueries@ncdoe.school.za



**Northern Cape
Department of Education**

OVERVIEW

The mission of the Northern Cape Department of Education is to deliver quality public education to all learners of the Northern Cape, which will enable them to play a meaningful role in a dynamic, developmental and economic society.

The Department's strategic goals are to provide and maintain optimal administrative and logistical support systems to the department; provide access to quality basic education in the province; ensure the provision of quality; ensure that education programmes in our schools continue to be accessible, transformative and developmental; improve and strengthen the skills base in the Province; provide quality learning opportunities to adult learners through basic education programmes; provide universal access to quality Early Childhood Development services to all children in the province; and to provide support services that enhance the functionality and effectiveness of Basic Education.



MEC
MR Z MONAKALI



HOD
MS M MARAIS

OFFICE BEARERS

MEC: Mr Zolile Monakali (ANC)

Head of Department: Ms Moira Marais

CFO: Mr SB Sekhoacha (Financial Operations and Internal Control)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Deputy Directors General: Dr MI Ishmael (Curriculum, Examinations and Assessment)
Chief Directors: Mr A Andrews (Systems and Financial Analyst), Mr ES Kistoo (Acting: District Operations), Ms MT Madikane (Acting: Strategic Planning and Management), Mr GB Oliphant (ICT and Infrastructure), Ms AP Phuzi (Examinations and Assessment), Ms GB Sibiyi (Curriculum Management and Delivery), Mr T van Staden (Human Resource Management and Development)
Senior Management: Mr S Mogatle (Legal Services), Dr Lebogang Moremedi (Head of Ministry)
Communications Officers: Lehuma Ntuane, Mr Sydney Stander, Mr Geoffrey van der Merwe (Media Liaison Officer), Ms Xoliswa Xabendlini (Parliamentary Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	7 476 151	7 194 744	6 905 811
Actual Expenditure	7 469 738	7 180 417	6 910 570
Employee Compensation	5 552 346	5 347 856	5 280 869
Goods and Services	821 216	769 061	630 036
Capital Assets	466 584	322 593	477 379
UIFW EXPENDITURE**	503 765	618 552	675 906
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	12 527	12 527	12 270
Posts Filled	12 064	12 269	12 380

DEPARTMENT: HEALTH

CONTACT DETAILS

PHYSICAL: James Exum Building, Du Toit Span Road, Kimberley
POSTAL: Private Bag X5049, Kimberley, 8300
TEL: 053 830 2100
WEB: www.northern-cape.gov.za/health



health

Department:
Health
Northern Cape Province

OVERVIEW

The vision of the Northern Cape Department of Health is a modern health system delivering quality care to a growing province. The Department's mission is to provide better health care, better access and better value to the people of the Northern Cape, through community-wide, modern, efficient and individually focused initiatives to maximise wellness and prevent illness.

OFFICE BEARERS

MEC: Mr Maruping Lekwene (ANC)
Head of Department: Dr Dion Theys
CFO: Mr D Gaborone
COO: Mr Mxolisi Mlatha (Acting)
Chief Directors: Ms Zama Kiti (District Health Services and Health Programmes), Ms Lerato Moleleki (Head of Ministry), Mr Mkhululi Ntintelo (Acting: Emergency Medical Services), Mr P Riet (Acting: Infrastructure and Health Facilities), Ms Kedi Selao (Acting: Corporate Services)
Directors: Mr Bogacwi Bosvark (Acting: Budget), Ms Lawenia Fritz (Acting: Human Resource Management), Ms Sheila Katz (HIV, AIDS, STI and TB), Ms Christine Lamprecht (Security), Ms Obakeng Lesejane (Human Resource Development, EPMS and Auxillary Services), Mr Lesetja Mabona (Infrastructure Delivery), Ms Pelonomi Matolo (Acting: Mother, Child, Youth and Women's Health), Mr Trevor Mazibuko (Acting: Supply Chain Management), Ms Liza Mentoor (District Health Services), Mr Gerald Mentoor (Pharmaceutical Services), Mr Mock Mocumi (Acting: Policy and Planning), Ms Cynthia Modise (Acting: Quality Assurance), Mr Mbuyiselo Mothapo (Acting: Financial Accounting), Mr July Ntwaso (Change Management), Mr Andrid Scholtz (Health Promotions), Mr Jakobus Steyn (Acting: Legal Services), Mr Riaan Strydom (Nursing Services), Mr Charl Titus (Information Communication Technology)
Senior Management: Ms Nicky Hlakudi (Personal Assistant: MEC)
Communications Officers: Mr Lebogang Majaha (Spokesperson: MEC), Ms Lulu Mxekezo (Head of Communications)



MEC
MR M LEKWENE



HOD
DR D THEYS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	5 919 742	5 516 245	5 230 191
Actual Expenditure	5 886 354	5 537 622	5 184 005
Employee Compensation	3 352 535	3 199 504	3 065 321
Goods and Services	2 233 655	2 026 520	1 864 208
Capital Assets	234 793	229 482	196 014
UIFW EXPENDITURE**	719 801	1 541 139	544 239
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	8 089	8 131	8 013
Posts Filled	6 593	7 037	6 866

DEPARTMENT: ROADS AND PUBLIC WORKS

CONTACT DETAILS

PHYSICAL: 9-11 Stokroos Street, Squarehill Park, Kimberley, 8301
POSTAL: PO Box 3132, Kimberley, 8300
TEL: 053 839 2277
WEB: ncrpw.ncpg.gov.za
EMAIL: DRPW-Info@ncpg.gov.za



the dr&pw

Department:
Roads And Public Works
NORTHERN CAPE PROVINCE
REPUBLIC OF SOUTH AFRICA

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

The vision of the Northern Cape Department of Roads and Public Works is to be a trendsetter in infrastructure delivery to change the economic landscape of the province. The Department's mission is to provide and maintain all provincial land, buildings and road infrastructure in an integrated, sustainable manner.



MEC
MS F MAKATONG

OFFICE BEARERS

MEC: Ms Fufe Makatong (ANC)

Head of Department: Dr Johnny Mac Kay

CFO: Mr Bradley Slingers

Chief Directors: Mr Itumeleng Bulani (Roads), Ms Onkemetse Gill (Public Works), Mrs Ramona Grewan, Ms Ann Mpotsang (Corporate Services)

Directors: Mr Clive Bailey (Education and Infrastructure), Mr Bobby Bobbeje (Health Infrastructure, Maintenance and Technical Portfolio Support), Mr Vernon Cloete (Risk Management: NCFMTE), Mr Martin

Fillis (Corporate Services), Mr Khotso Moeketsi (SCM), Mr Percival Moipolai (Corporate Services: NCFMTE), Mr Willy Pike (Human Resource Management and Development), Mr David van der Merwe (Finance)

Senior Management: Mr Quinton Fitzpatrick (Acting CEO: Northern Cape Fleet Management and Trading Entity), Mrs June Grey (Head of Ministry: MEC's Office), Mr Rodney Kasper (Community Outreach Officer: MEC's Office), Mr Garnett Keyser (District Manager: ZF Mgcawu), Mr Vuyani Mhlauli (District Manager: Frances Baard), Mrs Ellen Modise (District Manager: John Taolo Gaetsewe), Mr Harold Roberts (District Manager: Namaqua), Mr Khatazile Tolong (District Manager: Pixley ka Seme)

Communications Officers: Ms Crystal Robertson (Department), Mr Bongani McDonald Silingile (Media Liaison Officer: MEC's Office)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 031 080	1 749 699	1 913 487
Actual Expenditure	2 025 630	1 727 686	1 912 757
Employee Compensation	296 820	294 336	302 659
Goods and Services	1 434 921	1 188 003	1 201 740
Capital Assets	235 905	172 113	243 004
UIFW EXPENDITURE**	248 674	3 213 744	108 726
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 341	1 341	1 104
Posts Filled	880	932	834

DEPARTMENT: SOCIAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Mimosa Complex, Barkley Road, Kimberley

POSTAL: Private Bag X5042, Kimberley, 8300

TEL: 053 874 9100

WEB: socdev.ncpg.gov.za

EMAIL: gmunnik@ncpg.gov.za



social development

Department:
Social Development
NORTHERN CAPE

OVERVIEW

The mission of the Northern Cape Department of Social Development is to ensure the provision of comprehensive social protection services against vulnerability and poverty within the constitutional and legislative framework, and create an enabling environment for sustainable development. The Department further aims to deliver integrated, sustainable and quality services, in partnership with all those committed to building a caring society.

The Department's strategic priorities are: caring for and protecting vulnerable groups, especially children, women and people with disabilities; strengthening families and communities; transforming social relations, with a specific focus on gender and victim empowerment; and strengthening institutional capacity to deliver quality services. In addition, the Department contributes to the realisation of some of the following government outcomes: improved quality basic education; a long and healthy life for all; citizens are safe and feel safe; decent employment through inclusive economic growth; a skilled and capable workforce to support an inclusive growth path; vibrant, equitable, sustainable rural communities contributing towards food security for all; sustainable human settlements and improved quality of household life; a responsive, accountable, effective and efficient local government system; and an efficient, effective and development-orientated public service, and an empowered, fair and inclusive citizenship.

OFFICE BEARERS

MEC: Ms Nontobeko Vilakazi (ANC)

Head of Department: Ms Hendrina Samson

CFO: Ms Shounee Kimmie-Wookey

Senior Management: Mr Zolie Albanie (Executive Manager: Corporate Services), Mr Ichabod Manyane (Acting Executive Manager: District and Institutional Support), Ms Shireen Mohammed (Executive Manager: Research and Development), Mr Herman Mooketsi (Executive Manager: Social Welfare Services), Mr Lesego Pule (Media Liaison Officer)

Communications Officers: Mr Conrad Fortune (Communications Manager)



MEC
MS N VILAKAZI



HOD
MS H SAMSON

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 004 312	1 038 273	925 173
Actual Expenditure	949 606	981 862	911 187
Employee Compensation	477 902	455 998	435 743
Goods and Services	213 733	275 349	246 608
Capital Assets	30 602	38 484	37 238
UIFW EXPENDITURE**	63	-	9 934
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	1 231	1 234	1 255
Posts Filled	1 133	1 172	1 144

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT: SPORT, ARTS AND CULTURE

CONTACT DETAILS

PHYSICAL: 10 Recreation Road, Florianville, Kimberley, 8300
POSTAL: Private Bag X5004, Kimberley, 8300
TEL: 066 489 9256
WEB: dsac.ncpg.gov.za
EMAIL: Dsacinfo@ncpg.gov.za



sport, arts & culture

Department:
Sport, Arts and Culture
NORTHERN CAPE

OVERVIEW

The mission of the Northern Cape Department of Sport, Arts and Culture is to serve all the people of the Northern Cape by promoting, protecting and developing sport and the diverse cultures of the province, while at the same time being a catalyst in development programmes, economic empowerment and other activities, thereby entrenching nation-building and social cohesion.

The Department's strategic goals are to provide political and strategic direction, as well as effective and efficient human resource management, financial management and general support services to the Department; promote, develop and transform arts and culture and language services in order to contribute to sustainable economic growth and opportunities, nation-building, good governance, and social and human capital development; promote, develop and transform culture, museums and heritage services; develop, transform and promote library, information and archives services; and improve the quality of life of all people of the Northern Cape through the development, transformation and promotion of sustainable sport and recreation programmes, which will lead to increased participation and global competitiveness of sportspeople.

OFFICE BEARERS

MEC: Ms Desery Fienies (ANC)
Head of Department: Mr KV Phiri
CFO: Mr A Coleridge
Chief Directors: Mr BB Jacobs (Corporate Affairs), Mr D Mduyana (Sport and Recreation)
Directors: Mr A Jinnah (Stakeholder Liaison and Donor Funding), Mr P Lenyibi (Human Resources Management), Ms Elizabeth Manong (Sport and Recreation), Mr Phenyio Modise (Library and Archive Services), Ms K Mokgofa (Acting: Strategic Management), Ms Z Mongwe (Heritage and Museums), Ms Aletta Topham (Arts and Culture), Ms J Villet (Strategic Management)
Senior Management: Ms Amy Davis (Manager: Office of the HOD), Mr Eric Gaborone (Head of Ministry: Office of the MEC)
Communications Officers: Mr C Fortune (Office of the MEC), Mr M Sekhoane (Departmental Head of Communications)



MEC
MS D FIENIES



HOD
MR KV PHIRI

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	423 047	325 385	405 605
Actual Expenditure	387 707	292 147	394 105
Employee Compensation	193 020	182 173	184 201
Goods and Services	63 485	49 952	99 591
Capital Assets	51 700	16 944	48 428
UIFW EXPENDITURE**	-	-	12

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	553	555	543
Posts Filled	519	513	526

PUBLIC ENTITIES

McGregor Museum
 Northern Cape Arts and Culture Council
 Northern Cape Heritage Resources Authority (NCHRA)

DEPARTMENT: TRANSPORT, SAFETY AND LIAISON

CONTACT DETAILS

PHYSICAL: Cnr Phakamile Mabija & Lennox Streets, Kimberley, 8300
POSTAL: Private Bag X1368, Kimberley, 8300
TEL: 053 839 1700
WEB: www.northern-cape.gov.za/dtsl



transport, safety & liaison

Department:
Transport, Safety & Liaison
NORTHERN CAPE

OVERVIEW

The vision of the Northern Cape Department of Transport, Safety and Liaison is to be a leader in the creation and coordination of safe, secure and sustainable transport and policing systems for a crime-free Northern Cape Province. Its mission is to enable a safe and secure environment and mobility for the community of the Northern Cape through: good corporate governance, management, administration and support; establishing and supporting community safety partnerships; monitoring and oversight of the police; facilitating and coordinating social crime prevention and road safety programmes; educating, enforcing and administering road traffic legislation; liaison with all relevant stakeholders, role-players and clients pertaining to policing, safety and security; regulated and integrated transport modes that are economically and environmentally sustainable.

The Department's strategic outcome-orientated goals are: to support and ensure the smooth functioning of the Department; transparent and accountable law enforcement agencies in the Northern Cape by 2020;



MEC
MRS SN BLOEM

a safe and secure environment in the province by 2020; to enable and ensure effective, efficient and safe mobility in the province; to reduce road crashes and fatalities on the roads by 2019 through effective promotion, coordination and implementation of road traffic strategies

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

and legislation; and to further enhance the overall quality of road traffic services by promoting, coordinating and implementing road traffic safety and by managing the process of vehicle registration and licencing.

OFFICE BEARERS

MEC: Mrs Sylvia Nomandla Bloem (ANC)

Head of Department: Mr Rodney Pieterse

CFO: Mr Thabo Holele

Directors: Mr Ebrahim Crouch (Corporate Services), Ms Nomakhwezi Jonkers (Civilian Oversight), Mr Phuthuma Mguza (Transport Operations), Mr MC Modisa (Senior Legal Administration Officer), Mr Kabelo Mohibidu (Head: Ministry), Mr Olebogeng Vorster (Risk Management), Ms Renee Williams (Policy and Planning), Mr Lesego Wolfe (Transport Regulations)

Communications Officers: Ms P Alley (Media Liaison Officer), Ms L Ntombela (Departmental Spokesperson), Ms Rennie Van Wyk

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Qualified	Qualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	354 210	388 845	340 791
Actual Expenditure	336 286	318 986	336 249
Employee Compensation	172 606	170 420	164 934
Goods and Services	103 218	90 938	107 735
Capital Assets	2 502	3 016	5 232
UIFW EXPENDITURE**	143 235	78 339	78 634
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	412	403	440
Posts Filled	372	386	391

DEPARTMENT: TREASURY

CONTACT DETAILS

PHYSICAL: Metlife Towers Building, Cnr Knight & Stead Streets, Market Square, Kimberley, 8300

POSTAL: Private Bag X5054, Kimberley, 8300

TEL: 053 830 8200

WEB: www.ncpt.gov.za

EMAIL: treasury@ncpg.gov.za



Treasury

Department of Treasury
NORTHERN CAPE
REPUBLIC OF SOUTH AFRICA

OVERVIEW

The mission of the Northern Cape Department of Treasury is to render timeous and responsive service and transparent economic use of provincial resources, and ensure the alignment of strategic plans and budgets to the Provincial Growth and Development Strategy.

OFFICE BEARERS

MEC: Mr Abraham Vosloo (MEC: Finance, Economic Development and Tourism) (ANC)

Head of Department: Dr Moses Gasela

CFO: Ms Boipelo Mashobao

Chief Directors: Ms Lephina Bosvark (Provincial Accountant General), Mr Xolile Jack (Corporate Management Services), Ms Dineo Kumalo (Financial Management), Mr Bakang Moea (Sustainable Resource Management), Mr Johan Theodoris Van Tonder (Internal Audit), Mr Ockert Vermeulen (Assets and Liabilities)

Directors: Ms Nondumiso Asiya (Norms and Standards), Ms Marna Booysen (Internal Audit), Ms Busisiwe Mgaguli (Fiscal Policy), Mr Walter Molelekwa (Assets Management), Ms Mamiki Mooki (Human Resources Management), Ms Lesego Moreo (Internal Audit), Ms Beulah Nortjie (Accounting Services), Mr Smanga Ruiters (Risk Management), Mr Dominic Seeta (Internal Audit), Ms Carol Shuping (Banking Services and Cash-flow Management), Mr Enzo Wax (Infrastructure Performance Management)

Senior Management: Mr DL Dichaba (Head of Ministry), Mr Gert Kruger (Internal Audit), Ms Dineo Kumalo (Financial Management), Ms Anthea van Wyk (Private Secretary: MEC), Mr Enzo Alexis Wax (Infrastructure Management)

Communications Officers: Mr Alie Diteme (Media Liaison Officer), Ms Galaletsang Moncho-Mfecane (Manager: Communications)



MEC
MR A VOSLOO



HOD
DR M GASELA

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	296 610	282 203	292 208
Actual Expenditure	233 061	237 751	281 233
Employee Compensation	179 779	184 035	193 207
Goods and Services	45 444	47 262	78 646
Capital Assets	4 275	5 017	6 918
UIFW EXPENDITURE**	64	9	49
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	380	355	379
Posts Filled	295	281	300

KALAHARI KID CORPORATION

CONTACT DETAILS

PHYSICAL: Templar Building, 22 Bean Street, Kimberley

POSTAL: PO Box 988, Rivonia, 2128

TEL: 078 458 9773

WEB: www.kalaharikid.co.za

EMAIL: leanika@kalaharikid.co.za



OVERVIEW

The mission of Kalahari Kid Corporation, as a leader in the industry, is to champion the commercialisation of goats in the market, promote and facilitate increased production, and provide expertise for improved livelihoods, sustainable rural economy and food security for all.

The Corporation's strategic objectives are to: provide agricultural advisory services to goat cooperatives, including individual goat farmers, for sustainable management of agricultural resources; coordinate and implement the commercialisation of goats programme

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

in the Northern Cape Province, with the vision of a national roll-out to obtain the critical mass needed; facilitate and assist goat cooperatives with access to marketing of surplus stock; provide accredited training to cooperatives (via the Department of Agriculture) in areas related to production, finance, marketing, corporate governance and soft skills; facilitate the formalisation of the goat meat industry in South Africa and Africa; develop the Mala-Mamas programme; empowering women and youth to become retailers of goat meat in communities; and become one of the leading goat producers in South Africa, supplying breeding and slaughter stock as well as six way cut and carcass meat to the markets, both locally and internationally. Kalahari Kid is already a known international brand.

OFFICE BEARERS

Board Members: Ms P Catita, Dr P Kegakilwe (Chief Director: Agriculture), Ms K Williams

CEO: Mr Dan Kekana (Acting CEO and Director: Agriculture)

CFO: Ms Leanika van den Heever (Acting)

Senior Management: Mr Hannes de Witt (Production Farms Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Qualified

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	356	761	271
Non-Current Assets	4 274	4 376	4 868
Total Assets	4 630	5 137	5 139
Current Liabilities	571	1 426	646
Non-Current Liabilities	1	-	-
Total Liabilities	572	1 426	646
Total Net Assets	4 058	3 711	4 493
FINANCIAL PERFORMANCE			
Total Revenue	5 507	5 724	5 062
Exchange Transactions	1 475	1 917	747
Non-Exchange Transactions	4 032	3 807	4 315
Total Expenditure	(6 368)	(7 376)	(6 368)
Employee Costs	(3 406)	(3 796)	(3 658)
Surplus/(Deficit) for Year	346	(781)	(749)
CASH FLOW			
Operating Activities	452	1 005	(141)
Investing Activities	(726)	(587)	(262)
Cash & Equivalents - Year End	303	565	148
UIFW EXPENDITURE**	31	203	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	13	13	10
Posts Filled	7	5	9

MCGREGOR MUSEUM

CONTACT DETAILS

PHYSICAL: 7-11 Atlas Street, Herlear, Kimberley, 8301

POSTAL: PO Box 316, Kimberley, 8300

TEL: 053 839 2700

WEB: museumsnc.co.za/new_site

EMAIL: enquiries@museumsnc.co.za

OVERVIEW

The mission of the McGregor Museum is to research and conserve the natural and cultural history and diversity of the Northern Cape, and promote an awareness thereof through service excellence.

The Museum's strategic objectives are: providing a transformed museum by increasing the number of museum visitors; providing outreach programmes to learners, educators and the public; providing brochures and publications for public consumption; and providing exhibitions for public viewing.

OFFICE BEARERS

CEO: Ms Sunet Swanepoel

Senior Management: Ms Tracy Maarman (Senior State Accountant), Ms Nthabiseng Mahasa

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Qualified	Qualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	566	3 900	5 169
Non-Current Assets	3 815	3 482	4 042
Total Assets	4 381	7 381	9 211
Current Liabilities	275	319	1 808
Non-Current Liabilities	22	56	87
Total Liabilities	297	375	1 896
Total Net Assets	4 085	7 006	7 315
FINANCIAL PERFORMANCE			
Total Revenue	20 081	19 980	21 751
Exchange Transactions	410	617	970
Non-Exchange Transactions	19 671	19 363	20 781
Total Expenditure	(22 982)	(20 253)	(22 142)
Employee Costs	(15 321)	(15 376)	(296)
Surplus/(Deficit) for Year	(2 922)	(309)	(439)
CASH FLOW			
Operating Activities	(2 085)	(1 027)	(629)
Investing Activities	(1 143)	(251)	(301)
Cash & Equivalents - Year End	549	3 816	5 131
UIFW EXPENDITURE**	-	23	7
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	49	53	53
Posts Filled	45	47	51

NORTHERN CAPE ARTS AND CULTURE COUNCIL

CONTACT DETAILS

PHYSICAL: Mayibuye Multipurpose Centre, Cnr Hulana & Shaka Streets, Galeshewe, Kimberley, 8345

TEL: 053 802 8000

OFFICE BEARERS

CEO: PRC Maema

CFO: Neo Senkge

Senior Management: Mr Kobus Malan (Mayibuye Academy of Music Manager), Lucky Nche (Mayibuye Dance Academy Manager), Neo Senkge (Assistant Manager: Finance)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Disclaimer	Disclaimer
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	1 457	83	4 613
Non-Current Assets	12 761	13 889	14 897
Total Assets	14 218	13 972	19 510
Current Liabilities	336	411	3 503
Non-Current Liabilities	-	-	-
Total Liabilities	336	411	3 503
Total Net Assets	13 882	13 561	16 007

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	12 419	8 575	9 409
Exchange Transactions	106	81	429
Non-Exchange Transactions	12 313	8 494	8 980
Total Expenditure	(12 097)	(14 886)	(13 016)
Employee Costs	(3 291)	(3 328)	(3 418)
Surplus/(Deficit) for Year	321	(6 311)	(3 606)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	1 421	(4 225)	(1 288)
Investing Activities	(118)	-	(88)
Cash & Equivalents - Year End	1 326	73	4 248
UIFW EXPENDITURE**	1 380	1 995	1 000
HUMAN RESOURCES			
Posts Approved	n/a	n/a	21
Posts Filled	n/a	n/a	21

NORTHERN CAPE ECONOMIC DEVELOPMENT, TRADE AND INVESTMENT PROMOTION AGENCY (NCEDA)

CONTACT DETAILS

PHYSICAL: DSC Office Block, Floor 1, 69 Memorial Road, Kimberley, 8301
TEL: 087 086 0350
WEB: www.nceda.co.za
EMAIL: info@nc-eda.co.za



OVERVIEW

The mission of the Northern Cape Economic Development, Trade and Investment Promotion Agency (NCEDA) is to achieve the promotion of the Northern Cape as a business-friendly province through seeking sustainable growth at all times; facilitating the creation of a conducive environment for trade and investment within the province; increased focus on attracting investment; promoting trade; pursuing economic development; and constantly striving for sustainable and quality job creation at all times.

The Agency's mandate is to plan and assist with business enterprise and rural development; provide funding in respect of approved enterprise development; engage in project management; engage in the development and management of immovable property; and promote foreign trade and investment.

NCEDA's strategic direction with regards to economic development focuses on the key sectors of tourism and agriculture. As such, a number of approved projects are supported in the form of contributing to pre-feasibility studies, environmental impact assessments, business plan development, and facilitation of funding applications. Strategic direction with regards to trade and investment promotion focuses on the key areas of exporter development and providing an information service to traders and investors, with specific reference to the available incentives and market access opportunities.

OFFICE BEARERS

CEO: Mr Hendrik Louw (Acting)
CFO: Ms Tsholofelo Mangojane
Senior Management: Mr Owen Coetzee (Facilities Manager: MSICC), Mr Denzil Kruger (Risk Manager), Mr Teboho Luse (Manager: Human Resource and Operations), Mr John Martiens (Facility Manager: Witsand Nature Reserve)
Communications Officers: Mr Alungile Ganuganu (Project Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Qualified
FINANCIAL POSITION			
	R'000	R'000	R'000
Current Assets	37 385	13 220	3 208
Non-Current Assets	10 097	7 505	4 988
Total Assets	47 481	20 725	8 197
Current Liabilities	13 063	10 963	9 276
Non-Current Liabilities	1 198	785	333
Total Liabilities	14 262	11 748	9 608
Total Net Assets	33 219	8 977	(1 412)
FINANCIAL PERFORMANCE			
Total Revenue	77 662	48 100	31 567
Exchange Transactions	5 114	2 418	8 976
Non-Exchange Transactions	72 548	45 682	22 681
Total Expenditure	(52 668)	(37 700)	(33 320)
Employee Costs	(16 791)	(16 378)	(15 369)
Surplus/(Deficit) for Year	24 994	10 400	(1 663)
CASH FLOW			
Operating Activities	28 591	14 499	4 269
Investing Activities	(3 722)	(3 843)	(3 162)
Cash & Equivalents - Year End	37 271	12 685	2 183
UIFW EXPENDITURE**	201	318	408
HUMAN RESOURCES			
Posts Approved	90	90	90
Posts Filled	54	33	33

NORTHERN CAPE GAMBLING BOARD

CONTACT DETAILS

PHYSICAL: 31 Macdougall Street, Monument Heights, Kimberley, 8301
TEL: 053 244 0890 / 081 761 9101
WEB: ncgb.co.za
EMAIL: enquiries@ncgb.co.za



OVERVIEW

The mission of the Northern Cape Gambling Board is to ensure that gambling activities in the Northern Cape Province are conducted with integrity and social responsibility and to maximise long-term economic benefits for the people of the Northern Cape.

OFFICE BEARERS

Chairperson: Mr TT Mokgoabone
Deputy Chairperson: Mr EB Andrews
Board Members: Rev C Hendricks, Ms G Letuka, Mr T Thobeli

CEO: Mr WA Present (Acting)
CFO: Ms Melany Steenkamp (Acting)
Communications Officers: Ms Natasha L Francis (Board Secretary)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	5 397	3 797	5 543
Non-Current Assets	683	484	637
Total Assets	6 079	4 281	6 180
Current Liabilities	5 397	3 214	5 446
Non-Current Liabilities	567	177	-
Total Liabilities	5 964	3 391	5 446
Total Net Assets	116	890	734
FINANCIAL PERFORMANCE			
Total Revenue	16 515	13 408	17 114
Exchange Transactions	221	175	758
Non-Exchange Transactions	16 294	13 233	16 356
Total Expenditure	(14 553)	(13 502)	(16 850)
Employee Costs	(10 280)	(9 379)	(11 214)
Surplus/(Deficit) for Year	1 961	(94)	264

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	(369)	774	(627)
Investing Activities	(305)	(12)	(64)
Cash & Equivalents - Year End	4 929	3 344	5 244
UIFW EXPENDITURE**	94	880	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	34	34	34
Posts Filled	17	17	17

NORTHERN CAPE HERITAGE RESOURCES AUTHORITY (NCHRA)

CONTACT DETAILS

PHYSICAL: 1 Monridge Office Park, Cnr Kekewich Drive & Memorial Road, Kimberley
TEL: 079 036 9294 / 053 831 3319
WEB: www.nbkb.org.za
EMAIL: rtimothy@nbkb.org.za

OVERVIEW

The Northern Cape Heritage Resources Authority (NCHRA), previously called Ngwao Boswa Jwa Kapa Bokone, is the Provincial Heritage Resources Authority (PHRA) of the Northern Cape Province. It is a statutory body established by the MEC of Sport, Arts and Culture in terms of section 23 of the National Heritage Resources Act.

The object of the NCHRA is to coordinate the identification and management of the national estate in the Northern Cape. The national estate may include buildings, structures and equipment of cultural significance; places to which oral traditions are attached or which are associated with living heritage; historical settlements and townscapes; landscapes and natural features of cultural significance; geological sites of scientific or cultural importance; archaeological and palaeontological sites; graves and burial grounds; sites of significance relating to the history of slavery in South Africa and movable objects.

As one of its functions NCHRA must advise the MEC of Sport, Arts and Culture on the implementation of the National Heritage Resources Act or relevant provincial or municipal legislation.

OFFICE BEARERS

Chairperson: Mr Stanley McKenzie
Deputy Chairperson: Mr Sabata Mokae

Board Members: Mr Colin Fortune, Ms Mariette Jordaan, Ms Pulane Setlodi
CEO: Mr Shane Christians
Senior Management: Mrs Rose Kelebogile (Senior Admin), Mr Ratha Andrew Timothy (Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Qualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	1 592	801	n/a
Non-Current Assets	34	79	n/a
Total Assets	1 626	880	n/a
Current Liabilities	1 301	739	n/a
Non-Current Liabilities	-	-	n/a
Total Liabilities	1 301	739	n/a
Total Net Assets	325	141	n/a
FINANCIAL PERFORMANCE			
Total Revenue	2 119	2 175	n/a
Exchange Transactions	-	-	n/a
Non-Exchange Transactions	2 119	2 175	n/a
Total Expenditure	(1 917)	(2 117)	n/a
Employee Costs	(1 294)	(1 264)	n/a
Surplus/(Deficit) for Year	183	57	n/a
CASH FLOW			
Operating Activities	595	438	n/a
Investing Activities	-	(26)	n/a
Cash & Equivalents - Year End	1 554	759	n/a
UIFW EXPENDITURE**	263	81	n/a

NORTHERN CAPE LIQUOR BOARD

CONTACT DETAILS

PHYSICAL: 6 De Beers Road, Kimberley, 8301
POSTAL: Private Bag X6108, Kimberley, 8300
TEL: 087 310 5318
WEB: liquorlicense.co.za/liquor-license-northern-cape
EMAIL: nclbcfo@gmail.co.za

OVERVIEW

The function of the Northern Cape Liquor Board is to regulate the registration of retail sales and micro manufacturing of liquor in the province. The Board is committed to promoting responsible consumption of liquor and reducing the socio-economic problem emanating from alcohol abuse in the province.

OFFICE BEARERS

Chairperson: Mr Andrew Sia
Deputy Chairperson: Mr Sizwe Mbi

Board Members: R Andrews, Mrs Helen Jack, Mrs Patricia Mabula, Adv Vincent Mayisela, Ms Cindi-Lee Oliphant, Mr Thabo Thobeli
CEO: Mr ZS 'Tshepo' Mengo (Acting)
CFO: Mr KT 'Oupa' Makhale

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	5 407	3 127	1 953
Non-Current Assets	221	90	106
Total Assets	5 628	3 217	2 059
Current Liabilities	774	511	721
Non-Current Liabilities	342	-	-
Total Liabilities	1 116	511	721
Total Net Assets	4 512	2 706	1 333

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	15 011	14 062	13 975
Exchange Transactions	5	11	27
Non-Exchange Transactions	15 006	14 051	13 947
Total Expenditure	(13 221)	(12 695)	(13 197)
Employee Costs	(9 353)	(9 543)	(10 090)
Surplus/(Deficit) for Year	1 790	1 367	777

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	2 522	1 208	846
Investing Activities	(208)	(63)	-
Cash & Equivalents - Year End	5 407	3 127	1 953
UIFW EXPENDITURE**	201	714	716
HUMAN RESOURCES			
Posts Approved	33	33	33
Posts Filled	20	20	20

NORTHERN CAPE TOURISM AUTHORITY

CONTACT DETAILS

PHYSICAL: Tourism House, 15 Villiers Street, Kimberley, 8301

POSTAL: Private Bag X5017, Kimberley, 8300

TEL: 053 832 2657

WEB: www.experiencenortherncape.com

EMAIL: marketing@experiencenortherncape.com



OVERVIEW

The vision of the Northern Cape Tourism Authority is to position the Northern Cape as an authentic leisure tourist and competitive business events destination that offers value-for-money tourism experiences.

OFFICE BEARERS

Chairperson: Mr Sizwe Mbi

Deputy Chairperson: Ms Zanele Modiba

Board Members: Mr Victor Barbery, Dr Elmarie de Bruin, Mr Abdul Kimmie, Mr Dirk Pienaar, Mr Wiaan van der Linde

CEO: Ms Sharron Lewis

CFO: Mr Roscoe Miller

Senior Management: Ms Marian Diedericks (Manager: Administration and Support and Manager: CEO's Office), Mr Donny Fredericks (Manager: Human Resources and Organisational Development), Ms Dianna Martin (General Manager: Marketing and Promotions), Ms Thato Moses (Supply Chain Practitioner), Ms Judy Obaray (Assistant Manager: Financial Management), Mr Destination van der Merwe (Events Co-ordinator)

Communications Officers: Ms Fundisiwa Mtwana (Marketing Officer), Mr Tebogo Velemba (Marketing and Communications Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	9 353	7 856	5 069
Non-Current Assets	2 149	2 323	2 470
Total Assets	11 501	10 179	7 540
Current Liabilities	2 304	2 551	2 530
Non-Current Liabilities	1 412	1 404	1 334
Total Liabilities	3 715	3 955	3 864
Total Net Assets	7 786	6 224	3 676
FINANCIAL PERFORMANCE			
Total Revenue	25 589	23 559	27 228
Exchange Transactions	298	228	322
Non-Exchange Transactions	25 291	23 332	27 228
Total Expenditure	(24 060)	(21 011)	(26 422)
Employee Costs	(11 252)	(11 825)	(11 902)
Surplus/(Deficit) for Year	1 529	2 548	806
CASH FLOW			
Operating Activities	1 812	2 901	1 670
Investing Activities	(96)	(78)	(718)
Cash & Equivalents - Year End	9 194	7 494	4 685
UIFW EXPENDITURE**	-	11	-
HUMAN RESOURCES			
Posts Approved	23	23	23
Posts Filled	17	16	16

Refer to p13 for more information on sources, methodology and definitions.

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WESTERN CAPE

PROVINCIAL LEGISLATURE

The Western Cape Provincial Legislature consists of 42 members, elected by proportional representation. Since the elections on 8 May 2019, the DA has held a majority of seats in the Legislature.

The parties holding seats are:

DEMOCRATIC ALLIANCE	24
AFRICAN NATIONAL CONGRESS	12
ECONOMIC FREEDOM FIGHTERS	2
AFRICAN CHRISTIAN DEMOCRATIC PARTY	1
GOOD	1
FREEDOM FRONT PLUS	1
AL JAMA-AH	1



Rich T Photo / Shutterstock.com

KEY STATISTICS

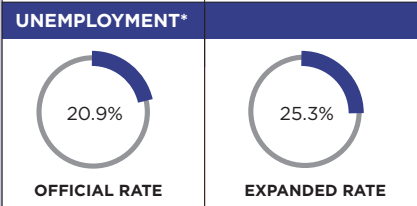
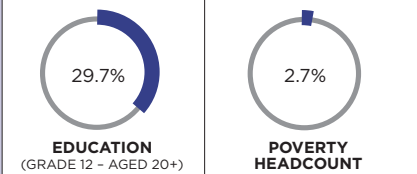
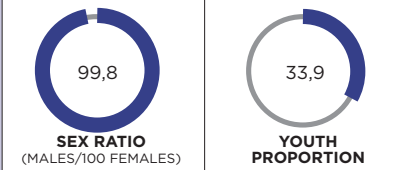
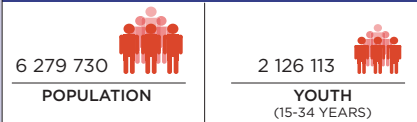
GEOGRAPHY



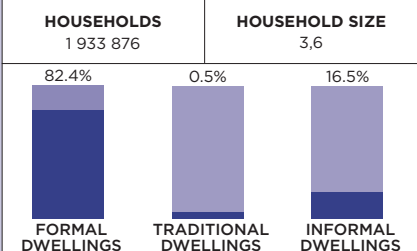
LAND AREA
129 462km²

LAND PERCENTAGE
10.6%

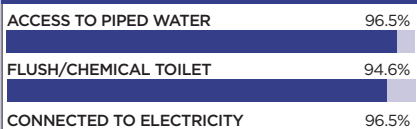
PEOPLE



HOUSING



HOUSEHOLD SERVICES



PREMIER

The head of the Provincial Executive is the Premier, who is elected by the Provincial Legislature from among its members. The current Premier of the Western Cape is Mr Alan Richard Winde.

EXECUTIVE COUNCIL AND DEPARTMENTS

The Premier appoints an Executive Council consisting of members of the Provincial Legislature. The Members of the Executive Council (MECs) are responsible for the various departments of the provincial administration. The current departments and MECs are:

DEPARTMENT	MEC
Agriculture	Dr Ivan Henry Meyer
Cultural Affairs and Sport	Ms Anroux Johanna Marais
Economic Development and Tourism	Ms Mireille Wenger
Education	Mr David John Maynier
Environmental Affairs and Development Planning	Mr Anton Bredell
Health and Wellness	Dr Nomafrench Mbombo
Infrastructure	Mr Tertius Alfred Simmers
Local Government	Mr Anton Bredell
Mobility	Mr Ricardo Mackenzie
Police Oversight and Community Safety	Mr Reagen Allen
Provincial Treasury	Ms Mireille Wenger
Social Development	Ms Sharna Gail Fernandez

PUBLIC ENTITIES

The Provincial Government has, through its legislative capacity, the power to establish state-owned public entities. The role of these public entities is to further the programmes of the relevant government institutions or departments. As a rule each public entity reports to a responsible official in the Provincial Executive (usually an MEC or the Premier). Current public entities include:

Atlantis SEZ Company (ASEZCo)
Cape Town and Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro)
CapeNature
Casidra SOC Ltd
Freeport Saldanha
Government Motor Transport
Heritage Western Cape
Western Cape Cultural Commission
Western Cape Gambling and Racing Board
Western Cape Language Committee
Western Cape Liquor Authority
Western Cape Police Ombudsman (WCPO)

Sources: Community Survey 2016 – Provinces at a glance, published by Stats SA. *Unemployment figures from Quarterly Labour Force Survey, Quarter 3, 2023, published by Stats SA.

PROVINCIAL PARLIAMENT

CONTACT DETAILS

PHYSICAL: 7 Wale Street, Cape Town
POSTAL: PO Box 648, Cape Town, 8000
TEL: 021 487 1600
WEB: www.wcpp.gov.za
EMAIL: info@wcpp.gov.za



OVERVIEW

The vision of the Western Cape Provincial Parliament is to be the leading regional parliament, rooted in Africa - innovative, forward-looking and in touch with all its people. In pursuance of the vision, the administration of the Western Cape Provincial Parliament commits to serve, support and strengthen the institution by: being professional and innovative in its processes and work, while fostering ethical and good governance, empowering its members and staff to function optimally; facilitating the constitutional mandate of law-making, public participation and oversight in the interests of the people of the Western Cape; and promoting the institution provincially, nationally and internationally.

The Western Cape Provincial Parliament's strategic goals are: procedural and related support to the House and committees to conduct their business of making laws and performing oversight effectively; corporate support to members and staff to perform their duties effectively; promotion of optimal public participation in parliamentary processes; and promotion of sound administrative support to ensure organisational efficiency.



SPEAKER
MR D MITCHELL



DEPUTY SPEAKER
MS BA SCHÄFER

OFFICE BEARERS

2019 General Election seat allocation: DA 24, ANC 12, EFF 2, GOOD 1, ACDP 1, FF PLUS 1, ALJAMA 1

Speaker: Mr Daylin Mitchell (DA)

Deputy Speaker: Ms Beverley Ann Schäfer (DA)

Members:

Mr Reagen Ivan Allen	DA
Mr Derrick America	DA
Ms Deidré Maudelene Baartman	DA
Ms Ntombezanele Gladys Bakubaku-Vos	ANC
Ms Ayanda Bans	ANC
Mr Gillion Bosman	DA
Mr Anton Wilhelm Bredell	DA
Mr Galil Brinkhuis	AL JAMA-AH
Ms Aishah Cassiem	EFF
Mr Ferlon Charles Christians	ACDP
Mr Peter de Villiers	GOOD
Mr Cameron Muir Dugmore (Leader of the Official Opposition)	ANC
Ms Sharna Gail Fernandez	DA
Mr Christopher Fry	DA
Mrs Wendy Kaizer-Philander (DA Chief Whip)	DA
Mr Mesuli Kama	ANC
Mr Moses Klaas	EFF
Ms Patronella Zingisa Lekker (ANC Chief Whip)	ANC
Mr Andile Lili	ANC

Mr Ricardo Mackenzie	DA
Ms Anroux Johanna Du Toit Marais	DA
Mr Petrus Jacobus Marais	VF PLUS
Mr Patrick Marran	ANC
Ms Letta Matlodi Maseko	DA
Mr David John Maynier	DA
Dr Nomafrench Mbombo	DA
Mr Ivan Henry Meyer	DA
Ms Cayla Murray	DA
Mr Lulama Lennox Mvimbi	ANC
Ms Nobulumko Degracia Nkondlo	ANC
Mr Daniel Plato	DA
Mr Gerrit Pretorius	DA
Mr Muhammad Khalid Sayed	ANC
Ms Beverley Ann Schafer (Deputy Speaker)	DA
Mr Isaac Sileku	DA
Mr Tertuis Alfred Simmers	DA
Mr Danville Smith	ANC
Mr Andricus Pieter van der Westhuizen	DA
Ms Mireille Mary Wenger	DA
Mr Alan Richard Winde (Premier)	DA
Ms Rachel Windvogel	ANC

Secretary: Mr Romeo Adams

Communications Officers: Mr Sisonke Mlamla (Media and Communication Coordinator: Office of the Speaker), Mr Matthys Odendal (Senior Communications Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	24 521	16 523	18 588
Non-Current Assets	17 043	19 072	21 314
Total Assets	41 565	35 595	39 902
Current Liabilities	21 614	14 810	14 821
Non-Current Liabilities	26 818	25 693	21 957
Total Liabilities	48 432	40 502	36 778
Total Net Assets	(6 867)	(4 908)	3 123
FINANCIAL PERFORMANCE			
Total Revenue	218 394	200 034	208 152
Exchange Transactions	408	483	575
Non-Exchange Transactions	217 987	199 550	207 576
Total Expenditure	(213 361)	(203 474)	(196 953)
Employee Costs	(79 446)	(71 121)	(69 881)
Surplus/(Deficit) for Year	(1 959)	(7 281)	9 576
CASH FLOW			
Operating Activities	11 402	1 387	2 703
Investing Activities	(3 451)	(2 440)	(5 070)
Cash & Equivalents - Year End	21 978	14 119	16 058
UIFW EXPENDITURE**	2	935	3 462
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	118	117	117
Posts Filled	107	103	101

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT OF THE PREMIER

CONTACT DETAILS

PHYSICAL: Provincial Legislature Building, 1st Floor, 7 Wale Street, Cape Town
POSTAL: PO Box 9043, Cape Town, 8000
TEL: 0860 142 142
WEB: www.westerncape.gov.za/dept/department-premier
EMAIL: service@westerncape.gov.za



OVERVIEW

The Western Cape Department of the Premier plays a leading role in envisioning and implementing the strategic path of the Western Cape Government, while working to ensure accessible, quality and people-centric services across the province. The role and mandate of the Department is to enable – equip VIPs and departments to deliver, including governance towards service delivery for maximum citizen impact; guide – foster learning, innovation, culture change, collaboration, adaptation, integration of service delivery and citizen-centricity; and direct – drive the implementation, monitoring and review of the Provincial Strategic Plan and ensure accountability through leadership structures.



PREMIER
MR AR WINDE



DIRECTOR GENERAL
DR H MALILA

OFFICE BEARERS

Premier: Mr Alan Richard Winde
Director General: Dr Harry Malila
Superintendent General: Mr Andre Joemat (Manager: Provincial Strategic Management)
Deputy Directors General: Mr H Arendse (E-Innovation), Mr L Buter (Legal Services), Ms H Robson (Corporate Assurance)
Senior Management: Mr Drikus Basson (Chief Financial Officer), Ms Tammy De Decker (Chief of Staff), Ms Louise Esterhuysen (Chief Director: People Management Practices), Mr Robert Shaw (Strategic Office Support: DG)
Communications Officers: Ms Faiza Steyn (Head of Communication), Ms Regan Thaw (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	1 747 869	1 616 950	1 582 788
Actual Expenditure	1 702 503	1 610 128	1 561 356
Employee Compensation	591 336	585 619	608 690
Goods and Services	1 068 853	965 649	887 291
Capital Assets	17 441	28 493	38 597
UIFW EXPENDITURE**	7 739	779	1 164
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	907	918	970
Posts Filled	899	915	957

DEPARTMENT: AGRICULTURE

CONTACT DETAILS

PHYSICAL: Admin Building, Muldersvlei Road, Elsenburg
POSTAL: Private Bag X1, Elsenburg, 7607
TEL: 021 808 5111
WEB: www.westerncape.gov.za/dept/agriculture
EMAIL: info@elsenburg.com



OVERVIEW

The mission of the Western Cape Department of Agriculture is to unlock the full potential of agriculture to enhance the economic, ecological and social wealth of all the people of the Western Cape through encouraging sound stakeholder engagements; promoting the production of affordable, nutritious, safe and accessible food, fibre and agricultural products; ensuring sustainable management of natural resources; executing cutting-edge and relevant research and technology development; developing, retaining and attracting skills and human capital; providing a competent and professional extension support service; enhancing market access for the entire agricultural sector; contributing to alleviation of poverty and hunger; and ensuring transparent and effective governance.

The Department's strategic goals are: supporting the provincial agricultural sector in maintaining its export position by growing its value added; ensuring that 70% of all agricultural land reform projects in the province are successful; supporting the sector (farmers and industries) in increasing agricultural production (primary provincial commodities); optimising the sustainable utilisation of water and land resources to increase climate-smart agricultural production; increasing agricultural and related economic opportunities in selected rural areas based on socio-economic needs; enhancing the agri-processing capacity at both primary and secondary level to increase with 10% over baseline; and facilitating an increase of 20% in relevant skills development at different levels in the organisation and the sector.



MEC
DR IH MEYER



HOD
DR M SEBOPETSA

OFFICE BEARERS

MEC: Dr Ivan Henry Meyer (Minister) (DA)
Head of Department: Dr Mogale Sebopetsa
CFO: Mr Floris Huysamer
Deputy Directors General: Mr Darryl Jacobs
Chief Directors: Mr Jerry Aries (Acting: Agricultural Producer Support and Development), Mr Darryl Jacobs (Acting: Agricultural Education and Training), Dr Gininda Msiza (Veterinary Services), Ms Jacqueline Pandaram (Rural Development), Dr Ilse Trautmann (Research and Technology Development Services), Mrs Rashidah Wentzel (Operational Support Services)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Directors: Mrs Bongiswa Matoti (Agricultural Economic Services), Ms Ashia Petersen (Sustainable Resource Use and Management), Dr Dirk Troskie (Business Planning and Strategy)
Communications Officers: Ms Mary James (Head of Communication), Mr Daniel Johnson (Media Liaison Officer)

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	901	906	901
Posts Filled	886	887	885

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	921 032	937 903	947 929
Actual Expenditure	892 787	917 856	928 991
Employee Compensation	420 371	397 823	404 562
Goods and Services	179 834	151 191	169 037
Capital Assets	48 941	47 644	40 518
UIFW EXPENDITURE**	129	213	311

PUBLIC ENTITIES

Casidra SOC Ltd

DEPARTMENT: CULTURAL AFFAIRS AND SPORT

CONTACT DETAILS

PHYSICAL: Protea House Building, 7th Floor, Greenmarket Square, Cape Town, 8000

POSTAL: Private Bag X9067, Cape Town, 8000

TEL: 021 483 9503

WEB: www.westerncape.gov.za/dept/cas

EMAIL: dcas.com@westerncape.gov.za



OVERVIEW

The mission of the Western Cape Department of Cultural Affairs and Sport is to encourage excellence and inclusiveness in sport and culture through the effective, efficient and sustainable use of its resources, and through creative partnerships with others. In moving to excellence, the Department will create the conditions for access and mass participation, talent identification and skills development.

The Department's strategic goals are: an effective, efficient, economical administrative service; the promotion, development and transformation of all cultural activities in the Western Cape in order to contribute towards nation-building, good governance, social and human capital development, and to contribute towards sustainable economic growth and opportunities; the development, transformation and promotion of sustainable library, information and archives services; and the initiation and support of socially inclusive sport and recreation structures and activities.



MEC
MS AJ MARAIS

HOD
MR G REDMAN

OFFICE BEARERS

MEC: Ms Anroux Johanna Marais (Minister) (DA)

Head of Department: Mr Guy Redman

CFO: Ms BG Rutgers

Chief Directors: Dr LJ Bouah (Sport and Recreation), Ms Jacqueline Boulle (After School Programme), Ms Carol van Wyk (Cultural Affairs)

Directors: Ms Nomaza Dingayo (Provincial Archive Service), Mr Michael Janse van Rensburg (Museums, Heritage and Geographical Names Service), Mr SRD Julie (Strategic and Operational Management Support), Ms JS Moleleki (Arts, Culture and Language Services), Ms BG Rutgers (Financial Management), Ms Cecilia Sani (Library Service), Mr TD Tutu (Sport Promotion)

Senior Management: Mr Deon Burger (Head of Office)

Communications Officers: Dr Tania Colyn (Head: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	901 439	746 468	794 450
Actual Expenditure	889 177	735 454	784 571
Employee Compensation	210 741	202 579	210 753
Goods and Services	139 686	89 319	141 220
Capital Assets	22 448	18 044	20 963
UIFW EXPENDITURE**	492	-	64
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	532	528	537
Posts Filled	523	518	531

PUBLIC ENTITIES

Heritage Western Cape
 Western Cape Cultural Commission
 Western Cape Language Committee

DEPARTMENT: ECONOMIC DEVELOPMENT AND TOURISM

CONTACT DETAILS

PHYSICAL: 11th Floor, NBS Waldorf Building, 80 St George's Mall, Cape Town, 8001

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EMAIL: ecohead@westerncape.gov.za



OVERVIEW

The Department of Economic Development and Tourism's vision is a Western Cape that has a vibrant, innovative and sustainable economy,

characterised by economic growth and employment. To attain this vision, the Department will provide leadership to the Western Cape economy through its understanding of the economy, its ability to identify

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

economic opportunities and potential, and its contribution to government economic priorities.

The Vision Inspired Priority (VIP 2: Growth and Jobs) of the Provincial Strategic Plan (PSP) captures the provincial measures of success, which are to grow the economy and jobs over the next five years.

The Department will contribute to growing employment by increasing the competitiveness of the province, which will enable increased investment, economic growth, and real job opportunities. Economic growth and inclusive job creation can be propelled by driving regional competitiveness, attracting investment, investing in infrastructure, and growing exports. This is underpinned by resource resilience, which can either constrain or enable economic growth.

Given the structural nature of our economy, issues of equality of access to opportunities are considered throughout these focus areas. Improving the overall business environment is vital.

The Department will enhance the productive and competitive capability of the provincial economy. It will catalyse economic growth and employment creation through accelerating the ease of doing business; boosting private sector investment and promoting exports; enterprise development; scaling up work opportunities; and ensuring economic resilience.



MEC
MS M WENGER



HOD
MR V DUBE

OFFICE BEARERS

MEC: Ms Mireille Wenger (Minister of Finance and Economic Development and Tourism) (DA)

Head of Department: Mr Velile Dube

CFO: Ms Mymoena Abrahams

Deputy Directors General: Ms Jo-Ann Johnston (Strategic Economic Accelerators and Development), Mr Rashid Toefy (Economic Operations)

Chief Directors: Ms Helen Davies (Green Economy), Mr Nezaam Joseph (Skills Development), Mr Tim Parle (Digital Economy), Mr John Peters (Economic Enablement), Ms Ilse van Schalkwyk (Economic Sector Support)

Directors: Ms Fayruz Dharsey (Municipal Economic Support), Mr Goodwell Dingaan (Agri-processing Sector), Ms Olivia Dyers (Digital Leadership), Ms Michelle Ellis (Red Tape Reduction), Mr Herman Jonker (Coordination of Industrial Development), Ms Cheryl Julies (Strategic and Operational Support), Ms Rahima Loghdey (Skills Incentives), Ms Melissa Parker (Provincial Skills and Partnership), Mr Ashley Searle (Business Regulation), Mr Jacques Stoltz (Tourism), Mr Ajay Trikam (Energy), Mr Rabelani Tshikalanke (Green Economy Programmes and Projects), Mr Joshua Wolmarans (Enterprise Development)

Senior Management: Ms Crystal le Bron (Office of the HOD)

Communications Officers: Mr Joe-Mark Arnold (Head of Communications), Ms Viola May

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	521 093	537 884	511 263
Actual Expenditure	496 712	531 053	498 791
Employee Compensation	129 191	124 611	131 952
Goods and Services	44 593	48 178	83 411
Capital Assets	2 671	10 111	4 678
UIFW EXPENDITURE**	63	1 470	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	203	214	217
Posts Filled	193	204	206

PUBLIC ENTITIES

Atlantis SEZ Company (ASEZCo)

Cape Town and Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro)

Freeport Saldanha

DEPARTMENT: EDUCATION

CONTACT DETAILS

PHYSICAL: 1 North Wharf Square, 2 Lower Loop Street, Foreshore, Cape Town, 8001

POSTAL: Private Bag X9114, Cape Town, 8000

TEL: 0861 819 919

WEB: wcedonline.westerncape.gov.za

EMAIL: Media1.Medial@westerncape.gov.za



OVERVIEW

The Western Cape Education Department is responsible for early childhood development, primary and secondary school education in the province.

The Department's policy priorities are: to strengthen and expand quality learning opportunities for enhancing learning; enhance and expand enabling environments; strengthen functionality and accountability; and strengthen and enhance innovative adaptability and preparedness for changing context.

OFFICE BEARERS

MEC: Mr David John Maynier (Minister) (DA)

Head of Department: Mr Brent Walters

Deputy Directors General: Mr Salie Abrahams (Education Planning), Mr Leon Ely (Corporate Services), Mr Haroon Mahomed (Curriculum Management and Assessment Management), Mr Alan Meyer (Institution Development and Coordination)

Chief Directors: Mr Juan Benjamin (Curriculum Management and Teacher Development), Mr Matthys Cronje (People Management Practices), Mr Ian de Vega (Business Intelligence Management), Mr Bertram Loriston (Assessment and Examinations), Ms Lesline McGlenatendolf (Physical Resources), Mr Sigamoney Naicker (Inclusive Education and Special Programmes), Ms Heather Van Ster (Acting: Districts), Mrs Erna Veldman (Financial Management)



MEC
MR DJ MAYNIER



HOD
MR B WALTERS

Directors: Mr Lance Abrahams (Overberg Education District), Mr Brett Blackburn (Infrastructure Delivery Management System – Strategic Technical Advisor), Ms Lucia Bredenkamp (Examinations Administration), Mr George Claasen (Metropole West Coast Education), Mr Gerrit Coetzee (Physical Resources Planning and Property Management), Adv Lynn Coleridge-Zils (Policy Coordination), Ms Warda Conrad (Business Strategy and Stakeholder Management), Ms Berenice Daniels (Inclusive and Specialised Education Support), Ms Ryana De Bruyn (Supply Chain Management), Ms Landeka Diamond (Metropole East Education District), Ms Karen Dudley (Curriculum Development: General Education and Training),

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

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Mr Colin Esau (Employee Relations), Mr Riaan Eyssen (Management Accounting), Ms Bronagh Hammond (Communication), Mr Sanjith Hansraj (Knowledge and Information Management), Mr Dhroonlall Haripersad (Curriculum Development: Further Education and Training), Ms Jeanette Harker (Acting: Cape Winelands Education), Ms Wendy Horn (Metropole North Education District), Mr William Jantjies (Institutional Management), Mr Jewel Jonkers (Eden and Central Karoo Education District), Ms Ruth Leukes (Early Childhood Development), Ms Cherie Meyer-Williams (Metropole South Education District), Ms Marie Mocke (Recruitment and Selection), Mr Zukisani Mpiisi (Financial Accounting), Mr Phillip Nieuwoudt (Infrastructure Delivery Management), Ms Devigi Pillay (Service Benefits), Ms Brenda Robertson (Metropole Central Education District), Ms Washiela Salie (Internal Control), Mr Faiq Salie (Assessment Management), Ms Isobel Senosi (Metropole Overberg Education), Mr Andile Siyengo (Research), Mr Granville Stander (Cape Teaching and Leadership Institute), Mr Paul Swart (Institutional Resource Support), Mr Clinton Walker (eLearning)

Senior Management: Ms Odette Cason (Head: Office of Ministry), Ms Kerry Mauchline (Media Liaison Officer: Ministry)

Communications Officers: Mr Paddy Attwell (Director: Communication), Ms Bronagh Hammond (Director: Communication - Internal Control), Ms Kerry Mauchline (Media Liaison Officer: Ministry)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Financially Unqualified
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	25 389 838	24 564 862	23 650 023
Actual Expenditure	25 355 901	24 008 541	23 446 342
Employee Compensation	18 764 794	17 559 093	17 475 235
Goods and Services	2 646 700	2 311 663	2 490 857
Capital Assets	754 756	655 008	1 101 505
UIFW EXPENDITURE**	58 623	2 959	3 283
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	43 416	42 256	42 216
Posts Filled	43 220	41 988	42 197

DEPARTMENT: ENVIRONMENTAL AFFAIRS AND DEVELOPMENT PLANNING

CONTACT DETAILS

PHYSICAL: 8th Floor, 1 Dorp Street, Cape Town, 8000

POSTAL: Private Bag X9086, Cape Town, 8000

TEL: 021 483 4091

WEB: www.westerncape.gov.za/eadp

EMAIL: enquiries.eadp@westerncape.gov.za



OVERVIEW

The mission of the Western Cape Department of Environmental Affairs and Development Planning is to promote a resilient, sustainable, quality and inclusive living environment in support of human well-being.

The Department's strategic goals are: sustaining the ecological and agricultural resource bases; sustainable and integrated urban and rural settlements; good governance, integrated management and increased economic opportunity through low-carbon development, resource efficiency and the biodiversity economy.

The Constitution provides that everyone has the right to an environment that is not harmful to their health or well-being; and to have the environment protected, for the benefit of present and future generations, through reasonable legislative and other measures that prevent pollution and ecological degradation; promote conservation; and secure ecologically sustainable development and use of natural resources while promoting justifiable economic and social development.

OFFICE BEARERS

MEC: Mr Anton Wilhelm Bredell (Minister) (DA)

Head of Department: Mr Gerhard Gerber

CFO: Mr Thapelo Mosome (CFO and Chief Director: Management Support)

Chief Directors: Mr Gottlieb Arendse (Environmental Quality), Mr Marius Du Randt (Head of Ministry), Mr Ayub Mohamed (Environmental Governance, Policy Coordination and Enforcement), Mr Ronald Mosome (Management Support), Ms Karen Shippey (Environmental Sustainability)

Directors: Mr Achmad Bassier (Environmental Law Enforcement), Mr Gavin Benjamin (Development Management - Region 3), Mr Johannes Fritz (Financial Management), Mr Anwaar Gaffoor (Strategic and Operational Support), Mr Saliem Haider (Waste Management), Mr Paul Hardcastle (Planning and Policy Coordination), Mr Goosain Isaacs (Climate Change), Ms Helena Jacobs (Development Planning Intelligence Management and Research), Ms Thea Jordan (Development Facilitation), Ms Wilna Kloppers (Pollution and Chemicals Management), Ms Marlene Laros (Biodiversity and Coastal Management), Dr Joy Leaner (Air Quality Management), Ms Charmaine Maré (Environmental Governance), Mr Ronald Mukanya (Sustainability



MEC
MR AW BREDELL



HOD
MR G GERBER

Management), Mr Kobus Munro (Development Planning - Region 2), Ms Catherine Stone (Spatial Planning), Mr Zaahir Toefy (Development Management - Region 1)

Communications Officers: Mr Wouter Kriel (Media Liaison Officer), Mr Rudolf van Jaarsveldt (Head: Communications), Ms Stefanie Venter (Web Content Developer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	568 118	589 064	634 759
Actual Expenditure	561 667	583 751	624 964
Employee Compensation	237 904	224 739	225 381
Goods and Services	21 605	25 894	40 005
Capital Assets	7 682	10 845	7 405
UIFW EXPENDITURE**	-	184	815
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	363	379	382
Posts Filled	361	371	364

PUBLIC ENTITIES

CapeNature

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT: HEALTH AND WELLNESS

CONTACT DETAILS

PHYSICAL: 20th Floor, 4 Dorp Street, Cape Town
POSTAL: PO Box 2060, Cape Town, 8000
TEL: 021 483 3245/5417
WEB: www.westerncape.gov.za/dept/health
EMAIL: service@westerncape.gov.za



OVERVIEW

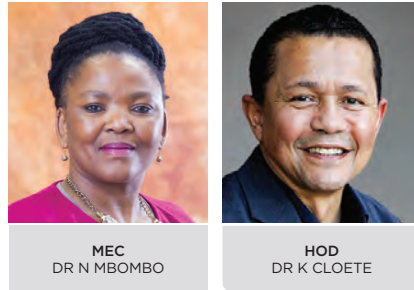
The mission of the Western Cape Department of Health and Wellness is to provide equitable access to quality health services in partnership with the relevant stakeholders within a balanced and well-managed health system to the people of the Western Cape and beyond.

Health Care 2030 provides a powerful vision for the future of health care in the province. The realisation of a people-centric, effective health system that inspires public trust depends on significant allocative and technical efficiency gains. The Department's strategic goals are to address the burden of disease through promoting health and wellness; improve the quality of health services and the patient experience; embed good governance and values-driven leadership practices; develop and maintain a capacitated workforce to deliver the required health services; develop and maintain appropriate health technology, infrastructure and ICT; and optimal financial management to maximise health outcomes.

A transformation agenda has been set to give effect to the strategic vision of Health Care 2030. There are four pillars to this agenda, including service needs (with an identified set of priorities), leadership development, good governance and positive organisational culture. Fundamental to this agenda is the notion of person centredness, with the clear intention of placing people at the heart of the health system, evident in the Department's commitment to a community-orientated primary health care (COPC) service; system resilience – the ability to withstand major health system disruption; comprehensive set of services, with a strong focus on health promotion and prevention, central to addressing the social determinants of health; and the notion of universal health coverage, which would enable a more equitable health system.

OFFICE BEARERS

MEC: Dr Nomafrench Mbombo (Minister) (DA)
Head of Department: Dr Keith Cloete
CFO: Mr Simon Kaye
COO: Dr Saadiq Kariem
Chief Directors: Dr L Angeletti Du Toit (Infrastructure and Technical Management), Mrs B Arries (People Management), Ms Esmereldah Isaacs (Supply Chain Management), Ms Nonhlanhla Nkosi (Strategy and Health Support), Dr G Perez (Metro Health Services), Dr L Phillips (Rural Health Services)



Senior Management: Dr M Mukosi (CEO: Tygerberg Hospital), Dr A Parbhoo (CEO: Red Cross War Memorial Children's Hospital), Dr B Patel (CEO: Groote Schuur Hospital)
Communications Officers: Mr Luke Albert (Spokesperson: MEC), Ms Marika Champion (Director: Communications), Mr Mark van der Heever (Deputy Director: Communications)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	28 220 169	27 228 208	24 852 039
Actual Expenditure	27 921 642	26 963 540	24 744 385
Employee Compensation	16 179 921	15 338 438	14 747 615
Goods and Services	9 213 453	8 984 618	7 600 406
Capital Assets	1 008 249	1 090 394	1 000 371
UIFW EXPENDITURE**	8 828	28 862	6 846
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	36 134	35 799	35 069
Posts Filled	33 612	33 615	32 479

DEPARTMENT: INFRASTRUCTURE

The Department will be reconfigured as the Department of Infrastructure in the 2022/23 financial year, by merging parts of the Department of Public Works into the Department of Human Settlements.

CONTACT DETAILS

PHYSICAL: 27 Wale Street, Cape Town, 8001
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WEB: www.westerncape.gov.za/dept/human-settlements
EMAIL: human.settlements@westerncape.gov.za



OVERVIEW

The Western Cape Department of Infrastructure delivers human settlements according to the provisions of the National Housing Code, with a strategy geared towards its unique vision of the province. In order to turn its vision into reality, the Department has a practical mission geared around a set of core values.

In order to make sure that it delivers according to its mandate, the Department has an organisational structure consisting of a Ministry,

Office of the Head of Department, three Chief Directorates and 14 Directorates, each with a defined set of responsibilities. The Department delivers services to the public through 16 housing programmes, and an overview of each programme, along with the qualification criteria for beneficiaries, is provided. In addition, the Department is also responsible for overseeing the Rental Housing Tribunal, which provides free advice on rental issues to landlords and tenants.

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS



MEC
MR TA SIMMERS

OFFICE BEARERS

MEC: Mr Tertius Alfred Simmers (Minister) (DA)
Head of Department: Ms Phila Mayisela (Acting)
CFO: Mr Francois de Wet (Management Support)
Chief Directors: Ms Kahmiela August (Human Settlement Planning)
Directors: Mr Aamien Adams (Professional and Project Management Services), Mr Nathan Adriaanse (Communications and Stakeholder Relations), Mr Preshane Chandaka (Planning), Mr Brian Denton (Project Administration), Ms Pamela Masiko-Kambala (Policy and Research), Mr Benjamin Nkosi (Strategic Management Support), Mr Rob Smith (Grant and Municipal Performance Management), Mr Roy Stewart (Land

and Asset Management), Mr Melvin Stoffels (Financial Management), Mr Mfundo Taliwe (Regional Support: Garden Route and Central Karoo), Ms Rehana Tiry (Regional Support: West Coast), Mr Gavin Wiseman (Affordable Housing)

Communications Officers: Mr Nathan Adriaanse (Head of Communication), Mr Ntobeko Mbingeleli (Media Liaison Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Financially Unqualified	Financially Unqualified	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 418 539	2 476 375	2 684 121
Actual Expenditure	2 362 238	2 380 607	2 683 730
Employee Compensation	244 624	231 515	243 100
Goods and Services	83 261	85 106	94 223
Capital Assets	6 881	6 908	7 518
UIFW EXPENDITURE**	221 640	284 552	265 156
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	447	450	469
Posts Filled	441	446	452

DEPARTMENT: LOCAL GOVERNMENT

CONTACT DETAILS

PHYSICAL: 8th Floor, Waldorf Building, 80 St George's Mall, Cape Town, 8001

POSTAL: Private Bag X9076, Cape Town, 8000

TEL: 021 483 4049/4997

WEB: www.westerncape.gov.za/dept/local-government

EMAIL: service@westerncape.gov.za



OVERVIEW

The mission of the Western Cape Department of Local Government is to capacitate municipalities to deliver quality services to communities; promote participative, integrated and sustainable communities; ensure that municipal plans reflect national, provincial and local priorities and resources through sound intergovernmental relations; be the first port of call to municipalities for advice and support; and facilitate delivery through sound administration and the engagement of all spheres of government and social partners.

The Department's objectives and mandates are to establish municipalities consistent with national legislation; support and strengthen the capacity of municipalities; regulate the performance of municipalities in terms of their functions listed in the Constitution; intervene where there is nonfulfilment of legislative, executive or financial obligations; and promote a developmental local government.

OFFICE BEARERS

MEC: Mr Anton Wilhelm Bredell (Minister) (DA)

Head of Department: Mr Graham Paulse

CFO: Ms B Sewlall-Singh

Chief Directors: Ms Eda Barnard (Municipal Performance Monitoring and Support), Mr Colin Deiner (Disaster Management and Fire Brigade Services), Ms Nozuko Zamkaka (Integrated Service Delivery)
Directors: Mr G Birch (Specialised Support), Mr Marius Brand (Municipal Infrastructure), Mr Walton Carelse (Integrated Development Planning), Mr Schalk Carstens (Disaster Risk Reduction), Mr Albert Dlwengu (Policy and Strategic Support), Dr S Greyling (Municipal Support and Capacity Building), Mr Heinrich Magerman (Community Development Worker Programme), Mr K Makan (Municipal Governance), Mr Craig Mitchell (Public Participation), Ms Jacqueline Pandaram (Disaster Operations), Mr M Pretorius (Service Delivery Integration), Mr Nabeel Rylands (District and Local Performance Monitoring)

Senior Management: Mr Kosie Haarhoff

Communications Officers: Ms Rowena Kellies (Head: Communications), Mr Wouter Kriel (Media Liaison Officer)



MEC
MR AW BREDELL



HOD
MR G PAULSE

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	349 350	284 077	319 295
Actual Expenditure	330 471	279 141	313 750
Employee Compensation	188 528	181 873	172 997
Goods and Services	55 743	51 834	63 719
Capital Assets	5 729	5 274	4 842
UIFW EXPENDITURE**	21	469	9
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	376	368	371
Posts Filled	366	366	366

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

DEPARTMENT: MOBILITY

The Department will be reconfigured as the Department of Mobility in the 2022/23 financial year. The Public Works portfolio will be merged into the new Department of Infrastructure.

CONTACT DETAILS

PHYSICAL: 8th Floor, 9 Dorp Street, Cape Town, 8000
POSTAL: Private Bag X9185, Cape Town, 8001
TEL: 0860 212 414
WEB: www.westerncape.gov.za/tpw
EMAIL: Transport.Publicworks@westerncape.gov.za

OVERVIEW

The vision of the Western Cape Department of Mobility is to lead in the delivery of government infrastructure and related services. The Department's mission is to deliver infrastructure and services in order to promote socio-economic outcomes and safe, empowered and connected communities.

The Department's strategic goals are to continually provide policy and strategic leadership, as well as support services to enable the Department to deliver on government priorities and objectives; lead and facilitate the internalisation of the Expanded Public Works Programme (EPWP) across all departments and stakeholders in the Western Cape and within this Department; lead and promote the development and implementation of an integrated transport system intergovernmentally and transversally within the Western Cape; and lead the development and implementation of provincial infrastructure and the management of property, intergovernmentally and transversally within the Western Cape by meeting appropriate standards.

OFFICE BEARERS

MEC: Mr Ricardo Mackenzie (DA)
CFO: Adv Chantal Smith
Chief Directors: Mr Yasir Ahmed (Government Motor Transport), Mr Francois De Wet (Management Support Services), Mr Farrel Payne (Acting: Traffic Management), Ms Deidre Ribbonaar (Mobility Delivery and Integration), Mr Gerrit van Schalkwyk (Policy and Strategic Integration)
Directors: Mr Melvin Arendse (Taxi Services), Mr Randal Barreiro (Acting: Transport Administration and Licensing), Mr Mario Brown (Policies, Research and Systems), Ms Vigie Chetty (Acting: Traffic Law Enforcement), Mr Recardo Collins (Bus and Client Services), Mr Abdoesalaam Isaacs (Provincial Transport Registration), Mr Anthonie Janse Van Rensburg (Fleet Services), Mr Donald Lakey (Traffic Training and Development), Ms Bernie Macmahon (Operator Licensing and Permits), Ms Ntomboxolo Makoba-Somdaka (Head of



MEC
MR R MACKENZIE

Ministry), Mr Gamza Martin (Freight, Rail and Non-Motorised Transport), Mr Fezile Mbambo (Institutional Partnerships and Public Transport Integration and Coordination), Mr Mark Skriker (Operating Licence Adjudication), Mr Willie van der Merwe (Road Safety Management), Mr Riaan Wiggill (Fleet Finance)

Communications Officers: Mr Jandr  Bakker (Head of Communication), Ms Rebecca Campbell (Spokesperson: MEC)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	9 266 773	8 684 431	8 557 588
Actual Expenditure	9 057 819	8 443 197	8 489 161
Employee Compensation	1 061 446	992 558	978 855
Goods and Services	3 124 205	3 077 900	2 524 258
Capital Assets	2 768 888	2 367 449	3 113 912
UIFW EXPENDITURE**	1 458	8 047	118
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 528	2 488	2 469
Posts Filled	2 477	2 417	2 437

PUBLIC ENTITIES

Government Motor Transport

DEPARTMENT: POLICE OVERSIGHT AND COMMUNITY SAFETY

CONTACT DETAILS

PHYSICAL: 35 Wale Street, Cape Town, 8000
POSTAL: PO Box 5346, Cape Town, 8000
TEL: 021 483 3929
WEB: www.westerncape.gov.za/dept/community-safety

OVERVIEW

The Western Cape Department of Police Oversight and Community Safety will promote professional policing through effective oversight as legislated, facilitate safety partnerships with communities and other stakeholders and to promote safety in all public buildings and spaces.

OFFICE BEARERS

MEC: Mr Reagen Allen (Minister) (DA)
Head of Department: Adv Yashina Pillay
CFO: Mr Moegamat Frizlar
Chief Directors: Mr David Coetzee (Secretariat: Safety and Security), Ms Linde Govender (Management Support)



MEC
MR R ALLEN



HOD
ADV Y PILLAY

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

Directors: Ms Amanda Dissel (Policy and Research), Adv Han-Marie Marshall (Community Police Relations), Ms Ansaaf Mohamed (Strategic Services and Communication), Mr Bhekithemba Simelane (Monitoring and Evaluation), Mr Fred Watkins (Provincial Security Operations)
Communications Officers: Mr Ishaam Davids (Head of Communications), Ms Chantell Hendricks, Ms Ameerah Kenny

HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	294	309	311
Posts Filled	285	302	303

PUBLIC ENTITIES

Western Cape Liquor Authority
 Western Cape Police Ombudsman (WCPO)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	559 322	784 458	471 332
Actual Expenditure	550 671	773 295	464 933
Employee Compensation	152 035	150 455	152 991
Goods and Services	105 642	94 975	82 684
Capital Assets	8 798	9 301	13 110
UIFW EXPENDITURE**	25 619	603	1 369

DEPARTMENT: PROVINCIAL TREASURY

CONTACT DETAILS

PHYSICAL: 3rd Floor, 7 Wale Street, Cape Town, 8000
POSTAL: Private Bag X9165, Cape Town, 8000
TEL: 021 483 4237
WEB: www.westerncape.gov.za/provincial-treasury
EMAIL: westerncape.treasury@westerncape.gov.za



OVERVIEW

The Western Cape Provincial Treasury is mandated to prepare the provincial budget and to exercise control over the implementation of the provincial budget within the context of co-planning and co-implementation and the joint district approach to give effect to the five vision inspired priorities of the Western Cape Government to create a safe Western Cape where everyone prospers. The Treasury's vision of a responsive and inclusive Treasury enables positive change in the lives of citizens, seeks to build a capable public sector that is adaptive, innovative and supportive, demonstrating the Provincial Treasury's ability to respond with agility to the challenges we face. As the standard bearer of good governance in South Africa, we continue to strive for excellence, driving resource efficiency and effective financial accountability and resilience across both provincial and local spheres of government.



MEC
MS M WENGER



HOD
MR D SAVAGE

OFFICE BEARERS

MEC: Ms Mireille Wenger (Minister: Finance and Economic Opportunities) (DA)
Head of Department: Mr David Savage
CFO: Ms Annamarie Smit
Deputy Directors General: Ms Julinda Gantana (Governance and Asset Management), Dr Roy Havemann (Fiscal and Economic Services)
Chief Directors: Mr Aziz Hardien (Financial Governance and Accounting), Mr Steven Kenyon (Local Government: Public Finance), Ms Analiese Pick (Provincial Government: Public Finance), Ms Shirley Robinson (Public Policy Service), Mr Isac Smith (Asset Management)
Directors: Ms Naadia Ismail (Strategic and Operational Management Support)
Communications Officers: Ms Georgina Maree (Media Liaison Officer), Mr Ean Steenkamp-Cairns (Head of Communication)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	315 147	309 159	338 009
Actual Expenditure	289 998	277 393	328 775
Employee Compensation	188 819	184 513	185 806
Goods and Services	52 620	40 431	57 514
Capital Assets	4 181	1 648	5 509
UIFW EXPENDITURE**	13	11	1 896
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	299	302	312
Posts Filled	297	291	306

PUBLIC ENTITIES

Western Cape Gambling and Racing Board

DEPARTMENT: SOCIAL DEVELOPMENT

CONTACT DETAILS

PHYSICAL: Union House, 14 Queen Victoria Street, Cape Town, 8001
POSTAL: Private Bag X9112, Cape Town, 8000
TEL: 021 483 5045
WEB: www.westerncape.gov.za/dept/social-development
EMAIL: HOD.DSD@westerncape.gov.za



OVERVIEW

The mission of the Western Cape Department of Social Development is to ensure the provision of a comprehensive network of social development services that enables and empowers the poor, the

vulnerable and those with special needs. The Department's strategic goals are to improve governance and modernisation of service delivery; create opportunities through community development services; and create a caring society through developmental social welfare services.

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS



MEC
MS SG FERNANDEZ



HOD
DR R MACDONALD

OFFICE BEARERS

MEC: Ms Sharna Gail Fernandez (Minister) (DA)

Head of Department: Dr Robert Macdonald

Chief of Staff: Mr Abram Phahlamohlaka

Chief Directors: Mr M Hewu (Community and Partnership Development), Ms M Johnson (Business Planning and Strategy), Mr C Jordan (Social Welfare), Mr J Smith (Financial Management), Ms A van Reenen (Service Delivery Management and Coordination)

Communications Officers: Ms Esther Lewis (Deputy Director: Communications), Ms Monique Mortlock-Malgas (Spokesperson to MEC), Ms Sharlene Naiker (Media Liaison Officer), Ms Ananda Nel

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
APPROPRIATION STATEMENT	R'000	R'000	R'000
Total Final Appropriation	2 726 804	2 693 151	2 461 354
Actual Expenditure	2 705 643	2 678 743	2 431 651
Employee Compensation	100 406	919 995	874 060
Goods and Services	220 924	267 290	212 463
Capital Assets	47 093	47 451	41 986
UIFW EXPENDITURE**	-	616	799
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	2 587	2 594	2 491
Posts Filled	2 537	2 498	2 417

ATLANTIS SEZ COMPANY (ASEZCO)

CONTACT DETAILS

PHYSICAL: Atlantis Foundries Business Park, William Gourlay Street, Atlantis Industrial

TEL: 063 955 8627

WHATSAPP: 068 261 2998

WEB: atlantiszez.com

EMAIL: info@atlantiszez.co.za



OVERVIEW

The Atlantis SEZ Company's (ASEZCo) mission is to develop a sustainable greentech SEZ which creates a conducive business environment for the Green economy and integrated economic growth and employment. In achieving this mission, the ASEZCo aims to become Africa's leading, globally competitive and export-orientated greentech manufacturing zone and a Living Lab demonstrating the highest standards of good governance, low carbon and resource efficient economic development and social inclusion. In doing so, the ASEZCo will also contribute to global well-being through commitment to the Sustainable Development Goals (SDGs) and the UNIDO Eco-Industrial Park Principles.

The ASEZCo has several key objectives, some of which are already being implemented. They include the development of a sustainable greentech SEZ in Atlantis; attracting and retaining export focused greentech investors into the Atlantis SEZ who value local integration; establishing and maintaining a conducive business environment for the green economy; and fostering local economic growth, employment and revitalisation.

OFFICE BEARERS

Chairperson: Ms Jo-Ann Johnston

Board Members: Mr Lance Greyling, Ms Zukiswa Kimani, Dr Leon Roman, Ms Waheeda Saib (CFO), Ms Kenosi Selane

CEO: Mr Matt Cullinan

CFO: Ms Waheeda Saib

Company Secretary: Ms Fredelaine Brand

Senior Management: Mr Matt Cullinan (Executive: Infrastructure Development), Mr Jarrod Lyons (Executive: Business Development), Mr Kenneth Mojela (Executive: Commercial), Mr Michael Webster (Acting Executive: Integrated Ecosystem Management)

Communications Officers: Ms Kerryn Marsden (Marketing and Communications Specialist)

FINANCIAL INFORMATION*	2021/22	2020/21
AUDIT OUTCOME	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000
Current Assets	12 015	3 907
Non-Current Assets	61 469	3 749
Total Assets	73 573	7 655
Current Liabilities	11 011	3 283
Non-Current Liabilities	-	-
Total Liabilities	11 011	3 283
Total Net Assets	62 563	4 372
FINANCIAL PERFORMANCE		
Total Revenue	35 594	28 282
Exchange Transactions	795	26
Non-Exchange Transactions	34 799	28 256
Total Expenditure	(33 903)	(27 346)
Employee Costs	(17 930)	(14 464)
Surplus/(Deficit) for Year	1 691	936
CASH FLOW		
Operating Activities	3 200	1 699
Investing Activities	(3 080)	(1 699)
Cash & Equivalents - Year End	120	-
UIFW EXPENDITURE**	-	-
HUMAN RESOURCES	2021/22	2020/21
Posts Approved	34	34
Posts Filled	21	21

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

CAPE TOWN AND WESTERN CAPE TOURISM, TRADE AND INVESTMENT PROMOTION AGENCY (WESGRO)

CONTACT DETAILS

PHYSICAL: 18th Floor, Reserve Bank Building, 60 St George's Mall, Cape Town, 8001
POSTAL: PO Box 1678, Cape Town, 8000
TEL: 021 487 8600
WEB: www.wesgro.co.za
EMAIL: info@wesgro.co.za



OVERVIEW

Wesgro is the official tourism, trade and investment promotion agency for Cape Town and the Western Cape. The Agency is the first point of contact for foreign buyers, local exporters and investors wishing to take advantage of the unlimited business potential in the region.

Wesgro works closely with key players including the national, provincial and local government. Its mandate is to facilitate foreign and domestic direct investment into the region; exports of products and services through development of export capability, demand and market access; and to promote Cape Town and the Western Cape as a viable business, leisure and film destination.

OFFICE BEARERS

Chairperson: Dr Shirley Zinn
Board Members: Mr David Bridgman, Mr Paul Cluver, Mr Francois Du Rand (Mayor), Mr Lance Greyling, Ms Natalie Jabangwe, Mr Geoffery Jacobs, Mr Simon Kaye, Mr Nicholas Louw, Mr Velani Mboweni, Mr Sazi Ndwandwa, Mr Timothy Scoltz, Mr John van Rooyen
CEO: Wrenelle Stander
CFO: Mr Sandiso Gcwabe
Senior Management: Ms Monika Luel (Chief Destination Marketing Officer), Ms Jacyntha Twynam (Chief Assurance Officer), Mr Garth van der Horst (Chief Trade and Investment Officer)
Communications Officers: Ms Jean Scheltema (Chief Marketing and Innovation Officer)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Qualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	121 344	90 507	70 879
Non-Current Assets	5 474	33 847	34 916
Total Assets	126 818	124 354	105 795
Current Liabilities	66 240	66 323	59 148
Non-Current Liabilities	550	550	-
Total Liabilities	66 790	66 873	59 148
Total Net Assets	60 028	57 481	44 647
FINANCIAL PERFORMANCE			
Total Revenue	148 121	135 013	185 045
Exchange Transactions	21 715	18 244	32 605
Non-Exchange Transactions	126 406	116 769	152 440
Total Expenditure	(145 287)	(124 177)	(181 153)
Employee Costs	(56 588)	(57 126)	(60 665)
Surplus/(Deficit) for Year	2 834	10 836	3 892
CASH FLOW			
Operating Activities	4 901	27 850	17 840
Investing Activities	(1 754)	(852)	(5 126)
Cash & Equivalents - Year End	89 297	86 150	59 152
UIFW EXPENDITURE**	5 705	61	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	109	117	144
Posts Filled	95	100	127

CAPENATURE

CONTACT DETAILS

PHYSICAL: PGWC Shared Services Centre, Cnr Bosduif & Volstruis Streets, Bridgetown, 7764
POSTAL: Private Bag X29, Gatesville, 7766
TEL: 087 087 9262
WEB: www.capenature.co.za
EMAIL: info@capenature.co.za



OVERVIEW

CapeNature is the public entity responsible for nature conservation in the Western Cape. The vision of CapeNature is to conserve nature for resilience and sustainability. Its mission is to conserve, protect and restore our natural environment by inspiring and influencing positive change.

CapeNature strives to create a work environment that nurtures people and motivates a high level of performance in putting people first through implementing the Batho Pele principles aligned with its core values of innovation, customer service, accountability, respect and ethics.

OFFICE BEARERS

Chairperson: Prof Denver Hendricks
Deputy Chairperson: Prof Gavin Maneveldt
Board Members: Mr Mervyn Burton, Dr Colin Johnson, Ms Marguerite Loubser, Prof Aubrey Redlinghuis, Mr Paul Slack
CEO: Dr Razeena Omar
CFO: Mr Mohamed Bhayat

Senior Management: Ms Coral Birss (Executive Director: Biodiversity Capabilities), Ms Natalie Hayward (Executive Director: Conservation Operations), Mr Sheraaz Ismail (Executive Director: Eco-Tourism and Access)
Communications Officers: Ms Mhlali Doko (Communication Officer), Ms Petro Van Rhyn (General Manager: Advocacy)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	149 907	182 482	177 329
Non-Current Assets	201 000	180 445	175 303
Total Assets	350 907	369 927	352 632
Current Liabilities	47 305	65 440	31 784
Non-Current Liabilities	67 850	67 681	70 376
Total Liabilities	115 155	133 121	132 160
Total Net Assets	235 752	229 806	220 472

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
FINANCIAL PERFORMANCE			
Total Revenue	362 013	358 453	396 639
Exchange Transactions	64 063	41 146	60 656
Non-Exchange Transactions	297 950	317 306	335 982
Total Expenditure	(356 055)	(349 603)	(378 377)
Employee Costs	(207 868)	(210 319)	(221 622)
Surplus/(Deficit) for Year	5 973	9 334	19 084

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
CASH FLOW			
Operating Activities	10 991	24 369	38 546
Investing Activities	(36 927)	(24 319)	(35 332)
Cash & Equivalents - Year End	138 229	165 617	168 836
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES			
Posts Approved	531	546	1 074
Posts Filled	428	444	1 003

CASIDRA SOC LTD

CONTACT DETAILS

PHYSICAL: 22 Louws Avenue, Southern Paarl, 7646

POSTAL: PO Box 660, Southern Paarl, 7624

TEL: 021 863 5000

WEB: casidra.co.za

EMAIL: info@casidra.co.za



OVERVIEW

Casidra's mission is to maximise agricultural and economic development opportunities in rural communities through project management excellence. Its aim is to deliver quality work, and its ultimate goal is the sustainable impact of each project within the context of working in rural communities.

Casidra renders project management services to departments within the Western Cape Government, local authorities, businesses, non-governmental organisations (NGOs), community-based organisations (CBOs), academic institutions, other governmental agencies, and international assistance institutions. As the official implementing agent for the Western Cape Government, development projects are planned and implemented by Casidra. Its ability and skills, ground level involvement in communities, proven track record, and sound financial record-keeping, reporting and auditing make Casidra the preferred implementing agent.

Casidra's strategic outcome-orientated goals are to: provide management services to the Western Cape Department of Agriculture to achieve their goals; give support to local economic and business development initiatives in rural areas in order to create and facilitate an enabling environment and facilitate economic growth and job creation by promoting the implementation of green initiatives through providing economic support and mentoring; manage resources effectively and ensure good corporate governance to achieve an unqualified audit in each financial year; develop and implement the Casidra Development Model by 2020; maintain and expand project management capability as implementing agent in general through project management training and information systems; and develop and grow new markets on a cost-recovery basis at an annual rate of 3%.

OFFICE BEARERS

Chairperson: Prof Johan Kirsten

Deputy Chairperson: Mr Elton Jeffthas

Board Members: Ms Crystal Abdoll, Ms Emily Hendricks, Mr Daniel Johnson, Ms Lebohang Mehlohlakulu, Ms Thandiwe Moutlana, Mr Angelo Petersen, Mr Marius Wust

CEO: Dr Keith du Plessis

CFO: Mr Freek van Zyl

Senior Management: Mr Carl Boraine (Accountant), Mr Michael MacKenzie (Programme Officer: FSD), Mr David Nefdt (Chief Programme Officer), Ms Loinice Seconds (Human Capital Manager), Mr Jacques Swanepoel (Programme Manager: ES)

Communications Officers: Mr Experience Matshediso (Public Relations/Communications Manager)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME			
	Financially Unqualified	Financially Unqualified	Financially Unqualified
FINANCIAL POSITION			
	R'000	R'000	R'000
Current Assets	213 606	233 688	291 773
Non-Current Assets	6 860	9 660	9 376
Total Assets	220 466	243 349	301 149
Current Liabilities	197 603	214 436	270 752
Non-Current Liabilities	-	-	-
Total Liabilities	197 603	214 436	270 752
Total Net Assets	22 863	28 913	30 397
FINANCIAL PERFORMANCE			
Total Revenue	216 492	277 363	40 263
Exchange Transactions	11 151	11 892	16 630
Non-Exchange Transactions	205 340	265 471	23 633
Total Expenditure	(222 668)	(279 026)	(43 060)
Employee Costs	(26 098)	(26 745)	(28 385)
Surplus/(Deficit) for Year	(6 050)	(1 484)	(1 950)
CASH FLOW			
Operating Activities	(8 806)	1 072	(12 726)
Investing Activities	3 963	1 131	9 822
Cash & Equivalents - Year End	16 980	21 822	19 619
UIFW EXPENDITURE**	-	-	695
HUMAN RESOURCES			
Posts Approved	95	104	108
Posts Filled	87	90	91

FREEPORT SALDANHA

CONTACT DETAILS

PHYSICAL: 24 Main Road, Saldanha Bay, 7395

POSTAL: 24 Main Road, Saldanha Bay, 7395

TEL: 022 714 0206 / 087 095 0261

WEB: freeportsaldanha.com

EMAIL: info@freeportsaldanha.com



Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

OVERVIEW

Saldanha Bay IDZ Licencing Company SOC Ltd, trading as Freeport Saldanha, located at the port of Saldanha Bay, is the deepest natural port in the Southern Hemisphere (23m draught). It is South Africa's first freeport, a special economic zone (SEZ) and customs-controlled area (CCA) dedicated to the maritime, energy, logistics and engineering industries.

Freeport Saldanha was formally awarded an Operator's Licence on 31 October 2013, marking the formal beginning of its 30-year journey to create a vibrant hub of opportunity, job creation and sustainable growth, utilising the SEZ legislation as a catalyst.

The Company operates as a freeport, with streamlined investor procedures supported by its ease of doing business model. It is shaping a vibrant marketplace where investors, local businesses and communities can unlock economic growth. Eligible businesses will benefit from the globally competitive customs and value-added tax (VAT) regime across 70% of the zone's land.

The Company aims to be Africa's premier maritime, energy, logistics and engineering freeport, offering a world-class integrated shipyard, engineering, and related services within an SEZ to zone users and tenants. Its mission is to foster responsible investment that creates shared prosperity for Saldanha Bay as a sustainable pioneer in South Africa.

OFFICE BEARERS

Chairperson: Mr Heinrich Mettler (Acting)

Board Members: Ms Kaashifah Beukes (CEO), Mr Herman Boneschans (CFO), Mr Irvin Esau, Ms Stieneke Jensma, Mr Heinrich Mettler, Mr Edwin Obiri, Mr John Smelcer, Mr Harris Talmakkies

CEO: Ms Kaashifah Beukes

CFO: Mr Herman Boneschans

COO: Mr Douglas Southgate

Senior Management: Mr Gareth Geldenhuys (Acting: Transaction and Investor Support), Mr Conray Joseph (Acting: Stakeholder Management), Mr Patrick Lakabane (Executive: Development Programmes), Ms Kgethi Molemane (Executive: Infrastructure and Environment)

Communications Officers: Ms Carla Bagarette

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	182 831	338 865	483 974
Non-Current Assets	844 112	782 241	666 253
Total Assets	1 026 943	1 121 106	1 150 227
Current Liabilities	64 204	141 078	220 599
Non-Current Liabilities	84 252	135 794	192 213
Total Liabilities	148 455	276 872	412 812
Total Net Assets	878 487	844 234	737 415
FINANCIAL PERFORMANCE			
Total Revenue	153 067	203 633	365 466
Exchange Transactions	5 535	10 587	8 402
Non-Exchange Transactions	147 532	193 047	357 064
Total Expenditure	(118 813)	(96 815)	(85 168)
Employee Costs	(34 360)	(29 599)	(33 742)
Surplus/(Deficit) for Year	34 254	106 818	280 327
CASH FLOW			
Operating Activities	(31 712)	(25 193)	205 269
Investing Activities	(105 410)	(133 932)	(257 570)
Cash & Equivalents - Year End	175 611	312 734	471 860
UIFW EXPENDITURE**	-	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	50	53	54
Posts Filled	43	48	50

GOVERNMENT MOTOR TRANSPORT

CONTACT DETAILS

PHYSICAL: 34 Roeland Street, Cape Town

POSTAL: Private Bag X9014, Cape Town, 8000

TEL: 0800 092 468

WEB: www.westerncape.gov.za/tpw

EMAIL: gmt.bureau@westerncape.gov.za

OVERVIEW

The mission of Government Motor Transport is to be the leader in government motor transport services by providing quality, integrated and cost-effective motor transport to provincial and national client departments, and to do so by creating a pleasant, safe and interactive environment where staff are offered the opportunity of development and self-improvement.

The Entity's strategic objectives are to provide a vehicle fleet; an effectively utilised vehicle fleet; an excellent client satisfaction rating; an unqualified external audit opinion annually; an improved financial management capability; an improved operational capability; and an effective fleet management system.

OFFICE BEARERS

CEO: Mr Yasir Ahmed (Head: GMT Trading Entity)

CFO: Mr Riaan Wiggill (Director: Fleet Finance)

Directors: Mr Anthonie Janse van Rensburg (Acting Director: Fleet Services), Ms Kathy Proctor-Fourie (Deputy Director: Financial Accounting), Mr Leslie Sampson (Deputy Director: Management Support Services)

Communications Officers: Mr Jandré Bakker, Mr Carmen Coetzee (Information Officer (PAIA)), Mr Motlatsi Lebea (Media Liaison Officer), Mr Sam Monareng (Acting Director: Communications and Media)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	1 737 943	1 936 530	1 809 840
Non-Current Assets	1 431 738	1 145 315	1 050 261
Total Assets	3 169 682	3 081 845	2 860 101
Current Liabilities	84 148	122 758	60 295
Non-Current Liabilities	1 874	1 938	2 051
Total Liabilities	86 022	124 697	62 346
Total Net Assets	3 083 661	2 957 148	2 797 755
FINANCIAL PERFORMANCE			
Total Revenue	844 959	758 100	833 085
Exchange Transactions	834 235	747 386	824 818
Non-Exchange Transactions	10 724	10 714	8 267
Total Expenditure	(718 448)	(598 705)	(601 356)
Employee Costs	45 099	(44 758)	(43 760)
Surplus/(Deficit) for Year	126 511	159 395	231 728
CASH FLOW			
Operating Activities	(233 467)	(84 886)	(69 868)
Investing Activities	24 483	207 894	304 311
Cash & Equivalents - Year End	1 542 710	1 751 694	1 628 686
UIFW EXPENDITURE**	199	-	-
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	113	122	129
Posts Filled	112	118	118

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

HERITAGE WESTERN CAPE

CONTACT DETAILS

PHYSICAL: 3rd Floor, Protea Assurance Building, Greenmarket Square, Cape Town, 8001
POSTAL: Private Bag X9067, Cape Town, 8000
TEL: 021 483 9598
WEB: www.hwc.org.za
EMAIL: hwc.hwc@westerncape.gov.za



OVERVIEW

The vision of Heritage Western Cape is to celebrate, treasure, maintain and nurture the diverse urban and rural heritage resources of the people of the Western Cape by promoting pride in both tangible and intangible heritage, particularly amongst the previously marginalised communities.

Its mission is to establish and maintain an integrated heritage resources management system in the Western Cape in order to ensure the identification, conservation, protection and promotion of heritage resources for all their communities for present and future generations. The Entity's strategic goals are to protect, conserve and manage the heritage resources of the Western Cape.

OFFICE BEARERS

Chairperson: Adv Mandla Mdludlu
Council Members: Ms Emmylou Rabe Bailey, Ms Katherine Dumbrell, Mr Stuart Edward Hermansen, Mr Graham Jacobs (Chairperson: BELCom), Mr Jason Michael Knight, Mr Ron Anthony Martin, Mr Mandla Mdludlu, Mr Bongani Mjijima
CEO: Mr Michael Janse van Rensburg
CFO: Ms B Rutgers
Senior Management: Ms Stephanie Barnardt (Heritage Officer), Ms Khanyisile Bonile (Heritage Officer), Ms Waseefa Dhansay (Assistant Director: Professional Services), Mr Olwethu Dlova (Senior Admin Clerk), Mr Robin George (Heritage Officer), Ms Chane Herman (Heritage Officer), Mr Michael Janse van Rensburg (Director), Ms Sneha Jhupsee (Heritage Officer), Ms Natalie Kendrick (Heritage Officer), Ms Owethu Mandlendoda (Chief Administration Clerk), Ms Ayanda Mdludlu (Heritage Officer), Ms Penelope Meyer (Deputy Director: Legal Advisor), Ms Cecilene Muller (Assistant Director: Planning, Policy and Research),

Ms Corne Nortje (Heritage Officer), Ms Naushina Rahim (Assistant Director: Legal Services), Ms Colette Scheermeyer (Deputy Director), Ms Muneerah Solomon (Heritage Officer), Ms Nuraan Vallie (Assistant Director: Admin Support), Mr Jonathan Windvogel (Assistant Director: Town and Regional Planner), Mr Thando Zingange (Heritage Officer)
Communications Officers: Ms Tania Colyn

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	7 811	6 737	7 235
Non-Current Assets	-	-	-
Total Assets	7 811	6 737	7 235
Current Liabilities	408	406	411
Non-Current Liabilities	-	-	-
Total Liabilities	408	406	411
Total Net Assets	7 403	6 331	6 824
FINANCIAL PERFORMANCE			
Total Revenue	3 637	1 976	3 806
Exchange Transactions	1 121	941	1 376
Non-Exchange Transactions	2 516	1 035	2 430
Total Expenditure	(2 565)	(2 380)	(4 119)
Surplus/(Deficit) for Year	1 072	(404)	(313)
CASH FLOW			
Operating Activities	41	(396)	412
Investing Activities	-	-	-
Cash & Equivalents - Year End	6 651	6 610	7 006
UIFW EXPENDITURE**	-	-	-

WESTERN CAPE CULTURAL COMMISSION

CONTACT DETAILS

PHYSICAL: 3rd Floor, Protea Assurance Building, Greenmarket Square, Cape Town, 8001
POSTAL: PO Box 1775, Cape Town, 8001
TEL: 021 483 9713/4
WEB: www.westerncape.gov.za/public-entity/western-cape-cultural-commission



OVERVIEW

The mission of the Western Cape Cultural Commission is to preserve, promote and develop culture in the Western Cape in accordance with legislation, by creating an enabling environment that facilitates the provision of opportunities and access for all in order to reach their full potential. The Commission's strategic goal is the promotion, development and preservation of arts and culture in the Western Cape in order to contribute towards good governance, social and human capital development, social cohesion, and sustainable economic growth and opportunities.

OFFICE BEARERS

Chairperson: Mr Mandla Mbothwe
Deputy Chairperson: Ms Quahnita Samie
Board Members: Mr Melvin Arendse, Ms Petronell Baard, Ms Katharine Dumbrell, Mr Jumath Hop, Mr Sipiwo Mavumengwana, Ms Bernedette Muthien, Mr Martin Myers, Ms Lungelo Nokwaza, Mr Charl van Blerk, Mr Wayne Winster
CEO: Ms Chuma Fani (WCCC Accounting Authority on behalf of Commission)
CFO: Ms B Rutgers (Public Entities Support)
Communications Officers: Ms Tania Colyn, Mr Thandwa Ntshona (WCCC Secretary)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	4 120	3 600	3 076
Non-Current Assets	-	-	-
Total Assets	4 120	3 600	3 076
Current Liabilities	1 302	1 209	1 312
Non-Current Liabilities	-	-	-
Total Liabilities	1 302	1 209	1 312
Total Net Assets	2 818	2 391	1 764
FINANCIAL PERFORMANCE			
Total Revenue	2 692	2 903	3 604
Exchange Transactions	974	269	2 494
Non-Exchange Transactions	1 718	2 634	1 110
Total Expenditure	(2 266)	(2 276)	(3 650)
Surplus/(Deficit) for Year	426	627	(46)
CASH FLOW			
Operating Activities	515	557	135
Investing Activities	-	-	-
Cash & Equivalents - Year End	3 958	3 443	2 886
UIFW EXPENDITURE**	-	-	-

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

WESTERN CAPE GAMBLING AND RACING BOARD

CONTACT DETAILS

PHYSICAL: 100 Fairway Close, Parow, Cape Town, 7500
POSTAL: PO Box 8175, Roggebaai, 8012
TEL: 021 480 7400
WEB: www.wcgrb.co.za
EMAIL: ceo@wcgrb.co.za

**Western Cape
 Gambling and Racing Board**
 Wes- Kaapse Raad op Dobbelaar en Wedrenne • Ibhodi Yelentshona Kapa
 Yokungcakaza Neyemidyarho

OVERVIEW

The mission of the Western Cape Gambling and Racing Board is to control and regulate gambling and racing within the Western Cape in a manner that will provide a stable, just, consistent and effective regulatory environment; inspire public confidence and trust; and ensure that the industry contributes to the economy of the Western Cape in a socially responsible manner.

The Board's strategic goal is to ensure that the Board, in pursuit of its mandate, in respect of gambling industry regulation, designs and utilises its structure, resources and processes for effective, efficient and optimal performance of its duties. The Board regulates gambling in the province to ensure that the industry is free from the criminal element, that the maximum benefit of the licensed activities is achieved, that such activities are fair to patrons, and that vulnerable persons are provided the relevant protection. In reaching these goals the Board will maintain and enhance a credible and well regulated industry that is highly respected both nationally and internationally.

OFFICE BEARERS

Chairperson: Mr Claude Bassuday
Deputy Chairperson: Ms Chuma Fani
Board Members: Mr T Arendse, M Burton, Ms C Fani, Ms A Mvandaba, Mr N Nicholls, Ms L Venter
CEO: Mr Primo Abrahams
CFO: Ms Zoe Siwa
Senior Management: Mrs M Basson (HOD: Licensing), Mr R Bennett (HOD: Regulatory Compliance), Mr A Matthews (HOD: Information and Communication Technology), Ms S Sixubane (Manager: Human Resources), Mrs Y Skepu (Manager: Legal Services)
Communications Officers: Mr Heinrich Brink (Board Secretariat), Mr Geeva Victor (Senior Officer: Administration and Corporate Governance)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Financially Unqualified
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	117 636	94 274	74 529
Non-Current Assets	8 692	8 487	8 789
Total Assets	126 329	102 762	83 318
Current Liabilities	100 296	93 409	72 313
Non-Current Liabilities	4 973	4 268	3 771
Total Liabilities	105 269	97 677	76 084
Total Net Assets	21 059	5 085	7 571
FINANCIAL PERFORMANCE			
Total Revenue	79 696	76 044	83 789
Exchange Transactions	49 108	43 233	41 771
Non-Exchange Transactions	79 696	32 812	42 019
Total Expenditure	(65 445)	(62 077)	(66 141)
Employee Costs	(47 607)	(46 250)	(46 563)
Surplus/(Deficit) for Year	14 353	14 087	18 165
CASH FLOW			
Operating Activities	16 801	21 029	19 731
Investing Activities	(1 916)	(1 213)	(6 542)
Cash & Equivalents - Year End	73 080	56 046	46 060
UIFW EXPENDITURE**	-	3	2 017
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	74	74	74
Posts Filled	68	66	66

WESTERN CAPE LANGUAGE COMMITTEE

CONTACT DETAILS

PHYSICAL: 3rd Floor, Protea Assurance Building, Greenmarket Square, Cape Town, 8001
POSTAL: Private Bag X9067, Cape Town, 8000
TEL: 021 483 3889
WEB: www.westerncape.gov.za/public-entity/western-cape-language-committee
EMAIL: DCAS.Language@westerncape.gov.za

OVERVIEW

The vision of the Western Cape Language Committee is the empowerment of all the people of the Western Cape through language, the enhancement of human dignity through mutual respect for language, and the promotion of multilingualism.

The Committee's mission is to monitor the use of the three official languages of the Western Cape; monitor the implementation of the Western Cape Language Policy; and advise the MEC, tasked with language matters, and the Pan South African Language Board (PanSALB) on language matters in or affecting the province.

OFFICE BEARERS

Chairperson: Ms Genevieve Lentz
Deputy Chairperson: Dr Gregory Allen Grootboom
Board Members: Mr Riaan Baartman, Mr Zukile Jama, Ms Laurian Lesch, Mr Micarlo Malan, Mr Kwanda Mkhize, Ms Vanessa Reyneke, Ms Stevlyn Vermeulen, Dr Esau Willems
CEO: Ms Jane Moleleki
CFO: Ms Brenda Rutgers
Senior Management: Ms Gadija Abdullatief

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	424	317	232
Non-Current Assets	-	-	-
Total Assets	424	317	232
Current Liabilities	9	-	-
Non-Current Liabilities	-	-	-
Total Liabilities	9	-	-
Total Net Assets	415	317	232
FINANCIAL PERFORMANCE			
Total Revenue	734	734	858
Exchange Transactions	12	9	14
Non-Exchange Transactions	897	725	544
Total Expenditure	(811)	(649)	(915)
Employee Costs	n/a	n/a	n/a
Surplus/(Deficit) for Year	98	85	(57)
CASH FLOW			
Operating Activities	107	85	(57)
Investing Activities	-	-	-
Cash & Equivalents - Year End	424	317	232
UIFW EXPENDITURE**	-	-	-

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.

TABLE OF BOOKMARKS

WESTERN CAPE LIQUOR AUTHORITY

CONTACT DETAILS

PHYSICAL: 3rd Floor, Sunbel Building, 3 Old Paarl Road, Bellville, 7530
POSTAL: Private Bag X6, Sanlam Hof, Bellville, 7532
TEL: 021 204 9805/9700
WEB: www.wcla.gov.za
EMAIL: liquor.enquiries@wcla.gov.za

OVERVIEW

The Western Cape Liquor Authority leads the reduction of alcohol related harms through effective regulation of the retail sale and micro-manufacture of liquor in the Western Cape.

OFFICE BEARERS

Chairperson: Mr Ronald Kingwill
Deputy Chairperson: Dr Gregory Grootboom
Board Members: Ms Crystal Abdoll, Ms Carol-Ann Foulis, Adv Sibonile Khoza, Mr Andreas Le Roux, Ms Tanya Wainwright
CEO: Mr Simion George
Senior Management: Mr Selwyn Adams, Ms Rebecca Campbell (Senior Manager: Communication, Education and Stakeholder Relations), Mr Johan Dreyer (Liquor Licensing Tribunal), Mr Marvin Jackson (Corporate Services), Ms Leatitia Petersen (Liquor Licensing Administration), Mr Martell Van Lill (Compliance and Enforcement)
Communications Officers: Ms Stefanie Sampson (Acting Head: Communication, Education and Stakeholder Relations), Ms Caylynn Symes (Secretariat: Governing Board)

FINANCIAL INFORMATION*	2021/22	2020/21	2019/20
AUDIT OUTCOME	Clean Audit	Clean Audit	Clean Audit
FINANCIAL POSITION	R'000	R'000	R'000
Current Assets	31 866	25 829	14 546
Non-Current Assets	15 418	13 779	15 286
Total Assets	47 284	39 607	29 832
Current Liabilities	31 866	25 858	14 621
Non-Current Liabilities	3 971	3 838	3 416
Total Liabilities	35 837	29 696	18 036
Total Net Assets	11 447	9 912	11 796
FINANCIAL PERFORMANCE			
Total Revenue	66 910	50 685	52 004
Exchange Transactions	6 561	3 908	7 374
Non-Exchange Transactions	60 348	46 778	44 630
Total Expenditure	(65 375)	(52 570)	(55 664)
Employee Costs	(38 279)	(31 116)	(30 330)
Surplus/(Deficit) for Year	1 535	(1 884)	(3 659)
CASH FLOW			
Operating Activities	10 041	10 888	4 279
Investing Activities	(3 791)	(1 261)	(2 481)
Cash & Equivalents - Year End	28 764	22 905	12 950
UIFW EXPENDITURE**	-	4 215	4 070
HUMAN RESOURCES	2021/22	2020/21	2019/20
Posts Approved	95	88	62
Posts Filled	83	58	58

WESTERN CAPE POLICE OMBUDSMAN (WCPO)

CONTACT DETAILS

PHYSICAL: 6th Floor, Waldorf Building, 80 St Georges Mall, Cape Town, 8001
POSTAL: PO Box 5346, Cape Town, 8000
TEL: 021 483 0669
WEB: www.westerncape.gov.za/police-ombudsman
EMAIL: ombudsman@wcpo.gov.za



OVERVIEW

The mission of the Western Cape Police Ombudsman (WCPO) is to independently investigate and seek to resolve people's complaints against poor police and metro police service in an impartial manner. The mandate of the WCPO originates from what provinces are entitled to do in terms of the Constitution, namely: monitoring police conduct; overseeing the effectiveness and efficiency of the police service; and promoting good relations between the police and any community.

OFFICE BEARERS

CEO: Gen Oswald Reddy (Ombudsman)
Senior Management: Ms Nadia Arabi (Deputy Director: Head of Office), Ms Deidre Foster (Head of Office), Ms Geraldine Isaacs (Assistant Director: Operations), Ms Abigail Lewis (Assistant Director: Investigations), Mr Zwelenkosi Matwa (Assistant Director: Investigations)
Communications Officers: Ms Diedre Foster (Spokesperson: WC Ombudsman), Mr Marcellino Martin (Spokesperson for Minister Reagen Allen)

Refer to p13 for more information on sources, methodology and definitions.

*Refer to provincialgovernment.co.za for a copy of the full Annual Report. **Total of Unauthorised, Irregular, Fruitless & Wasteful Expenditure.



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INDEX OF PUBLIC ENTITIES & ADVERTISERS

A		M	
Agribusiness Development Agency (ADA)	91	Mayibuye Transport Corporation (MTC)	47
Atlantis SEZ Company (ASEZCo)	161	McGregor Museum	146
C		Mmabana Arts, Culture and Sport Foundation	133
Cape Town and Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro)	162	Moses Kotane Institute	97
CapeNature	162	Mpumalanga Economic Growth Agency (MEGA)	120
Casidra SOC Ltd	163	Mpumalanga Economic Regulator (MER)	121
COEGA Development Corporation (CDC)	41	Mpumalanga Regional Training Trust (MRTT)	122
Cradle of Humankind World Heritage Site (COHWHS)	71	Mpumalanga Tourism and Parks Agency	122
D		N	
Dinokeng	72	North West Development Corporation SOC Ltd (NWDC)	133
Dube TradePort Corporation (DTPC)	92	North West Gambling Board	134
E		North West Parks and Tourism Board	135
East London Industrial Development Zone (ELIDZ)	42	Northern Cape Arts and Culture Council	146
Eastern Cape Development Corporation (ECDC)	43	Northern Cape Economic Development, Trade and Investment Promotion Agency (NCEDA)	147
Eastern Cape Gambling Board (ECGB)	43	Northern Cape Gambling Board	147
Eastern Cape Liquor Board (ECLB)	44	Northern Cape Heritage Resources Authority (NCHRA)	148
Eastern Cape Parks and Tourism Agency (ECPTA)	44	Northern Cape Liquor Board	148
Eastern Cape Provincial Arts and Culture Council (ECPACC)	45	Northern Cape Tourism Authority	149
Eastern Cape Rural Development Agency (ECRDA)	46	R	
Eastern Cape Socio-Economic Consultative Council (ECSECC)	46	Richards Bay Industrial Development Zone (RBIDZ)	97
Ezemvelo KZN Wildlife	92	Roads Agency Limpopo (RAL) SOC Ltd	111
F		T	
Free State Development Corporation	57	Tourism KwaZulu-Natal	98
Free State Gambling, Liquor and Tourism Authority	58	Trade and Investment KwaZulu-Natal (TIKZN)	99
Freeport Saldanha	163	W	
G		Western Cape Cultural Commission	165
Gateway Airports Authority Limited (GAAL)	108	Western Cape Gambling and Racing Board	166
Gauteng Enterprise Propeller (GEP)	74	Western Cape Language Committee	166
Gauteng Film Commission (GFC)	75	Western Cape Liquor Authority	167
Gauteng Gambling Board	76	Western Cape Police Ombudsman (WCPO)	167
Gauteng Growth and Development Agency (GGDA)	76	ADVERTISERS	
Gauteng Infrastructure Financing Agency (GIFA)	77	Agrément South Africa	19
Gauteng Liquor Board	77	AVBOB	35
Gauteng Partnership Fund (GPF)	78	Bigen Group	8
Gauteng Tourism Authority	78	Cranefield College	10
Gautrain Management Agency (GMA)	79	Durban University of Technology	26
g-FleeT Management	74	Ekurhuleni East TVET College	67
Government Motor Transport	164	Exclusive Dry Cleaners	67
H		Gauteng Department of Roads and Transport	73
Heritage Western Cape	165	Gautrain Management Agency	6
I		g-Fleet Management	73
Ithala Development Finance Corporation Limited	93	Government Employees Medical Scheme (GEMS)	12
K		Isuzu Motors South Africa	4
Kalahari Kid Corporation	145	Midvaal Water Company	22
KwaZulu-Natal Amafa and Research Institute	93	National Department of Higher Education and Training	67
KwaZulu-Natal Film Commission	94	Nedbank	24
KwaZulu-Natal Gaming and Betting Board	95	Phoenix College of Johannesburg	63
KwaZulu-Natal Liquor Authority	95	Sol Plaatje University	139
KwaZulu-Natal Sharks Board Maritime Centre of Excellence	96	State Information Technology Agency (SITA)	2, 168
KZN Growth Fund	96	Telkom Business	14
L			
Limpopo Economic Development Agency (LEDA)	109		
Limpopo Gambling Board	110		
Limpopo Tourism Agency	110		

TABLE OF BOOKMARKS

PDF PAGE

Message from the Publisher	11
Methodology, Sources and Acknowledgements	15
Overview of Provincial Government in South Africa	18
Audit Outcomes	27
Unauthorised, Irregular, Fruitless and Wasteful Expenditure	30
Index of Public Entities and Advertisers	171

ADVERTISERS

Agrément South Africa	21
AVBOB	37
Bigen Group	10
Cranefield College	12
Durban University of Technology	28
Ekurhuleni East TVET College	69
Exclusive Dry Cleaners	69
Gauteng Department of Roads and Transport	75
Gautrain Management Agency	8
g-Fleet Management	75
Government Employees Medical Scheme (GEMS)	14
Isuzu Motors South Africa	6
Midvaal Water Company	24
National Department of Higher Education and Training	69
Nedbank	26
Phoenix College of Johannesburg	65
Sol Plaatje University	141
State Information Technology Agency (SITA)	4
State Information Technology Agency (SITA)	170
Telkom Business	16

EASTERN CAPE

Provincial Legislature	33
Office of the Premier	34

DEPARTMENTS

Community Safety	34
Cooperative Governance and Traditional Affairs	35
Economic Development, Environmental Affairs and Tourism	36
Education	36
Health	38
Human Settlements	39
Provincial Treasury	39
Public Works and Infrastructure	40
Rural Development and Agrarian Reform	41

Social Development	41
Sport, Recreation, Arts and Culture	42
Transport	43
PUBLIC ENTITIES	
COEGA Development Corporation (CDC)	43
East London Industrial Development Zone (ELIDZ)	44
Eastern Cape Development Corporation (ECDC)	45
Eastern Cape Gambling Board (ECGB)	45
Eastern Cape Liquor Board (ECLB)	46
Eastern Cape Parks and Tourism Agency (ECPTA)	46
Eastern Cape Provincial Arts and Culture Council (ECPACC)	47
Eastern Cape Rural Development Agency (ECRDA)	48
Eastern Cape Socio-Economic Consultative Council (ECSECC)	48
Mayibuye Transport Corporation (MTC)	49
FREE STATE	50
Provincial Legislature	51
Office of the Premier	52
DEPARTMENTS	
Agriculture and Rural Development	52
Community Safety, Roads and Transport	53
Cooperative Governance and Traditional Affairs	53
Economic, Small Business Development, Tourism and Environmental Affairs	54
Education	55
Health	55
Human Settlements	56
Provincial Treasury	57
Public Works and Infrastructure	58
Social Development	58
Sport, Arts, Culture and Recreation	59
PUBLIC ENTITIES	
Free State Development Corporation	59
Free State Gambling, Liquor and Tourism Authority	60
GAUTENG	61
Provincial Legislature	62
Office of the Premier	63
DEPARTMENTS	
Agriculture and Rural Development	64
Community Safety	64
Co-operative Governance and Traditional Affairs	66
Economic Development	66
Education	67
e-Government	68
Health	68

Human Settlements	70
Infrastructure Development	70
Roads and Transport	71
Social Development	71
Sport, Arts, Culture and Recreation	72
Treasury	73
PUBLIC ENTITIES	
Cradle of Humankind World Heritage Site (COHWHS)	73
Dinokeng	74
Gauteng Enterprise Propeller (GEP)	76
Gauteng Film Commission (GFC)	77
Gauteng Gambling Board	78
Gauteng Growth and Development Agency (GGDA)	78
Gauteng Infrastructure Financing Agency (GIFA)	79
Gauteng Liquor Board	79
Gauteng Partnership Fund (GPF)	80
Gauteng Tourism Authority	80
Gautrain Management Agency (GMA)	81
g-FleeT Management	76
KWAZULU-NATAL	82
Provincial Legislature	83
Office of the Premier	84
DEPARTMENTS	
Agriculture and Rural Development	84
Arts and Culture	85
Community Safety and Liaison	86
Cooperative Governance and Traditional Affairs	86
Economic Development, Tourism and Environmental Affairs	87
Education	88
Health	88
Human Settlements	89
Provincial Treasury	90
Public Works	90
Social Development	91
Sport and Recreation	92
Transport	92
PUBLIC ENTITIES	
Agribusiness Development Agency (ADA)	93
Dube TradePort Corporation (DTPC)	94
Ezemvelo KZN Wildlife	94
Ithala Development Finance Corporation Limited	95
KwaZulu-Natal Amafa and Research Institute	95
KwaZulu-Natal Film Commission	96

KwaZulu-Natal Gaming and Betting Board	97
KwaZulu-Natal Liquor Authority	97
KwaZulu-Natal Sharks Board Maritime Centre of Excellence	98
KZN Growth Fund	98
Moses Kotane Institute	99
Richards Bay Industrial Development Zone (RBIDZ)	99
Tourism KwaZulu-Natal	100
Trade and Investment KwaZulu-Natal (TIKZN)	101
LIMPOPO	102
Provincial Legislature	103
Office of the Premier	104
DEPARTMENTS	
Agriculture and Rural Development	104
Cooperative Governance, Human Settlements and Traditional Affairs	105
Economic Development, Environment and Tourism	105
Education	106
Health	107
Provincial Treasury	107
Public Works, Roads and Infrastructure	108
Social Development	108
Sport, Arts and Culture	109
Transport and Community Safety	109
PUBLIC ENTITIES	
Gateway Airports Authority Limited (GAAL)	110
Limpopo Economic Development Agency (LEDA)	111
Limpopo Gambling Board	112
Limpopo Tourism Agency	112
Roads Agency Limpopo (RAL) SOC Ltd	113
MPUMALANGA	114
Provincial Legislature	115
Office of the Premier	116
DEPARTMENTS	
Agriculture, Rural Development, Land and Environmental Affairs	116
Community Safety, Security and Liaison	117
Co-operative Governance and Traditional Affairs	117
Culture, Sport and Recreation	118
Economic Development and Tourism	118
Education	119
Health	119
Human Settlements	120
Provincial Treasury	121
Public Works, Roads and Transport	121
Social Development	122

PUBLIC ENTITIES

Mpumalanga Economic Growth Agency (MEGA)	122
Mpumalanga Economic Regulator (MER)	123
Mpumalanga Regional Training Trust (MRTT)	124
Mpumalanga Tourism and Parks Agency	124

NORTH WEST**126**

Provincial Legislature	127
Office of the Premier	127

DEPARTMENTS

Agriculture and Rural Development	128
Arts, Culture, Sports and Recreation	129
Community Safety and Transport Management	129
Cooperative Governance and Traditional Affairs	130
Economic Development, Environment, Conservation and Tourism	131
Education	131
Health	132
Human Settlements	132
Provincial Treasury	133
Public Works and Roads	134
Social Development	134

PUBLIC ENTITIES

Mmabana Arts, Culture and Sport Foundation	135
North West Development Corporation SOC Ltd (NWDC)	135
North West Gambling Board	136
North West Parks and Tourism Board	137

NORTHERN CAPE**138**

Provincial Legislature	139
Office of the Premier	140

DEPARTMENTS

Agriculture, Environmental Affairs, Rural Development and Land Reform	140
Co-operative Governance, Human Settlements and Traditional Affairs	142
Economic Development and Tourism	143
Education	143
Health	144
Roads and Public Works	144
Social Development	145
Sport, Arts and Culture	146
Transport, Safety and Liaison	146
Treasury	147

PUBLIC ENTITIES	
Kalahari Kid Corporation	147
McGregor Museum	148
Northern Cape Arts and Culture Council	148
Northern Cape Economic Development, Trade and Investment Promotion Agency (NCEDA)	149
Northern Cape Gambling Board	149
Northern Cape Heritage Resources Authority (NCHRA)	150
Northern Cape Liquor Board	150
Northern Cape Tourism Authority	151
WESTERN CAPE	152
Provincial Parliament	153
Department of the Premier	154
DEPARTMENTS	
Agriculture	154
Cultural Affairs and Sport	155
Economic Development and Tourism	155
Education	156
Environmental Affairs and Development Planning	158
Health and Wellness	159
Infrastructure	159
Local Government	160
Mobility	161
Police Oversight and Community Safety	161
Provincial Treasury	162
Social Development	162
PUBLIC ENTITIES	
Atlantis SEZ Company (ASEZCo)	163
Cape Town and Western Cape Tourism, Trade and Investment Promotion Agency (Wesgro)	164
CapeNature	164
Casidra SOC Ltd	165
Freeport Saldanha	165
Government Motor Transport	166
Heritage Western Cape	167
Western Cape Cultural Commission	167
Western Cape Gambling and Racing Board	168
Western Cape Language Committee	168
Western Cape Liquor Authority	169
Western Cape Police Ombudsman (WCPO)	169

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